



City of
DAREBIN

the place
to live

ANNUAL BUDGET

2020-21

This Budget Report has been prepared with reference to the Local Government Model Budget 2020-21 and the Local Government Better Practice Guide prepared by Local Government Victoria.

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Mayor's Introduction

Council budget for 2020-21 has been impacted by COVID-19. Our Community and Local Business Resilience and Recovery Package is the biggest response to COVID-19 of any Victorian local government apart from the City of Melbourne. The total direct package has a value of \$11.8m and includes:

- Rates relief – a hardship policy that allows ratepayers to postpone payments until 2021 with no penalty interest charges or need to complete an application.
- Funding for emergency food relief for people who are the most vulnerable in the community, coordinated by Council through Darebin's emergency relief agencies.
- Grants for the hardest hit sectors such as local businesses, community organisations, creative arts and sporting clubs, family violence support and homelessness support.

But our commitment is much larger than this. In a context where Council's own finances have been significantly impacted by COVID-19, many Council services and programs have been adapted to ensure that we can be agile and meet the needs of our community. In addition, many Council staff have been redirected to our work supporting those most vulnerable and we have established a dedicated recovery team comprising community and economic development specialists.

The process of the preparation of our final budget for this term of Council has been particularly challenging. In a constantly changing environment, many difficult decisions have had to be made. The Council Plan has also guided our priorities in the year ahead including the projects identified below.

On the day of adopting its budget Council received notification that it was successful in securing \$2.5 million in State Government Grant funding. The Darebin Multi Sport Stadium project received \$2,000,000 and \$500,000 was received for the KP Hardiman Hockey Pitch Redevelopment and Lighting Upgrade.

Multi-sports Stadium: This project will deliver 4 indoor courts, 4 outdoor courts, landscaping and an intersection upgrade at John Cain Memorial Park.

Northcote Aquatic Recreation Centre and Reservoir Leisure Centre: The schematic design for NARC will be completed and the detailed design stage will commence at a total cost of \$3m. Projects at RLC will include a plant room upgrade, the replacement of pool hall columns, improving air handling in pool hall and preparations for main hall roof replacement.

Aged Friendly Darebin: implementation of Year Two of Aged Friendly Darebin including a range of new services and programs to foster the full participation of older people in community life and promotes healthy and active ageing.

Youth Services Strategy Action Plan: Additional pre-employment skills development training opportunities to 150 young people by increasing the number of courses from three to five per year.

Future Preston: Council will work intensively to advocate for the state to put in place planning controls that protect what the community loves about the Preston Market and which secure the long term future for existing traders, ensure the strongest possible heritage protections and create a livable, sustainable precinct with new public open spaces. Council will also advocate for high quality design when the State Government removes all four level crossings in the Bell-Preston area.

Transitioning to 100% renewable energy: Darebin is leading a buying group of over 40 Councils to source 100% renewable energy to generate Victorian jobs and secure long term energy supply. It's been a privilege to lead this Council, and to see the steps that Councillors, officers and our community have taken to support the people in Darebin and beyond during the COVID-19 epidemic.

Cr Susan Rennie
Mayor

Executive summary

Council has prepared a Budget for 2020-21 which is aligned to the vision of the Council Plan 2017 – 2021 and responsive to COVID-19 in a meaningful, practical and tangible way. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community and do this within the rate increase mandated by the State Government.

The operational and financial impact of COVID-19 has resulted in this Budget projecting a surplus of \$5.7 million for 2020-21. There will be a significant reduction in revenue (\$15 million) which includes statutory fees and fines, user fees and developer contribution amounts. Council has also committed to a \$11.8 million Community and Business Resilience and Recovery Package so any potential savings to offset the reduction in revenue in materials and services and employment costs cannot be realised.

The short to mid-term projection shows the surplus will increase to an average of \$15.41 million over the following three years which is outlined in the Strategic Resource Plan.

1. Key funding objectives

- 1) Ongoing delivery of services to the Darebin community funded by a budget of \$173.8 million. These services are summarised in Section 2.
- 2) Continued investment in property assets (\$20.6 million) and infrastructure assets (\$13.5 million) primarily for renewal works. This includes land improvements (\$3.3 million), buildings (\$17.2 million), building improvements (\$0.1 million), roads (\$3.7 million); bridges (\$0.5 million); footpaths and bicycle paths (\$2.3 million); drainage (\$1.1 million) and parks, open space and streetscapes (\$2.4 million). The Statement of Capital Works can be found in Section 3 with further details on the capital works budget in Sections 4.5.
- 3) Ongoing implementation of the \$11.8 million Community and Business Resilience and Recovery Package (including the Community and Economic Development Program).

2. The Rate Rise

- a. Rate increases have been capped at 2.0% in line with the Victorian Government's Fair Go Rates System.
- b. Key drivers to support the rate rise
 - i. To fund ongoing service delivery including the continual improvement of service delivery balanced with greater service demands from residents
 - ii. To fund renewal of infrastructure and community assets
 - iii. To respond to Darebin's population growth
 - iv. To respond to cost shifting from the State Government
 - v. To respond to a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation for three years. Indexation of these grants restored in the 2017 Federal Budget.
- c. Valuations will be as per the General Revaluation dated 1 January 2020 (as amended by supplementary valuations).
- d. Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.60. The other \$96.40 goes to the State and Federal Governments.
- e. Refer Section 4 for further Rates and Charges details.

3. Key Statistics

- Total Revenue: \$173.8M (2019-20 budget = \$184.9M)
- Total Expenditure: \$168.1M (2019-20 budget = \$172.5M)
- Accounting Result: \$5.7M Surplus (2019-20 budget = \$12.4M Surplus)
(Refer Comprehensive Income Statement in Section 3)
(Note: Based on total income of \$173.8M which includes capital grants and contributions)
- Underlying operating result: \$1.8M Deficit (2019-20 budget = \$4.9M Surplus)
(Refer Analysis of operating Budget in Section 4.1)
(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses)
- Cash result: \$12.8M surplus (2019-20 budget = \$5.0M Deficit)
(Refer Statement of Cash Flows in Section 3)
This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.
- Total Capital Works Program: \$40.1M (2019-20 budget = \$52.2M)
 - \$32.7M from Council operations (rates funded)
 - \$2.5M from reserves
 - \$4.6M from external grants (includes \$2.5M State Government Grant received 15 July 2020)
 - \$0.3M from contributions

4. Budget Influences

External Influences

The preparation of the budget is influenced by the following external factors:

- The COVID-19 financial impact in reduced revenue and demand for temporary service and program changes.
- The Victorian State Government has introduced a cap on rate increases from 2017-20. The cap for 2020-21 has been set at 2.0%.
- The Consumer Price Index (CPI) for Victoria is forecast to be 2.0% for the December 2019 quarter (ABS release 29 January 2020).
- The Victorian Wage Price Index is projected to be 3.25% in 2020-21 (Victorian Department of Treasury and Finance, 2019-20 Budget Update).
- The levy payable to the State Government upon disposal of waste into landfill has increased from 1 January 2021 by \$20 from \$66.32 per tonne in 2019-20 to \$86.32 per tonne in 2020-21 (30.16% increase). This has resulted in additional waste tipping costs of \$0.3 million.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with service provision real cost increases.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition, Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

- Metropolitan Melbourne’s Property, Planning and Development performance based on the property activity contributed to approximately \$2.6 million unfavourable variance to 2019/20 budget which led to a reduced expectation in the 2020/21 budget.

Sustainability and Biodiversity

Achieving environmental and social outcomes has been a key element of prioritising investment across many programs in the 10-year Capital Works Plan. Achieving environmental outcomes is also a key factor in project design, and the capital works program plays a really important role in making the city safer, more inclusive and sustainable. Examples of sustainability and biodiversity factors that influence the 10-year Capital Works Plan include:

- Council’s Climate Emergency Plan, which is responding urgently to the climate crisis, as well as the Essential Safety Measures Building Policy, which sets out sustainable design for council buildings.
- Council’s Social and Sustainable Procurement Policy that integrates environmental factors like the use of recycled materials, reducing waste and water consumption, and the use of single use plastics in our procurement decisions.
- The safe travel program considers where the most benefit can be achieved for the very young and very old, and helps people travel without using a vehicle. This is supported by the safe travel strategy that makes Darebin a safer and more sustainable place to travel by encouraging more people to travel by walking, wheeling and riding bikes in Darebin.
- Partnering with community to help tap into their energy and support, for example by working with friends’ groups to help with parks.
- The Waste and Recycling strategy is cutting greenhouse gas emissions by using recycled materials and improving services for the community.
- Council’s Open Space Strategy, which ensures our open spaces are welcoming for our diverse community and rewilding the city to enhance and protect our biodiverse flora and fauna.
- The Whole of Water Cycle Management Strategy which moves towards a city that manages water in an integrated way to enhance liveability and build resilience to drought and climate change.

Social Inclusion and Equity

Another key element of prioritising investment across the programs in the 10-year Capital Works Plan is social inclusion and equity. Examples of social inclusion and equity factors that influence the 10-year Capital Works Plan include:

- Council’s Towards Equality City Council’s Equality, Inclusion and Human Rights Framework 2019-2029 is ensuring we welcome and include everyone in our community, including those from culturally diverse backgrounds, older people, young people, families, Aboriginal members of our community, people of all abilities, gender considerations and those from socio-economic disadvantaged backgrounds.
- Aged Friendly Darebin is ensuring the full participation of older people in community life and promoting healthy and active ageing.

- Aboriginal cultural inclusion guided by Wurundjeri Woi-Wurrung Corporation and Darebin’s Aboriginal Advisory Committee as well as inclusion of other culturally diverse groups.
- Economic considerations maximise affordable access to remove financial barriers to participation, increase employment and business opportunities for Darebin residents and local businesses.

Other Influences

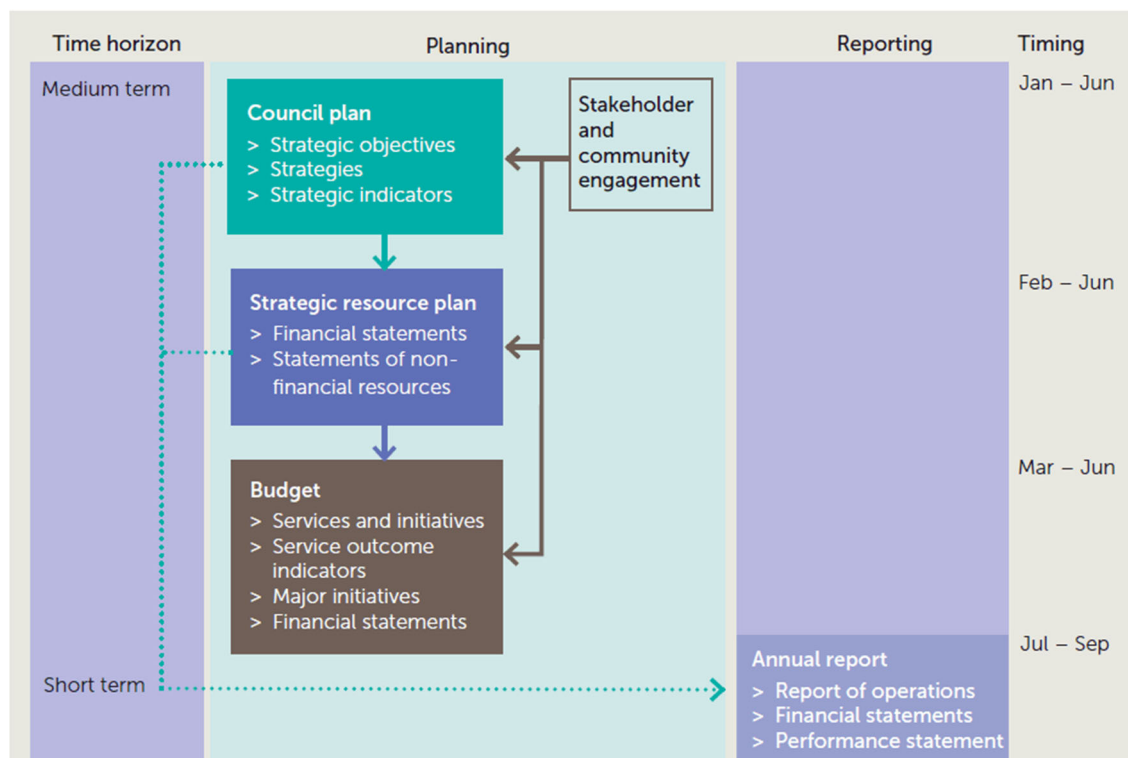
- Asset management obligations.
- Borrowing Strategy (Council resolution October 2019)
- Capital Works Principles (Council resolution October 2019)

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then how Council is accountable to its community (Annual Report).

1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives outlined in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long-term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long-term financial plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our Council Plan

Darebin's Council Plan 2017-2021 sets out our strategic plan to deliver our vision over the full term of the Council. The Council Plan outlines our commitments to the community, identifying a Vision and Mission, values, and what is planned to be achieved during the four years to June 2021.

Our vision

“A greener, bolder, more connected city”

Our mission

“To preserve and improve the physical, social, environmental and economic health of all our neighbourhoods and ensure quality of life for current and future generations”

Our values (Darebin Charter of Good Governance)

Darebin City Council has developed a Charter of Good Governance to inform the community of what it can expect from Council. The Charter outlines six principles of good governance.

The principles include:

1. **Transparency**

Information relating to Council decisions and actions is freely available, easily understood and accessible, especially to those who are most affected by such decisions and is respectful of privacy principles.

2. **Accountability**

Council takes responsibility for the outcomes of the decisions it makes and actions it takes.

3. **Equity and Inclusion**

Council's actions and decision-making are proactively responsive to and inclusive of Darebin's diverse community needs and aspirations.

Council's services and resources are equitably distributed and accessed by those that need them the most.

4. **Effectiveness and Efficiency**

Council plans and delivers services that achieve their intended outcomes, are sustainable and make the most of available resources.

5. **Community Engagement**

Council meaningfully involves the community in its decision-making processes and in shaping the future vision and aspirations of the city.

6. **Ethical Decision Making**

Decisions made by Council are based on clearly defined rules and regulations, with consideration of community impact and feedback and in the best interest of the Darebin community.

1.3 Strategic objectives

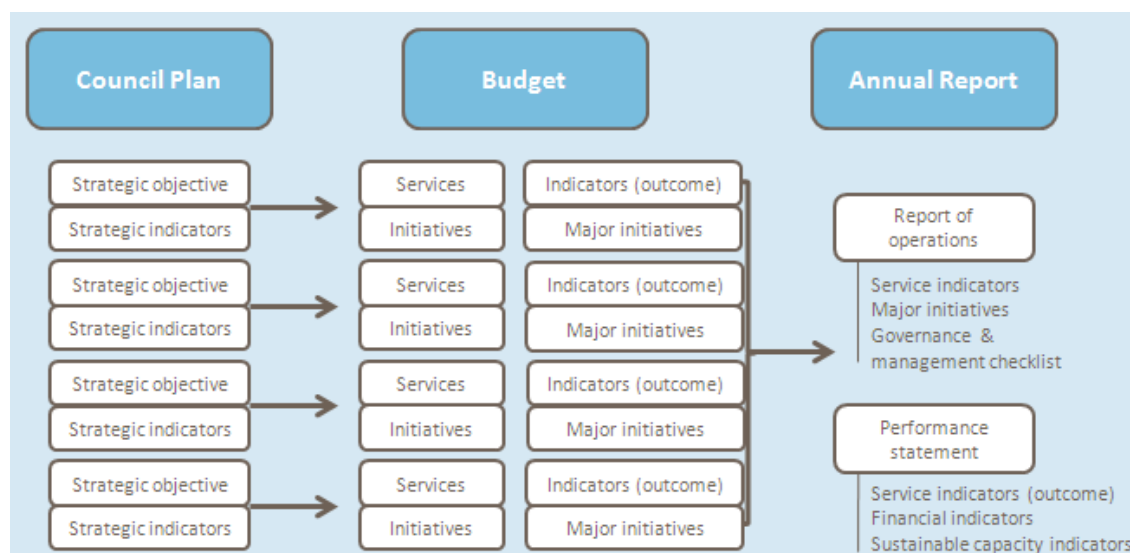
Darebin City Council's Vision and Mission are realised through six goals (referred to as 'Strategic Objectives' by the Local Government Act). These six goals reflect the priorities of the Darebin community and were developed after all the consultation results were considered. For each goal, there is a strategic framework that says what we will do, how and by when, and, how we will know we have done it well.

Council delivers services and initiatives under 22 major service categories. Each contributes to the achievement of one of the six Strategic Objectives as set out in the Council Plan for the years 2017-21. The following table lists the six Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
A sustainable city	We will be leaders in creating a sustainable city through local innovation projects that address climate change
Opportunities to live well	We will improve the wellbeing of people in our community by providing opportunities for them to live their lives well
A liveable city	We will ensure our planning system facilitates high quality and sustainable development that extracts social, environmental and economic benefits for our community
A strong economy	We will support and attract a diversity of local businesses and industries by fostering an environment in which they can thrive
Involving our diverse community	We will lead on equity and recognise our diverse community as our greatest asset for solving future challenges
A well governed Council	We will be a leading, modern, and open council to meet our challenges, now and in the future

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020-21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1: A sustainable city

To achieve our objective of a sustainable city, we will be leaders in creating a sustainable city through local innovation projects that address climate change by:

- Becoming an energy and water efficient city and reduce waste
- Increasing sustainable transport through safer streets for walking and cycling, and advocacy for public transport
- Expanding and improving our network of open and green spaces, parks and natural environments to provide the lungs for our city and reduce the impacts of climate change.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2018-19 Actual \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
Environment and natural resources	Develops and implements policies and programs that contribute to sustainability within Council and the community. Responsible for the Climate Emergency Plan, Natural Heritage Strategy, Sustainable Water Strategy, Sustainable Water Use Plan, Urban Forest Strategy and the Waste Management Strategy.	Exp	8,299	7,902	4,921
		Rev	5,636	3,987	1,086
		Net	2,663	3,915	3,835
Open spaces, parks and natural environment	Responsible for the management and maintenance of approximately 600ha of open space including 90 playgrounds, several wetlands, pathways, seating, garden beds, waterways, pedestrian bridges, catchments, dams and street trees and more than 100,000 trees in parks and reserves.	Exp	13,506	13,889	14,445
		Rev	155	72	77
		Net	13,351	13,817	14,368
Sustainable Transport	Develops policy and project delivery for transport management and safety.	Exp	2,531	2,258	2,342
		Rev	149	138	46
		Net	2,381	2,120	2,296
Waste management	Collection of domestic garbage and recyclables, green waste and dumped rubbish, street and right of way cleansing, the hard waste collection service, and management of the contract for the operation of the waste transfer station in Reservoir.	Exp	15,400	16,057	16,146
		Rev	2,739	2,790	2,782
		Net	12,661	13,267	13,364

Major Initiatives

- 1) Continue to work with Climate Emergency Darebin to act on the climate emergency.
- 2) Dramatically improve walking and cycling infrastructure.
- 3) Work with the Darebin Nature Trust to create more open space across Darebin.
- 4) Increase our tree canopy and urban forest.

Initiatives

- 5) Replace footpaths across the municipality to ensure that the network is maintained to the standards outlined in the Road Management Plan.
- 6) Upgrade key sections of the shared path network to encourage greater walking and cycling across the municipality.
- 7) Develop detailed design drawings and build on Darebin's cycling network.
- 8) Implement the Safe and Sustainable Travel Program which will activate new cycling and walking infrastructure and moving towards safe and sustainable travel. There is also a strong emphasis on collaboration with schools, kindergartens and a range of community groups.
- 9) In collaboration with our community, investigate and develop designs for delivering the Walking Strategy.
- 10) Develop stage 1 of a Biodiversity Management Plan that will involve investigations into local flora and fauna as well as the establishment of a range of community focussed biodiversity programs.
- 11) Improve parks and open space across Darebin including playspaces, pocket park upgrades and Open Space Strategy with 'Breathing Space' initiatives.
- 12) Begin implementation of the Local Government Power Purchase Agreement for renewable energy. Darebin is managing this project on behalf of 48 Councils who aim to transition to 100% renewable energy.
- 13) Implement Darebin's Climate Emergency Plan to focus on community mobilisation and advocacy work.
- 14) As part of the Safe Travel program, develop designs for the Octopus Schools and the Grey Spot sub-programs.
- 15) Commence a strategic transport analysis across Darebin including parking studies that respond to local requests for changes in parking conditions and restrictions.
- 16) Develop detailed designs and construct minor infrastructure changes to improve the safety of the road environment.
- 17) Build community understanding and support of Council's transport advocacy endeavours.
- 18) Provide streetscape and place improvements to 6-8 small-to-medium street-based activity centres such as new street furniture, bins and bike hoops, new trees, and repainting of other streetscape elements.
- 19) Deliver a new recycling service with a that will be more efficient, safer, and secure.
- 20) Implement the recommendations following the Waste Strategy review.

Service Performance Outcome Indicators

Service	Indicator	2018-19 Actual	2019-20 Forecast	2020-21 Budget
Waste collection*	Waste diversion	46.4%	47.3%	48.0%

*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

2.2 Strategic Objective 2: Opportunities to live well

To achieve our objective of opportunities to live well, we will improve the wellbeing of people in our community by providing opportunities for them to live their lives well by:

- Ensuring health and social services meet our community's needs across their life-course
- Expanding opportunities for participation and social connection through sport, physical activity, arts, culture and other leisure activities
- Expanding lifelong learning opportunities, to enable local people to learn, develop their interests, and secure good quality work.
- Ongoing implementation of Darebin City Council's COVID-19 Community and Business Resilience and Recovery Package.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2018-19 Actual \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
Aged and disability	Provides a range of services to assist older people and those with a disability and their carers, who wish to live independently and remain active in the community. Services and activities include general home care, personal care, respite care, home maintenance, housing support, dementia care, meals and community transport.	Exp	13,561	13,368	13,390
		Rev	8,117	8,158	8,161
		Net	5,444	5,210	5,229
Family, youth and children	Responsible for a mix of service delivery, policy and community partnership projects that target Darebin's children, youth and their families. It includes school holiday programs, early childhood resource and liaison, help for services to include children with additional needs, a pre-school enrolment service, centralised child care waiting list, support to play groups, a toy library, maternal and child health services, an immunisation program, and a youth service.	Exp	8,243	7,847	8,193
		Rev	2,922	3,345	2,728
		Net	5,321	4,502	5,465
Recreation and leisure	Recreation policy, planning and programming; facility management; sports development and liaison; specialist recreation programming for disadvantaged groups and individuals; and information provision. Responsible for Council's major recreation facilities at the Darebin Community Sports Stadium, Darebin International Sports Centre, Northcote Aquatic and Recreation Centre and the Reservoir Leisure Centre.	Exp	8,065	8,044	7,555
		Rev	5,731	3,739	2,705
		Net	2,334	4,305	4,850
Libraries and learning	Responsible for our physical library services at Fairfield, Northcote, Preston and Reservoir and e-book, e-audiobook and e-magazine collection loans via our virtual library at www.darebinlibraries.vic.gov.au .	Exp	5,412	5,364	5,363
		Rev	1,222	1,180	1,105
		Net	4,190	4,184	4,258

Major Initiatives

- 21) Continue works at the old Ruthven Primary School site in Reservoir.
- 22) Commence construction of a multi-sports stadium facilities at John Cain Memorial Park.
- 23) Continue design for the renewal of the Northcote Aquatic and Recreation Centre recreation centre.
- 24) Reimagine and revitalise seniors' clubs.
- 25) Upgrade and replacement work at Reservoir Leisure Centre.
- 26) Redevelopment of the synthetic hockey pitch at KP Hardiman reserve.

Initiatives

- 27) Develop a range of programs and services at the East Preston Community Centre that aim at improving the health and wellbeing outcomes of the East Preston and the surrounding community
- 28) Open Reservoir Library (within the Reservoir Community and Learning Centre) for four hours each Sunday to support literacy and learning in Darebin's north.
- 29) Replace or upgrade specialist Youth Service equipment and assets.
- 30) Deliver pre-employment skills development training opportunities to 150 young people by increasing the number of courses from three to five per year.

Service Performance Outcome Indicators

Service	Indicator	2018-19 Actual	2019-20 Forecast	2020-21 Budget
Maternal and Child Health*	Participation in MCH service	80.0%	80.0%	81.0%
	Participation in MCH service by Aboriginal children	90.8%	91.0%	91.0%
Libraries*	Participation	15.6%	15.7%	15.8%
Aquatic facilities*	Utilisation	5.3%	5.4%	5.4%

*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

2.3 Strategic Objective 3: A liveable city

To achieve our objective of sustainable and resilient neighbourhoods, we will ensure our planning system facilitates high quality and sustainable development that extracts social, environmental and economic benefits for our community by:

- Encouraging and facilitating appropriate development in identified areas to create opportunities for living accessibly to public transport, infrastructure, open space and attractive, safe public areas
- Supporting our creative industries to ensure the city grows as a significant arts and creative centre
- Managing local roads, buildings and public spaces to make our city safer, cleaner and more attractive.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2018-19 Actual \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
City development and health	Provides support and advice to Council with respect to the Darebin Planning Scheme (Strategic Planning) as well as delivering services to ensure compliance with building legislation and industry standards (Statutory Planning). Responsible for Council's environmental health service (enforcement of the Food Act, Health Act, Tobacco Act and Environment Protect Act and associated regulations).	Exp	9,383	10,096	9,099
		Rev	4,461	3,803	1,995
		Net	4,922	6,293	7,104
Creative culture and community facilities	Provides a program of arts and cultural events and activities and develops policies and strategies to facilitate arts practice in the municipality. Management and operation of the Bundoora Homestead Art Centre and the Darebin Art and History Collection, and coordination of Darebin Arts Centre and Northcote Town Hall and community venues.	Exp	6,611	6,212	5,660
		Rev	1,527	1,145	522
		Net	5,084	5,067	5,138
Civic compliance	Responsible for Council's animal management, Local Laws, Planning Enforcement, Traffic Enforcement and School Crossings Supervision Service.	Exp	8,295	7,372	7,720
		Rev	7,042	5,778	4,997
		Net	1,253	1,593	2,723
Facilities and infrastructure management and maintenance	Responsible for planning, management and maintenance of roads, footpaths, drains, bridges, facilities, properties as well as network of street, directional, parking, regulatory and advisory signs. Oversees and coordinates the delivery of the capital works program including the delivery of major infrastructure projects.	Exp	12,786	11,823	12,381
		Rev	537	591	510
		Net	12,249	11,232	11,871

Major Initiatives

31) Expand our land subdivision levy.

- 32) Update the municipal wide Developer Contributions Scheme (a formal way to collect development contributions to provide essential infrastructure) by beginning the implementation of a planning scheme amendment.
- 33) Continue to create a new suburb in Northland.
- 34) As the Preston railway crossings are replaced, advocate on key design and construction management issues. Provide support for traders and other economic activity during disruption.
- 35) Develop a plan for the revitalisation of Preston Central.
- 36) Progress the Townhall Avenue, Affordable Housing Project including lease execution and project management.

Initiatives

- 37) Upgrade three Maternal and Child Health sites so they are more welcoming to our diverse community and encourage greater access and engagement.
- 38) Complete scoping reports on local blackspot locations and advocate for funding to improve the safety of the local road network in Darebin.
- 39) Draw on an expansive campaign of community engagement to develop a draft 50 Year vision for the city called 'Future Darebin'.
- 40) Develop the Design Excellence program in 2020-21 that will improve the quality of future developments across Darebin.
- 41) Progress the Future Preston (Preston Market & Central Preston Structure Plans) 2020-21 through a Preston Market Structure Plan Planning Scheme amendment process, including panel hearing, and a substantial community engagement program.
- 42) Deliver the second year of the Housing Program, including advocacy and policy development.
- 43) Prepare a Framework Plan for consultation with the community to progress the long-term Northland Urban Renewal project.
- 44) Implement the Planning Scheme Review and outcomes of the Future Darebin consultation into the new format as prescribed by the State Government.
- 45) Dramatically improve safety and amenity in Darebin by reducing the speed limits of local roads to 40km per hour.
- 46) Improve safety in public spaces through the delivery of lighting improvements in Main Drive Bundoora and safety public improvements that implement the Gender Equality Map findings.

Service Performance Outcome Indicators

Service	Indicator	2018-19 Actual	2019-20 Forecast	2020-21 Budget
Statutory planning*	Decision making	44.9%	45.0%	45.5%
Roads*	Satisfaction	71.5	71.0	71.0
Animal management*	Health and safety	2	2	3
Food safety*	Health and safety	100.0%	100.0%	100.0%

*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

2.4 Strategic Objective 4: A strong economy

To achieve our objective of a strong economy, we will support and attract a diversity of local businesses and industries by fostering an environment in which they can thrive by:

- Fostering an environment that ensures our local businesses succeed – from large industries to microbusiness and freelancers
- Enabling and activating space, including vacant shop fronts, council facilities, to accommodate different businesses and industries
- Pursuing regionally significant economic opportunities to drive growth and sustainability for our region.
- Ongoing implementation of Darebin City Council's COVID-19 Community and Business Resilience and Recovery Package.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2018-19 Actual \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
Economic development	Economic Development develops and implements strategies and activities to foster and promote a sustainable business sector to provide local employment. Work with local trader and business associations to help them improve business performance. Work with neighbouring municipalities to develop and implement regional economic growth.	Exp	1,106	1,570	1,473
		Rev	10	11	2
		Net	1,096	1,559	1,471

Major Initiatives

- 47) Reinvigorate the Darebin Arts Centre.
- 48) Implementation of the Social and Sustainable Procurement Policy.
- 49) Develop our new place management program of activities to make our local areas more vibrant, active and successful.

Initiatives

- 50) Assist businesses to increase local employment, including the uptake of Federal and State government funding for employment and skills training opportunities.
- 51) Improve business performance through of our assistance with digital access and capability, environmental performance, export capability, and attraction of visitors.
- 52) Repurpose Council facilities to support business.
- 53) Continue to advocate for regional economic growth through regional partnerships.
- 54) Deliver the Pitch IT program to maximise and foster local innovation and engagement that supports new businesses in Darebin.
- 55) Engage with local business associations and stakeholders on local improvements for activity centres.
- 56) Advocate for regional economic growth through partnerships with regional economic bodies such as North Link, metro partnerships and La Trobe University.
- 57) Future Preston – the preparation of the Central Preston Structural Plan, including community engagement.
- 58) Expand the Active Spaces program to activate retail streetscapes so that more artwork by local artists can be installed in vacant shops and on hoardings.

2.5 Strategic Objective 5: Involving our diverse community

To achieve our objective of involving our diverse community, we will lead on equity and recognise our diverse community as our biggest asset for solving future challenges by

- Making our services, facilities and programs accessible to all, including our most vulnerable
- Bringing the ideas of our diverse community into our decision-making
- Being responsive and respectful to the current and emerging aspirations of Traditional Owners and Aboriginal and Torres Strait Islander communities in Darebin.
- Ongoing implementation of Darebin City Council's COVID-19 Community and Business Resilience and Recovery Package.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2018-19 Actual \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
Communication, advocacy and engagement	Using demographic data to undertake consultation, facilitation, engagement and evaluation to inform the promotion and advocacy of social justice, community inclusion and equity. Work with other levels of government, partners, stakeholders and media on issues that are important to the Darebin community.	Exp	2,287	2,287	2,423
		Rev	-	-	-
		Net	2,287	2,287	2,423
Community wellbeing and social policy	This service develops policy and implements projects which address disadvantage and make Darebin a healthier, safer and more inclusive place for all residents.	Exp	2,959	3,853	5,627
		Rev	74	72	-
		Net	2,885	3,781	5,627
Customer service	This service provides the customer interface for a number of services and a wide range of transactions. Service is delivered via customer service centres, a telephone call centre, our website and an after-hours emergency service.	Exp	2,220	2,314	2,564
		Rev	-	-	-
		Net	2,220	2,314	2,564
People and development	Provides support to the organisation on strategic issues such as change management, workforce planning, leadership development and organisation development.	Exp	2,498	2,973	2,992
		Rev	12	-	-
		Net	2,486	2,973	2,992

Major Initiatives

- 59) Implement Community and Business Resilience and Recovery Package.
- 60) Continue to advocate for better public transport.
- 61) Implement the community engagement framework and the outcomes of the review of community advisory committees.
- 62) Implementation of the Social and Sustainable Procurement Policy.

Initiatives

- 63) Develop and implement actions to improve communication with our multicultural community.
- 64) Implement our Equity, Diversity and Inclusion strategy with associated action plans.

- 65) Advocate to:
 - Support refugees. Darebin is a Refugee Council of Australia “refugee welcome zone”. We welcome refugees, uphold their human rights, and demonstrate compassion.
 - Address housing affordability.
- 66) Diversify and increase the number of individuals, organisations and community collaborations actively linked to Council, to ensure decision-making for complex problems includes all interests.
- 67) Deliver solution-based engagement methods that suit the various stakeholders and organisations in our active community and increase community feedback.
- 68) Provide facilitation and governance training for Councillors to ensure they can effectively lead community forums and meet the challenges of operating in an increasingly complex environment.
- 69) Find solution-based engagement methods that suit the various groups in our active community.
- 70) Increase citizen participation in council meetings.
- 71) Build advocacy partnerships with Councils, Non-Government organisations and others, to tackle the big issues that affect our community.
- 72) Deliver pre-employment skills development training opportunities to 150 young people by increasing the number of courses from three to five per year.
- 73) Develop policies, procedures and guidelines that support the implementation of the Property Management Framework.
- 74) Implement the Workforce Diversity and Inclusion Strategy 2020 and Council’s Aboriginal Employment Strategy.
- 75) Art collection acquisition for the Bundoora Homestead Art Centre.
- 76) Council election 2020 and new council plan.

2.6 Strategic Objective 6: A well governed Council

To achieve our objective of being a leading, modern, and open council to meet our challenges, now and in the future by:

- Implementing the best delivery models to optimise efficiency and value
- Finding new ways to deliver long term financial sustainability
- Communicating our progress on the actions in this council plan to residents, community leaders, community organisations, business, industry, and Victorian and Federal governments to ensure we can all act together.
- Ongoing implementation of Darebin City Council's COVID-19 Community and Business Resilience and Recovery Package.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2018-19 Actual \$'000	2019-20 Forecast \$'000	2020-21 Budget \$'000
Mayor and council	The Mayor and Councillors are responsible for the governance and leadership of the community, and for providing strategic direction to the organisation.	Exp	2,088	2,266	2,737
		Rev	123	107	55
		Net	1,965	2,159	2,682
Corporate governance	This service includes direct administrative support to the Mayor and Councillors, coordination of Council and Committee meetings, and includes the Chief Executive Officer, Executive Management Team, as well as the administration of Council business, policy support, and corporate risk.	Exp	5,688	6,807	6,428
		Rev	2,501	816	881
		Net	3,187	5,991	5,547
Information technology services	This service provides Council with digital platforms to improve business performance and allowing timely and informed decision making. The Information technology services enables and enhances improved service provision to Council and the community.	Exp	5,715	6,996	7,423
		Rev	2	2	0
		Net	5,713	6,994	7,423
Financial services	Provides financial services and support to internal and external customers and includes management of Council's finances, raising and collection of rates and charges, and valuation of properties.	Exp	3,902	4,468	4,168
		Rev	501	229	328
		Net	3,401	4,239	3,840
Fleet services	Responsible for the oversight of the fleet required to support Council's service delivery.	Exp	3,286	3,436	3,391
		Rev	115	125	122
		Net	3,171	3,311	3,269

Major Initiatives

- 77) Develop a ten-year corporate plan that will integrate the long-term financial strategy, strategic planning, asset management, and service planning requirements of the organisation.
- 78) Develop a ten-year financial strategy to ensure we can continue to deliver services, programs and assets while delivering an underlying surplus.

Initiatives

- 79) Implement a service review program.
- 80) Ensure people can transact with us anywhere, anytime, on any device.
- 81) Provide a quarterly performance report on the Council Plan.
- 82) Improve our research, data analysis, and community engagement capabilities to ensure we know the changing issues facing our community.
- 83) Introduce agile organisational structures that give our workforce the flexibility to respond rapidly to change.
- 84) Find new ways to collaborate with external stakeholders/partners to deliver efficiencies and improve service delivery outcomes including regional shared services with other councils, partnerships, and advocacy campaigns.
- 85) Use smart technology to help manage our business.
- 86) Identify and pursue alternative revenue sources to overcome shortfall of projected income and to prevent any increase in rates.
- 87) Conduct our business transparently and as by legislation.

Service Performance Outcome Indicators

Service	Indicator	2018-19 Actual	2019-20 Forecast	2020-21 Budget
Governance*	Satisfaction	70.8	71.0	71.0

*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

In addition to the service performance indicators, Council is committed to being accountable for our actions and taking decisions in an open and transparent manner. Accordingly, Council reports on a quarterly basis on progress on the Council Plan action plan.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

2.8 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
A sustainable city	33,863	37,854	3,991
Opportunities to live well	19,802	34,501	14,699
A liveable city	26,837	34,860	8,023
A strong economy	1,471	1,473	2
Involving our community	13,606	13,606	0
A well governed Council	22,760	24,147	1,387
Total services and initiatives	118,339	146,441	28,102
Expenses added in:			
Depreciation	24,323		
Finance costs	0		
Others	(12,773)		
Deficit before funding sources	129,889		
Funding sources added in:			
Rates & charges	(132,826)		
Waste charge revenue	(2,734)		
Total funding sources	(135,560)		
Operating surplus for the year	(5,671)		
Less			
Capital grants	3,989		
Capital contributions	3,500		
Underlying deficit	1,818		
Less			
Additional rates funded capex beyond depreciation	0		
Loan principal repayments	0		
Transfer from reserves to operating budget	0		
Transfer to reserves from operating budget	0		
Deficit for the year	1,818		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020-21 has been supplemented with projections to 2023-24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Pending Accounting Standards

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of AASB 16 Leases, AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit entities but pending accounting standards that will be in effect from the 2020-21 financial year have no impact on Darebin's budget.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

AASB 1059 Service Concession Arrangements: Grantors

City of Darebin

Budgeted Comprehensive Income Statement

For the four years ending 30 June 2024	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	133,353	135,560	140,853	144,827	148,892
Statutory fees and fines	7,859	5,739	10,378	10,550	10,762
User fees	7,093	5,464	10,052	10,232	10,444
Grants - Operating	15,891	15,727	16,041	16,362	16,688
Grants - Capital	3,595	4,570	3,276	3,215	3,285
Contributions - monetary	4,738	3,500	6,260	6,260	6,260
Contributions - non-monetary	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	520	612	750	750	750
Fair value adjustments for investment property	-	-	-	-	-
Net gain/(loss) on disposal of investment property	-	-	-	-	-
Net gain/(loss) on disposal of intangible assets	-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures	-	-	-	-	-
Other income	5,222	2,614	2,655	3,446	3,488
Total Income	178,271	173,786	190,264	195,641	200,569
Expenses					
Employee costs	(83,008)	(88,339)	(90,106)	(91,908)	(93,746)
Materials and services	(55,526)	(46,723)	(53,789)	(55,208)	(56,664)
Bad and doubtful debts	(1,301)	(1,320)	(621)	(708)	(725)
Depreciation and amortisation	(23,449)	(24,323)	(25,668)	(26,437)	(27,229)
Borrowing costs	-	-	(28)	(392)	(1,175)
Other expenses	(6,538)	(7,410)	(5,141)	(5,275)	(5,412)
Total Expenses	(169,822)	(168,115)	(175,352)	(179,927)	(184,952)
Surplus/(deficit) for the year	8,449	5,671	14,912	15,714	15,618
Other comprehensive income					
Items that will not be reclassified to surplus or deficit in future periods:					
Net asset revaluation increment /(decrement)	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures	-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods	-	-	-	-	-
Total comprehensive result	8,449	5,671	14,912	15,714	15,618

City of Darebin Budgeted Balance Sheet

For the four years ending 30 June 2024	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Current assets					
Cash and cash equivalents	23,936	36,730	26,091	22,068	20,566
Trade and other receivables	27,523	13,598	15,654	16,024	16,056
Other financial assets	33,706	16,853	-	-	-
Inventories	67	67	67	67	68
Non-current assets classified as held for sale	-	-	-	-	-
Other assets	2,618	2,618	2,618	2,618	2,618
Total current assets	87,850	69,866	44,430	40,778	39,307
Non-current assets					
Trade and other receivables	4,695	4,718	4,742	4,766	4,790
Other financial assets	236	236	236	236	236
Investments in associates and joint ventures	-	-	-	-	-
Property, infrastructure, plant & equipment	1,398,965	1,414,755	1,467,489	1,519,750	1,532,928
Investment property	2,810	2,810	2,810	2,810	2,810
Intangible asset	492	467	443	418	394
Landfill rehabilitation intangible asset	-	-	-	-	-
Total non-current assets	1,407,198	1,422,987	1,475,720	1,527,980	1,541,157
Total assets	1,495,048	1,492,852	1,520,150	1,568,758	1,580,465
Liabilities					
Current liabilities					
Trade and other payables	15,823	7,956	8,429	8,629	8,810
Trust funds and deposits	4,571	4,571	4,571	4,571	4,571
Provisions	20,294	20,294	20,294	20,294	20,294
Interest-bearing loans and borrowings	-	-	1,060	4,091	4,205
Total current liabilities	40,688	32,821	34,353	37,585	37,880
Non-current liabilities					
Provisions	1,810	1,810	1,810	1,810	1,810
Interest-bearing loans and borrowings	-	-	10,853	40,516	36,310
Total non-current liabilities	1,810	1,810	12,663	42,326	38,120
Total liabilities	42,498	34,631	47,017	79,911	76,000
Net assets	1,452,550	1,458,221	1,473,133	1,488,847	1,504,464
Equity					
Accumulated surplus	563,073	568,744	585,431	601,145	616,762
Reserves	889,477	889,477	887,702	887,702	887,702
Total equity	1,452,550	1,458,221	1,473,133	1,488,847	1,504,464

City of Darebin

Budgeted Statement of Changes in Equity

For the four years ending 30 June 2024

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020/21				
Balance at beginning of the financial year	1,452,550	563,073	865,796	23,681
Surplus/(deficit) for the year	5,671	5,671	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer (to)/from reserves	-	-	-	-
Balance at end of financial year	1,458,221	568,744	865,796	23,681
2021/22				
Balance at beginning of the financial year	1,458,221	568,744	865,796	23,681
Surplus/(deficit) for the year	14,912	14,912	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer (to)/from reserves	-	1,775	-	(1,775)
Balance at end of financial year	1,473,133	585,431	865,796	21,906
2022/23				
Balance at beginning of the financial year	1,473,133	585,431	865,796	21,906
Surplus/(deficit) for the year	15,714	15,714	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer (to)/from reserves	-	-	-	-
Balance at end of financial year	1,488,847	601,145	865,796	21,906
2023/24				
Balance at beginning of the financial year	1,488,847	601,145	865,796	21,906
Surplus/(deficit) for the year	15,618	15,618	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer (to)/from reserves	-	-	-	-
Balance at end of financial year	1,504,464	616,762	865,796	21,906

City of Darebin

Budgeted Statement of Cash Flows

For the four years ending 30 June 2024	Forecast	Budget	Strategic Resource Plan Projections		
	Actual		2021/22	2022/23	2023/24
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	118,503	147,286	141,174	146,242	150,348
Statutory fees and fines	7,859	6,235	10,402	10,653	10,867
User fees	7,782	5,937	10,075	10,332	10,546
Grants - operating	16,046	17,087	16,078	16,521	16,852
Grants - capital	3,595	4,965	3,283	3,246	3,317
Contributions - monetary	4,738	3,500	6,260	6,260	6,260
Interest received	1,245	1,175	1,187	1,199	1,211
Other receipts	3,977	1,866	1,485	2,330	2,361
Net GST refund / payment	10,385	7,088	10,549	10,871	7,471
Employee costs	(82,690)	(96,588)	(93,397)	(95,449)	(97,386)
Materials and services	(74,333)	(51,086)	(55,754)	(57,335)	(58,865)
Trust funds and deposits repaid	-	-	-	-	-
Other payments	-	(8,102)	(5,329)	(5,478)	(5,622)
Net cash provided by/(used in) operating activities	17,107	39,364	46,012	49,391	47,360
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(49,528)	(44,097)	(86,215)	(86,540)	(44,420)
Proceeds from sale of property, infrastructure, plant and equipment	949	673	825	825	825
Proceeds from investments	9	16,853	16,853	-	-
Net cash provided by/(used in) investing activities	(48,570)	(26,571)	(68,537)	(85,715)	(43,595)
Cash flows from financing activities					
Finance costs	-	-	(28)	(392)	(1,175)
Proceeds from borrowings	-	-	12,000	34,000	-
Repayment of borrowings	-	-	(87)	(1,306)	(4,091)
Net cash provided by/(used in) financing activities	-	-	11,886	32,302	(5,267)
Net increase/(decrease) in cash & cash equivalents	(31,463)	12,794	(10,639)	(4,023)	(1,502)
Cash and cash equivalents at the beginning of the financial year	55,399	23,936	36,730	26,091	22,068
Cash and cash equivalents at the end of the financial year	23,936	36,730	26,091	22,068	20,566

City of Darebin

Budgeted Capital Works Statement

For the four years ending 30 June 2024	Forecast	Budget	Strategic Resource Plan		Projections
	Actual		2021/22	2022/23	2023/24
	2019/20	2020/21			
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	-	-	-	-	-
Land improvements	2,862	3,312	900	990	551
Total land	2,862	3,312	900	990	551
Buildings	14,234	19,859	54,868	54,650	14,901
Heritage buildings	-	-	-	-	-
Building improvements	1,955	200	500	450	450
Leasehold improvements	-	-	-	-	-
Total buildings	16,189	20,059	55,368	55,100	15,351
Total property	19,051	23,371	56,268	56,090	15,902
Plant and equipment					
Heritage plant and equipment	-	-	-	-	-
Plant, machinery and equipment	3,706	2,375	3,700	3,880	3,700
Fixtures, fittings and furniture	225	100	200	200	200
Computers and telecommunications	3,145	2,964	3,164	2,502	2,600
Library books	820	800	800	800	800
Total plant and equipment	7,896	6,239	7,864	7,382	7,300
Infrastructure					
Roads	4,481	3,675	4,967	5,368	5,172
Bridges	2,474	480	-	-	100
Footpaths and cycleways	7,373	2,343	4,115	4,263	4,786
Drainage	2,341	1,093	1,343	1,770	1,777
Recreational, leisure and community facilities	162	303	560	515	350
Waste management	-	-	200	200	200
Parks, open space and streetscapes	5,243	2,584	3,060	3,085	4,795
Aerodromes	-	-	-	-	-
Off street car parks	-	-	-	-	-
Other infrastructure	-	-	-	-	-
Total infrastructure	22,074	10,478	14,245	15,201	17,180
Total capital works expenditure	49,021	40,088	78,377	78,673	40,382
Represented by:					
New asset expenditure	13,465	11,835	19,627	3,396	3,005
Asset renewal expenditure	24,759	16,493	26,368	33,582	23,208
Asset expansion expenditure	1,713	4,442	17,080	20,772	4,079
Asset upgrade expenditure	9,084	7,318	15,303	20,924	10,091
Total capital works	49,021	40,088	78,377	78,673	40,382
Funding sources represented by:					
Grants	1,993	4,570	2,541	2,465	2,520
Contributions	2,033	299	450	450	450
Council Cash	44,995	35,219	63,386	41,758	37,412
Borrowings	-	-	12,000	34,000	-
Total capital works expenditure	49,021	40,088	78,377	78,673	40,382

City of Darebin

Budgeted Statement of Human Resources

For the four years ending 30 June 2024	Forecast	Budget	Strategic Resource Plan Projections		
	Actual	2020/21	2021/22	2022/23	2023/24
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - Operating	(82,178)	(87,456)	(89,205)	(90,989)	(92,809)
Employee costs - Capital	(830)	(883)	(901)	(919)	(937)
Total staff expenditure	(83,008)	(88,339)	(90,106)	(91,908)	(93,746)
Staff numbers	EFT	EFT	EFT	EFT	EFT
Employees	898	891	891	891	891
Total staff numbers	898	891	891	891	891

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises:				
	Budget	Permanent	Permanent	Casual	Temporary
	2020/21	Full time	Part Time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive	723	578	145	10	-
City Sustainability & Strategy	16,969	15,128	1,841	388	669
Operations & Capital	16,481	16,293	188	606	-
Community	30,529	16,529	14,000	2,478	2,053
Governance & Engagement	14,191	12,125	2,066	279	603
Total Permanent Staff Expenditure	78,893	60,653	18,240	3,761	3,325
Casuals, temporary and Other Expenditure	8,004				
Capitalised Labour Costs	1,442				
Total Expenditure	88,339				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Comprises				
	Budget	Permanent	Permanent	Casual	Temporary
	2020/21	Full time	Part Time		
	FTE				
Chief Executive	3.90	3.00	0.90	0.10	0.00
City Sustainability & Strategy	167.00	142.10	24.90	7.60	7.30
Operations & Capital	174.90	172.50	2.40	9.90	0.00
Community	310.90	150.90	160.00	39.20	21.10
Governance & Engagement	127.50	105.50	22.00	4.60	5.50
Total permanent staff	784.20	574.00	210.20	61.40	33.90
Casuals, temporary and Other Expenditure	95.70				
Capitalised Labour costs	11.50				
Total staff	891.40				

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 74.2% of Council's total annual revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020-21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

The Council-funded rate rebate, raised to \$150 in 2015-16 will continue to be provided to residential pensioner ratepayers in 2020-21 in addition to the State Government pensioner rates concession. The pensioner rate rebate was first introduced in the 2010-2011 year and is to assist in the development of the municipal district, in accordance with section 169 of the Act.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.0% in line with the rate cap.

Total rates and charges raised will be \$135.56 million, including an allowance of supplementary rates on new developments, service charges for the optional green waste service and special charges relating to retail activity areas. The level of rates raised allows Council to maintain the services currently delivered to the community and deliver a substantial capital works program.

Supplementary rates on property developments are forecast to be \$0.75 million in 2020-21, special charge scheme rates for retail activity areas is forecast to be \$0.15 million, solar saver scheme is forecast to be \$0.65 million, The green waste collection service charge of \$2.73 million is included in rates and charges for the 2020-21 year.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2019/20	Budget 2020/21	Change	Change
	\$	\$	\$	%
General rates*	129,017,929	132,629,576	3,611,647	2.8%
Revaluation Adjustment	(69,025)	(50,000)	19,025	(27.6)%
Green waste service charge	2,665,236	2,733,610	68,374	2.6%
Special charges - retail activity centres	340,934	145,607	(195,327)	(57.3)%
Special charges - Solar Saver scheme	1,499,131	650,000	(849,131)	(56.6)%
Supplementary rates and charges	776,400	750,000	(26,400)	(3.4)%
Interest on rates and charges	622,033	200,900	(421,133)	(67.7)%
Pensioner rate rebate	(1,500,000)	(1,500,000)	0	-
Rates and charges	133,352,638	135,559,693	2,207,055	1.7%

*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019/20	2020/21	Change %
	Cents / \$ CIV	Cents / \$ CIV	
General rate for rateable residential properties	0.2126790	0.1987500	(6.5%)
General rate for rateable commercial properties	0.3721890	0.3478120	(7.0%)
General rate for rateable vacant residential	0.6380380	0.5962490	(7.0%)
General rate for rateable vacant business	0.8507180	0.7949990	(7.0%)
General rate for rateable mixed use occupancy	0.2977510	0.2782500	(7.0%)
General rate for rateable vacant retail	0.8507180	0.7949990	(6.5%)
Rate concession for rateable recreational	0.1860950	0.1739060	(6.5%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2019/20	2020/21	Change	Change
	\$	\$	\$	%
Residential	103,634,893	108,102,176	4,467,283	4.3%
Commercial	22,735,582	21,985,896	(749,687)	(3.3%)
Vacant residential	436,195	452,106	15,911	3.6%
Vacant business	829,195	845,958	16,764	2.0%
Mixed use occupancy	1,279,957	1,165,965	(113,992)	(8.9%)
Vacant retail	56,403	55,372	(1,031)	(1.8%)
Recreational	45,705	22,103	(23,601)	(51.6%)
Total amount to be raised by general rates	129,017,929	132,629,576	3,611,647	2.8%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2019/20	2020/21	Change	Change
	Number	Number	Number	%
Residential	66,010	67,051	1,041	1.6%
Commercial	4,689	4,637	(52)	(1.1%)
Vacant residential	102	95	(7)	(6.9%)
Vacant business	63	61	(2)	(3.2%)
Mixed use occupancy	534	530	(4)	(0.7%)
Vacant retail	9	9	-	0.0%
Cultural and Recreational	10	9	(1)	(10.0%)
Total number of assessments	71,417	72,392	975	1.4%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2019/20 \$	2020/21 \$	Change \$	Change %
Residential	48,728,315,000	54,391,032,000	5,662,717,000	11.6%
Commercial	6,108,612,066	6,321,201,005	212,588,939	3.5%
Vacant residential	68,365,000	75,825,000	7,460,000	10.9%
Vacant business	97,470,000	106,410,000	8,940,000	9.2%
Mixed use occupancy	429,875,000	419,035,000	(10,840,000.00)	(2.5%)
Vacant retail	6,630,000	6,965,000	335,000	5.1%
Cultural and Recreational	24,560,000	12,710,000	(11,850,000.00)	(48.2%)
Total value of land	55,463,827,066	61,333,178,005	5,869,350,939	10.6%

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2019/20 \$	Per Rateable Property 2020/21 \$	Change \$	Change %
Green waste service charge - 120 litre bin	54.10	55.50	1.40	2.6%
Green waste service charge - 120 litre bin (pensioner)	31.30	32.00	0.70	2.2%
Green waste service charge - 240 litre bin	102.50	105.00	2.50	2.4%
Green waste service charge - 240 litre bin (pensioner)	65.90	68.00	2.10	3.2%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2019/20 \$	2020/21 \$	Change \$	Change %
Green waste collection	2,665,236	2,733,610	68,374	2.6%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2019/20 \$	2020/21 \$	Change \$	Change %
General rates	129,017,929	132,629,576	3,611,647	2.8%
Waste management charge	2,665,236	2,733,610	68,374	2.6%
Rates and charges	131,683,165	135,363,186	3,680,021	2.8%

4.1.1(j) Fair Go Rates System Compliance – Darebin City Council is fully compliant with the State Government’s Fair Go Rates System.

	2019/20	2020/21
Total Rates \$	\$ 129,017,929	\$ 132,629,576
Number of rateable properties	71,407	72,392
Base Average Rates	\$ 1,807	\$ 1,832
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$ 1,807	\$ 1,832
Maximum General Rates and Municipal Charges Revenue	\$ 129,017,929	\$ 132,629,576
Budgeted General Rates and Municipal Charges Revenue	\$ 129,017,929	\$ 132,629,576

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- Changes in the number of green waste services provided to residents
- Changes in the number of pensioners eligible for the Council pensioner rebate in relation to rates.

4.1.1(l) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.1987500% (0.1987500 cents in the dollar of CIV) for all rateable residential land.
- A general rate of 0.3478120% (0.3478120 cents in the dollar of CIV) for all rateable business land.
- A general rate of 0.5962490% (0.5962490 cents in the dollar of CIV) for all rateable vacant residential land.
- A general rate of 0.7949990% (0.7949990 cents in the dollar of CIV) for all rateable vacant business land.
- A general rate of 0.2782500% (0.2782500 cents in the dollar of CIV) for all rateable mixed use occupancy land.
- A general rate of 0.7949990% (0.7949990 cents in the dollar of CIV) for all rateable vacant retail land.
- A general rate of 0.1739060% (0.1739060 cents in the dollar of CIV) for all rateable recreational land.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

Residential land

Residential Land is any land which is not Vacant Residential Land as described under the heading Vacant residential land and:

- the primary use of which is residential; or
- which is unoccupied and is zoned residential under the Darebin Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets;
- development and provision of health and community services; and
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in the paragraphs immediately above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The residential land affected by this rate is that which is located in any zone where residential development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2020-21 financial year.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

Business land

Business Land is any land which is not Vacant Retail Land, as described under the heading Vacant business land and:

- the primary use of which is the carrying out of the manufacture or production of, or the trade in, goods or services; or
- which is unoccupied and is zoned other than residential under the Darebin Planning Scheme.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets;
- development and provision of health and community services; and
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in the paragraphs immediately above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The business land affected by this rate is that which is in any zone where business development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2020-21 financial year.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

Vacant residential land

Vacant Residential Land is any land which is zoned residential under the of Darebin Planning Scheme and:

- on which there is no dwelling or other building designed or adapted for permanent occupation; and
- in respect of which a building permit for demolition was issued under the Building Act 1993 since the date 18 months prior to the date of declaration of rates for the 2020-21 financial year; and
- in respect of which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 in the period since demolition, with the date of demolition taken to be the date on which the building permit for demolition was issued under the Building Act 1993;

or

- on which there is no dwelling or other building designed or adapted for permanent occupation; and
- in respect of which no building permit for demolition was issued under the Building Act 1993 since the date 18 months prior to the date of declaration of rates for the 2020-21 financial year; and
- in respect of which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2020-21 financial year.

The objectives of this differential rate are to:

- promote responsible land management through appropriate maintenance and development of the land; and
- encourage prompt development of vacant residential land and attract new residents to the Darebin; and
- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
 - (a) construction and maintenance of infrastructure assets;
 - (b) development and provision of health and community services; and
 - (c) provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The residential land affected by this rate is that which is zoned residential under the Darebin Planning Scheme and which displays the characteristics described in this section above. Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

Vacant business land

Vacant Business Land is any land:

- which is zoned other than residential under the Darebin Planning Scheme; and
- on which no building designed or adapted for permanent occupation is constructed; and
- in respect of which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2020-21 financial year.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are to:

- promote responsible land management through appropriate maintenance and development of the land;
- ensure that foregone community and economic development resulting from underutilisation of land is minimised;
- encourage the use and occupancy of business land, leading to reinvigoration of trade and commerce within the Darebin; and
- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
 - (a) construction and maintenance of infrastructure assets;
 - (b) development and provision of health and community services; and
 - (c) provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The vacant land affected by this rate is that which is zoned other than residential under the Darebin Planning Scheme and which displays the characteristics described in this section above.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

Mixed use occupancy land

Mixed Use Occupancy Land is any land:

- on which there is a building, at least part of which is used, designed or adapted for the carrying out of the manufacture or production of, or the trade in, goods and services and is occupied for that purpose; and
- on which there is a building, at least part of which is used, designed or adapted as a principal place of residence and is occupied as such; and
- both the part of the land which meets the requirements the first bullet point of this section and the part of the land which meets the requirements of second bullet point of this section is occupied by the ratepayer; or

- where there is more than one ratepayer, at least one of those ratepayers occupies both the part of the land which meets the requirements of the first bullet point of this section and the part of the land which meets the requirements of the second bullet point of this section.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are to:

- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
 - (a) construction and maintenance of public infrastructure assets;
 - (b) development and provision of health, environmental and community services; and
 - (c) provision of general support services; and
- address an apparent inequity for those ratepayers who reside in, and operate a business from, the same building and have previously been required to pay rates in respect of two separate assessments.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The land affected by this rate is that which is in any zone where mixed use development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2020-21 financial year.

Council has considered this differential rate in the context of the range of revenue instruments and options available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

Vacant retail land

Vacant Retail Land is any land:

- on which a building designed or adapted for retail occupation is constructed; and
- in respect of which:
 - (a) the building has not been open for trade since a date 24 months prior to the date of declaration of rates for the 2020-21 financial year; and
 - (b) no building permit has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2020-21 financial year.

The objectives of this differential rate are to:

- promote responsible land management through appropriate maintenance, development and use of the land;
- ensure that foregone community and economic development resulting from underutilisation of the land is minimised;
- encourage the use and occupancy of retail land, leading to reinvigoration of trade and commerce within the Darebin; and
- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
 - (a) construction and maintenance of public infrastructure assets;
 - (b) development and provision of health, environmental and community services; and
 - (c) provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The land affected by this rate is that which is in any zone where retail development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2020-21 financial year.

Council has considered this differential rate in the context of the range of revenue instruments and options available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

Pensioner rebate

The Budget includes a rebate in relation to rates granted under section 169 of the Local Government Act 1989, to assist the proper development of the municipal district. The rebate is in the amount of \$150 to each owner of rateable land who is an 'eligible recipient' within the meaning of the State Concessions Act 2004.

Council considers that the granting of the rebate provides a benefit to the Darebin community in that it provides some relief on rates to elderly and other eligible residents in addition to the State Government rates concession and is consistent with principles that underpin the Council Plan 2017-2021.

4.1.2 Statutory fees and fines

	Forecast Actual	Budget	Change \$'000	Change %
	2019/20 \$'000	2020/21 \$'000		
Animal registration	813	808	(5)	(0.6)%
Building services	787	546	(241)	(30.6)%
Environmental health	819	44	(775)	(94.6)%
Statutory planning	1,460	998	(462)	(31.6)%
Traffic enforcement	3,962	3,343	(619)	(15.6)%
Other Fees/Fines	18	-	(18)	(100.0)%
Total statutory fees and fines	7,859	5,739	(2,120)	(27.0)%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to decrease by 27.0% or \$2.12 million due to decrease in animal registration, building services, statutory planning, and traffic enforcement compared to 2019-20. A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	Change %
Aged and health services	947	984	37	3.9%
Arts and culture	655	327	(328)	(50.1)%
Family, children and community programs	207	194	(13)	(6.3)%
Golf course attendance	742	515	(227)	(30.6)%
Leisure centres and recreation	2,357	1,953	(404)	(17.1)%
Library	135	82	(53)	(39.3)%
Registration and other permits	1,735	1,130	(605)	(34.9)%
Other fees and charges	315	279	(36)	(11.4)%
Total user fees	7,093	5,464	(1,629)	(23.0)%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as home help services. In setting the budget, the key principle for determining the level of user charges has been to reflect increases in CPI or that the fee reflects the market.

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 1.0% or \$0.16 million compared to 2019-20. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 27.2% or \$0.98 million compared to 2019-20. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below. Note that only confirmed grant funding is included in the budget and that applications for other grant funding will be made when grant opportunities are identified.

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Variance \$'000	Change %
Summary of grants				
Commonwealth funded grants	11,752	11,534	(218)	(1.9)%
State funded grants	6,102	8,763	2,661	43.6%
Other grants	1,631	0	(1,631)	(100.0)%
Total grants received	19,485	20,297	812	4.2%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	4,550	4,390	(160)	(3.5)%
Aged care	5,617	5,718	101	1.8%
Community Home Support Services	746	758	12	1.6%
Diesel fuel rebate	93	87	(6)	(6.5)%
Recurrent - State Government				
Aged care	459	469	10	2.2%
Family and children	913	1,022	109	11.9%
HACC support services	204	207	3	1.5%
Immunisation	137	149	12	8.8%
Libraries	1,027	1,011	(16)	(1.6)%
Maternal and child health	1,257	1,330	73	5.8%
Metro access	25	0	(25)	(100.0)%
School crossing supervisors	500	500	0	0.0%
Youth services	41	41	0	0.0%
Other	7	7	0	0.0%
Total recurrent grants	15,576	15,689	113	0.7%
Non-recurrent - Commonwealth Government				
Non-recurrent - State Government				
HACC Support Services	6	0	(6)	(100.0)%
Housing strategy	22	0	(22)	(100.0)%
Family and Children	24	0	(24)	(100.0)%
Maternal and child health	80	0	(80)	(100.0)%
Environmental	58	0	(58)	(100.0)%
Travel	2	0	(2)	(100.0)%
Youth services	24	24	0	0.0%
Other	99	14	(85)	(85.9)%
Total non-recurrent operating grants	315	38	(277)	(87.9)%
Total operating grants	15,891	15,727	(164)	(1.0)%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to Recovery	706	581	(125)	(17.7)%
Recurrent - State Government				
Other	0	0	0	0.0%
Total recurrent grants	706	581	(125)	(17.7)%
Non-recurrent - Commonwealth Government				
Parks, Open Space & Streetscapes	40	0	(40)	(100.0)%
Non-recurrent - State Government				
Land improvements	0	262	262	100.0%
Buildings	180	2,212	2,032	1,128.9%
Bridges	0	50	50	100.0%
Recreational, leisure and community facilities	0	238	238	100.0%
Parks, open space and streetscapes	527	734	207	39.3%
Plant and equipment	18	18	0	0.0%
Roads	491	475	(16)	(3.3)%
Non-recurrent - Other				
Buildings	70	0	(70)	(100.0)%
Bridges	929	0	(929)	(100.0)%
Roads	633	0	(633)	(100.0)%
Total non-recurrent capital grants	2,888	3,989	1,101	38.1%
Total capital grants	3,594	4,570	976	27.2%
Total Grants	19,485	20,297	812	4.2%

4.1.5 Contributions

Contributions	Forecast	Budget	Change \$'000	Change %
	Actual 2019/20 \$'000	2020/21 \$'000		
Monetary	4,738	3,500	(1,238)	(26.1)%
Non-monetary	0	0	0	0.0%
Total contributions	4,738	3,500	(1,238)	(26.1)%

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

4.1.6 Other income

Other Income	Forecast	Budget	Change \$'000	Change %
	Actual 2019/20 \$'000	2020/21 \$'000		
Interest	1,245	1,175	(70)	(5.6)%
Property rentals and leases	492	385	(107)	(21.7)%
Capital contributions from external bodies	2,500	511	(1,989)	(79.6)%
Recovery of costs	897	543	(354)	(39.5)%
Other income	88	-	(88)	(100.0)%
Total other income	5,222	2,614	(2,608)	(49.9)%

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments.

Other income is forecast to decrease by 49.9% or \$2.61 million compared to 2019-20.

4.1.7 Employee costs

Employee Costs	Forecast	Budget	Change \$'000	Change %
	Actual 2019/20 \$'000	2020/21 \$'000		
Wages, salaries and related oncosts	72,624	79,500	(6,876)	(9.5)%
Superannuation	8,151	7,055	1,096	13.4%
Workcover	1,913	1,463	450	23.5%
Fringe benefits tax	320	321	(1)	(0.3)%
Other employee costs	-	-	-	0.0%
Total employee costs	83,008	88,339	(5,331)	(6.4)%

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 6.4% or \$5.33 million compared to 2019-20. This increase relates to the increase in salary and wages under relevant industrial agreements, employee on-costs such as leave provisions and workers compensation, and resources to meet additional community and compliance demand. The increase also includes additional grant funded positions and positions to undertake work previously outsourced to contractors and consultants.

4.1.8 Materials and services

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	Change %
Advertising, marketing and promotions	1,125	906	219	19.5%
Apprentices and trainees	258	639	(381)	(147.7)%
Banking fees and charges	399	389	10	2.5%
Consultants	4,172	3,406	766	18.4%
Contract Payments	32,380	25,610	6,770	20.9%
Facility rental and hire	312	220	92	29.5%
Fleet parts and consumables	593	574	19	3.2%
Fuel and oil	981	981	-	0.0%
Insurances and excess	1,696	1,566	130	7.7%
Licence fees	208	214	(6)	(2.9)%
Materials and consumables	2,459	2,030	429	17.4%
Memberships and subscriptions	357	406	(49)	(13.7)%
Minor equipment purchases	362	718	(356)	(98.3)%
Office administration	5,233	4,922	311	5.9%
Registrations	189	189	-	0.0%
Repairs and maintenance	315	284	31	9.8%
Utilities	4,062	3,339	723	17.8%
Other materials and services	425	330	95	22.4%
Total materials and services	55,526	46,723	8,803	15.9%

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 15.9% or \$8.80 million compared to 2019-20.

4.1.9 Depreciation and amortisation

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	Change %
Property	7,679	7,852	(173)	(2.3)%
Plant & equipment	4,377	4,675	(298)	(6.8)%
Infrastructure	10,903	11,288	(385)	(3.5)%
Intangibles	490	508	(18)	(3.7)%
Total depreciation and amortisation	23,449	24,323	(874)	(16.3)%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.87 million for 2020-21 is due mainly to the completion of the 2019-20 capital works program and the full year effect of depreciation on the 2019-20 capital works program.

4.1.10 Other expenses

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	Change %
Auditors' remuneration - VAGO	78	76	2	2.6%
Auditors' remuneration - internal	183	165	18	9.8%
Community grants and other contributions	4,361	5,432	(1,071)	(24.6)%
Councillors' emoluments	378	390	(12)	(3.2)%
Fines Victoria processing costs	149	158	(9)	(6.0)%
Fire services levy	124	127	(3)	(2.4)%
Lease payments	378	163	215	56.9%
Legal expenses	887	899	(12)	(1.4)%
Total other expenses	6,538	7,410	(872)	(13.3)%

Other items of expense relate to a range of unclassified items including contributions to community groups, insurances, legal expenses and other miscellaneous expenditure items. Other expenses are forecast to increase by 13.3% or \$0.87 million compared to 2019-20. This is mainly due to costs such as community grants and other contributions associated with the Community and Business Resilience and Recovery Package.

4.2 Balance Sheet

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. The current portion has been forecast to decrease by \$13.92 million over the 2019-20 end year balance. Council is offering extended repayment terms for ratepayers who avail themselves of solar panels through Council’s Solar Saver program. By 30 June 2021 it is forecast \$4.80 million in receivables would be attributable to this program.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council’s services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council’s worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$15.79 million increase in this balance is mainly attributable to the net result of the capital works program (\$40.09 million) and depreciation of assets (\$24.32 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease by \$7.87m compared to 2019-20.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

4.2.3 Borrowings

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting not to borrow in 2020-21.

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	
	Actual	Budget
	2019/20	2020/21
	\$’000	\$’000
Total amount borrowed as at 30 June of the prior year	-	-
Total amount proposed to be borrowed	-	-
Total amount projected to be redeemed	-	-
Total amount of borrowings as at 30 June	-	-

4.3 Statement of changes in Equity

4.3.1 Reserves

The asset revaluation reserve is used to record the increased (net) value of Council's assets over time.

Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability are as follows:

- **Drainage**
The drainage development reserve is used to provide partial funding for the replacement of Council's drainage network. Funding is provided from developer contributions for drainage which is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent. There is no budgeted movement in this reserve for 2020-21.
- **Car park development**
The car park development reserve is used to provide funding for future development and ongoing maintenance of car parks within the municipality. Funding is derived from unspent contributions from commercial developers for cash in lieu of constructed car parks. This funding is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent. There is no budgeted movement in this reserve for 2020-21.
- **Public open space and recreation**
The public open space and recreation reserve is used to provide funding for future purchases and improvements of open space. Funding is provided from developers' contributions for open space which is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent. Budgeted movement in this reserve for 2020-21 is to increase by \$4.66 million from \$15.72 million at the end of 2019-20 to \$20.38 million at the end of 2020-21.
- **Developer contribution scheme**
The developer contribution reserve is used to provide for the future funding of Council's asset base. These assets include community facilities, parkland, and the drainage and road networks. Funding is provided by way of a developer's contribution, whereby the developer funds only the renewal of assets from that location. This funding is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/(used in) operating activities

The increase in cash flows from operating activities reflects an increase of \$1.04 million in operating grants, an increase in capital grants of \$1.37 million, an increase in rates and charges received of \$28.78 million, an decrease in user fees and fines receipts of \$3.47 million, an decrease in other receipts (including GST refund) of \$6.65 million, an increase of employee costs of \$13.90 million and a decrease in materials and services of \$15.14 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/(used in) investing activities

The decrease in payments for investing activities represents the decrease in Council cash being used for capital works expenditure of \$5.43 million partially offset by a \$16.84 million redemption of financial assets.

4.4.3 Net cash flows provided by/(used in) financing activities

No change in cash from financing activities is mainly due to the payout of loans in 2015-16, no loans entered into since, and no new loans being entered into in 2020-21.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020-21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast		Change	
	Actual	Budget		
	2019-20	2020-21	\$'000	%
	\$'000	\$'000	\$'000	%
Property	19,051	23,371	4,320	22.7%
Plant and equipment	7,896	6,239	(1,657)	(21.0%)
Infrastructure	22,074	10,478	(11,596)	(52.5%)
Total Capital Works	49,021	40,088	(8,933)	(18.2%)

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council	
								cash \$'000	Borrowings \$'000
PROPERTY	23,371	10,160	8,039	3,035	2,137	2,474	0	20,897	0
PLANT AND EQUIPMENT	6,239	1,125	2,960	1,339	815	18	299	5,922	0
INFRASTRUCTURE	10,478	550	5,494	2,944	1,490	2,078	0	8,400	0
TOTAL CAPITAL WORKS	40,088	11,835	16,493	7,318	4,442	4,570	299	35,219	0

4.5.2 Current Budget

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements									
Darebin Resource Recovery Centre Retaining Wall	700	0	700	0	0	0	0	700	0
KP Hardiman Synthetic Hockey Pitch Redevelopment	2,562	0	1,922	640	0	262	0	2,300	0
Total land improvements	3,262	0	2,622	640	0	262	0	3,000	0
Total land	3,262	0	2,622	640	0	262	0	3,000	0
Buildings									
Multi-Sport Stadium	8,700	8,700	0	0	0	2,000	0	6,700	0
Northcote Aquatic Recreation Centre	3,000	0	750	750	1,500	0	0	3,000	0
Darebin Arts Centre - DDA Compliance - Front and Rear Entry	109	0	27	55	27	0	0	109	0
Reservoir Leisure Centre	800	0	400	400	0	0	0	800	0
Building Renewal Program	3,000	0	3,000	0	0	212	0	2,788	0
BT Connor Pavilion Redevelopment	500	0	125	250	125	0	0	500	0
Darebin International Sports Centre (DISC) - Stadium Renewal	100	0	100	0	0	0	0	100	0
Catalyst Project - Preston Civic Precinct (includes Intercultural Centre)	1,000	0	250	500	250	0	0	1,000	0
Total Buildings	17,209	8,700	4,652	1,955	1,902	2,212	0	14,997	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Building improvements									
Building ESM Program	100	0	50	25	25	0	0	100	0
Total Building Improvements	100	0	50	25	25	0	0	100	0
Leasehold improvements	0	0	0	0	0	0	0	0	0
Heritage buildings	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	20,571	8,700	7,324	2,620	1,927	2,474	0	18,097	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Arts Venues & Hubs Plant & Equipment Program	150	0	112	38	0	0	0	150	0
Replacement of Mobile Garbage, Green Waste and Recycling Bins	300	0	300	0	0	0	0	300	0
Vehicular Plant Replacement - Heavy Vehicle	1,500	0	1,500	0	0	0	225	1,275	0
Vehicular Plant Replacement - Light Vehicle	250	0	188	0	62	0	74	176	0
Youth Services Asset Renewal Program	75	0	56	19	0	0	0	75	0
Reservoir Leisure Centre Gym Equipment and Group Exercise Equipment	50	0	38	0	12	0	0	50	0
Moon Rabbit Café Food Waste Bio-Dehydrator	50	50	0	0	0	0	0	50	0
Total Plant, Machinery and Equipment	2,375	50	2,194	57	74	0	299	2,076	0
Fixtures, Fittings and Furniture									
Furniture replacement program	100	25	50	25	0	0	0	100	0
Total Fixture, Fittings and Furniture	100	25	50	25	0	0	0	100	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Computers and Telecommunications									
IT Improvement Program	900	450	0	225	225	0	0	900	0
Darebin Libraries Technology Action Plan	64	0	16	32	16	0	0	64	0
IT Infrastructure Implementation	1,800	0	450	900	450	0	0	1,800	0
Total Computers and Telecommunications	2,764	450	466	1,157	691	0	0	2,764	0
Library Books									
Darebin Libraries Product Purchases (Collection)	800	600	200	0	0	18	0	782	0
Total Library Books	800	600	200	0	0	18	0	782	0
TOTAL PLANT AND EQUIPMENT	6,039	1,125	2,910	1,239	765	18	299	5,722	0
INFRASTRUCTURE									
Roads									
Blackspot Design and Construction Program	475	475	0	0	0	475	0	0	0
Kerb and Channel Renewal Program	200	0	200	0	0	0	0	200	0
Right of Way Rehabilitation Program	100	0	100	0	0	0	0	100	0
Road Rehabilitation Design & Construction Program	1,500	0	1,500	0	0	581	0	919	0
Road Resurfacing Program	1,000	0	1,000	0	0	0	0	1,000	0
Street Furniture and Equipment Renewal Program	50	0	50	0	0	0	0	50	0
Safe Travel Program Detailed Design and Construction	350	0	87	176	87	0	0	350	0
Total roads	3,675	475	2,937	176	87	1,056	0	2,619	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Bridges									
Bridge Upgrade - Installation of New Approach Guardrails	230	0	0	230	0	0	0	230	0
Bridge and Road Condition Survey	150	0	150	0	0	0	0	150	0
Broadhurst Bridge	100	0	100	0	0	50	0	50	0
Total Bridges	480	0	250	230	0	50	0	430	0
Footpaths and Cycleways									
Footpath Renewal Program	1,083	0	541	271	271	0	0	1,083	0
Shared Path - Parks Renewal Program	250	0	188	62	0	0	0	250	0
Cycling Program Detailed Design and Construction	500	0	125	250	125	0	0	500	0
Walking Program Detailed Design and Construction	500	0	125	250	125	0	0	500	0
Alphington Farmer's Market Gravel Path	10	10	0	0	0	0	0	10	0
Total Footpaths and Cycleways	2,343	10	979	833	521	0	0	2,343	0
Drainage									
Drainage System Renewal and Upgrade Program including WSUD and Reactive Works	900	0	450	225	225	0	0	900	0
Stormwater Pipe Relining Program	193	0	97	48	48	0	0	193	0
Total Drainage	1,093	0	547	273	273	0	0	1,093	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
John Hall Oval Lighting Upgrade	238	0	60	178	0	238	0	0	0
WH Mott New Lighting	15	15	0	0	0	0	0	15	0
Crispe Park Lighting	50	50	0	0	0	0	0	50	0
Total Rec, Leisure and Community Facilities	303	65	60	178	0	238	0	65	0
Waste Management									
Total Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes									
Park Asset Renewal Program including Drinking Fountains	150	0	112	38	0	0	0	150	0
Community Safety Upgrade Improvements	284	0	71	142	71	184	0	100	0
Open Space Improvements Program	1,950	0	488	974	488	550	0	1,400	0
Streetscape and Place Improvements - Small and Medium Works	0	0	0	0	0	0	0	0	0
Total Parks, Open Space and Streetscapes	2,384	0	671	1,154	559	734	0	1,650	0
Aerodromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Other Infrastructure	0	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	10,278	550	5,444	2,844	1,440	2,078	0	8,200	0
TOTAL NEW CAPITAL WORKS 2020-21	36,888	10,375	15,678	6,703	4,132	4,570	299	32,019	0

4.5.2 Works carried forward from the 2019-20 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements									
6120 Darebin Ops Centre Retaining Wall	50	0	50	0	0	0	0	50	0
Total Land	50	0	50	0	0	0	0	50	0
Buildings									
6737 Jemoore Pavilion Female Change Room	300	0	150	150	0	0	0	300	0
5091 Public Toilet Strategy Implementation	250	0	170	80	0	0	0	250	0
6763 Bill Lawry Pavillion Upgrade	800	160	320	160	160	0	0	800	0
6799 Darebin Multi Sports Stadium	1,300	1,300	0	0	0	0	0	1,300	0
Total Buildings	2,650	1,460	640	390	160	0	0	2,650	0
Heritage buildings	0	0	0	0	0	0	0	0	0
Building improvements									
6862 Carbon Reduction Plan	100	0	25	25	50	0	0	100	0
Leasehold improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	2,800	1,460	715	415	210	0	0	2,800	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PLANT AND EQUIPMENT									
Heritage Plant and Equipment	0	0	0	0	0	0	0	0	0
Plant, Machinery and Equipment	0	0	0	0	0	0	0	0	0
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers and Telecommunications									
6916 Finance System Upgrade	200	0	50	100	50	0	0	200	0
Library Books	0	0	0	0	0	0	0	0	0
TOTAL PLANT AND EQUIPMENT	200	0	50	100	50	0	0	200	0
INFRASTRUCTURE									
Roads	0	0	0	0	0	0	0	0	0
Bridges	0	0	0	0	0	0	0	0	0
Footpaths and Cycleways	0	0	0	0	0	0	0	0	0
Drainage	0	0	0	0	0	0	0	0	0
Rec, Leisure and Community Facilities	0	0	0	0	0	0	0	0	0
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes									
5631 Public Safety Infrastructure Fund	200	0	50	100	50	0	0	200	0
Total Parks, Open Space and Streetscapes	200	0	50	100	50	0	0	200	0
Aerodromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Other Infrastructure	0	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	200	0	50	100	50	0	0	200	0
TOTAL CARRIED FWD WORKS 2019-20	3,200	1,460	815	615	310	0	0	3,200	0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend
			Actual 2019/20	2020/21	2021/22	2022/23	2023/24	+/-
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	0.5%	(1.1)%	3.4%	3.7%	3.6%	+
Liquidity								
Working capital	Current assets / Current liabilities	2	215.9%	212.9%	129.3%	108.5%	103.8%	-
Unrestricted cash	Unrestricted cash / Current liabilities		76.1%	82.0%	3.5%	(7.5%)	(11.4%)	-
Obligations								
Loans borrowings	Interest bearing loans and borrowings / Rate revenue	3	0.0%	0.0%	8.5%	31.0%	27.4%	+
Loans borrowings	Interest and principal repayments on interest bearing loans and borrowings / Rate revenue		0.0%	0.0%	0.1%	1.2%	3.6%	+
Indebtedness	Non-current liabilities / Own source revenue		1.2%	1.2%	7.7%	24.9%	21.9%	+
Asset renewal	Asset renewal & upgrade expenditure / Depreciation	4	144.3%	98.0%	162.5%	206.4%	122.4%	-
Stability								
Rates concentration	Rate revenue / Adjusted underlying revenue	5	77.5%	81.0%	77.0%	76.9%	77.1%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.2%	0.2%	0.2%	0.2%	0.2%	o
Efficiency								
Expenditure level	Total expenditure / No. of property assessments		\$2,378	\$2,322	\$2,374	\$2,387	\$2,405	o
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,570	\$1,612	\$1,619	\$1,627	\$1,634	o
Workforce turnover	No. of permanent staff resignations & terminations / Average no. of permanent staff for the financial year		9.3%	9.3%	9.3%	9.3%	9.3%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly over the forward periods.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long-term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020-21 year. It should be noted that statutory fees are correct at the time of printing but are subject to change.

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
City Sustainability & Strategy							
WATER & WASTE EDUCATION							
General Waste							
Large Bin Permits - Up to 4 Occupants - 120 litre bin	Per permit	Taxable	84.00	85.50	1.50	1.8%	Non-Statutory
Large Bin Permits - 5-6 Occupants - 240 litre bin	Per permit	Taxable	133.00	135.35	2.35	1.8%	Non-Statutory
Large Bin Permits - Up to 4 Occupants - 240 litre bin	Per permit	Taxable	261.00	265.55	4.55	1.7%	Non-Statutory
Large Bin Permits - 7-9 Occupants - 240 litre bin	Per permit	Taxable	94.00	95.65	1.65	1.8%	Non-Statutory
ANIMAL CONTROL							
Animal Registration							
Admin Fee for new animals	Per request	Non-Taxable	6.15	6.00	- 0.15	-2.4%	Non-Statutory
Domestic Animal Businesses	Per request	Non-Taxable	234.00	240.00	6.00	2.6%	Non-Statutory
Multiple Animal Registration	Per request	Non-Taxable	55.00	56.00	1.00	1.8%	Non-Statutory
Replacement Tags	Per request	Non-Taxable	6.00	6.00	-	0.0%	Non-Statutory
Animal Surrender							
Animal surrender (multiple animals)	Per request	Non-Taxable	62.00	63.00	1.00	1.6%	Non-Statutory
Animal surrender (single animal)	Per request	Non-Taxable	45.00	46.00	1.00	2.2%	Non-Statutory
Cat Registration							
Cats -Pension Rebate - 1st Cat Free	Per permit	Non-Taxable	-	-	-	100.0%	Non-Statutory
Cats -State Concession Column 2	Per permit	Non-Taxable	16.00	19.50	3.50	21.9%	Non-Statutory
Cats -Sterilised Cats	Per permit	Non-Taxable	32.00	39.00	7.00	21.9%	Non-Statutory
Cats -Unsterilised Cats	Per permit	Non-Taxable	95.00	117.00	22.00	23.2%	Non-Statutory
Dog Registration							
Dogs - Dangerous Dogs	Per permit	Non-Taxable	294.00	400.00	106.00	36.1%	Non-Statutory
Dogs - Pension Rebate - 1st Dog Free	Per permit	Non-Taxable	-	-	-	100.0%	Non-Statutory
Dogs - Pensioner Concession - Maximum Fee	Per permit	Non-Taxable	81.00	102.00	21.00	25.9%	Non-Statutory
Dogs - Pensioner Concession - Reduced Fee	Per permit	Non-Taxable	27.00	34.00	7.00	25.9%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Dogs - Sterilised Dogs - Column 2 category (Domestic Animals Act)	Per permit	Non-Taxable	54.00	68.00	14.00	25.9%	Non-Statutory
Dogs - Unsterilised Dogs	Per permit	Non-Taxable	161.00	204.00	43.00	26.7%	Non-Statutory
Foster Care Animal Registration Fee							
Foster Care Animal Registration Fee Per Animal	Per request		-	-	-	0.0%	Non-Statutory
Foster Care Registration							
Foster Care Registration Scheme Annual Permit Fee	Per registration	Non-Taxable	54.00	55.00	1.00	1.9%	Non-Statutory
Pound Release Fees							
All other animals - Boarding fee including birds and poultry (per day)	Per request	Non-Taxable	12.00	12.00	-	0.0%	Non-Statutory
All other animals - Release fee including birds and poultry	Per request	Non-Taxable	50.00	50.00	-	0.0%	Non-Statutory
Cats (extra \$ per day of stay)	Per request	Non-Taxable	6.70	6.70	-	0.0%	Non-Statutory
Cats (for first day of stay)	Per request	Non-Taxable	12.80	13.00	0.20	1.6%	Non-Statutory
Dogs with identification (extra \$ per day of stay)	Per request	Non-Taxable	12.80	13.00	0.20	1.6%	Non-Statutory
Dogs with identification (for first day of stay)	Per request	Non-Taxable	38.00	39.00	1.00	2.6%	Non-Statutory
Dogs with no identification (extra \$ per day of stay)	Per request	Non-Taxable	14.00	14.00	-	0.0%	Non-Statutory
Dogs with no identification (for first day of stay)	Per request	Non-Taxable	62.00	63.00	1.00	1.6%	Non-Statutory
Livestock Release Fee	Per request	Non-Taxable	306.00	310.00	4.00	1.3%	Non-Statutory
Livestock daily boarding fee (per day)	Per request	Non-Taxable	30.00	31.00	1.00	3.3%	Non-Statutory
Registration Transfer fee							
Admin for transfer of new residents	Per request	Non-Taxable	6.00	6.00	-	0.0%	Non-Statutory
ENVIRONMENTAL HEALTH							
Administration							
Late Registration Administrative Fee	Per request	Non-Taxable	-	150.00	150.00	100.0%	Non-Statutory
Registration Certificate - Only available to current proprietor	Per request	Non-Taxable	50.00	50.00	-	0.0%	Non-Statutory
Assessment							
Food Act registrations - application fee	Per application	Non-Taxable	284.00	289.00	5.00	1.8%	Non-Statutory
Public Health & Wellbeing Act registrations - application fee	Per application	Non-Taxable	131.00	134.00	3.00	2.3%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Inspection							
Pre-Purchase Inspection Fee	Per inspection	Non-Taxable	220.00	224.00	4.00	1.8%	Non-Statutory
Reinspection fee - repeated follow up of major non-compliance	Per inspection	Non-Taxable	220.00	224.00	4.00	1.8%	Non-Statutory
Requested Follow Up to Pre-Purchase Inspection	Per inspection	Non-Taxable	-	100.00	100.00	100.0%	Non-Statutory
Registration							
Community Group - Multi Event (School fetes, kindergarten days) - First Event in 12 Months Free	Per permit	Non-Taxable	-	100.00	100.00	100.0%	Non-Statutory
Food Act - Class 2 or 3 Out of Hours School Care	Per permit	Non-Taxable	162.00	165.00	3.00	1.9%	Non-Statutory
Food Act - Class 2 or 3 Single Event Temporary/Mobile Stall, Vehicle Premises	Per permit	Non-Taxable	116.00	150.00	34.00	29.3%	Non-Statutory
Food Act - Class 2 or 3 Temporary/Mobile Stall, Vehicle Premises (for 1 month operation)	Per permit	Non-Taxable	263.00	268.00	5.00	1.9%	Non-Statutory
Food Act - Class 2 or 3 Temporary/Mobile Stall, Vehicle Premises (for 6 months operation)	Per permit	Non-Taxable	368.00	375.00	7.00	1.9%	Non-Statutory
Food Act - registration	Per permit	Non-Taxable	502.00	525.00	23.00	4.6%	Non-Statutory
Food Act registrations Class 1 and 2 - renewal of registration	Per permit	Non-Taxable	515.00	525.00	10.00	1.9%	Non-Statutory
Food Act registrations Class 3 - renewal of registration	Per permit	Non-Taxable	476.00	485.00	9.00	1.9%	Non-Statutory
Food Premises with additional cart, van or mobile (for each cart, van or mobile) - 50% of reg fee	Per permit	Non-Taxable	257.50	262.00	4.50	1.7%	Non-Statutory
Food premises with more than 5 employees (extra \$ per employee)	Per permit	Non-Taxable	27.00	27.50	0.50	1.9%	Non-Statutory
Food registration sporting club/canteen	Per permit	Non-Taxable	226.00	230.00	4.00	1.8%	Non-Statutory
Public Health & Wellbeing Act (prescribed accommodation) 4 - 10 beds	Per permit	Non-Taxable	316.00	322.00	6.00	1.9%	Non-Statutory
Public Health & Wellbeing Act (prescribed accommodation) 11 - 15 beds	Per permit	Non-Taxable	368.00	375.00	7.00	1.9%	Non-Statutory
Public Health & Wellbeing Act (prescribed accommodation) 16 - 20 beds	Per permit	Non-Taxable	420.00	428.00	8.00	1.9%	Non-Statutory
Public Health & Wellbeing Act (prescribed accommodation) 21 - 30 beds	Per permit	Non-Taxable	473.00	482.00	9.00	1.9%	Non-Statutory
Public Health & Wellbeing Act (prescribed accommodation) over 30 beds	Per permit	Non-Taxable	526.00	536.00	10.00	1.9%	Non-Statutory
Public Health & Wellbeing Act - registration	Per permit	Non-Taxable	118.00	158.00	40.00	33.9%	Non-Statutory
Public Health & Wellbeing Act - renewal (beauty & ear piercing)	Per permit	Non-Taxable	155.00	158.00	3.00	1.9%	Non-Statutory
Public Health & Wellbeing Act - renewal (tattooing, body piercing, electrolysis, colonic irrigation)	Per permit	Non-Taxable	363.00	370.00	7.00	1.9%	Non-Statutory
Public Health & Wellbeing Act - transfer of beauty parlour/ear piercing	Per permit	Non-Taxable	78.00	79.00	1.00	1.3%	Non-Statutory
Public Health & Wellbeing Act - transfer of prescribed accommodation	Per permit	Non-Taxable	250.00	255.00	5.00	2.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Public Health & Wellbeing Act - transfer of tattooing, body piercing, electrolysis, colonic irrigation	Per permit	Non-Taxable	-	185.00	185.00	100.0%	Non-Statutory
Public Health & Wellbeing Act Notification (Once off registration) - Hairdressers and make up only	Per permit	Non-Taxable	224.00	228.00	4.00	1.8%	Non-Statutory
Transfer of registration - Class 1, 2 and 3	Per permit	Non-Taxable	250.00	255.00	5.00	2.0%	Non-Statutory
Residential Tenancies Act							
Residential Tenancies Act (Caravan Park) cost per site	Per site	Non-Taxable	3.30	3.40	0.10	3.0%	Non-Statutory
LOCAL LAWS							
Abandoned Vehicle Fees							
Release fee	Per item	Non-Taxable	353.00	360.00	7.00	2.0%	Non-Statutory
Sale of Abandoned vehicles	Per item	Non-Taxable	350.00	350.00	-	0.0%	Non-Statutory
Storage fee (per day)	Per day	Non-Taxable	43.00	43.00	-	0.0%	Non-Statutory
Towing (per tow)	Per tow	Non-Taxable	138.00	140.00	2.00	1.4%	Non-Statutory
Commercial Waste Bins							
Bin permit \$1 per litre (50L-1100L)	Per permit	Non-Taxable	50 - 1,100	50 - 1,100	-	0.0%	Non-Statutory
Fire Hazards							
Fire hazard removal	Per inspection	Non-Taxable	390.00	390.00	-	0.0%	Non-Statutory
Footpath Trading Permit							
Outdoor dining fees - A board	Per permit	Non-Taxable	111.00	113.00	2.00	1.8%	Non-Statutory
Outdoor dining fees - application fee	Per permit	Non-Taxable	44.00	45.00	1.00	2.3%	Non-Statutory
Outdoor dining fees - café screen (fixed or temp)	Per permit	Non-Taxable	154.00	157.00	3.00	1.9%	Non-Statutory
Outdoor dining fees - display of goods	Per permit	Non-Taxable	270.00	275.00	5.00	1.9%	Non-Statutory
Outdoor dining fees - heaters	Per permit	Non-Taxable	48.00	49.00	1.00	2.1%	Non-Statutory
Outdoor dining fees - impound fee (other)	Per permit	Non-Taxable	109.00	110.00	1.00	0.9%	Non-Statutory
Outdoor dining fees - per bench seat	Per permit	Non-Taxable	96.00	98.00	2.00	2.1%	Non-Statutory
Outdoor dining fees - per chair	Per permit	Non-Taxable	28.00	29.00	1.00	3.6%	Non-Statutory
Outdoor dining fees - per table	Per permit	Non-Taxable	28.00	29.00	1.00	3.6%	Non-Statutory
Outdoor dining fees - permit transfer	Per permit	Non-Taxable	44.00	45.00	1.00	2.3%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Outdoor dining fees - planter boxes on footpath	Per permit	Non-Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
Outdoor dining fees - real estate auction/open for inspection signs per agency (annual fee)	Per permit	Non-Taxable	594.00	605.00	11.00	1.9%	Non-Statutory
Outdoor dining fees - umbrella	Per permit	Non-Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
Local Law Permits							
Itinerant traders (per year)	Per permit	Non-Taxable	1,904.00	1,937.00	33.00	1.7%	Non-Statutory
Local Laws Impound items Release Fee							
Local Laws impound fees	Per permit	Taxable	100.00	102.00	2.00	2.0%	Non-Statutory
Local Laws Impound items storage fee							
Local Laws impound items storage fee (per item, per day)	Per permit	Taxable	10.00	45.00	35.00	350.0%	Statutory
Shopping Trolley Release Fees							
Shopping trolley release fees	Per permit	Non-Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
Skips on Roads							
Annual permit	Per permit	Non-Taxable	728.00	1,000.00	272.00	37.4%	Non-Statutory
One off placement	Per permit	Non-Taxable	146.00	50.00	- 96.00	-65.8%	Non-Statutory
ASSET PROTECTION AND PERMITS							
Building Asset Protection							
Building asset permit	Per permit	Taxable	360.00	370.00	10.00	2.8%	Non-Statutory
Building asset permit - bond	Per permit	Taxable	1,700.00	1,750.00	50.00	2.9%	Non-Statutory
Building site compliance permit	Per permit	Taxable	205.00	210.00	5.00	2.4%	Non-Statutory
BUILDING SUPERVISION							
Any request for building approval							
Any Request under Section 29A	Per permit	Taxable	83.10	85.00	1.90	2.3%	Statutory
Certificate of Occupancy/Insurance Policy/Building Approval	Per permit	Taxable	65.00	70.00	5.00	7.7%	Non-Statutory
Particulars under Regulation 51	Per permit	Taxable	46.10	47.00	0.90	2.0%	Statutory
Building Documentation Fees							
A1 Copies (Per Copy)	Per copy	Taxable	6.50	7.00	0.50	7.7%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
A3 Copies (Per Copy)	Per copy	Taxable	1.50	2.00	0.50	33.3%	Non-Statutory
A4 Copies (Per Copy)	Per copy	Taxable	1.00	1.50	0.50	50.0%	Non-Statutory
Commercial Building	Per copy	Taxable	300.00	315.00	15.00	5.0%	Non-Statutory
Domestic Building	Per copy	Taxable	100.00	110.00	10.00	10.0%	Non-Statutory
Scanning Fees							
Digitisation A4 and A3 sheet size (flat rate)	Per copy	Taxable	-	55.00	55.00	100.0%	Non-Statutory
Digitisation Larger than A3 sheet size (flat rate)	Per copy	Taxable	-	110.00	110.00	100.0%	Non-Statutory
Digitisation combination of sheet sizes (flat rate)	Per copy	Taxable	-	155.00	155.00	100.0%	Non-Statutory
Electronic copy of Building Permit and approved plans/documents	Per copy	Taxable	-	40.00	40.00	100.0%	Non-Statutory
Building Inspections							
Other municipalities - per inspection	Per inspection	Taxable	300.00	-	- 300.00	-100.0%	Non-Statutory
Within Darebin - per inspection	Per inspection	Taxable	205.00	215.00	10.00	4.9%	Non-Statutory
Building Permit Fees							
Class 1 & 10 (over \$10,000) Cost of building works - \$10,001 - \$100,000	Per permit	Taxable	600.00	620.00	20.00	3.3%	Non-Statutory
Class 1 & 10 (over \$10,000) Cost of building works - \$100,001 - \$500,000	Per permit	Taxable	1,600.00	1,650.00	50.00	3.1%	Non-Statutory
Class 1 & 10 (over \$10,000) Cost of building works - \$500,001 +	POA	Taxable	POA	POA	-	0.0%	Non-Statutory
Class 10 - Cost of building works \$0 - \$5,000	Per permit	Taxable	600.00	620.00	20.00	3.3%	Non-Statutory
Class 10 - Cost of building works \$5,001 - \$10,000	Per permit	Taxable	650.00	660.00	10.00	1.5%	Non-Statutory
Commercial & Industrial Class - cost of building works - \$0 - \$10,000	Per permit	Taxable	900.00	950.00	50.00	5.6%	Non-Statutory
Commercial & Industrial Class - cost of building works - \$1,000,001+	POA	Taxable	POA	POA	-	0.0%	Non-Statutory
Commercial & Industrial Class - cost of building works - \$10,001 - \$50,000	Per permit	Taxable	871.25	900.00	28.75	3.3%	Non-Statutory
Commercial & Industrial Class - cost of building works - \$350,001 - \$650,000	Per permit	Taxable	POA	POA	-	0.0%	Non-Statutory
Commercial & Industrial Class - cost of building works - \$50,001 - \$350,000	Per permit	Taxable	871.25	900.00	28.75	3.3%	Non-Statutory
Commercial & Industrial Class - cost of building works - \$650,001 - \$1,000,000	Per permit	Taxable	POA	POA	-	0.0%	Non-Statutory
Residential - cost of building works - \$0 - \$10,000	Per permit	Taxable	850.00	875.00	25.00	2.9%	Non-Statutory
Residential - cost of building works - \$1,000,001 +	POA	Taxable	POA	POA	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Residential - cost of building works - \$10,001 - \$100,000	Per permit	Taxable	850.00	875.00	25.00	2.9%	Non-Statutory
Residential - cost of building works - \$100,001 - \$1,000,000	Per permit	Taxable	2,357.50	2,500.00	142.50	6.0%	Non-Statutory
Units - cost per unit residential	Per permit	Taxable	850/unit or permit fee on cost	850/unit or permit fee on cost	-	0.0%	Non-Statutory
Consents and report of Council by the Municipal Building Surveyor							
Consent and report - per clause	Per application	Taxable	283.35	289.00	5.65	2.0%	Statutory
Precautions over Street Alignment - application fee	Per application	Taxable	283.35	289.00	5.65	2.0%	Statutory
Precautions over Street Alignment - daily charge Commercial/Residential	Per day	Taxable	3.50/m2 per week	3.80/m2 per week	-	0.0%	Non-Statutory
Precautions over Street Alignment - daily charge Commercial/Residential Main Roads	Per day	Taxable	5.00/m2 per week	5.35/m2 per week	-	0.0%	Non-Statutory
Precautions over Street Alignment - daily charge Domestic	Per day	Taxable	100.00	102.00	2.00	2.0%	Non-Statutory
Report Only Per Clause	Per day	Taxable	395.00	410.00	15.00	3.8%	Non-Statutory
Road/ROW Closure - daily charge	Per day	Taxable	600.00	620.00	20.00	3.3%	Non-Statutory
Demolitions							
Additional assessment fee	Per inspection	Taxable	750.00	765.00	15.00	2.0%	Non-Statutory
Commercial buildings - per storey	Per inspection	Taxable	720.00	735.00	15.00	2.1%	Non-Statutory
Domestic buildings - for dwelling & outbuildings	Per inspection	Taxable	615.00	625.00	10.00	1.6%	Non-Statutory
Lapsed permits & inspections							
Additional inspection	Per inspection	Taxable	225.00	230.00	5.00	2.2%	Non-Statutory
Expired building permits (renewal)	Per permit	Taxable	720.00	735.00	15.00	2.1%	Non-Statutory
Extension of time for building permits	Per permit	Taxable	255.00	265.00	10.00	3.9%	Non-Statutory
Lapsed permit inspection	Per permit	Taxable	255.00	265.00	10.00	3.9%	Non-Statutory
Variation to Existing Building Permits	Per permit	Taxable	320.00	340.00	20.00	6.3%	Non-Statutory
Lodgement Fees							
Cost of building works over \$5,000 - Commercial	Per lodgement	Taxable	118.90	121.90	3.00	2.5%	Statutory
Cost of building works over \$5,000 - Residential	Per lodgement	Taxable	118.90	121.90	3.00	2.5%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Microfilming							
Commercial building	Per request	Taxable	330.00	350.00	20.00	6.1%	Non-Statutory
Domestic building	Per request	Taxable	155.00	160.00	5.00	3.2%	Non-Statutory
Property Information Building Surveyor							
Property information	Per request	Taxable	46.10	47.00	0.90	2.0%	Statutory
Property Information Request Fees							
Property Information Fast Tracked	Per request	Taxable	106.10	110.00	3.90	3.7%	Non-Statutory
Swimming Pool & Spa Fees							
Registration and Search Fee	Per request	Taxable	-	79.00	79.00	100.0%	Statutory
Failure to register Infringement	Per request	Taxable	-	1,624.20	1,624.20	100.0%	Statutory
Places of Public Entertainment & Siting fees (applies to non Council land)							
Per Structure	Per application	Taxable	-	500.00	500.00	100.0%	Non-Statutory
Additional Inspections	Per application	Taxable	-	140.00	140.00	100.0%	Non-Statutory
Late fee (per structure)	Per application	Taxable	-	250.00	250.00	100.0%	Non-Statutory
500m2 to 5,000m2	Per application	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
5,001m2 to 15,000m2	Per application	Taxable	-	2,500.00	2,500.00	100.0%	Non-Statutory
15,001m2 to 25,000m2	Per application	Taxable	-	400.00	400.00	100.0%	Non-Statutory
25,001m2 +	Per application	Taxable	-	3,025.00	3,025.00	100.0%	Non-Statutory
Additional Structures over limit	Per application	Taxable	-	145.00	145.00	100.0%	Non-Statutory
Inspections per hour per officer	Per application	Taxable	-	145.00	145.00	100.0%	Non-Statutory
Late Fee 500m2 to 5,000m2	Per application	Taxable	-	710.00	710.00	100.0%	Non-Statutory
Late Fee 5,001m2 - 15,000m2	Per application	Taxable	-	1,150.00	1,150.00	100.0%	Non-Statutory
Late Fee 15,001m2 - 25,000m2	Per application	Taxable	-	200.00	200.00	100.0%	Non-Statutory
Late Fee 25,001m2 +	Per application	Taxable	-	3,015.00	3,015.00	100.0%	Non-Statutory
TRANSPORTATION PLANNING							
Car share							
Car share bay establishment fee	Per request	Taxable	1,100.00	1,100.00	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Directional signage							
Assessment of directional signage application	Per request	Taxable	170.00	175.00	5.00	2.9%	Non-Statutory
Installation of directional signage	Per request	Taxable	235.00	245.00	10.00	4.3%	Non-Statutory
Permit - Development Cycle Parking							
Cycle parking development permit condition	Per permit	Taxable	375.00	385.00	10.00	2.7%	Non-Statutory
Relocation of Cycle Parking							
Customer requests to relocate cycle stands	Per permit	Taxable	250.00	255.00	5.00	2.0%	Non-Statutory
Road closure permits (traffic impact works)							
Arterial road footpath	Per permit	Taxable	345.00	-	- 345.00	-100.0%	Statutory
Non arterial road footpath	Per permit	Taxable	89.00	-	- 89.00	-100.0%	Statutory
Non-state arterial road	Per permit	Taxable	500.00	-	- 500.00	-100.0%	Statutory
Other road <50 km/h	Per permit	Taxable	345.00	-	- 345.00	-100.0%	Statutory
Consent for Works Application Fees							
Works (other than minor works) on the roadway, pathway or shoulder							
Arterial Road	Per application	Taxable	-	651.00	651.00	100.0%	Non-Statutory
Municipal Road or non-arterial State road speed > 50km/h	Per application	Taxable	-	651.00	651.00	100.0%	Non-Statutory
Municipal Road or non-arterial State road speed not more than 50km/h	Per application	Taxable	-	354.10	354.10	100.0%	Non-Statutory
Works (other than minor works) NOT on the roadway, pathway or shoulder	Per application						
Arterial Road	Per application	Taxable	-	455.15	455.15	100.0%	Non-Statutory
Municipal Road or non-arterial State road speed not more than 50km/h	Per application	Taxable	-	90.45	90.45	100.0%	Non-Statutory
Minor Works that are traffic impact works on the roadway, pathway or shoulder							
Municipal Road or non-arterial State road speed not more than 50km/h	Per application	Taxable	-	140.10	140.10	100.0%	Non-Statutory
Minor Works that are traffic impact works NOT on the roadway, pathway or shoulder							
Municipal Road or non-arterial State road speed not more than 50km/h	Per application	Taxable	-	90.45	90.45	100.0%	Non-Statutory
Traffic Management assessment fee (one off fee)							
Arterial Road	Per permit	Taxable	-	120.00	120.00	100.0%	Non-Statutory
Municipal Road or non-arterial State road speed > 50km/h	Per permit	Taxable	-	120.00	120.00	100.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Municipal Road or non-arterial State road speed not more than 50km/h	Per permit	Taxable	-	120.00	120.00	100.0%	Non-Statutory
Builder damage cost of repairs	Per permit	Taxable	-	120.00	120.00	100.0%	Non-Statutory
Crossing permits: industrial	Per permit	Taxable	-	120.00	120.00	100.0%	Non-Statutory
Crossing permits: residential	Per permit	Taxable	-	120.00	120.00	100.0%	Non-Statutory
Shipping Containers							
Non-state arterial road	Per day	Taxable	138.00	-	- 138.00	0.0%	Statutory
Work zones							
Assessment of work zone application	Fee for assessment of proposal	Taxable	220.00	225.00	5.00	2.3%	Non-Statutory
Installation, maintenance and removal of work zone	\$600 + (\$190/bay/month)	Taxable	1,835.00	-	- 1,835.00	0.0%	Non-Statutory
Installation, removal of work zone	\$600 + (\$190/bay/month)	Taxable	680.00	694.30	14.30	2.1%	Non-Statutory
Maintenance of work zone	\$600 + (\$190/bay/month)	Taxable	192.50	196.55	4.05	2.1%	Non-Statutory
TRAFFIC ENFORCEMENT							
Equipment Hire							
Equipment delivery	Per item	Taxable	109.00	110.00	1.00	0.9%	Non-Statutory
Equipment loss/ damage	Per item	Taxable	43.00	44.00	1.00	2.3%	Non-Statutory
Equipment pick up	Per item	Taxable	43.00	44.00	1.00	2.3%	Non-Statutory
Fines							
Court administration and processing	Per item	Non-Taxable	35.00	36.00	1.00	2.9%	Non-Statutory
Final reminder notice	Per item	Non-Taxable	29.40	29.90	0.50	1.7%	Non-Statutory
Loading Zone Clearway Offences	Per item	Non-Taxable	164.00	166.00	2.00	1.2%	Statutory
Parking Offences	Per item	Non-Taxable	83.00	84.00	1.00	1.2%	Statutory
Penalty Reminder Fees	Per item	Non-Taxable	25.50	26.10	0.60	2.4%	Statutory
Stopping Offences	Per item	Non-Taxable	97.00	100.00	3.00	3.1%	Statutory
Permit							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Low impact Filming Permit fees	Per permit	Non-Taxable	170.00	172.50	2.50	1.5%	Non-Statutory
Parking Bay Permit - Commercial	Per permit	Non-Taxable	56.00	57.00	1.00	1.8%	Non-Statutory
Parking Bay Permit - Residential	Per permit	Non-Taxable	25.00	26.00	1.00	4.0%	Non-Statutory
Permit 2 Temp Permits post 2004	Per permit	Non-Taxable	300.00	300.00	-	0.0%	Non-Statutory
Permit 1 Temp Permits post 2004	Per permit	Non-Taxable	100.00	100.00	-	0.0%	Non-Statutory
Residential Parking Permit (Type 1)	Per permit	Non-Taxable	43.00	44.00	1.00	2.3%	Non-Statutory
Residential Parking Permit (Type 2)	Per permit	Non-Taxable	66.00	67.00	1.00	1.5%	Non-Statutory
Standard Filming Permit fee	Per permit	Non-Taxable	340.00	345.00	5.00	1.5%	Non-Statutory
STATUTORY PLANNING							
Administrative fees							
Retrieval of files before 2001 (1-5 files)	Per request	Taxable	30.75	31.00	0.25	0.8%	Non-Statutory
Retrieval of files before 2001 (11-15 files)	Per request	Taxable	20.50	25.00	4.50	22.0%	Non-Statutory
Retrieval of files before 2001 (15 plus files)	Per request	Taxable	30.80	32.00	1.20	3.9%	Non-Statutory
Retrieval of files before 2001 (6-10 files)	Per request	Taxable	25.60	26.00	0.40	1.6%	Non-Statutory
Advertising - letters							
0 - 20 letters	Per permit	Taxable	164.00	170.00	6.00	3.7%	Non-Statutory
21 - 30 letters	Per permit	Taxable	246.00	255.00	9.00	3.7%	Non-Statutory
31 - 40 letters	Per permit	Taxable	323.00	335.00	12.00	3.7%	Non-Statutory
41 - 50 letters	Per permit	Taxable	399.75	410.00	10.25	2.6%	Non-Statutory
51 - 60 letters	Per permit	Taxable	481.75	490.00	8.25	1.7%	Non-Statutory
61 - 70 letters	Per permit	Taxable	563.75	575.00	11.25	2.0%	Non-Statutory
71 - 80 letters	Per permit	Taxable	641.00	655.00	14.00	2.2%	Non-Statutory
81 - 90 letters	Per permit	Taxable	717.50	730.00	12.50	1.7%	Non-Statutory
91 - 99 letters	Per permit	Taxable	799.50	820.00	20.50	2.6%	Non-Statutory
100+ letters	Per permit	Taxable	809.75	825.00	15.25	1.9%	Non-Statutory
Per additional letter (after 10 letters)	Per permit	Taxable	2.05	2.10	0.05	2.4%	Non-Statutory
Advertising - site notices							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
1 site notice	Per permit	Taxable	128.20	135.00	6.80	5.3%	Non-Statutory
2 site notices	Per permit	Taxable	153.75	165.00	11.25	7.3%	Non-Statutory
3 site notices	Per permit	Taxable	179.38	190.00	10.62	5.9%	Non-Statutory
4 + site notices	Per permit	Taxable	205.00	210.00	5.00	2.4%	Non-Statutory
Replacement site notice (per site notice)	Per permit	Taxable	61.50	63.00	1.50	2.4%	Non-Statutory
Replacement site notice (per site notice)	Per permit						
Amended Plans							
Section 57A Amendment (after advertising) Class 1 permit	Per permit	Non-Taxable	506.24	537.80	31.56	6.2%	Statutory
Section 57A Amendment (after advertising) Class 2 permit	Per permit	Non-Taxable	153.60	-	- 153.60	-100.0%	Statutory
Section 57A Amendment (after advertising) Class 2 permit	Per permit	Non-Taxable	-	79.95	79.95	100.0%	Statutory
Section 57A Amendment (after advertising) Class 3 permit	Per permit	Non-Taxable	241.76	251.75	9.99	4.1%	Statutory
Section 57A Amendment (after advertising) Class 4 permit	Per permit	Non-Taxable	494.84	515.40	20.56	4.2%	Statutory
Section 57A Amendment (after advertising) Class 5 permit	Per permit	Non-Taxable	548.05	556.85	8.80	1.6%	Statutory
Section 57A Amendment (after advertising) Class 6 permit	Per permit	Non-Taxable	574.48	598.30	23.82	4.1%	Statutory
Section 57A Amendment (after advertising) Class 10 permit	Per permit	Non-Taxable	440.84	-	- 440.84	-100.0%	Statutory
Section 57A Amendment (after advertising) Class 10 permit	Per permit	Non-Taxable	-	79.95	79.95	100.0%	Statutory
Section 57A Amendment (after advertising) Class 11 permit	Per permit	Non-Taxable	594.40	-	- 594.40	-100.0%	Statutory
Section 57A Amendment (after advertising) Class 11 permit	Per permit	Non-Taxable	-	468.30	468.30	100.0%	Statutory
Section 57A Amendment (after advertising) Class 12 permit	Per permit	Non-Taxable	1,311.08	-	- 1,311.08	-100.0%	Statutory
Section 57A Amendment (after advertising) Class 12 permit	Per permit	Non-Taxable	-	-	-	100.0%	Statutory
Section 57A Amendment (after advertising) Class 13 permit	Per permit	Non-Taxable	-	-	-	100.0%	Statutory
Section 57A Amendment (after advertising) Class 14 permit	Per permit	Non-Taxable	-	3,549.95	3,549.95	100.0%	Statutory
Section 57A Amendment (after advertising) Class 15 permit	Per permit	Non-Taxable	22,149.08	-	- 22,149.08	100.0%	Statutory
Section 57A Amendment (after advertising) Class 15 permit	Per permit	Non-Taxable	-	10,468.60	10,468.60	100.0%	Statutory
Section 57A Amendment (after advertising) Class 16 permit	Per permit	Non-Taxable	-	23,529.40	23,529.40	100.0%	Statutory
Amended plans							
Amended plans (secondary consent)	Per permit	Taxable	750.00	-	- 750.00	-100.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
1 new dwelling, including dwelling extensions and alterations	Per permit	Taxable	-	200.00	200.00	100.0%	Non-Statutory
2 - 4 dwellings	Per permit	Taxable	-	750.00	750.00	100.0%	Non-Statutory
5 - 9 dwellings	Per permit	Taxable	-	1,000.00	1,000.00	100.0%	Non-Statutory
10+ dwellings	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Commercial / Industrial	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Mixed Use Development - Cost of Development \$0 - \$100,000	Per permit	Taxable	-	750.00	750.00	100.0%	Non-Statutory
Mixed Use Development - Cost of Development \$100,001 - \$1,000,000	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Mixed Use Development - Cost of Development \$1,000,001 - \$5,000,000	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Mixed Use Development - Cost of Development \$5,000,001 - \$15,000,000	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Mixed Use Development - Cost of Development \$15,000,001 - \$50,000,000	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Mixed Use Development - Cost of Development \$50,000,001 +	Per permit	Taxable	-	1,500.00	1,500.00	100.0%	Non-Statutory
Subdivision	Per permit	Taxable	-	750.00	750.00	100.0%	Non-Statutory
Application for amendments to permits under section 72							
Alteration of plan under section 10(2) of the Act	Per permit	Taxable	106.70	108.80	2.10	2.0%	Statutory
Amendment to a Class 10 Permit (VS Other)	Per permit	Taxable	-	203.90	203.90	100.0%	Statutory
Amendment to a Class 7 Permit (VS \$0 - \$10,000)	Per permit	Taxable	-	199.90	199.90	#DIV/0!	Statutory
Amendment to a Class 8 Permit (VS more than \$10,000)	Per permit	Taxable	-	429.50	429.50	#DIV/0!	Statutory
Amendment to a Class 9 Permit (VS Application to subdivide or consolidate land)	Per permit	Taxable	-	199.90	199.90	#DIV/0!	Statutory
Amendment to a Class 10 Permit (Other Development \$0 - \$100,000)	Per permit	Non-Taxable	1,119.90	-	- 1,119.90	-100.0%	Statutory
Amendment to a Class 11 Permit (Other Development \$100,001 - \$1,000,000)	Per permit	Non-Taxable	1,510.00	-	- 1,510.00	-100.0%	Statutory
Amendment to a Class 11 Permit (Other Development \$0 - \$100,000)	Per permit	Non-Taxable		1,170.75	1,170.75	100.0%	Statutory
Amendment to a Class 12, 13, 14 or 15 Permit (Other Development \$1,000,001 +)	Per permit	Non-Taxable	3,330.70		- 3,330.70	-100.0%	Statutory
Amendment to a Class 12 (Other Development \$100,001 - \$1,000,000)	Per permit	Non-Taxable	-	1,547.70	1,547.70	#DIV/0!	Statutory
Amendment to a Class 13, 14 15 or 16 Permit (Other Development \$1,000,001+)	Per permit	Non-Taxable	-	3,413.70	3,413.70	#DIV/0!	Statutory
Amendment to a Class 2 Permit (Single Dwelling \$0 - \$10,000)	Per permit	Non-Taxable	3,330.70	199.90	- 3,130.80	-94.0%	Statutory
Amendment to a Class 3 Permit (Single Dwelling \$10,001 - \$100,000)	Per permit	Non-Taxable	3,370.70	629.40	- 2,741.30	-81.3%	Statutory
Amendment to a Class 4 Permit (Single Dwelling \$100,001 - \$500,000)	Per permit	Non-Taxable	3,370.70	1,288.50	- 2,082.20	-61.8%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Amendment to a Class 5 Permit (Single Dwelling \$500,001 - \$1,000,000)	Per permit	Non-Taxable	1,336.70	1,392.10	55.40	4.1%	Statutory
Class 3 Amendment - Amendment to a Class 2,3,4,5 or 6 Permit (Single Dwelling \$0 - \$10,000)	Per permit	Non-Taxable	-	203.90	203.90	100.0%	Statutory
Class 4 Amendment - Amendment to a Class 2,3,4,5 or 6 Permit (Single Dwelling \$10,001 - \$100,000)	Per permit	Non-Taxable	-	642.00	642.00	100.0%	Statutory
Application to amend a permit to change use of land	Per permit	Taxable	1,288.63	1,344.45	55.82	4.3%	Statutory
Application to amend a permit to subdivide an existing building, subdivide land into 2 lots, realignment of a common boundary or consolidate 2 or more lots	Per permit	Taxable	1,288.63	1,344.45	55.82	4.3%	Statutory
Applications for permits under section 47							
Class 22 A permit not otherwise provided for in the regulation	Per permit	Non-Taxable	1,318.25	1,344.45	26.20	2.0%	Statutory
Class 2 (Single dwelling \$0 - \$10,000)	Per permit	Non-Taxable	199.98	203.90	3.92	2.0%	Statutory
Class 3 (Single dwelling \$10,001 - \$100,000)	Per permit	Non-Taxable	629.45	642.00	12.55	2.0%	Statutory
Class 4 (Single dwelling \$100,001 - \$500,00)	Per permit	Non-Taxable	1,288.63	1,314.25	25.62	2.0%	Statutory
Class 5 (Single dwelling \$500,001 - \$1,000,000)	Per permit	Non-Taxable	1,495.99	1,525.90	29.91	2.0%	Statutory
Class 6 (Single dwelling \$1,000,001 - \$2,000,000)	Per permit	Non-Taxable	1,495.99	1,525.70	29.71	2.0%	Statutory
Class 7 VicSmart application if the estimated cost of development is \$10,000 or less	Per permit	Non-Taxable	199.98	203.90	3.92	2.0%	Statutory
Class 8 VicSmart application if the estimated cost of development is more than \$10,000	Per permit	Non-Taxable	429.58	438.10	8.52	2.0%	Statutory
Class 9 VicSmart application to subdivide or consolidate land	Per permit	Non-Taxable	199.98	203.90	3.92	2.0%	Statutory
Class 10 (Any other VicSmart Application)	Per permit	Non-Taxable	-	203.90	203.90	100.0%	Statutory
Class 11 (Other development \$0 - 100,000)	Per permit	Non-Taxable	1,147.90	1,170.75	22.85	2.0%	Statutory
Class 12 (Other development \$100,001 - \$1,000,000)	Per permit	Non-Taxable	1,547.75	1,578.65	30.90	2.0%	Statutory
Class 13 (Other development \$1,000,001 - \$5,000,000)	Per permit	Non-Taxable	3,413.97	3,481.95	67.98	2.0%	Statutory
Class 14 (Other development \$5,000,001 - \$15,000,000)	Per permit	Non-Taxable	8,701.64	8,874.90	173.26	2.0%	Statutory
Class 15 (Other development \$15,000,001 - \$50,000,000)	Per permit	Non-Taxable	25,660.47	26,171.45	510.99	2.0%	Statutory
Class 16 (Other development \$50,000,001+)	Per permit	Non-Taxable	57,675.01	58,823.50	1,148.49	2.0%	Statutory
Class 19 Realign a common boundary between lots or consolidate land	Per permit	Taxable	1,318.25	1,344.45	26.20	2.0%	Statutory
Class 18 Subdivide Land into 2 lots	Per permit	Taxable	1,318.25	1,344.45	26.20	2.0%	Statutory
Class 17 Subdivide an Existing Building	Per permit	Taxable	1,318.25	1,344.45	26.20	2.0%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Class 20 To Subdivide Land (for each 100 lots created)	Per permit	Taxable	1,318.25	1,344.45	26.20	2.0%	Statutory
Class 21 To create, vary or remove a restriction, or to create or remove a right of way or ' to create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per permit	Taxable	1,318.25	1,344.45	26.20	2.0%	Statutory
Application for amendments to permits under section 72							
Amendment of certified plan under section 11(1) of the Act	Per permit	Taxable	140.73	143.51	2.78	2.0%	Statutory
Certification							
Certification for subdivision	\$100 plus \$20 per lot	Taxable	174.76	178.30	3.54	2.0%	Statutory
Extensions of time							
1 new dwelling includes dwelling extensions and alterations	Per permit	Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
2-4 dwellings	Per permit	Taxable	600.00	620.00	20.00	3.3%	Non-Statutory
5-9 dwellings	Per permit	Taxable	750.00	775.00	25.00	3.3%	Non-Statutory
10 + dwellings	Per permit	Taxable	1,000.00	1,050.00	50.00	5.0%	Non-Statutory
Commercial/industrial	Per permit	Taxable	700.00	720.00	20.00	2.9%	Non-Statutory
Mixed use development - Cost of Development \$0 to \$100,000	Per permit	Taxable	500.00	520.00	20.00	4.0%	Non-Statutory
Mixed use development - Cost of Development \$100,001 to \$1,000,000	Per permit	Taxable	750.00	775.00	25.00	3.3%	Non-Statutory
Mixed use development - Cost of Development \$1,000,001 to \$5,000,000	Per permit	Taxable	1,000.00	1,030.00	30.00	3.0%	Non-Statutory
Mixed use development - Cost of Development \$5,000,001 to \$15,000,000	Per permit	Taxable	1,500.00	1,600.00	100.00	6.7%	Non-Statutory
Mixed use development - Cost of Development \$15,000,001 to \$50,000,000	Per permit	Taxable	2,000.00	2,100.00	100.00	5.0%	Non-Statutory
Mixed use development - Cost of Development \$50,000,001 +	Per permit	Taxable	2,500.00	2,600.00	100.00	4.0%	Non-Statutory
Subdivision	Per permit	Taxable	375.00	380.00	5.00	1.3%	Non-Statutory
Other fees							
Photocopying (A3 documents 10 pages and over per page)	Per request	Taxable	1.00	2.00	1.00	100.0%	Non-Statutory
Photocopying (A4 documents 10 pages and over per page)	Per request	Taxable	0.50	1.50	1.00	200.0%	Non-Statutory
Planning enquiries	Per request	Taxable	205.00	210.00	5.00	2.4%	Non-Statutory
Provide a copy of Planning Permit	Per request	Taxable	36.00	40.00	4.00	11.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Provide a copy of an Endorsed Plan (A1- per page)	Per request	Taxable	36.00	40.00	4.00	11.1%	Non-Statutory
Provide a copy of an Endorsed Plan (A4 & A3 - total set)	Per request	Taxable	36.00	40.00	4.00	11.1%	Non-Statutory
Re-submission of plans to satisfy permit conditions (1st time is free)	Per request	Taxable	135.00	140.00	5.00	3.7%	Non-Statutory
Scanning fees							
Digitisation A4 and A3 sheet size (flat rate)	Per request	Taxable	50.00	55.00	5.00	10.0%	Non-Statutory
Digitisation Larger than A3 sheet size (flat rate)	Per request	Taxable	100.00	110.00	10.00	10.0%	Non-Statutory
Digitisation combination of sheet sizes (flat rate)	Per request	Taxable	150.00	155.00	5.00	3.3%	Non-Statutory
Electronic copy of planning permit and/ or endorsed document/s (from 2011)	Per request	Taxable	35.00	40.00	5.00	14.3%	Non-Statutory
Section 173 Agreement							
Application to amend or end a Section 173 Agreement	Per request	Taxable	645.00	659.10	14.10	2.2%	Statutory
Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or Municipal Council (satisfaction matters)	Per request	Taxable	312.62	332.30	19.68	6.3%	Statutory
BUSINESS TRAINING & NETWORKING							
Business registration							
Business event attendance	Pre registration	Taxable	33.00	33.00	-	-100.0%	Non-Statutory
Operations & Capital							
BUNDOORA PARK - PUBLIC OPEN SPACE							
User Fees and Charges							
Cross Country Large per day	Per day	Taxable	1,000.00	1,017.00	17.00	1.7%	Non-Statutory
Cross Country Small per day	Per day	Taxable	442.00	450.00	8.00	1.8%	Non-Statutory
Note: Additional fee for electricity for areas 4-5 and 7-8	Per day	Taxable	96.00	97.50	1.50	1.6%	Non-Statutory
Picnic shelter hire. Weekdays, weekends & public holidays - per day	Per day	Taxable	95.00	96.50	1.50	1.6%	Non-Statutory
Reserve Picnic Areas Weekdays Per site - per day	Per day	Taxable	114.00	116.00	2.00	1.8%	Non-Statutory
Reserve Picnic Areas Weekends Per site - per day	Per day	Taxable	124.50	126.50	2.00	1.6%	Non-Statutory
BUNDOORA PARK - GOLF COURSE							
Rental							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Clubroom casual hire. (per day only - not evenings)	Per day	Taxable	270.00	275.00	5.00	1.9%	Non-Statutory
Rentals							
Golf club rentals (full year)	Per year	Taxable	1,700.00	1,730.00	30.00	1.8%	Non-Statutory
DAREBIN RESOURCE RECOVERY CENTRE							
CHARGED E-WASTE- DISPOSAL CHARGE							
Bulk e-waste	Per item	Taxable	1.00	1.00	-	0.0%	Non-Statutory
Large e-waste items (5kg +)	Per item	Taxable	10.00	10.20	0.20	2.0%	Non-Statutory
Medium e-waste items (up to 5kg)	Per item	Taxable	5.00	5.10	0.10	2.0%	Non-Statutory
Small e-waste items (up to 2kg)	Per item	Taxable	2.00	2.05	0.05	2.5%	Non-Statutory
RECYCLABLE - Residential Quantities							
Car and household batteries	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Clothing - Charity disposal	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Computer Key boards	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Computer peripherals	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Computer printers	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Computers	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Fluorescent light tubes	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Glass Containers	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Paint	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Paper	Per item	Taxable	-	-	-	0.0%	Non-Statutory
Televisions (No)	Per item	Taxable	-	-	-	0.0%	Non-Statutory
WASTE DISPOSAL CHARGE							
Any Waste - (Car boot load) Flat rate	Per item	Taxable	40.00	40.70	0.70	0.0%	Non-Statutory
Any Waste - (Half Car boot load) Flat rate	Per item	Taxable	20.00	20.35	0.35	0.0%	Non-Statutory
Any Waste - (Station Wagon load) Flat rate	Per item	Taxable	52.00	52.90	0.90	0.0%	Non-Statutory
Baby mattress	Per item	Taxable	20.00	20.35	0.35	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Bike tyres	Per item	Taxable	10.00	10.20	0.20	0.0%	Non-Statutory
Clean Bricks - (M3)	Per item	Taxable	68.00	69.20	1.20	0.0%	Non-Statutory
Clean Concrete - (M3)	Per item	Taxable	68.00	69.20	1.20	0.0%	Non-Statutory
Concrete - Per Tonne (Minimum 1 tonne limit)	Per item	Taxable	68.00	69.20	1.20	0.0%	Non-Statutory
Demolition & excavated material (heavy inert) - (M3)	Per item	Taxable	160.00	162.80	2.80	0.0%	Non-Statutory
Disposal domestic gas cylinders up to 9kg	Per item	Taxable	10.00	10.20	0.20	0.0%	Non-Statutory
Disposal domestic refrigerators/air conditioners	Per item	Taxable	27.00	27.45	0.45	0.0%	Non-Statutory
Green Waste - (M3)	Per item	Taxable	82.00	83.45	1.45	0.0%	Non-Statutory
Green Waste - Per Tonne (Minimum 1 tonne limit)	Per item	Taxable	195.00	198.41	3.41	0.0%	Non-Statutory
Heavy Inert - Per Tonne (Minimum 1 tonne limit)	Per item	Taxable	150.00	152.65	2.65	0.0%	Non-Statutory
Mattress/bed base (No)	Per item	Taxable	33.00	33.60	0.60	0.0%	Non-Statutory
Minimum charge	Per item	Taxable	20.00	20.35	0.35	0.0%	Non-Statutory
Mixed (General) Waste - Per Tonne (Minimum 1 tonne limit)	Per item	Taxable	237.00	241.15	4.15	0.0%	Non-Statutory
Mixed (general) waste - (M3)	Per item	Taxable	103.00	104.80	1.80	0.0%	Non-Statutory
PET/HDPE Plastic	Per item	Taxable	103.00	104.80	1.80	0.0%	Non-Statutory
Timber (non compostable) - (M3)	Per item	Taxable	77.00	78.35	1.35	0.0%	Non-Statutory
Timber Waste - Per Tonne (Minimum 1 tonne limit)	Per item	Taxable	191.00	194.35	3.35	0.0%	Non-Statutory
Tyre - Agriculture - Large - (No)	Per item	Taxable	89.00	90.55	1.55	0.0%	Non-Statutory
Tyre - Agriculture - Small - (No)	Per item	Taxable	58.00	59.00	1.00	0.0%	Non-Statutory
Tyre - Medium 4 Wheel Drive - (No)	Per item	Taxable	17.00	17.30	0.30	0.0%	Non-Statutory
Tyre - Passenger Car - (No)	Per item	Taxable	15.00	15.25	0.25	0.0%	Non-Statutory
Tyre - Truck - Large - (No)	Per item	Taxable	54.00	54.95	0.95	0.0%	Non-Statutory
Tyre - Truck - Medium - (No)	Per item	Taxable	30.00	30.55	0.55	0.0%	Non-Statutory
Tyre - Truck - Small - (No)	Per item	Taxable	23.00	23.40	0.40	0.0%	Non-Statutory
Waste Engine oil (Litre)	Per item	Taxable	0.30	0.30	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
RESIDENTIAL GARBAGE							
Recycling							
Business Recycling Service Establishment Fee	Per item	Taxable	98.40	100.10	1.70	1.8%	Non-Statutory
Waste/Recycle							
Bin deliver, empty, clean, pick up including tipping fee	Per bin	Taxable	40.00	40.70	0.70	1.8%	Non-Statutory
Bin hire per each	Per bin	Taxable	12.55	12.80	0.25	1.8%	Non-Statutory
Bin not returned per each	Per bin	Taxable	69.20	70.40	1.20	1.8%	Non-Statutory
GREEN WASTE COLLECTION							
Green waste							
120 litre bin	Per bin	Taxable	54.10	55.50	1.40	2.6%	Non-Statutory
120 litre bin - pensioner	Per bin	Taxable	31.30	32.00	0.70	2.2%	Non-Statutory
240 litre bin	Per bin	Taxable	102.50	105.00	2.50	2.4%	Non-Statutory
240 litre bin - pensioner	Per bin	Taxable	65.90	68.00	2.10	3.2%	Non-Statutory
ROADS MAINTENANCE							
Road reinstatement							
Bitumen roads (per square metre)	Per square metre	Taxable	210.00	213.70	3.70	1.8%	Non-Statutory
Concrete footpath 125 - 150mm depth (per square metre)	Per square metre	Taxable	238.00	242.15	4.15	1.7%	Non-Statutory
Concrete footpath 75mm depth (per square metre)	Per square metre	Taxable	200.00	203.50	3.50	1.8%	Non-Statutory
Deep lift asphalt road/asphalt concrete road base per square metre)	Per square metre	Taxable	282.00	286.95	4.95	1.8%	Non-Statutory
Kerb & channel (per metre)	Per square metre	Taxable	210.00	213.70	3.70	1.8%	Non-Statutory
ROAD OPENING PERMITS							
Builder damage							
Cost of repairs	Per item	Taxable	190.00	195.00	5.00	2.6%	Non-Statutory
Crossing permits							
Crossing application fee	Per permit	Taxable	112.00	115.00	3.00	2.7%	Statutory
Crossing permits: industrial	Per permit	Taxable	220.00	225.00	5.00	2.3%	Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Crossing permits: residential	Per permit	Taxable	220.00	225.00	5.00	2.3%	Statutory
Inspection fee							
Inspection fees	Per inspection	Taxable	192.00	200.00	8.00	4.2%	Statutory
PROJECTS & INFRASTRUCTURE							
Engineering Service Fee							
Building over easements	Per application	Non-Taxable	165.55	195.00	29.45	17.8%	Non-Statutory
Legal point of discharge	Per application	Taxable	69.20	144.70	75.50	109.1%	Statutory
Subdivisional works - plan checking	Per application	Taxable	-	-	-	0.0%	Statutory
Subdivisional works - supervision	Per application	Taxable	-	-	-	0.0%	Statutory
Works NOT conducted on any part of the roadway, shoulder or pathway							
Municipal road speed greater than 50kph - minor works	Per application	Taxable	86.60	-	- 86.60	-100.0%	Statutory
Municipal road speed greater than 50kph - work other than minor works	Per application	Taxable	339.30	-	- 339.30	-100.0%	Statutory
Municipal road speed not more than 50kph - minor works	Per application	Taxable	86.60	-	- 86.60	-100.0%	Statutory
Municipal road speed not more than 50kph - work other than minor works	Per application	Taxable	86.60	-	- 86.60	-100.0%	Statutory
Works conducted on any part of the roadway, shoulder or pathway							
Municipal road speed greater than 50kph - minor works	Per application	Taxable	134.30	-	- 134.30	-100.0%	Statutory
Municipal road speed greater than 50kph - work other than minor works	Per application	Taxable	622.15	638.30	16.15	2.6%	Statutory
Municipal road speed not more than 50kph - minor works	Per application	Taxable	134.30	-	- 134.30	-100.0%	Statutory
Municipal road speed not more than 50kph - work other than minor works	Per application	Taxable	339.30	348.00	8.70	2.6%	Statutory
DRAINAGE ASSESSMENTS							
Civil Work Plan Assessment Fee							
ROW AND Outfall Drain Construction	Per assessment	Taxable	360.00	370.00	10.00	2.8%	Non-Statutory
ROW OR Outfall Drain Construction	Per assessment	Taxable	180.00	190.00	10.00	5.6%	Non-Statutory
Fees for Assessing and Approving Onsite Stormwater Detention Drainage Plans for Developments							
6 + Lot Developments	Per assessment	Taxable	250.00	260.00	10.00	4.0%	Non-Statutory
Up to 5 Lot Developments	Per assessment	Taxable	170.00	180.00	10.00	5.9%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
INFILL PLANTING							
Tree replacement due to vehicle crossing or development application							
High retention value	Per application	Taxable	Depending on condition of the tree (calculated using the City of Melbourne amenity value method)	Depending on condition of the tree (calculated using the City of Melbourne amenity value method)	-	0.0%	Non-Statutory
Low retention value	Per application	Taxable	499.00	507.75	8.75	1.8%	Non-Statutory
Community							
KEON PARK CHILDRENS HUB							
Facility Hire							
Commercial Kitchen Hire	Per hour	Taxable	120.00	122.00	2.00	1.7%	Non-Statutory
Meeting Room Darebin & non profit organisations (per hour)	Per hour	Taxable	17.00	17.50	0.50	2.9%	Non-Statutory
Meeting Room Internal Users	Per hour	Taxable	15.50	16.00	0.50	3.2%	Non-Statutory
Meeting Room Non Darebin & Profit organisations (per hour)	Per hour	Taxable	28.00	28.50	0.50	1.8%	Non-Statutory
Multi-use Room 1 & 2 combined Darebin & non profit organisations (per hour)	Per hour	Taxable	34.00	34.50	0.50	1.5%	Non-Statutory
Multi-use Room 1 & 2 combined Non Darebin & Profit organisations (per hour)	Per hour	Taxable	57.00	58.00	1.00	1.8%	Non-Statutory
Multi-use Room 1 (half room) Darebin & non profit organisations (per hour)	Per hour	Taxable	17.00	17.25	0.25	1.5%	Non-Statutory
Multi-use Room 1 (half room) Non Darebin & Profit organisations (per hour)	Per hour	Taxable	28.50	29.00	0.50	1.8%	Non-Statutory
Multi-use Room 2 (half room) Darebin & non profit organisations (per hour)	Per hour	Taxable	17.00	17.25	0.25	1.5%	Non-Statutory
Multi-use Room 2 (half room) Non Darebin & Profit organisations (per hour)	Per hour	Taxable	28.50	29.00	0.50	1.8%	Non-Statutory
Other							
After hours casual staff costs (per hour)	Per hour	Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
Bond for swipe card issue	Per hour	OOS	100.00	100.00	-	0.0%	Non-Statutory
Meeting Room Cleaning	Per hour	Taxable	52.00	53.00	1.00	1.9%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
INTERCULTURAL CENTRE							
Access Card (Refundable)							
Commercial- per session	Per session	Taxable	20.00	20.35	0.35	1.8%	Non-Statutory
Community - per session	Per session	Taxable	20.00	20.35	0.35	1.8%	Non-Statutory
Amber Room- Office and Hot desk							
Commercial - per hour	Per hour	Taxable	28.50	29.00	0.50	1.8%	Non-Statutory
Community - per hour	Per hour	Taxable	21.00	21.40	0.40	1.9%	Non-Statutory
Blue-ray player (Pearl room only)							
Commercial- per session	Per session	Taxable	23.00	23.40	0.40	1.7%	Non-Statutory
Community - per session	Per session	Taxable	18.00	18.30	0.30	1.7%	Non-Statutory
Community Kitchen- (To serve food only- no cooking)							
Commercial - per meeting	Per meeting	Taxable	69.00	70.00	1.00	1.4%	Non-Statutory
Community - per meeting	Per meeting	Taxable	58.00	59.00	1.00	1.7%	Non-Statutory
Data Projector and screen							
Commercial- per session	Per session	Taxable	23.00	23.40	0.40	1.7%	Non-Statutory
Community - per session	Per session	Taxable	18.00	18.30	0.30	1.7%	Non-Statutory
Flip Chart							
Commercial- per session	Per session	Taxable	23.00	23.40	0.40	1.7%	Non-Statutory
Community - per session	Per session	Taxable	18.00	18.30	0.30	1.7%	Non-Statutory
Jade Room- Function Room	Per session						
Commercial - per hour	Per hour	Taxable	34.50	35.00	0.50	1.4%	Non-Statutory
Community - per hour	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Laptop							
Commercial- per session	Per session	Taxable	23.00	23.40	0.40	1.7%	Non-Statutory
Community - per session	Per session	Taxable	18.00	18.30	0.30	1.7%	Non-Statutory
Lectern with PA and fixed microphone							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Commercial- per session	Per session	Taxable	23.00	23.40	0.40	1.7%	Non-Statutory
Community - per session	Per session	Taxable	18.00	18.30	0.30	1.7%	Non-Statutory
Opal Room- Small Meeting Room							
Commercial - per hour	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Community - per hour	Per hour	Taxable	21.00	21.35	0.35	1.7%	Non-Statutory
Other							
Facility Cleaning Fee - minimum	Per session	Taxable	57.00	58.00	1.00	1.8%	Non-Statutory
Kitchen Cleaning Fee - minimum	Per session	Taxable	57.00	58.00	1.00	1.8%	Non-Statutory
Pearl Room- Function Room							
Commercial - per hour	Per hour	Taxable	34.50	35.00	0.50	1.4%	Non-Statutory
Community - per hour	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Staffing							
Commercial- per session	Per session	Taxable	52.00	52.90	0.90	1.7%	Non-Statutory
Community - per session	Per session	Taxable	40.00	40.70	0.70	1.8%	Non-Statutory
DAREBIN NORTH EAST COMMUNITY HUB							
Children's space							
Commercial - playgroups only - hourly	Per hour	Taxable	-	-	-	0.0%	Non-Statutory
Community - hourly	Per hour	Taxable	-	-	-	0.0%	Non-Statutory
Community - playgroups only - hourly	Per hour	Taxable	-	-	-	0.0%	Non-Statutory
Function space							
After hours casual staff - hourly	Per hour	Taxable	49.00	-	- 49.00	-100.0%	Non-Statutory
Function room commercial - hourly	Per hour	Taxable	32.00	-	- 32.00	-100.0%	Non-Statutory
Function room community - hourly	Per hour	Taxable	22.00	-	- 22.00	-100.0%	Non-Statutory
Gallery commercial - hourly	Per hour	Taxable	32.00	-	- 32.00	-100.0%	Non-Statutory
Gallery community - hourly	Per hour	Taxable	22.00	-	- 22.00	-100.0%	Non-Statutory
Multi purpose room commercial - hourly	Per hour	Taxable	22.00	-	- 22.00	-100.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Multi purpose room community - hourly	Per hour	Taxable	19.00	-	- 19.00	-100.0%	Non-Statutory
Reception room commercial - hourly	Per hour	Taxable	24.50	-	- 24.50	-100.0%	Non-Statutory
Reception room community - hourly	Per hour	Taxable	19.00	-	- 19.00	-100.0%	Non-Statutory
Reception, function & multi purpose rooms commercial - hourly	Per hour	Taxable	78.50	-	- 78.50	-100.0%	Non-Statutory
Reception, function & multi purpose rooms community - hourly	Per hour	Taxable	60.00	-	- 60.00	-100.0%	Non-Statutory
Meeting Room 1							
Commercial - hourly	Per hour	Taxable	16.00	16.50	0.50	3.1%	Non-Statutory
Community - hourly	Per hour	Taxable	11.50	12.00	0.50	4.3%	Non-Statutory
Meeting room 2							
Commercial - hourly	Per hour	Taxable	10.50	-	- 10.50	-100.0%	Non-Statutory
Community - hourly	Per hour	Taxable	8.50	-	- 8.50	-100.0%	Non-Statutory
One off charges							
AV hire commercial	Per session	Taxable	120.00	-	- 120.00	-100.0%	Non-Statutory
AV hire community	Per session	Taxable	54.00	-	- 54.00	-100.0%	Non-Statutory
Commercial kitchen	Per session	Taxable	120.00	-	- 120.00	-100.0%	Non-Statutory
General cleaning fee	Per session	Taxable	123.00	-	- 123.00	-100.0%	Non-Statutory
Other							
Security bond \$300 - \$600		Taxable	300 to 600	-	-	0.0%	Non-Statutory
Tea/coffee/sugar/milk and biscuits per person	Per person	Taxable	3.50	3.55	0.05	1.4%	Non-Statutory
Tea/coffee/sugar/milk per person	Per person	Taxable	2.80	2.85	0.05	1.8%	Non-Statutory
LIBRARY-MANAGEMENT & OPERATIONS							
Digital images							
Custom scanning digital image	Per image	Taxable	30.00	30.00	-	0.0%	Non-Statutory
Per digital image - private use or research	Per image	Taxable	10.00	10.00	-	0.0%	Non-Statutory
Per digital image - publication or commercial use	Per image	Taxable	25.00	25.00	-	0.0%	Non-Statutory
Inter library loans							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Inter library loans from non-Victorian public libraries or academic libraries		Taxable	16.50	28.50	12.00	72.7%	Non-Statutory
Library fines							
Damaged and lost books fine	Per book	Taxable	Replacement cost	Replacement cost	-	0.0%	Non-Statutory
Debt recovery fee	Per book	Taxable	15.00	15.00	-	0.0%	Non-Statutory
Maximum fine per member per book	Per book	Non-Taxable	10.00	10.00	-	0.0%	Non-Statutory
Per day fine	Per day	Non-Taxable	0.35	0.35	-	0.0%	Non-Statutory
Replacement membership cards	Per card	Taxable	3.00	3.00	-	0.0%	Non-Statutory
Meeting room hire							
< 3 hour - weekday (per hour, pro rata) - non profit organisations	Per hour	Taxable	20.00	20.50	0.50	2.5%	Non-Statutory
3 hour (weekday) - commercial organisations	Per hour	Taxable	93.00	95.00	2.00	2.2%	Non-Statutory
3 hour (weekday) - non profit organisations	Per hour	Taxable	46.00	47.00	1.00	2.2%	Non-Statutory
3 hour (weekend) - commercial organisations	Per hour	Taxable	141.00	144.00	3.00	2.1%	Non-Statutory
3 hour (weekend) - non profit organisations	Per hour	Taxable	80.00	82.00	2.00	2.5%	Non-Statutory
6 hour (weekday) - commercial organisations	Per hour	Taxable	152.00	156.00	4.00	2.6%	Non-Statutory
6 hour (weekday) - non profit organisations	Per hour	Taxable	92.00	94.00	2.00	2.2%	Non-Statutory
7 hour (weekend) - commercial organisations	Per hour	Taxable	170.00	175.00	5.00	2.9%	Non-Statutory
7 hour (weekend) - non profit organisations	Per hour	Taxable	135.00	138.00	3.00	2.2%	Non-Statutory
< 3 hour - weekday (per hour, pro rata) - commercial organisations	Per hour	Taxable	42.00	43.00	1.00	2.4%	Non-Statutory
< 3 hour - weekend (per hour, pro rata) - commercial organisations	Per hour	Taxable	66.00	68.00	2.00	3.0%	Non-Statutory
< 3 hour - weekend (per hour, pro rata) - non profit organisations	Per hour	Taxable	32.00	33.00	1.00	3.1%	Non-Statutory
weekday (per hour, pro rata) Northcote Library Frontroom (name TBC) - commercial organisation	Per hour	Taxable	31.50	32.50	1.00	3.2%	Non-Statutory
weekday (per hour, pro rata) Northcote Library Frontroom (name TBC) - non profit organisation	Per hour	Taxable	15.00	15.50	0.50	3.3%	Non-Statutory
weekend (per hour, pro rata) Northcote Library Frontroom (name TBC) - commercial organisation	Per hour	Taxable	49.50	50.50	1.00	2.0%	Non-Statutory
weekend (per hour, pro rata) Northcote Library Frontroom (name TBC) - non profit organisation	Per hour	Taxable	24.00	24.50	0.50	2.1%	Non-Statutory
Merchandise							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Individual book packs (per book)	Per item	Taxable	2.80	2.80	-	0.0%	Non-Statutory
Library bags	Per item	Taxable	2.50	2.50	-	0.0%	Non-Statutory
Reusable coffee cup	Per item	Taxable	5.50	5.50	-	0.0%	Non-Statutory
Printing & Copying							
Colour (A3)	Per request	Taxable	3.00	3.00	-	0.0%	Non-Statutory
Colour (A4)	Per request	Taxable	2.00	2.00	-	0.0%	Non-Statutory
Scanning	Per request	Taxable	0.25	0.25	-	0.0%	Non-Statutory
Standard black & white (A3)	Per request	Taxable	0.40	0.40	-	0.0%	Non-Statutory
Standard black & white (A4)	Per request	Taxable	0.25	0.25	-	0.0%	Non-Statutory
Storage lockers							
Double locker - commercial organisations	Per locker	Taxable	125.00	127.50	2.50	2.0%	Non-Statutory
Double locker - non profit organisations	Per locker	Taxable	96.00	98.00	2.00	2.1%	Non-Statutory
Single locker - commercial organisations	Per locker	Taxable	74.00	75.50	1.50	2.0%	Non-Statutory
Single locker - non profit organisations	Per locker	Taxable	48.00	49.00	1.00	2.1%	Non-Statutory
RESERVOIR COMMUNITY & LEARNING CENTRE							
Equipment Hire							
Audio visual system	Per session	Taxable	110.00	112.00	2.00	1.8%	Non-Statutory
Function Room 1							
Darebin & non profit organisations (per hour)	Per hour	Taxable	17.00	17.50	0.50	2.9%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Function Room 2							
Darebin & non profit organisations (per hour)	Per hour	Taxable	17.00	17.50	0.50	2.9%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Function Room combined (1 and 2)							
Darebin & non profit organisations (per hour)	Per hour	Taxable	34.00	35.00	1.00	2.9%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	58.00	59.00	1.00	1.7%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Meeting Room 1							
Darebin & non profit organisations (per hour)	Per hour	Taxable	6.50	6.75	0.25	3.8%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	10.00	10.25	0.25	2.5%	Non-Statutory
Meeting Room 2							
Darebin & non profit organisations (per hour)	Per hour	Taxable	6.50	6.75	0.25	3.8%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	10.00	10.25	0.25	2.5%	Non-Statutory
Meeting Room combined (1 and 2)							
Darebin & non profit organisations (per hour)	Per hour	Taxable	13.00	13.50	0.50	3.8%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	20.00	20.50	0.50	2.5%	Non-Statutory
Other							
After hours casual staff cost	Per hour	Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
Bond \$300- \$600		Taxable	300 to 600	300 to 600	-	0.0%	Non-Statutory
Commercial kitchen hire	Per hour	Taxable	120.00	120.00	-	0.0%	Non-Statutory
RCLC cleaning fee	Per session	Taxable	115.00	117.00	2.00	1.7%	Non-Statutory
Tea/coffee/sugar/milk and biscuits per person	Per session	Taxable	3.50	3.50	-	0.0%	Non-Statutory
Tea/coffee/sugar/milk per person	Per session	Taxable	2.80	2.80	-	0.0%	Non-Statutory
DAC PRESENTER SERVICES							
AV Equipment Hire							
AV package (daily rate) (includes projector, screen and laptop)	Per session	Taxable	-	500.00	500.00	100.0%	Non-Statutory
Laptop (daily rate)	Per day	Taxable	90.00	95.00	5.00	5.6%	Non-Statutory
Theatre Barco Projector (daily rate)	Per day	Taxable	450.00	450.00	-	0.0%	Non-Statutory
Administration charges							
Administration fee	Per item	Taxable	-	14.00	14.00	100.0%	Non-Statutory
Artwork Sales commission	Per item	Non-Taxable	-	-	-	100.0%	Non-Statutory
Catering	Per item	Non-Taxable	-	-	-	100.0%	Non-Statutory
Cleaning fee - if venue is left requiring additional special cleaning	Per item	Taxable	-	-	-	100.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Crockery and cutlery	Per head	Taxable	-	1.30	1.30	100.0%	Non-Statutory
External equipment hires recoup	Per item	Non-Taxable	-	-	-	100.0%	Non-Statutory
Merchandise commission	Per item	Non-Taxable	-	-	-	100.0%	Non-Statutory
Audio Equipment Hire							
Audio package - includes PA, FOH console, all cabled mics, monitors, DIs, up to 4x wireless mics. Does not include wireless comms, monitors console or operator (daily rate)	Per day	Taxable	-	500.00	500.00	100.0%	Non-Statutory
Cabled microphone per unit (daily rate)	Per day	Taxable	10.00	10.00	-	0.0%	Non-Statutory
Condenser microphone per unit (daily rate)	Per day	Taxable	-	20.00	20.00	100.0%	Non-Statutory
D.I. box per unit (daily rate)	Per day	Taxable	10.00	10.00	-	0.0%	Non-Statutory
Drum kit microphone set (daily rate)	Per day	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Foldback speaker per unit (daily rate)	Per day	Taxable	55.00	30.00	- 25.00	-45.5%	Non-Statutory
Lectern with gooseneck microphone (daily rate)	Per day	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Monitors console (daily rate)	Per day	Taxable	-	200.00	200.00	100.0%	Non-Statutory
Overhead choir mics per unit (daily rate)	Per day	Taxable	-	20.00	20.00	100.0%	Non-Statutory
Radio microphone (lapel, handheld, headset) per unit (daily rate)	Per day	Taxable	100.00	100.00	-	0.0%	Non-Statutory
Casual operational staff							
Bar staff per hour (3hrs minimum) band 3	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Box Office staff per hour (3hrs minimum) band 3	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Front of House or Technical Supervisor per hour (3hrs minimum) band 5	Per hour	Taxable	65.00	63.00	- 2.00	-3.1%	Non-Statutory
Front of House ushers, event staff of technical staff per hour (3hrs minimum) band 3	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Equipment Hire							
Wireless Comms per unit (daily rate)	Per day	Taxable	20.00	20.00	-	0.0%	Non-Statutory
Foyer Room Hire							
Not-for-profit rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	60.00	55.00	- 5.00	-8.3%	Non-Statutory
Not-for-profit rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	172.00	172.00	100.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Standard rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	105.00	110.00	5.00	4.8%	Non-Statutory
Standard rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	227.00	227.00	100.0%	Non-Statutory
Grevillea Room Hire							
Artist rehearsal / classes rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	35.00	25.00	- 10.00	-28.6%	Non-Statutory
Artist rehearsal / classes rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	142.00	142.00	100.0%	Non-Statutory
Not-for-profit rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	75.00	50.00	- 25.00	-33.3%	Non-Statutory
Not-for-profit rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	167.00	167.00	100.0%	Non-Statutory
Standard rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	100.00	100.00	-	0.0%	Non-Statutory
Standard rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	217.00	217.00	100.0%	Non-Statutory
Instrument & Staging Hire							
Additional piano tuning - fee per session	Per session	Taxable	-	250.00	250.00	100.0%	Non-Statutory
Baby Grand Piano - additional days (daily rate)	Per day	Taxable	100.00	100.00	-	0.0%	Non-Statutory
Baby Grand Piano - must include tuning when set in performance position	Per session	Taxable	350.00	355.00	5.00	1.4%	Non-Statutory
Risers - 2.4m x 1.2m piece (daily rate)	Per day	Taxable	-	100.00	100.00	100.0%	Non-Statutory
Jacaranda Room Hire							
Artist rehearsal / classes rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	25.00	12.50	- 12.50	-50.0%	Non-Statutory
Artist rehearsal / classes rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	130.00	130.00	100.0%	Non-Statutory
Not-for-profit rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	60.00	25.00	- 35.00	-58.3%	Non-Statutory
Not-for-profit rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	142.00	142.00	100.0%	Non-Statutory
Standard rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	85.00	50.00	- 35.00	-41.2%	Non-Statutory
Standard rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	167.00	167.00	100.0%	Non-Statutory
Kitchen Hire							
Not-for-profit rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	20.00	20.00	-	0.0%	Non-Statutory
Not-for-profit rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	137.00	137.00	100.0%	Non-Statutory
Standard rate, core hours (hourly rate). 3hrs minimum	Per hour	Taxable	35.00	40.00	5.00	14.3%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Standard rate, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	157.00	157.00	100.0%	Non-Statutory
Lighting Equipment Hire							
Blinders - full wash	Per day	Taxable	-	50.00	50.00	100.0%	Non-Statutory
Booms - 2x 3m height - includes arms, shotbags, 1x profile, 2x LED par per boom (daily rate)	Per day	Taxable	-	100.00	100.00	100.0%	Non-Statutory
Booms - 6x 3m height - includes arms, shotbags, 1x profile, 2x LED par per boom (daily)	Per day	Taxable	-	250.00	250.00	100.0%	Non-Statutory
Booms- 4x3m height - includes arms and shotbags (daily rate)	Per day	Taxable	-	30.00	30.00	100.0%	Non-Statutory
ETC Profile Source 4- per unit (daily rate)	Per day	Taxable	20.00	20.00	-	0.0%	Non-Statutory
Followspots (2 units available total - fee for up to 2- not including operator) (daily rate)	Per day	Taxable	100.00	105.00	5.00	5.0%	Non-Statutory
Haze Machine (daily rate)	Per day	Taxable	85.00	85.00	-	0.0%	Non-Statutory
Lighting package (daily rate) (includes all movers, hazer, blinders, booms and mirror ball)	Per day	Taxable	-	500.00	500.00	100.0%	Non-Statutory
Mirror Ball 24" with motor and 4 profiles (daily rate)	Per day	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Moving Lights - mini pack (4 units available total) (daily rate)	Per day	Taxable	155.00	160.00	5.00	3.2%	Non-Statutory
Moving Lights package (8 units available total) (daily rate)	Per day	Taxable	310.00	320.00	10.00	3.2%	Non-Statutory
Portable dimmer rack (daily rate)	Per day	Taxable	40.00	40.00	-	0.0%	Non-Statutory
Theatre Hire							
Internal programming, core hours (hourly rate)	Per hour	Taxable	-	50.00	50.00	100.0%	Non-Statutory
Internal programming, non-core hours (hourly rate). 3hrs minimum	Per hour	Taxable	-	158.00	158.00	100.0%	Non-Statutory
Not-for-profit non-performance rate per hour (includes 1 supervising technician). 3hrs minimum	Per hour	Taxable	175.00	190.00	15.00	8.6%	Non-Statutory
Not-for-profit performance rate per hour (includes 1 supervising technician & FOH staff). 3hrs minimum	Per hour	Taxable	-	415.00	415.00	100.0%	Non-Statutory
Standard non-performance rate per hour (includes 1 supervising technician). 3hrs minimum	Per hour	Taxable	200.00	215.00	15.00	7.5%	Non-Statutory
Standard performance rate per hour (includes 1 supervising tech and FOH staff). 3hrs minimum	Per hour	Taxable	-	440.00	440.00	100.0%	Non-Statutory
Venue Hire Deposit							
Non-refundable deposit (First-time hirer and High Risk Events)	Per booking	Non-Taxable	2,200.00	2,200.00	-	0.0%	Non-Statutory
Non-refundable deposit (Low Risk Events)	Per booking	Non-Taxable	700.00	700.00	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
BOX OFFICE							
Darebin Arts Box Office							
Inside Charge - Not For Profit	Per booking	Taxable	2.50	2.50	-	0.0%	Non-Statutory
Inside Charge - Standard	Per booking	Taxable	3.00	3.00	-	0.0%	Non-Statutory
Inside Charge - Commercial	Per booking	Taxable	3.50	3.50	-	0.0%	Non-Statutory
Ownsell Charge - Not For Profit	Per booking	Taxable	3.00	3.00	-	0.0%	Non-Statutory
Ownsell Charge - Standard	Per booking	Taxable	3.90	4.00	0.10	2.6%	Non-Statutory
Ownsell Charge - Commercial	Per booking	Taxable	4.00	4.00	-	0.0%	Non-Statutory
Ownsell Administration Charge	Per booking	Taxable	95.00	100.00	5.00	5.3%	Non-Statutory
Internet Bookings	Per booking	Taxable	3.90	4.00	0.10	2.6%	Non-Statutory
Phone Bookings	Per booking	Taxable	5.00	5.50	0.50	10.0%	Non-Statutory
Reprint Fee	Per booking	Taxable	0.50	0.50	-	0.0%	Non-Statutory
Exchange or Refund Fee - Per Ticket	Per booking	Taxable	3.90	4.00	0.10	2.6%	Non-Statutory
NORTHCOTE T/HALL PRESENTER SERVICES							
AV/ Projector Packages- Standard Rate							
Main Hall Barco & screen (daily rate)	Per day	Taxable	450.00	450.00	-	0.0%	Non-Statutory
Main Hall Barco & screen (weekly rate)	Per week	Taxable	1,800.00	1,800.00	-	0.0%	Non-Statutory
Portable Projector & Screen set up by NTH staff (Daily rate)	Per day	Taxable	102.50	103.00	0.50	0.5%	Non-Statutory
Portable Projector & Screen set up by NTH staff (Weekly rate)	Per week	Taxable	410.00	410.00	-	0.0%	Non-Statutory
Studio 1 projector & screen package (daily rate)	Per day	Taxable	102.50	103.00	0.50	0.5%	Non-Statutory
Studio 1 projector & screen package (weekly rate)	Per week	Taxable	410.00	410.00	-	0.0%	Non-Statutory
Studio 2 projector & screen package (daily rate)	Per day	Taxable	82.00	82.00	-	0.0%	Non-Statutory
Studio 2 projector & screen package (weekly rate)	Per week	Taxable	328.00	328.00	-	0.0%	Non-Statutory
Administration charges							
Admin charge per hour per booking	Per hour	Taxable	14.00	14.00	-	0.0%	Non-Statutory
Audio Equipment Individual Items- Standard Rate							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Active/ Passive D.I. (Daily Rate)	Per day	Taxable	10.00	10.00	-	0.0%	Non-Statutory
Active/ Passive D.I. (Weekly Rate)	Per week	Taxable	40.00	40.00	-	0.0%	Non-Statutory
Drum Mic Kit (Daily rate)	Per day	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Drum Mic Kit (Weekly Rate)	Per week	Taxable	200.00	200.00	-	0.0%	Non-Statutory
Foldback Speakers - RCF Active Speakers (Daily Rate)	Per day	Taxable	55.00	55.00	-	0.0%	Non-Statutory
Foldback Speakers - RCF Active Speakers (Weekly Rate)	Per week	Taxable	220.00	220.00	-	0.0%	Non-Statutory
Grand Piano (Daily Rate)	Per day	Taxable	100.00	100.00	-	0.0%	Non-Statutory
Grand Piano - must include tuning when set in performance position	Per booking	Taxable	350.00	350.00	-	0.0%	Non-Statutory
Lectern With Goose Neck Mic (Weekly Rate)	Per week	Taxable	200.00	200.00	-	0.0%	Non-Statutory
Lectern with Goose Neck Mic (Daily Rate)	Per day	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Mipro Battery P.A (Daily Rate)	Per day	Taxable	80.00	80.00	-	0.0%	Non-Statutory
Mipro Battery P.A (Weekly Rate)	Per week	Taxable	320.00	320.00	-	0.0%	Non-Statutory
Shure SM 58 // Shure SM57 (Daily rate)	Per day	Taxable	10.00	10.00	-	0.0%	Non-Statutory
Shure SM 58 // Shure SM57 (Weekly rate)	Per week	Taxable	40.00	40.00	-	0.0%	Non-Statutory
Wireless microphone (Daily Rate)	Per day	Taxable	100.00	100.00	-	0.0%	Non-Statutory
Wireless microphone (Weekly Rate)	Per week	Taxable	400.00	400.00	-	0.0%	Non-Statutory
Audio Packages- Standard Rate (weekly rate based on 4 days hire)							
East wing portable audio package with 1 hr tech staff set up (daily)	Per day	Taxable	100.00	100.00	-	0.0%	Non-Statutory
East wing portable audio package with 4 hr tech staff (weekly)	Per week	Taxable	250.00	250.00	-	0.0%	Non-Statutory
Main hall audio package standard rig (daily rate)	Per day	Taxable	160.00	160.00	-	0.0%	Non-Statutory
Main hall audio package standard rig (weekly rate)	Per week	Taxable	640.00	640.00	-	0.0%	Non-Statutory
Portable Meyer Audio system with 4hr tech time (daily rate)	Per day	Taxable	650.00	650.00	-	0.0%	Non-Statutory
Portable Meyer Audio system with 16hr tech time (weekly rate)	Per week	Taxable	2,600.00	2,600.00	-	0.0%	Non-Statutory
Studio 1 audio package standard rig (daily rate)	Per day	Taxable	150.00	150.00	-	0.0%	Non-Statutory
Studio 1 audio package standard rig (weekly rate)	Per week	Taxable	600.00	600.00	-	0.0%	Non-Statutory
Studio 2 audio package standard rig (daily rate)	Per day	Taxable	130.00	130.00	-	0.0%	Non-Statutory
Studio 2 audio package standard rig (weekly rate)	Per week	Taxable	520.00	520.00	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Bonds/ Security Deposits							
Cleaning and repair bond (low risk events)	Per booking	Taxable	718.00	718.00	-	0.0%	Non-Statutory
Cleaning and repair bond (high risk events)	Per booking	Taxable	2,255.00	2,255.00	-	0.0%	Non-Statutory
Civic Square							
Not for profit/artist - performance rate - per hour	Per hour	Taxable	45.00	219.00	174.00	386.7%	Non-Statutory
Not for profit/artist - rehearsal rate - per hour	Per hour	Taxable	-	100.00	100.00	100.0%	Non-Statutory
Standard - performance rate - per hour	Per hour	Taxable	78.00	239.00	161.00	206.4%	Non-Statutory
Standard - rehearsal rate - per hour	Per hour	Taxable	-	133.00	133.00	100.0%	Non-Statutory
Extra Equipment Individual Items- Standard Rate							
Festoons [20m] Includes 2hrs bump in/out staff time (Daily rate)	Per day	Taxable	123.00	123.00	-	0.0%	Non-Statutory
Festoons [20m] Includes 2hrs bump in/out staff time (Weekly rate)	Per week	Taxable	184.50	185.00	0.50	0.3%	Non-Statutory
Laptop (Daily Rate)	Per day	Taxable	90.00	90.00	-	0.0%	Non-Statutory
Laptop (Weekly Rate)	Per week	Taxable	360.00	360.00	-	0.0%	Non-Statutory
Portable Drapes [Per Length] (Weekly rate)	Per week	Taxable	123.00	123.00	-	0.0%	Non-Statutory
Portable Drapes [Per Length] (Daily rate)	Per day	Taxable	31.00	31.00	-	0.0%	Non-Statutory
Portable Stage 1.2m x 2.4m [per piece] (Weekly Rate)	Per week	Taxable	184.50	185.00	0.50	0.3%	Non-Statutory
Portable Stage 1.2m x 2.4m [per piece] (Daily Rate)	Per day	Taxable	46.00	46.00	-	0.0%	Non-Statutory
Large Rooms (FFR2A&B, Roof Top)							
Not for profit/ Artist rate - core hours - per hour	Per hour	Taxable	64.00	60.00	- 4.00	-6.3%	Non-Statutory
Not for profit/ Artist rate - out of hours - per hour	Per hour	Taxable	-	166.00	166.00	100.0%	Non-Statutory
Quick response artist rate - core hours - per hour	Per hour	Taxable	-	26.00	26.00	100.0%	Non-Statutory
Quick response artist rate - out of hours - per hour	Per hour	Taxable	-	132.00	132.00	100.0%	Non-Statutory
Standard rate - core hours - per hour	Per hour	Taxable	-	80.00	80.00	100.0%	Non-Statutory
Standard rate - out of hours - per hour	Per hour	Taxable	78.00	186.00	108.00	138.5%	Non-Statutory
Lighting Equipment Individual Items- Standard Rate							
Hazer (Daily rate)	Per day	Taxable	85.00	85.00	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Hazer (Weekly Rate)	Per week	Taxable	340.00	340.00	-	0.0%	Non-Statutory
Jands 12 Channel Portable dimmer rack (Daily Rate)	Per day	Taxable	40.00	40.00	-	0.0%	Non-Statutory
Jands 12 Channel Portable dimmer rack (Weekly Rate)	Per week	Taxable	160.00	160.00	-	0.0%	Non-Statutory
Jands 4 PAK Controller with DMX (Daily Rate)	Per day	Taxable	40.00	40.00	-	0.0%	Non-Statutory
Jands 4 PAK Controller with DMX (Weekly Rate)	Per week	Taxable	160.00	160.00	-	0.0%	Non-Statutory
Mirrorball (Daily Rate)	Per day	Taxable	80.00	80.00	-	0.0%	Non-Statutory
Mirrorball (Weekly Rate)	Per week	Taxable	320.00	320.00	-	0.0%	Non-Statutory
Lighting Packages- Standard Rate							
Main Hall Performance Standard Lighting Package (daily rate rate)	Per day	Taxable	750.00	750.00	-	0.0%	Non-Statutory
Main Hall Performance Standard Lighting Package (weekly rate)	Per week	Taxable	3,000.00	3,000.00	-	0.0%	Non-Statutory
Main Hall Touch Pad Lighting Package A (daily rate)	Per day	Taxable	220.00	220.00	-	0.0%	Non-Statutory
Main Hall Touch Pad Lighting Package A (weekly rate)	Per week	Taxable	880.00	880.00	-	0.0%	Non-Statutory
Studio 1 Lighting package standard rig (daily rate)	Per day	Taxable	160.00	160.00	-	0.0%	Non-Statutory
Studio 1 Lighting package standard rig (weekly rate)	Per week	Taxable	640.00	640.00	-	0.0%	Non-Statutory
Studio 2 Lighting package standard rig (daily rate)	Per day	Taxable	130.00	130.00	-	0.0%	Non-Statutory
Studio 2 Lighting package standard rig (weekly rate)	Per week	Taxable	520.00	520.00	-	0.0%	Non-Statutory
Main Hall							
Not for profit/artist - performance rate - per hour	Per hour	Taxable	109.00	287.00	178.00	163.3%	Non-Statutory
Not for profit/artist - rehearsal rate - per hour	Per hour	Taxable	-	167.00	167.00	100.0%	Non-Statutory
Quick response artist rate - core hours - per hour	Per hour	Taxable	-	56.00	56.00	100.0%	Non-Statutory
Quick response artist rate - out of hours - per hour	Per hour	Taxable	-	201.00	201.00	100.0%	Non-Statutory
Standard - performance rate - per hour	Per hour	Taxable	-	329.00	329.00	100.0%	Non-Statutory
Standard - rehearsal rate - per hour	Per hour	Taxable	168.00	223.00	55.00	32.7%	Non-Statutory
Medium Rooms (GFR2, FFR1, FFR2A, FFR2B)							
Not for profit/ artist rate - core hours - per hour	Per hour	Taxable	-	37.50	37.50	100.0%	Non-Statutory
Not for profit/ artist rate - out of hours - per hour	Per hour	Taxable	37.00	143.50	106.50	287.8%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Quick response artist rate - core hours - per hour	Per hour	Taxable	-	17.00	17.00	100.0%	Non-Statutory
Quick response artist rate - out of hours - per hour	Per hour	Taxable	-	123.00	123.00	100.0%	Non-Statutory
Standard rate - core hours - per hour	Per hour	Taxable	-	50.00	50.00	100.0%	Non-Statutory
Standard rate - out of hours - per hour	Per hour	Taxable	49.00	156.00	107.00	218.4%	Non-Statutory
Other Fees- staffing costs							
Bar manager	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Front-of- house, function or technical staff- per hour/ 3 hour minimum (Band 3)	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Front-of- house, functions or technical supervisor per hour /3 hour minimum (Band 5)	Per hour	Taxable	65.00	66.00	1.00	1.5%	Non-Statutory
Security & crowd control (external hire in)	Per hour	Taxable	50.00	52.00	2.00	4.0%	Non-Statutory
Small Rooms (GFR1, FFR3 & The Loft)							
Not for profit - out of hours - per hour	Per hour	Taxable	-	136.00	136.00	100.0%	Non-Statutory
Not for profit/ artist rate - core hours - per hour	Per hour	Taxable	30.00	30.00	-	0.0%	Non-Statutory
Quick response artist rate - core hours - per hour	Per hour	Taxable	-	13.00	13.00	100.0%	Non-Statutory
Quick response artist rate - out of hours - per hour	Per hour	Taxable	-	119.00	119.00	100.0%	Non-Statutory
Standard rate - core hours - per hour	Per hour	Taxable	-	40.00	40.00	100.0%	Non-Statutory
Standard rate - out of hours - per hour	Per hour	Taxable	37.00	146.00	109.00	294.6%	Non-Statutory
Studio 1							
Not for profit/artist - performance rate - per hour	Per hour	Taxable	84.00	130.00	46.00	54.8%	Non-Statutory
Not for profit/artist - rehearsal rate - per hour	Per hour	Taxable	-	173.00	173.00	100.0%	Non-Statutory
Quick response artist rate - core hours - per hour	Per hour	Taxable	-	40.00	40.00	100.0%	Non-Statutory
Quick response artist rate - out of hours - per hour	Per hour	Taxable	-	189.00	189.00	100.0%	Non-Statutory
Standard - performance rate - per hour	Per hour	Taxable	-	279.00	279.00	100.0%	Non-Statutory
Standard - rehearsal rate - per hour	Per hour	Taxable	109.00	173.00	64.00	58.7%	Non-Statutory
Studio 2							
Not for profit/artist - performance rate - per hour	Per hour	Taxable	49.00	227.00	178.00	363.3%	Non-Statutory
Not for profit/artist - rehearsal rate - per hour	Per hour	Taxable	-	107.00	107.00	100.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Quick response artist rate - core hours - per hour	Per hour	Taxable	-	30.00	30.00	100.0%	Non-Statutory
Quick response artist rate - out of hours - per hour	Per hour	Taxable	-	181.00	181.00	100.0%	Non-Statutory
Standard - performance rate - per hour	Per hour	Taxable	-	249.00	249.00	100.0%	Non-Statutory
Standard - rehearsal rate - per hour	Per hour	Taxable	68.00	143.00	75.00	110.3%	Non-Statutory
The Loft - hot desk							
Not for profit/ artist rate - core hours - per hour	Per hour	Taxable	-	11.00	11.00	100.0%	Non-Statutory
Not for profit/ artist rate - out of hours - per hour	Per hour	Taxable	-	117.00	117.00	100.0%	Non-Statutory
Standard rate - core hours - per hour	Per hour	Taxable	-	15.00	15.00	100.0%	Non-Statutory
Standard rate - out of hours - per hour	Per hour	Taxable	-	121.00	121.00	100.0%	Non-Statutory
Tram stop							
Tram Stop Stage- Not For Profit Rate - Per Hour Booking	Per hour	Taxable	26.00	27.00	1.00	3.8%	Non-Statutory
Tram Stop Stage- standard rate - per hour booking	Per hour	Taxable	49.00	50.00	1.00	2.0%	Non-Statutory
DONALD STREET COMMUNITY CENTRE							
Facility Hire							
Bond	Per booking	Taxable	100.00	100.00	-	0.0%	Non-Statutory
Cleaning	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Darebin & non profit organisations (per hour)	Per hour	Taxable	10.50	11.00	0.50	4.8%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	22.50	23.00	0.50	2.2%	Non-Statutory
RUTHVEN COMMUNITY ROOM							
Facility Hire							
Bond for swipe card issue	Per booking	Taxable	100.00	-	- 100.00	-100.0%	Non-Statutory
Cleaning	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Darebin & non profit organisations (per hour)	Per hour	Taxable	17.00	17.50	0.50	2.9%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
CLYDE STREET COMMUNITY CENTRE							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Facility Hire							
Bond	Per booking	Taxable	100.00	-	- 100.00	-100.0%	Non-Statutory
Children's party's	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Cleaning	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory
Darebin & non profit organisations (Per Hour)	Per hour	Taxable	10.50	11.00	0.50	4.8%	Non-Statutory
Internal users (Per Hour)	Per hour	Taxable	9.50	10.00	0.50	5.3%	Non-Statutory
Non Darebin or profit making organisations (Per Hour)	Per hour	Taxable	22.50	23.00	0.50	2.2%	Non-Statutory
SPORTS DEVELOPMENT PROGRAM							
Casual Ground Allocations							
District ground hire - per day for community access	Per day	Taxable	356.00	363.00	7.00	2.0%	Non-Statutory
District ground hire - per day for commercial access	Per day	Taxable	710.00	722.00	12.00	1.7%	Non-Statutory
Edwardes Lake Athletics Track & Hardiman Reserve Hockey Pitch (community access)	Per day	Taxable	356.00	362.00	6.00	1.7%	Non-Statutory
Edwardes Lake Athletics Track & Hardiman Reserve Hockey Pitch (commercial access)	Per day	Taxable	710.00	722.00	12.00	1.7%	Non-Statutory
Neighbourhood & Local ground hire - per day for community access	Per day	Taxable	97.00	99.00	2.00	2.1%	Non-Statutory
Neighbourhood & Local ground hire - per day for commercial access	Per day	Taxable	196.00	200.00	4.00	2.0%	Non-Statutory
Regional ground hire - per day for commercial access	Per day	Taxable	1,419.00	1,444.00	25.00	1.8%	Non-Statutory
Grade 1 (District)							
Additional oval shared use	Per oval	Taxable	642.00	654.00	12.00	1.9%	Non-Statutory
Additional oval sole use	Per oval	Taxable	846.00	861.00	15.00	1.8%	Non-Statutory
Shared use of oval	Per oval	Taxable	1,152.00	1,172.00	20.00	1.7%	Non-Statutory
Sole use of oval	Per oval	Taxable	1,689.00	1,719.00	30.00	1.8%	Non-Statutory
Grade 1A (Regional)							
Additional oval shared use	Per oval	Taxable	3,241.00	3,298.00	57.00	1.8%	Non-Statutory
Additional oval sole use	Per oval	Taxable	4,266.00	4,341.00	75.00	1.8%	Non-Statutory
Shared use of oval	Per oval	Taxable	6,396.00	6,508.00	112.00	1.8%	Non-Statutory
Sole use of oval	Per oval	Taxable	8,526.00	8,676.00	150.00	1.8%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type	
Grade 2 (Local)								
Additional oval shared use	Per oval	Taxable	583.00	600.00	17.00	2.9%	Non-Statutory	
Additional oval sole use	Per oval	Taxable	769.00	782.00	13.00	1.7%	Non-Statutory	
Shared use of oval	Per oval	Taxable	1,135.00	1,155.00	20.00	1.8%	Non-Statutory	
Sole use of oval	Per oval	Taxable	1,535.00	1,562.00	27.00	1.8%	Non-Statutory	
Grade 3 (Neighbourhood)								
Additional oval shared use	Per oval	Taxable	389.00	396.00	7.00	1.8%	Non-Statutory	
Additional oval sole use	Per oval	Taxable	513.00	522.00	9.00	1.8%	Non-Statutory	
Shared use of oval	Per oval	Taxable	768.00	781.00	13.00	1.7%	Non-Statutory	
Sole use of oval	Per oval	Taxable	1,024.00	1,042.00	18.00	1.8%	Non-Statutory	
Recreation Trades								
Hot air balloon per casual take- off/ landing	Per trip	Taxable	190.00	193.00	3.00	1.6%	Non-Statutory	
Hot air balloon operator annual fee	Per permit	Taxable	2,846.00	2,896.00	50.00	1.8%	Non-Statutory	
FAIRFIELD COMMUNITY CENTRE								
Facility Hire								
Bond	Per booking	Taxable	100.00	100.00	-	0.0%	Non-Statutory	
Cleaning	Per hour	Taxable	53.00	54.00	1.00	1.9%	Non-Statutory	
Darebin and non profit organisations (per hour)	Per hour	Taxable	10.50	11.00	0.50	4.8%	Non-Statutory	
Non Darebin or profit making organisations (per hour)	Per hour	Taxable	22.50	23.00	0.50	2.2%	Non-Statutory	
BATMAN PARK HALL								
Facility Hire								
Darebin & non profit organisations (per hour)	Per hour	Taxable	10.50	-	-	10.50	-100.0%	Non-Statutory
Non Darebin or profit making organisations (per hour)	Per hour	Taxable	22.50	-	-	22.50	-100.0%	Non-Statutory
RLC - AQUATIC OPERATIONS								
Aquatic								
Administration Fee - All Memberships	Per membership	Taxable	30.00	30.60	0.60	2.0%	Non-Statutory	

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Adult 12 Month - Direct Debit Fortnightly	Per membership	Taxable	21.50	21.90	0.40	1.9%	Non-Statutory
Adult 12 Month - Direct Debit Fortnightly - Concession	Per membership	Taxable	17.20	17.55	0.35	2.0%	Non-Statutory
Adult 12 Month - Upfront	Per membership	Taxable	560.00	571.20	11.20	2.0%	Non-Statutory
Adult 12 Month - Upfront - Concession	Per membership	Taxable	447.70	456.65	8.95	2.0%	Non-Statutory
Adult 3 Month - Upfront	Per membership	Taxable	144.50	147.40	2.90	2.0%	Non-Statutory
Adult 3 Month - Upfront - Concession	Per membership	Taxable	115.60	117.90	2.30	2.0%	Non-Statutory
Adult Flexi - Direct Debit Fortnightly	Per membership	Taxable	24.10	24.60	0.50	2.1%	Non-Statutory
Adult Flexi - Direct Debit Fortnightly - Concession	Per membership	Taxable	19.30	19.70	0.40	2.1%	Non-Statutory
Staying Active 12 Month - Direct Debit Fortnightly	Per membership	Taxable	13.80	14.10	0.30	2.2%	Non-Statutory
Staying Active 12 Month - Upfront	Per membership	Taxable	358.40	365.55	7.15	2.0%	Non-Statutory
Staying Active 3 Month - Upfront	Per membership	Taxable	93.10	94.95	1.85	2.0%	Non-Statutory
Staying Active Flexi - Direct Debit Fortnightly	Per membership	Taxable	15.50	15.80	0.30	1.9%	Non-Statutory
Teen 12 Month - Direct Debit Fortnightly	Per membership	Taxable	11.00	11.20	0.20	1.8%	Non-Statutory
Teen 12 Month - Upfront	Per membership	Taxable	286.50	292.20	5.70	2.0%	Non-Statutory
Teen 3 Month - Upfront	Per membership	Taxable	78.70	80.25	1.55	2.0%	Non-Statutory
Teen Flexi - Direct Debit Fortnightly	Per membership	Taxable	13.10	13.35	0.25	1.9%	Non-Statutory
Work Cover - Aquatic - 12 months	Per membership	Taxable	595.00	606.90	11.90	2.0%	Non-Statutory
Work Cover - Aquatic - 3 months	Per membership	Taxable	220.00	224.40	4.40	2.0%	Non-Statutory
Aquatic Various							
Lockers	Per visit	Taxable	2.00	2.00	-	0.0%	Non-Statutory
Birthday Parties w/o food	Per event	Taxable	16.40	16.70	0.30	1.8%	Non-Statutory
Family Swim and Visit Passes							
20 Visit Swim (Child)	Per visit	Taxable	88.20	90.00	1.80	2.0%	Non-Statutory
20 Visit Swim (Concession)	Per visit	Taxable	88.20	90.00	1.80	2.0%	Non-Statutory
20 Visit Swim (Adult)	Per visit	Taxable	113.40	115.20	1.80	1.6%	Non-Statutory
Family (1 Adults & 3 Child.)	Per visit	Taxable	13.00	13.25	0.25	1.9%	Non-Statutory
Family (1 Adults & 3 Child.) - Concession	Per visit	Taxable	10.40	10.60	0.20	1.9%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Family (2 Adults & 3 Child.)	Per visit	Taxable	16.80	17.10	0.30	1.8%	Non-Statutory
Family (2 Adults & 3 Child.) - Concession	Per visit	Taxable	14.70	15.00		2.0%	Non-Statutory
Hire							
Hydro Pool- Half Pool	Per visit	Taxable	65.00	66.30	1.30	2.0%	Non-Statutory
Hydro Pool- Full Pool	Per visit	Taxable	88.15	89.90	1.75	2.0%	Non-Statutory
Lane Hire	Per visit	Taxable	36.80	36.80	-	0.0%	Non-Statutory
Men's Night	Per visit	Taxable	365.00	372.00	7.00	1.9%	Non-Statutory
Men's/Women Night - Additional LG	Per visit	Taxable	61.50	62.70	1.20	2.0%	Non-Statutory
Women's Night	Per visit	Taxable	365.00	372.00	7.00	1.9%	Non-Statutory
Swim Entry							
Children under 3Yrs	Per visit	Taxable	-	-	-	-100.0%	Non-Statutory
Concession Swim	Per visit	Taxable	4.90	5.00	0.10	2.0%	Non-Statutory
Junior Swim - 3Yrs +	Per visit	Taxable	4.90	5.00	0.10	2.0%	Non-Statutory
Adult Swim - 16Yrs +	Per visit	Taxable	6.30	6.40	0.10	1.6%	Non-Statutory
Spectator Entry	Per visit	Taxable	2.00	2.00	-	0.0%	Non-Statutory
Sporting Club Class	Per visit	Taxable	5.80	5.90	0.10	1.7%	Non-Statutory
Sporting Club Class & SSS	Per visit	Taxable	8.90	9.10	0.20	2.2%	Non-Statutory
Staying Active Swim Entry	Per visit	Taxable	3.20	3.25	0.05	1.6%	Non-Statutory
TGD Swim Entry	Per visit	Taxable	3.00	3.00	-	0.0%	Non-Statutory
Swim, Spa & Sauna							
Adult SSS	Per visit	Taxable	11.00	11.20	0.20	1.8%	Non-Statutory
Adult SSS Concession	Per visit	Taxable	8.90	9.10	0.20	2.2%	Non-Statutory
Adult SSS Concession- Staying Active	Per visit	Taxable	6.65	6.75	0.10	1.5%	Non-Statutory
PLUS SSS - Staying Active	Per visit	Taxable	3.45	3.50	0.05	1.4%	Non-Statutory
Plus Adult SSS	Per visit	Taxable	4.70	4.80	0.10	2.1%	Non-Statutory
Plus SSS Concession	Per visit	Taxable	4.00	4.10	0.10	2.5%	Non-Statutory
RLC - FITNESS							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Aerobics & Gymnasium							
Aqua Aerobics	Per visit	Taxable	12.60	12.85	0.25	2.0%	Non-Statutory
Aqua Aerobics Concession	Per visit	Taxable	9.95	10.15	0.20	2.0%	Non-Statutory
Aqua Aerobics- 20 Visit Pass	Per visit	Taxable	226.80	231.30	4.50	2.0%	Non-Statutory
Aqua Aerobics- 20 Visit Pass Concession	Per visit	Taxable	179.10	182.70	3.60	2.0%	Non-Statutory
Arthritis Class	Per visit	Taxable	9.95	10.15	0.20	2.0%	Non-Statutory
Body Analysis Session Non-member	Per visit	Taxable	20.00	20.00	-	0.0%	Non-Statutory
Body Analysis Session member	Per visit	Taxable	No charge	No charge	-	0.0%	Non-Statutory
Casual Adult Gym	Per visit	Taxable	15.40	15.70	0.30	1.9%	Non-Statutory
Casual Adult Gym - Concession	Per visit	Taxable	12.30	12.55	0.25	2.0%	Non-Statutory
Group Fitness Class	Per visit	Taxable	15.40	15.70	0.30	1.9%	Non-Statutory
Group Fitness Class - Concession	Per visit	Taxable	12.30	12.55	0.25	2.0%	Non-Statutory
Group Fitness Multi-Visit Pass - 20 Visits	Per visit	Taxable	277.20	282.75	5.55	2.0%	Non-Statutory
Group Fitness Multi-Visit Pass - 20 Visits - Concession	Per visit	Taxable	221.40	225.85	4.45	2.0%	Non-Statutory
Living Longer Living Strong Classes	Per visit	Taxable	5.10	5.20	0.10	2.0%	Non-Statutory
Living Longer Living Strong Classes- 20 Visit Pass	Per visit	Taxable	91.80	93.65	1.85	2.0%	Non-Statutory
Staying Active Aerobics- 20 Visit Pass	Per visit	Taxable	163.80	167.10	3.30	2.0%	Non-Statutory
Staying Active Casual Gym	Per visit	Taxable	9.85	10.00	0.15	1.5%	Non-Statutory
Staying Active Group Exercise Class	Per visit	Taxable	9.10	9.30	0.20	2.2%	Non-Statutory
Teen Aerobics- 20 Visit Pass	Per visit	Taxable	153.00	144.00	- 9.00	-5.9%	Non-Statutory
Teen Casual Gym	Per visit	Taxable	7.90	8.00	0.10	1.3%	Non-Statutory
Teen Group Exercise	Per visit	Taxable	8.50	8.35	- 0.15	-1.8%	Non-Statutory
Hire							
Consulting Rooms - Monthly Rent	Per month	Taxable	525.00	525.00	-	0.0%	Non-Statutory
Room Hire per Hour - Meeting Room / Creche	Per hour	Taxable	31.80	32.45	0.65	2.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Room Hire per Hour - Studio 1 / Studio 2 & Creche	Per hour	Taxable	52.55	53.60	1.05	2.0%	Non-Statutory
Room Hire per Hour - Studio 2 / Cycle Room	Per hour	Taxable	42.00	42.85	0.85	2.0%	Non-Statutory
Memberships- Health Club							
Administration Fee - All Memberships	Per membership	Taxable	30.00	30.00	-	0.0%	Non-Statutory
Adult 12 Month - Direct Debit Fortnightly	Per membership	Taxable	35.72	36.45	0.73	2.0%	Non-Statutory
Adult 12 Month - Direct Debit Fortnightly - Concession	Per membership	Taxable	28.60	29.15	0.55	1.9%	Non-Statutory
Adult 12 Month - Upfront	Per membership	Taxable	928.75	947.35	18.60	2.0%	Non-Statutory
Adult 12 Month - Upfront - Concession	Per membership	Taxable	743.00	757.85	14.85	2.0%	Non-Statutory
Adult 3 Month - Upfront	Per membership	Taxable	235.75	240.45	4.70	2.0%	Non-Statutory
Adult 3 Month - Upfront - Concession	Per membership	Taxable	188.60	192.35	3.75	2.0%	Non-Statutory
Adult Flexi - Direct Debit Fortnightly	Per membership	Taxable	39.30	40.10	0.80	2.0%	Non-Statutory
Adult Flexi - Direct Debit Fortnightly - Concession	Per membership	Taxable	31.40	32.00	0.60	1.9%	Non-Statutory
Staying Active 12 Month - Direct Debit Fortnightly	Per membership	Taxable	22.86	23.30	0.44	1.9%	Non-Statutory
Staying Active 12 Month - Upfront	Per membership	Taxable	594.40	606.30	11.90	2.0%	Non-Statutory
Staying Active 3 Month - Upfront	Per membership	Taxable	150.85	153.85	3.00	2.0%	Non-Statutory
Staying Active Flexi - Direct Debit Fortnightly	Per membership	Taxable	25.11	25.60	0.49	2.0%	Non-Statutory
Teen 12 Monthly - Direct Debit Fortnightly	Per membership	Taxable	18.30	18.65	0.35	1.9%	Non-Statutory
Teen 12 Monthly - Upfront	Per membership	Taxable	475.50	485.00	9.50	2.0%	Non-Statutory
Teen 3 Month - Upfront	Per membership	Taxable	120.75	123.15	2.40	2.0%	Non-Statutory
Teen Flexi - Direct Debit Fortnightly	Per membership	Taxable	20.10	20.50	0.40	2.0%	Non-Statutory
Memberships- Health Club							
Neighbourhood House monthly	Per membership	Taxable	20.50	20.00	- 0.50	-2.4%	Non-Statutory
Work Cover - Health Club - 12 Months	Per membership	Taxable	1,020.00	1,040.00	20.00	2.0%	Non-Statutory
Work Cover - Health Club - 3 Months	Per membership	Taxable	440.00	448.80	8.80	2.0%	Non-Statutory
Personal Training							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Personal Training Session (30 Mins)	Per session	Taxable	50.00	50.00	-	0.0%	Non-Statutory
Personal Training Session (45 Mins)	Per session	Taxable	-	75.00	75.00	100.0%	Non-Statutory
Personal Training Session (60 Mins)	Per session	Taxable	-	100.00	100.00	100.0%	Non-Statutory
Personal Training 10 Session Pass	Per session	Taxable	450.00	450.00	-	0.0%	Non-Statutory
PT Starter Pack (3 Sessions) first time users only	Per session	Taxable	99.00	99.00	-	0.0%	Non-Statutory
PT1 Membership- Direct Debit	Per session	Taxable	80.00	80.00	-	0.0%	Non-Statutory
PT2 Membership- Direct Debit	Per session	Taxable	176.00	176.00	-	0.0%	Non-Statutory
Small Group Training - per person	Per session	Taxable	12.50	12.75	0.25	2.0%	Non-Statutory
RLC - CRECHE							
Child Care							
Occasional Care (1 Child Per Session)	Per session	Taxable	6.90	7.00	0.10	1.4%	Non-Statutory
Occasional Care (Additional Child)	Per session	Taxable	3.70	3.75	0.05	1.4%	Non-Statutory
RLC - SWIM SCHOOL							
Learn to Swim Membership							
Adult Squad Training - Per Week	Per lesson	Taxable	12.30	12.55	0.25	2.0%	Non-Statutory
Swim Lessons - Adult - Per Week	Per lesson	Non-Taxable	15.80	16.15	0.35	2.2%	Non-Statutory
Swim Lessons - LTS - Concession - Per Week	Per lesson	Non-Taxable	12.60	12.85	0.25	2.0%	Non-Statutory
Swim Lessons - LTS - Per Week	Per lesson	Non-Taxable	14.20	14.50	0.30	2.1%	Non-Statutory
Swim Lessons - Private - Per Week	Per lesson	Non-Taxable	43.00	43.85	0.85	2.0%	Non-Statutory
Swim Lessons - Women's Night - Group Rate	Per lesson	Non-Taxable	5.90	6.00	0.10	1.7%	Non-Statutory
Swim Lessons- LTS - Special Needs - Per Week	Per lesson	Non-Taxable	21.00	21.40	0.40	1.9%	Non-Statutory
School Swimming							
School Swimming - Per Student	Per lesson	Taxable	3.70	3.75	0.05	1.4%	Non-Statutory
School Swimming - 45 Minute Lesson - 1:06 Ratio	Per lesson	Taxable	11.50	11.70	0.20	1.7%	Non-Statutory
School Swimming - 45 Minute Lesson - 1:08 Ratio	Per lesson	Taxable	9.55	9.75	0.20	2.1%	Non-Statutory
School Swimming - 45 Minute Lesson - 1:10 Ratio	Per lesson	Taxable	8.40	8.60	0.20	2.4%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
School Swimming - 45 Minute Lesson - 1:12 Ratio	Per lesson	Taxable	7.60	7.75	0.15	2.0%	Non-Statutory
School Swimming - Teacher - 45 Minute Class	Per lesson	Taxable	46.80	47.75	0.95	2.0%	Non-Statutory
DAREBIN INTERNATIONAL SPORTS CENTRE							
DCBC - State Lawn Bowls Centre							
Community hire - per person for 2 hours	Per hour	Taxable	11.00	11.00	-	0.0%	Non-Statutory
Indoor Green hire- cycling event full day	Per day	Taxable	600.00	610.00	10.00	1.7%	Non-Statutory
FFV - State Football Centre							
Daily Rates Commercial Booking	Per day	Taxable	1,260.00	1,282.00	22.00	1.7%	Non-Statutory
Daily Rates Community Booking	Per day	Taxable	630.00	641.00	11.00	1.7%	Non-Statutory
Daily Rates FFV Affiliated Club	Per day	Taxable	790.00	804.00	14.00	1.8%	Non-Statutory
Hourly Rates FFV Affiliated Club	Per hour	Taxable	125.00	127.00	2.00	1.6%	Non-Statutory
Hourly Rates Northcote FC	Per hour	Taxable	55.00	56.00	1.00	1.8%	Non-Statutory
Hourly Rates Schools (After Hours)	Per hour	Taxable	125.00	127.00	2.00	1.6%	Non-Statutory
Hourly Rates Schools (School Hours)	Per hour	Taxable	78.00	80.00	2.00	2.6%	Non-Statutory
Hourly Rates Social Booking	Per hour	Taxable	190.00	193.00	3.00	1.6%	Non-Statutory
DAREBIN COMMUNITY SPORTS STADIUM							
Stadium Entry Fees							
Adult	Per visit	Taxable	2.50	2.55	0.05	2.0%	Non-Statutory
Concession (Student, Health Care Card, Pension Card)	Per visit	Taxable	2.20	2.25	0.05	2.3%	Non-Statutory
Family (2 Adults, 2 Children)	Per visit	Taxable	7.20	7.30	0.10	1.4%	Non-Statutory
Programs							
Group Class- Community Access	Per item	Taxable	6.00	6.10	0.10	1.7%	Non-Statutory
Group Fitness	Per item	Taxable	16.50	16.80	0.30	1.8%	Non-Statutory
Group Fitness Concession	Per item	Taxable	14.00	14.25	0.25	1.8%	Non-Statutory
Rock Up Netball Team Sheet	Per item	Taxable	70.00	71.20	1.20	1.7%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Rock Up individual	Per item	Taxable	10.00	10.20	0.20	2.0%	Non-Statutory
School Holiday Program	Per item	Taxable	60.00	61.00	1.00	1.7%	Non-Statutory
Facility Hire							
Foyer Office Hire	Per hour	Taxable	5.00	5.10	0.10	2.0%	Non-Statutory
Indoor Court Hire - Off Peak	Per hour	Taxable	43.00	43.75	0.75	1.7%	Non-Statutory
Indoor Court Hire - Peak	Per hour	Taxable	56.00	56.95	0.95	1.7%	Non-Statutory
Indoor Court Hire - Peak/ Contracted	Per hour	Taxable	53.00	53.95	0.95	1.8%	Non-Statutory
Mezzanine Hire	Per hour	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Multi Purpose Room Hire	Per hour	Taxable	36.00	36.65	0.65	1.8%	Non-Statutory
Outdoor Court Hire - Lights Off	Per hour	Taxable	33.00	33.60	0.60	1.8%	Non-Statutory
Outdoor Court Hire - Lights On	Per hour	Taxable	36.00	36.60	0.60	1.7%	Non-Statutory
Storage Fee	Per hour	Taxable	5.00	5.10	0.10	2.0%	Non-Statutory
Tennis Court Hire - Lights Off	Per hour	Taxable	33.00	33.60	0.60	1.8%	Non-Statutory
Tennis Court Hire - Lights On	Per hour	Taxable	36.00	36.65	0.65	1.8%	Non-Statutory
Upstairs Office Hire	Per hour	Taxable	15.00	15.25	0.25	1.7%	Non-Statutory
NORTHCOTE GOLF COURSE							
Membership Fees							
Adult 5 weekday direct debit (fortnight)	Per membership	Taxable	27.50	27.90	0.40	1.5%	Non-Statutory
Adult 5 weekday upfront	Per membership	Taxable	649.00	659.00	10.00	1.5%	Non-Statutory
Adult 7 day Upfront	Per membership	Taxable	749.00	759.00	10.00	1.3%	Non-Statutory
Adult 7 day direct debit (fortnight)	Per membership	Taxable	31.00	31.55	0.55	1.8%	Non-Statutory
Concession/ Pensioner 5 day direct debit (fortnight)	Per membership	Taxable	21.00	21.40	0.40	1.9%	Non-Statutory
Concession/Pensioner 5 day upfront	Per membership	Taxable	499.00	509.00	10.00	2.0%	Non-Statutory
Concession/Pensioner 7 day direct debit (fortnight)	Per membership	Taxable	25.00	25.45	0.45	1.8%	Non-Statutory
Concession/Pensioner 7 day upfront	Per membership	Taxable	589.00	599.00	10.00	1.7%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Junior 7 day direct debit (fortnight)	Per membership	Taxable	13.00	13.25	0.25	1.9%	Non-Statutory
Junior 7 day upfront	Per membership	Taxable	299.00	309.00	10.00	3.3%	Non-Statutory
Joining Fee							
Adult	Per fee	Taxable	100.00	101.75	1.75	1.8%	Non-Statutory
Junior	Per fee	Taxable	50.00	50.90	0.90	1.8%	Non-Statutory
Green Fees							
Adult 9 Holes	Per fee	Taxable	21.00	21.40	0.40	1.9%	Non-Statutory
Adults 18 Holes	Per fee	Taxable	28.50	29.00	0.50	1.8%	Non-Statutory
Concession 18 Holes	Per fee	Taxable	24.00	24.40	0.40	1.7%	Non-Statutory
Concession 9 Holes	Per fee	Taxable	17.00	17.30	0.30	1.8%	Non-Statutory
Junior 18 Holes (Weekdays Weekend & Public Holidays after midday)	Per fee	Taxable	14.00	14.25	0.25	1.8%	Non-Statutory
Junior 9 Holes (Weekdays Weekend & Public Holidays after midday)	Per fee	Taxable	12.00	12.20	0.20	1.7%	Non-Statutory
NORTHCOTE AQUATIC & REC. CENTRE							
10 Pass Cards							
Adult Swim (10)	Per visit	Taxable	61.20	62.25	1.05	1.7%	Non-Statutory
Adult Swim (10) - Concession	Per visit	Taxable	49.50	50.35	0.85	1.7%	Non-Statutory
Child Swim (10)	Per visit	Taxable	49.50	50.35	0.85	1.7%	Non-Statutory
Family Swim (10)	Per visit	Taxable	171.90	174.90	3.00	1.7%	Non-Statutory
Family Swim (10) Concession	Per visit	Taxable	148.50	151.10	2.60	1.8%	Non-Statutory
Group Fitness (10) - Concession	Per visit	Taxable	126.00	128.20	2.20	1.7%	Non-Statutory
Group Fitness (10) - Pryme	Per visit	Taxable	67.50	68.65	1.15	1.7%	Non-Statutory
Group Fitness Class (10)	Per visit	Taxable	148.50	151.10	2.60	1.8%	Non-Statutory
Swim, Spa, Sauna (10)	Per visit	Taxable	108.00	109.90	1.90	1.8%	Non-Statutory
Swim, Spa, Sauna (10) - Concession	Per visit	Taxable	91.80	93.40	1.60	1.7%	Non-Statutory
20 Visits							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Single Child Care Non Members (20)	Per visit	Taxable	189.00	192.30	3.30	1.7%	Non-Statutory
20 Visits- Child Pass							
Family Care Non Members (20)	Per visit	Taxable	366.30	366.30	-	0.0%	Non-Statutory
Single Child Care Members (20)	Per visit	Taxable	122.70	122.70	-	0.0%	Non-Statutory
20 Visits- Family Pass							
Family Care Members (20)	Per visit	Taxable	175.00	178.00	3.00	1.7%	Non-Statutory
Aqua							
Aqua Aerobics	Per visit	Taxable	16.50	16.80	0.30	1.8%	Non-Statutory
Aqua Aerobics - Concession	Per visit	Taxable	14.40	14.65	0.25	1.7%	Non-Statutory
Aqua Movers	Per visit	Taxable	7.50	7.65	0.15	2.0%	Non-Statutory
Aqua Memberships							
Concession joining fee	Per membership	Taxable	70.00	71.20	1.20	1.7%	Non-Statutory
Fortnightly Debit	Per membership	Taxable	28.00	28.50	0.50	1.8%	Non-Statutory
Fortnightly Debit - Concession	Per membership	Taxable	24.00	24.40	0.40	1.7%	Non-Statutory
Joining fee	Per membership	Taxable	90.00	91.60	1.60	1.8%	Non-Statutory
Carnivals							
25M Lane Hire per Hour (Casual)	Per hour	Taxable	51.00	51.90	0.90	1.8%	Non-Statutory
25m whole pool hire per hour	Per hour	Taxable	143.00	145.50	2.50	1.7%	Non-Statutory
50M Lane Hire per Hour (Casual)	Per hour	Taxable	64.00	65.10	1.10	1.7%	Non-Statutory
50m whole pool Hire per Hour	Per hour	Taxable	300.00	305.25	5.25	1.8%	Non-Statutory
Lifeguard Hire Rate for Carnivals	Per hour	Taxable	40.00	40.70	0.70	1.8%	Non-Statutory
Casual Gym							
Access for All	Per session	Taxable	5.00	5.10	0.10	2.0%	Non-Statutory
Active Adults	Per session	Taxable	7.50	7.65	0.15	2.0%	Non-Statutory
Adult Gym/Swim/Spa/Steam	Per session	Taxable	21.50	21.90	0.40	1.9%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Gym Concession	Per session	Taxable	18.30	18.60	0.30	1.6%	Non-Statutory
Health Consultation	Per session	Taxable	70.00	71.20	1.20	1.7%	Non-Statutory
Child Care							
Members (Per Child Per Session)	Per session	Taxable	6.70	6.80	0.10	1.5%	Non-Statutory
Non Members (Per Child Per Session)	Per session	Taxable	12.50	12.70	0.20	1.6%	Non-Statutory
Family Members (2 or more from same family)							
Members (Per Child Per Session)	Per session	Taxable	10.50	10.70	0.20	1.9%	Non-Statutory
Non Members	Per session	Taxable	20.00	20.35	0.35	1.8%	Non-Statutory
Occasional Care - 1 Child (2 hours)	Per session	Taxable	18.00	18.30	0.30	1.7%	Non-Statutory
Group Fitness							
Group Fitness Adult	Per session	Taxable	16.50	16.80	0.30	1.8%	Non-Statutory
Group Fitness Concession	Per session	Taxable	14.00	14.25	0.25	1.8%	Non-Statutory
Group Fitness Pryme (specific classes)	Per session	Taxable	7.50	7.65	0.15	2.0%	Non-Statutory
Group Fitness Teenage (specific classes)	Per session	Taxable	8.00	8.15	0.15	1.9%	Non-Statutory
Health & Wellness Membership Gym/Aerobics/S/S/S)							
12 Month	Per membership	Taxable	1,192.00	1,212.85	20.85	1.7%	Non-Statutory
12 Month - Concession	Per membership	Taxable	1,028.20	1,046.20	18.00	1.8%	Non-Statutory
3 Month	Per membership	Taxable	477.00	485.35	8.35	1.8%	Non-Statutory
3 Month - Concession	Per membership	Taxable	405.00	412.10	7.10	1.8%	Non-Statutory
6 Month	Per membership	Taxable	733.00	745.85	12.85	1.8%	Non-Statutory
6 Month - Concession	Per membership	Taxable	620.00	630.85	10.85	1.8%	Non-Statutory
Concession joining fee	Per membership	Taxable	90.00	91.60	1.60	1.8%	Non-Statutory
Fortnightly Debit	Per membership	Taxable	42.00	42.75	0.75	1.8%	Non-Statutory
Fortnightly Debit - Concession	Per membership	Taxable	35.70	36.30	0.60	1.7%	Non-Statutory
Joining fee	Per membership	Taxable	100.00	101.75	1.75	1.8%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
PrYme membership	Per membership	Taxable	28.00	28.50	0.50	1.8%	Non-Statutory
Other Fees							
Lockers	Per item	Taxable	3.50	3.55	0.05	1.4%	Non-Statutory
Lost Locker Keys	Per item	Taxable	20.00	20.35	0.35	1.8%	Non-Statutory
Security Pouch	Per item	Taxable	3.50	3.55	0.05	1.4%	Non-Statutory
Personal Training							
Challenge Fitness Camp - Members rate (per session)	Per session	Taxable	15.50	15.75	0.25	1.6%	Non-Statutory
Challenge Fitness Camp - Non members rate (per session)	Per session	Taxable	20.50	20.85	0.35	1.7%	Non-Statutory
Personal Training 1 on 1 - 30 minutes - Member	Per session	Taxable	43.00	43.75	0.75	1.7%	Non-Statutory
Personal Training 1 on 1 - 30 minutes - Non Member	Per session	Taxable	53.00	53.95	0.95	1.8%	Non-Statutory
Personal Training 1 on 1 - 60 minutes - Member	Per session	Taxable	71.00	72.25	1.25	1.8%	Non-Statutory
Personal Training 1 on 1 - 60 minutes - Non Member	Per session	Taxable	89.00	90.55	1.55	1.7%	Non-Statutory
Personal Training 2 on 1 - 30 minutes - Member	Per session	Taxable	64.00	65.10	1.10	1.7%	Non-Statutory
Personal Training 2 on 1 - 30 minutes - Non Member	Per session	Taxable	80.00	81.40	1.40	1.8%	Non-Statutory
Personal Training 2 on 1 - 60 minutes - Member	Per session	Taxable	107.00	108.85	1.85	1.7%	Non-Statutory
Personal Training 2 on 1 - 60 minutes - Non Member	Per session	Taxable	133.00	135.35	2.35	1.8%	Non-Statutory
Personal Training 3 on 1 - 30 minutes - Member	Per session	Taxable	75.00	76.30	1.30	1.7%	Non-Statutory
Personal Training 3 on 1 - 30 minutes - Non Member	Per session	Taxable	94.00	95.64	1.64	1.7%	Non-Statutory
Personal Training 3 on 1 - 60 minutes - Member	Per session	Taxable	125.00	127.20	2.20	1.8%	Non-Statutory
Personal Training 3 on 1 - 60 minutes - Non Member	Per session	Taxable	155.00	157.70	2.70	1.7%	Non-Statutory
Room Hire							
Birthday Party Per Child fee (10 children for more)	Per room	Taxable	16.00	16.30	0.30	1.9%	Non-Statutory
Birthday Party Room	Per room	Taxable	60.00	61.05	1.05	1.8%	Non-Statutory
Birthday Party additional instructor	Per room	Taxable	99.00	100.75	1.75	1.8%	Non-Statutory
Group Fitness Studio	Per room	Taxable	130.00	132.30	2.30	1.8%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Occasional Care Room	Per room	Taxable	85.00	86.50	1.50	1.8%	Non-Statutory
Programme Room 2	Per room	Taxable	110.00	111.90	1.90	1.7%	Non-Statutory
Schools Lessons- Child School Entry							
Schools T2 & T3 - Student lesson rate: Ratio 1:6	Per lesson	Non-Taxable	11.50	11.70	0.20	1.7%	Non-Statutory
Schools T2 & T3 - Student lesson rate: Ratio 1:7	Per lesson	Non-Taxable	11.50	11.70	0.20	1.7%	Non-Statutory
Schools T2 & T3 - Student lesson rate: Ratio 1:8	Per lesson	Non-Taxable	10.00	10.20	0.20	2.0%	Non-Statutory
Schools T2 & T3 - Student lesson rate: Ratio 1:9	Per lesson	Non-Taxable	10.00	10.20	0.20	2.0%	Non-Statutory
Schools T4 & T1 - Student lesson rate: Ratio 1:6	Per lesson	Non-Taxable	12.00	12.20	0.20	1.7%	Non-Statutory
Schools T4 & T1 - Student lesson rate: Ratio 1:7	Per lesson	Non-Taxable	12.00	12.20	0.20	1.7%	Non-Statutory
Schools T4 & T1 - Student lesson rate: Ratio 1:8	Per lesson	Non-Taxable	11.50	11.70	0.20	1.7%	Non-Statutory
Schools T4 & T1 - Student lesson rate: Ratio 1:9	Per lesson	Non-Taxable	11.50	11.70	0.20	1.7%	Non-Statutory
Swim Club							
Swim Club - 1 lesson per week	Per lesson	Taxable	16.30	16.70	0.40	2.5%	Non-Statutory
Swim Club - 2 lesson per week	Per lesson	Taxable	28.75	29.25	0.50	1.7%	Non-Statutory
Swim Club - 3 lesson per week	Per lesson	Taxable	39.00	39.70	0.70	1.8%	Non-Statutory
Swim Club - 4 lesson per week	Per lesson	Taxable	47.00	47.80	0.80	1.7%	Non-Statutory
Swim Club - 5 lesson per week	Per lesson	Taxable	55.70	56.65	0.95	1.7%	Non-Statutory
Swim Entry							
Adult Concession Restricted Swim 8 am to 4pm (During School Terms)	Per lesson	Taxable	4.50	4.60	0.10	2.2%	Non-Statutory
Adult Swim - 16Yrs +	Per lesson	Taxable	6.80	6.95	0.15	2.2%	Non-Statutory
Children under 2Yrs	Per lesson	Taxable	No Charge	No Charge	-	0.0%	Non-Statutory
Concession Swim	Per lesson	Taxable	5.50	5.60	0.10	1.8%	Non-Statutory
Family (2 Adults & 3 Child.)	Per lesson	Taxable	19.10	19.45	0.35	1.8%	Non-Statutory
Family (2 Adults & 3 Child.) concession	Per lesson	Taxable	16.50	16.80	0.30	1.8%	Non-Statutory
Junior Swim - 2Yrs +	Per lesson	Taxable	5.50	5.60	0.10	1.8%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Non Participant Entry	Per lesson	Taxable	5.00	5.10	0.10	2.0%	Non-Statutory
Swim Lesson Junior Life							
SS JLG Debit 1st	Per lesson	Non-Taxable	33.00	33.60	0.60	1.8%	Non-Statutory
Swim Lessons- Joining Fee							
All Swim Lessons	Per lesson	Non-Taxable	30.00	30.50	0.50	1.7%	Non-Statutory
Swim Lessons- Swim School Infants price per lesson							
SS Infant Debit	Per lesson	Non-Taxable	19.50	19.85	0.35	1.8%	Non-Statutory
SS Preschool Debit	Per lesson	Non-Taxable	19.50	19.85	0.35	1.8%	Non-Statutory
Swim Lessons- term							
12 month term payment	Per lesson	Non-Taxable	495.00	503.65	8.65	1.7%	Non-Statutory
3 month term payment	Per lesson	Non-Taxable	230.00	234.00	4.00	1.7%	Non-Statutory
6 month term payment	Per lesson	Non-Taxable	310.00	315.40	5.40	1.7%	Non-Statutory
Swim School Adult price per lesson							
SS Adult Debit	Per lesson	Non-Taxable	22.00	22.40	0.40	1.8%	Non-Statutory
Swim School Primary price per lesson							
SS Primary Debit	Per lesson	Non-Taxable	19.50	19.85	0.35	1.8%	Non-Statutory
Swim, Spa & Sauna							
Adult	Per visit	Taxable	12.00	12.20	0.20	1.7%	Non-Statutory
After Class	Per visit	Taxable	4.70	4.80	0.10	2.1%	Non-Statutory
After Entry	Per visit	Taxable	5.00	5.10	0.10	2.0%	Non-Statutory
Concession - 6am - 4pm	Per visit	Taxable	10.20	10.40	0.20	2.0%	Non-Statutory
Teenage Memberships							
Fortnightly Debit	Per membership	Taxable	25.50	25.95	0.45	1.8%	Non-Statutory
Joining Fee	Per membership	Taxable	70.00	71.20	1.20	1.7%	Non-Statutory
Teenage Memberships							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
12 month	Per membership	Taxable	495.00	503.65	8.65	1.7%	Non-Statutory
Tennis							
30min Private Lesson	Per hour	Taxable	45.00	45.80	0.80	1.8%	Non-Statutory
45min Private Lesson	Per hour	Taxable	60.00	61.05	1.05	1.8%	Non-Statutory
60min Private Lesson	Per hour	Taxable	75.00	76.30	1.30	1.7%	Non-Statutory
Adult Group Coaching	Per hour	Taxable	19.00	19.35	0.35	1.8%	Non-Statutory
Cardio Tennis	Per hour	Taxable	13.00	13.25	0.25	1.9%	Non-Statutory
Tennis - Hot Shots Green (10 to 12 years) 60 mins	Per hour	Taxable	24.60	25.00	0.40	1.6%	Non-Statutory
Tennis - Hot Shots Orange (8 to 10 years) 60 mins	Per hour	Taxable	24.60	25.00	0.40	1.6%	Non-Statutory
Tennis - Hot Shots Red and Blue (3 to 7 years) 30 mins	Per hour	Taxable	20.00	20.35	0.35	1.8%	Non-Statutory
YMCA Junior Squad Program	Per hour	Taxable	20.00	20.35	0.35	1.75%	Non-Statutory
Tennis Court Hire							
Member 1 hour	Per hour	Taxable	25.00	25.45	0.45	1.8%	Non-Statutory
Member half hour	Per hour	Taxable	15.00	15.25	0.25	1.7%	Non-Statutory
Non-Member 1 hour	Per hour	Taxable	35.00	35.60	0.60	1.7%	Non-Statutory
Non-Member half hour	Per hour	Taxable	25.00	25.45	0.45	1.8%	Non-Statutory
Tennis Only Memberships							
12 Month	Per membership	Taxable	530.00	539.30	9.30	1.8%	Non-Statutory
Fortnightly Debit	Per membership	Taxable	24.00	24.40	0.40	1.7%	Non-Statutory
Joining fee	Per membership	Taxable	70.00	71.20	1.20	1.7%	Non-Statutory
BP GOLF COURSE CONTRACT MGT							
Green Fees							
18 Hole Weekends/Public Hols. (Adult)	Per round	Taxable	34.00	35.00	1.00	2.9%	Non-Statutory
18 Hole Weekends/Public Hols. (Junior/After Midday)	Per round	Taxable	12.50	12.50	-	0.0%	Non-Statutory
18 holes Weekdays (Adult)	Per round	Taxable	32.00	33.00	1.00	3.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
18 holes Weekdays (Concession)	Per round	Taxable	24.50	25.00	0.50	2.0%	Non-Statutory
18 holes Weekdays after 2pm	Per round	Taxable	22.00	22.50	0.50	2.3%	Non-Statutory
9 Hole Weekdays (Adult)	Per round	Taxable	21.50	22.00	0.50	2.3%	Non-Statutory
9 Hole Weekdays (Concession)	Per round	Taxable	18.00	18.50	0.50	2.8%	Non-Statutory
9 Hole Weekends/Public Hols. (Adult)	Per round	Taxable	22.00	22.50	0.50	2.3%	Non-Statutory
9 Hole Weekends/Public Hols. (Junior/After Midday)	Per round	Taxable	10.50	10.50	-	0.0%	Non-Statutory
Junior Promotions/Schools	Per round	Taxable	7.00	7.00	-	0.0%	Non-Statutory
Practice Fairway- per hour	Per hour	Taxable	6.50	6.50	-	0.0%	Non-Statutory
BUNDOORA PARK - ADMINISTRATION							
Friends of Bundoora Park Annual Membership Fees							
Friends of Bundoora Park Annual Membership Fees Adult	Per membership	Taxable	72.50	74.00	1.50	2.1%	Non-Statutory
Friends of Bundoora Park Annual Membership Fees Family	Per membership	Taxable	190.00	194.00	4.00	2.1%	Non-Statutory
Friends of Bundoora Park Annual Membership Fees Additional child in family membership	Per membership	Taxable	45.00	46.00	1.00	2.2%	Non-Statutory
BUNDOORA PARK - COOPERS SETTLEMENT							
Birthday Parties							
Birthday Barn - per 3 hours	Per hour	Taxable	585.00	600.00	15.00	2.6%	Non-Statutory
Ibis Room - per 3 hours	Per hour	Taxable	300.00	305.00	5.00	1.7%	Non-Statutory
Casual Admission:							
Casual Admission: Adult	Per visit	Taxable	10.80	11.00	0.20	1.9%	Non-Statutory
Casual Admission: Child	Per visit	Taxable	7.20	7.30	0.10	1.4%	Non-Statutory
Casual Admission: Child Hosted Parties	Per visit	Taxable	40.00	41.00	1.00	2.5%	Non-Statutory
Casual Admission: Family	Per visit	Taxable	28.80	29.30	0.50	1.7%	Non-Statutory
Casual Admission: Group 15+/Concession Adult	Per visit	Taxable	7.20	7.30	0.10	1.4%	Non-Statutory
Educational Programs:							
Educational Programs: Full day Program	Per da	Taxable	15.90	16.20	0.30	1.9%	Non-Statutory
Educational Programs: One hour session	Per hour	Taxable	11.10	13.00	1.90	17.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Educational Programs: Registered Pre-School/play & kinder groups - Adult admission	Per visit	Taxable	7.20	7.30	0.10	1.4%	Non-Statutory
Recreational Programs							
Holiday Programs (external)	Per program	Taxable	15.90	16.20	0.30	1.9%	Non-Statutory
Holiday program (internal)	Per program	Taxable	60.00	61.00	1.00	1.7%	Non-Statutory
Jackaroo & Jillaroo 8 weeks (Price per 3hr session)	Per hour	Taxable	30.00	30.50	0.50	1.7%	Non-Statutory
Rides & Activities							
BBQ Hire	Per activity	Taxable	13.50	13.70	0.20	1.5%	Non-Statutory
Book of 10 ride tickets	Per activity	Taxable	29.00	29.50	0.50	1.7%	Non-Statutory
Community Gardens (per year)	Per year	Taxable	110.00	112.00	2.00	1.8%	Non-Statutory
Community Gardens - Raised Plot (per year)	Per year	Taxable	83.00	85.00	2.00	2.4%	Non-Statutory
Community Gardens Social Group Visits (50 per year)	Per year	Taxable	370.00	375.00	5.00	1.4%	Non-Statutory
Filming (Not For Profit Organisations) - 4 hours	Per hour	Taxable	240.00	245.00	5.00	2.1%	Non-Statutory
Filming (Not For Profit/Community Organisations) - Full Day	Per day	Taxable	470.00	480.00	10.00	2.1%	Non-Statutory
Filming Commercial - 4 hours	Per hour	Taxable	1,050.00	1,070.00	20.00	1.9%	Non-Statutory
Filming Commercial - Full Day	Per day	Taxable	1,800.00	1,830.00	30.00	1.7%	Non-Statutory
Mobile Farm Hire (per 4 hours)	Per hour	Taxable	1,080.00	1,100.00	20.00	1.9%	Non-Statutory
Mobile Farm Hire (per 6 hours)	Per hour	Taxable	1,540.00	1,565.00	25.00	1.6%	Non-Statutory
Photo shoot (per 2 hours)	Per hour	Taxable	133.00	135.00	2.00	1.5%	Non-Statutory
Pony Rides (child 1-10 only)	Per ride	Taxable	-	-	-	0.0%	Non-Statutory
Tractor Ride of Discovery (adult/ child)	Per ride	Taxable	3.60	3.70	0.10	2.8%	Non-Statutory
Room Hire							
Booking Cancellation Fee	Per booking	Taxable	60.00	61.00	1.00	1.7%	Non-Statutory
Chapel - per 2 hours	Per hour	Taxable	260.00	265.00	5.00	1.9%	Non-Statutory
FESTIVAL AND EVENTS ADMIN							
Equipment- Single Instant Marquee, Chairs and Table	Per booking	Taxable	239.00	244.00	5.00	2.1%	Non-Statutory
Large Event							
Commercial Rate- Coffee, Juice and Ice-Cream Stall	Per booking	Taxable	270.00	275.00	5.00	1.9%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Commercial Rate- Food Stall	Per booking	Taxable	379.00	387.00	8.00	2.1%	Non-Statutory
Commercial Rate- Info Stall	Per booking	Taxable	162.00	165.00	3.00	1.9%	Non-Statutory
Community Rate- Coffee, Juice and Ice-Cream Stall	Per booking	Taxable	162.00	165.00	3.00	1.9%	Non-Statutory
Community Rate- Food Stall	Per booking	Taxable	217.00	220.00	3.00	1.4%	Non-Statutory
Community Rate- Info Stall	Per booking	Taxable	81.00	83.00	2.00	2.5%	Non-Statutory
Medium Event							
Commercial Rate- Coffee, Juice and Ice-Cream Stall	Per booking	Taxable	162.00	165.00	3.00	1.9%	Non-Statutory
Commercial Rate- Food Stall	Per booking	Taxable	218.00	222.00	4.00	1.8%	Non-Statutory
Commercial Rate- Info Stall	Per booking	Taxable	81.00	83.00	2.00	2.5%	Non-Statutory
Community Rate- Coffee, Juice and Ice-Cream Stall	Per booking	Taxable	109.00	111.00	2.00	1.8%	Non-Statutory
Community Rate- Food Stall	Per booking	Taxable	136.00	138.00	2.00	1.5%	Non-Statutory
Community Rate- Info Stall	Per booking	Taxable	60.00	61.00	1.00	1.7%	Non-Statutory
Small Event							
Commercial Rate- Coffee, Juice and Ice-Cream Stall	Per booking	Taxable	76.00	77.50	1.50	2.0%	Non-Statutory
Commercial Rate- Food Stall	Per booking	Taxable	109.00	111.00	2.00	1.8%	Non-Statutory
Commercial Rate- Info Stall	Per booking	Taxable	55.00	56.00	1.00	1.8%	Non-Statutory
Community Rate- Coffee, Juice and Ice-Cream Stall	Per booking	Taxable	60.00	61.00	1.00	1.7%	Non-Statutory
Community Rate- Food Stall	Per booking	Taxable	93.00	95.00	2.00	2.2%	Non-Statutory
Community Rate- Info Stall	Per booking	Taxable	39.00	40.00	1.00	2.6%	Non-Statutory
TRANSPORT SERVICE							
Community Transport Service							
Cost of transport per client per day	Per day	Non-Taxable	4.80	5.00	0.20	4.2%	Non-Statutory
Darebin Bus (\$150 Bond)	Per booking	Non-Taxable	52.00	53.00	1.00	1.9%	Non-Statutory
SENIOR CITIZENS CLUB-EAST PRESTON							
Room Hire							
East Preston Senior Citizens Centre Donald Street per hour	Per hour	Taxable	9.90	10.00	0.10	1.0%	Non-Statutory
SENIOR CITIZENS CLUB-RESERVOIR							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Room Hire							
Reservoir Senior Citizens Centre Wright Street per hour	Per hour	Taxable	9.90	10.00	0.10	1.0%	Non-Statutory
SENIOR CITIZENS CLUB-E.RESERVOIR							
Room Hire							
East Reservoir Senior Citizens Centre 7a Strathmerton Street per hour	Per hour	Taxable	9.90	10.00	0.10	1.0%	Non-Statutory
SENIOR CITIZENS CLUB-NORTHCOTE							
Room Hire							
Northcote Senior Citizens Centre 18a Bent Street per hour	Per hour	Taxable	9.90	10.00	0.10	1.0%	Non-Statutory
REGENT CENTRE							
Room Hire							
Regent Centre Senior Citizens Centre	Per hour	Taxable	9.90	10.00	0.10	1.0%	Non-Statutory
DOMESTIC ASSISTANCE							
Domestic Assistance							
COUPLE - over \$115,245 pa - per hour	Per hour	Non-Taxable	45.00	46.00	1.00	2.2%	Non-Statutory
COUPLE - under \$59,802 pa - per hour	Per hour	Non-Taxable	7.30	7.50	0.20	2.7%	Non-Statutory
COUPLE -over \$59,802 pa but under \$115,245 pa - per hour	Per hour	Non-Taxable	17.60	18.20	0.60	3.4%	Non-Statutory
FAMILY with 1 child - over \$118,546 pa (plus an additional \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	45.00	46.00	1.00	2.2%	Non-Statutory
FAMILY with 1 child - over \$66,009 pa but under \$118,546 pa (plus and extra \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	18.00	18.50	0.50	2.8%	Non-Statutory
FAMILY with 1 child - under \$66,009 pa (plus and extra \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	7.30	7.50	0.20	2.7%	Non-Statutory
Full Cost - per hour	Per hour	Non-Taxable	98.00	75.80	- 22.20	-22.7%	Non-Statutory
SINGLE - over \$39,089 pa but under \$86,208 pa - per hour	Per hour	Non-Taxable	12.30	12.70	0.40	3.3%	Non-Statutory
SINGLE - over \$86,208 pa - per hour	Per hour	Non-Taxable	45.00	46.00	1.00	2.2%	Non-Statutory
SINGLE- under \$39,089 pa - per hour	Per hour	Non-Taxable	6.80	7.00	0.20	2.9%	Non-Statutory
PERSONAL CARE							
Personal Care							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
COUPLE - over \$115,245 pa - per hour	Per hour	Non-Taxable	47.00	48.00	1.00	2.1%	Non-Statutory
COUPLE - over \$59,802 pa but under \$115,245 pa - per hour	Per hour	Non-Taxable	10.90	11.30	0.40	3.7%	Non-Statutory
COUPLE - under \$59,802 pa - per hour	Per hour	Non-Taxable	5.00	5.20	0.20	4.0%	Non-Statutory
FAMILY with 1 child - over \$118,546 pa (plus an additional \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	47.00	48.00	1.00	2.1%	Non-Statutory
FAMILY with 1 child - over \$66,009 pa but under \$118,546 pa (plus and extra \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	10.90	11.30	0.40	3.7%	Non-Statutory
FAMILY with 1 child - under \$66,009 pa (plus and extra \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	5.00	5.20	0.20	4.0%	Non-Statutory
Full Cost - per hour	Per hour	Non-Taxable	98.00	97.50	- 0.50	-0.5%	Non-Statutory
SINGLE - over \$39,089 pa but under \$86,208 pa - per hour	Per hour	Non-Taxable	10.90	11.30	0.40	3.7%	Non-Statutory
SINGLE - over \$86,208 pa - per hour	Per hour	Non-Taxable	47.00	48.00	1.00	2.1%	Non-Statutory
SINGLE- under \$39,089pa - per hour	Per hour	Non-Taxable	5.00	5.20	0.20	4.0%	Non-Statutory
FLEXIBLE RESPITE							
Flexible Respite							
COUPLE - over \$115,245 pa (adult & children) - per hour	Per hour	Non-Taxable	44.00	45.00	1.00	2.3%	Non-Statutory
COUPLE - over \$59,802 pa but under \$115,245 pa - (adult & children) - per hour	Per hour	Non-Taxable	6.20	6.40	0.20	3.2%	Non-Statutory
COUPLE - under \$59,802 pa (adult & children) - per hour	Per hour	Non-Taxable	4.00	4.10	0.10	2.5%	Non-Statutory
FAMILY with 1 child - over \$118,546 pa (plus an additional \$6,206 for each additional child) Respite care (adult & children) - per hour	Per hour	Non-Taxable	44.00	45.00	1.00	2.3%	Non-Statutory
FAMILY with 1 child - under \$66,009 pa (plus and extra \$6,206 for each additional child) - (adult & children) - per hour	Per hour	Non-Taxable	4.00	4.10	0.10	2.5%	Non-Statutory
FAMILY with 1 child- over \$66,009 pa but under \$118,546 pa (plus and extra \$6,206 for each additional child) - (adult & children) - per hour	Per hour	Non-Taxable	6.20	6.40	0.20	3.2%	Non-Statutory
Full Cost - per hour	Per hour	Non-Taxable	98.00	86.60	- 11.40	-11.6%	Non-Statutory
SINGLE - over \$39,089 pa but under \$86,208 pa (adult & children) - per hour	Per hour	Non-Taxable	6.20	6.40	0.20	3.2%	Non-Statutory
SINGLE - over \$86,208 pa (adult & children) - per hour	Per hour	Non-Taxable	44.00	45.00	1.00	2.3%	Non-Statutory
SINGLE- under \$39,089 pa (adult & children) - per hour	Per hour	Non-Taxable	4.00	4.10	0.10	2.5%	Non-Statutory
HOME MAINTENANCE							
Home Maintenance							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Full Cost - per hour	Per hour	Non-Taxable	106.10	108.20	2.10	2.0%	Non-Statutory
High Level Fees COUPLE - over \$115,245 pa- per hour	Per hour	Non-Taxable	58.00	60.00	2.00	3.4%	Non-Statutory
High Level Fees FAMILY with 1 child - over \$118,546 pa (plus an additional \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	58.00	60.00	2.00	3.4%	Non-Statutory
High Level Fees SINGLE - over \$86,208 pa - per hour	Per hour	Non-Taxable	56.00	58.00	2.00	3.6%	Non-Statutory
Low Level Fees COUPLE - under \$59,802 pa - per hour	Per hour	Non-Taxable	14.60	15.00	0.40	2.7%	Non-Statutory
Low Level Fees FAMILY - under \$66,009pa - per hour	Per hour	Non-Taxable	14.60	15.00	0.40	2.7%	Non-Statutory
Low Level Fees SINGLE - under \$39,089pa - per hour	Per hour	Non-Taxable	13.60	14.00	0.40	2.9%	Non-Statutory
Medium Level Fees COUPLE - over \$59,802 pa but under \$115,245 pa - per hour	Per hour	Non-Taxable	21.60	22.20	0.60	2.8%	Non-Statutory
Medium Level Fees FAMILY with 1 child - over \$66,009 pa but under \$118,546 pa (plus an extra \$6,206 for each additional child) - per hour	Per hour	Non-Taxable	21.60	22.20	0.60	2.8%	Non-Statutory
Medium Level Fees SINGLE - over \$39,089 pa but under \$86,208 pa - per hour	Per hour	Non-Taxable	20.60	21.20	0.60	2.9%	Non-Statutory
MEALS SERVICES							
Delivered Meals							
Delivered Meals Fee	Per meal	Non-Taxable	10.00	10.00	-	0.0%	Non-Statutory
Full Cost Delivered Meal - per meal	Per meal	Non-Taxable	26.50	27.00	0.50	1.9%	Non-Statutory
SOCIAL SUPPORT GROUP							
Social Support Group							
Full Cost Social Support Group (SSG) - Per visit	Per visit	Taxable	62.65	63.90	1.25	2.0%	Non-Statutory
Social Support Group High (SSG) - Per Visit	Per visit	Non-Taxable	13.50	14.00	0.50	3.7%	Non-Statutory
EARLY YEARS SUPPORT							
Fairfield Room							
Hire Fees- Activity Room - weekends per hour	Per hour	Taxable	24.10	24.50	0.40	1.7%	Non-Statutory
Darebin & non profit Organisations (Per Hour)	Per hour	Taxable	10.20	10.40	0.20	2.0%	Non-Statutory
Non Darebin or Profit making Organisations (Per Hour)	Per hour	Taxable	22.60	23.00	0.40	1.8%	Non-Statutory
Thornbury Early Years Facility Hire							
Darebin & non profit Organisations (Per Hour)	Per hour	Taxable	10.20	10.40	0.20	2.0%	Non-Statutory
Non Darebin or Profit making Organisations (Per Hour)	Per hour	Taxable	22.60	23.00	0.40	1.8%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
KINDER & CHILDCARE REGISTRATION							
Application							
1 February 2021 to 30 June 2021 *Concession card holders	Per application	Non-Taxable	-	-	-	0.0%	Non-Statutory
1 February 2021 to 30 June 2021 Centralised Child Care Application Fee	Per application	Non-Taxable	26.00	28.00	2.00	7.7%	Non-Statutory
1 February 2021 to 30 June 2021 Centralised Kindergarten Application Fee	Per application	Non-Taxable	26.00	28.00	2.00	7.7%	Non-Statutory
1 February 2021 to 30 June 2021 Centralised Pre- Kindergarten Application Fee	Per application	Non-Taxable	26.00	28.00	2.00	7.7%	Non-Statutory
1st July 2020 - 31st January 2021 *Concession card holders	Per application	Non-Taxable	-	-	-	0.0%	Non-Statutory
1st July 2020 - 31st January 2021 Centralised Child Care Application Fee	Per application	Non-Taxable	27.00	27.00	-	0.0%	Non-Statutory
1st July 2020 - 31st January 2021 Centralised Kindergarten Application Fee	Per application	Non-Taxable	27.00	27.00	-	0.0%	Non-Statutory
1st July 2020 - 31st January 2021 Centralised Pre- Kindergarten Application Fee	Per application	Non-Taxable	27.00	27.00	-	0.0%	Non-Statutory
TOY LIBRARY SERVICE							
Fines							
January 2020 - December 2020 Miscellaneous - Fines (as of 1st Jan)	Per fine	Taxable	3.50	3.50	-	0.0%	Non-Statutory
January 2021 - December 2021 Miscellaneous - Fines (as of 1st Jan)	Per fine	Taxable	3.50	3.60	0.10	2.9%	Non-Statutory
Membership							
January 2020 - December 2020 Additional Toy (Small)	Per membership	Taxable	2.70	2.80	0.10	3.7%	Non-Statutory
January 2020 - December 2020 Additional Toy (Large)	Per membership	Taxable	5.75	5.90	0.15	2.6%	Non-Statutory
January 2020 - December 2020 Annual Fee (as of 1st Jan)	Per membership	Taxable	49.00	50.20	1.20	2.4%	Non-Statutory
January 2020 - December 2020 Grandparent	Per membership	Taxable	11.80	12.10	0.30	2.5%	Non-Statutory
January 2020 - December 2020 Renewal Fee - Group/Service	Per membership	Taxable	69.00	70.70	1.70	2.5%	Non-Statutory
January 2020 - December 2020 Student	Per membership	Taxable	11.80	12.10	0.30	2.5%	Non-Statutory
January 2020- December 2020 Concession Rate	Per membership	Taxable	6.70	6.90	0.20	3.0%	Non-Statutory
January 2021 - December 2021 Additional Toy (Large)	Per membership	Taxable	5.90	6.00	0.10	1.7%	Non-Statutory
January 2021 - December 2021 Additional Toy (Small)	Per membership	Taxable	2.80	3.00	0.20	7.1%	Non-Statutory
January 2021 - December 2021 Annual Fee (as of 1st Jan)	Per membership	Taxable	50.20	51.00	0.80	1.6%	Non-Statutory
January 2021 - December 2021 Concession Rate	Per membership	Taxable	6.90	7.00	0.10	1.4%	Non-Statutory
January 2021 - December 2021 Grandparent	Per membership	Taxable	12.10	12.30	0.20	1.7%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
January 2021 - December 2021 Renewal Fee - Group/Service	Per membership	Taxable	70.70	72.00	1.30	1.8%	Non-Statutory
January 2021 - December 2021 Student	Per membership	Taxable	12.10	12.30	0.20	1.7%	Non-Statutory
CHILDREN SERVICES CO-ORDINATOR							
Archiving Fee							
Retrieval and return delivery fee (per box)	Per box	Non-Taxable	22.00	22.00	-	0.0%	Non-Statutory
Services with 0-50 enrolments (5+ boxes per annum)	Per box	Non-Taxable	26.00	26.00	-	0.0%	Non-Statutory
Services with 100+ enrolments (9+ boxes per annum)	Per box	Non-Taxable	26.00	26.00	-	0.0%	Non-Statutory
Services with 50-100 enrolments (7+ boxes per annum)	Per box	Non-Taxable	26.00	26.00	-	0.0%	Non-Statutory
IMMUNISATION							
Vaccine Sales							
BP Monitoring & Flu- Commercial Program (1-20 people) flat fee	Per program	Non-Taxable	520.00	525.00	5.00	1.0%	Non-Statutory
BP Monitoring & Flu- Commercial Program (21 + people) per person	Per person	Non-Taxable	31.00	31.50	0.50	1.6%	Non-Statutory
Commercial Program (travel greater than 30km from Preston)	Per person	Non-Taxable	105.00	107.00	2.00	1.9%	Non-Statutory
VACCINES- Boostrix	Per person	Non-Taxable	40.00	40.00	-	0.0%	Non-Statutory
VACCINES- Engerix (Hepatis B) Paediatric	Per person	Non-Taxable	27.00	27.50	0.50	1.9%	Non-Statutory
VACCINES- Engerix Hep B Adult	Per person	Non-Taxable	30.50	31.00	0.50	1.6%	Non-Statutory
VACCINES- GARDISAL 9	Per person	Non-Taxable	175.00	175.00	-	0.0%	Non-Statutory
VACCINES- Hep A (per dose) Adult Havrix 1440	Per person	Non-Taxable	82.00	82.50	0.50	0.6%	Non-Statutory
VACCINES- Hep A (per dose) Paediatric Havrix 720	Per person	Non-Taxable	50.00	50.00	-	0.0%	Non-Statutory
VACCINES- Hep A Paed Vaqta	Per person	Non-Taxable	49.00	49.50	0.50	1.0%	Non-Statutory
VACCINES- IPOL	Per person	Non-Taxable	48.50	48.50	-	0.0%	Non-Statutory
VACCINES- Infanrix Hexa	Per person	Non-Taxable	102.50	102.50	-	0.0%	Non-Statutory
VACCINES- Infanrix IPV	Per person	Non-Taxable	62.00	62.50	0.50	0.8%	Non-Statutory
VACCINES- Influenza	Per person	Non-Taxable	20.00	20.00	-	0.0%	Non-Statutory
VACCINES- Influenza- Commercial Program (1-20 people) Flat Fee	Per program	Non-Taxable	450.00	450.00	-	0.0%	Non-Statutory
VACCINES- Influenza- Commercial Program (21 + people) per person	Per person	Non-Taxable	22.00	22.00	-	0.0%	Non-Statutory
VACCINES- Nimenrix	Per person	Non-Taxable	70.00	70.00	-	0.0%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
VACCINES- Prevenar 13V	Per person	Non-Taxable	156.50	156.50	-	0.0%	Non-Statutory
VACCINES- Priorix	Per person	Non-Taxable	41.00	41.00	-	0.0%	Non-Statutory
VACCINES- Priorix Tetra	Per person	Non-Taxable	78.50	78.50	-	0.0%	Non-Statutory
VACCINES- Rotarix	Per person	Non-Taxable	100.00	100.00	-	0.0%	Non-Statutory
VACCINES- Twinrix (Hepatitis A & B) Adult	Per person	Non-Taxable	84.00	84.00	-	0.0%	Non-Statutory
VACCINES- Varilrix	Per person	Non-Taxable	71.50	71.50	-	0.0%	Non-Statutory
DECIBELS MUSIC AND ARTS PROGRAMS							
Decibels							
Equipment hire (e.g. PA, mics)		Taxable	51.30	-	51.30	-100%	Non-Statutory
Hourly Rate - Go Team Per YP		Taxable	25.00	-	25.00	-100%	Non-Statutory
Internal technical support per hour		Taxable	45.00	-	- 45.00	-100%	Non-Statutory
Recording & mixing for community projects targeting under 25's (including engineer) per hour	Per hour	Taxable	27.50	27.50	-	-	Non-Statutory
Recording and mixing for general public (including engineer) per hour		Taxable	61.50	-	61.50	-100%	Non-Statutory
Recording and mixing for under 25s (including engineer) per hour	Per hour	Taxable	45.00	-	45.00	-100%	Non-Statutory
Studio/room hire		Taxable	33.00	33.00	-	-	Non-Statutory
FREEZA							
FREEZA							
Standard Event- ticket sales	Per ticket	Taxable	5.00	5.50	0.50	10.0%	Non-Statutory
GE ROBINSON COMMUNITY ROOM							
Facility Hire							
Cleaning	Per hour	Taxable	-	54.00	54.00	100.0%	Non-Statutory
Darebin & non profit organisations (per hour)	Per hour	Taxable	-	17.50	17.50	100.0%	Non-Statutory
Non Darebin & profit organisations (per hour)	Per hour	Taxable	-	29.50	29.50	100.0%	Non-Statutory
Governance & Engagement							
REVENUE							

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Land certificate							
Land certificates (non urgent)	Per application	Non-Taxable	26.80	28.00	1.20	4.5%	Statutory
Land certificates (urgent)	Per application	Non-Taxable	50.00	50.00	-	0.0%	Statutory
Credit card fee							
Credit card fee for payment of rates - 0.33%	Per payment	Taxable	0.00	0.00	-	0.0%	Non-Statutory
RIGHTS OF WAY							
Right of way							
Sale of discontinued Laneways establishment fee	Per application	Taxable	385.00	-	- 385.00	-100.0%	Non-Statutory
CORPORATE INFORMATION							
Application Fee							
F.O.I. Application fee	Per application	Non-Taxable	29.60	30.20	0.60	2.0%	Statutory
Copying							
Photocopying Charge (per black and white A4 page)	Per page	Taxable	0.20	0.20	-	0.0%	Statutory
Photocopying Charge (per black and white A3 page)	Per page	Taxable	-	0.40	0.40	100.0%	Non-Statutory
Photocopying Charge (per black and white AO page)	Per page	Taxable	-	1.00	1.00	100.0%	Non-Statutory
Photocopying Charge (per couleur A4 page)	Per page	Taxable	-	0.40	0.40	100.0%	Non-Statutory
Photocopying Charge (per colour A3 page)	Per page	Taxable	-	0.80	0.80	100.0%	Non-Statutory
Photocopying Charge (per colour AO page)	Per page	Taxable	-	2.00	2.00	100.0%	Non-Statutory
Inspection Supervision							
F.O.I. Inspection Supervision per hour (to be calculated per quarter hour or part of a quarter hour)	Per hour	Non-Taxable	22.20	22.60	0.40	1.8%	Statutory
Search Charge							
F.O.I. Application fee Search Charges (per hour or part of an hour)		Non-Taxable	22.20	22.60	0.40	1.8%	Statutory
CIVIC SERVICES							
Other							
Note: (Community group rates are 77% of scheduled fee)	77% of scheduled fee	Taxable					Non-Statutory
Audio Visual Hire (commercial hire rates) - per item	Per item	Taxable	50.70	50.75	0.05	0.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Glass Hire		Taxable	0.50	0.55	0.05	10.0%	Non-Statutory
Portable Sound System (with 3 microphones) per day	Per day	Taxable	285.95	286.10	0.15	0.1%	Non-Statutory
Portable Stage with skirt (Commercial) per day	Per day	Taxable	285.95	286.10	0.15	0.1%	Non-Statutory
Portable Stage with skirt (Community) per day	Per day	Taxable	150.15	150.25	0.10	0.1%	Non-Statutory
Security Deposit Bond- \$300- \$600		Taxable	300 to 600	300 to 600	-	0.0%	Non-Statutory
Side Plates	Per item	Taxable	0.55	0.60	0.05	9.1%	Non-Statutory
Tea & Coffee Service per cup	Per item	Taxable	2.50	2.85	0.35	14.0%	Non-Statutory
Tea, Coffee & Biscuits Service per cup	Per item	Taxable	3.50	4.10	0.60	17.1%	Non-Statutory
Preston City Hall							
Note: (Community group rates are 77% of scheduled fee)	Per hour	Taxable					Non-Statutory
Mon - Fri (Day Rate) Per Hour	Per hour	Taxable	64.60	64.85	0.25	0.4%	Non-Statutory
Mon to Fri (Night Rate) Per Hour	Per hour	Taxable	129.15	132.40	3.25	2.5%	Non-Statutory
Saturday Per Hour	Per hour	Taxable	129.15	132.40	3.25	2.5%	Non-Statutory
Sunday & Public Holidays Per Hour	Per hour	Taxable	129.15	132.40	3.25	2.5%	Non-Statutory
Preston Shire Hall							
Note: (Community group rates are 77% of scheduled fee)	Per hour	Taxable					Non-Statutory
Mon - Fri (Day Rate) Per Hour	Per hour	Taxable	59.45	59.35	- 0.10	-0.2%	Non-Statutory
Mon to Fri (Night Rate) Per Hour	Per hour	Taxable	123.00	126.10	3.10	2.5%	Non-Statutory
Saturday Per Hour	Per hour	Taxable	123.00	126.10	3.10	2.5%	Non-Statutory
Sunday & Public Holidays Per Hour	Per hour	Taxable	123.00	126.10	3.10	2.5%	Non-Statutory
Non Attributable							
INSURANCES - HIRERS							
Hirers Insurance							
Casual Hirers Public Liability Scheme Under 10 People or \$11.00/8hr booking	Per hour	Taxable	3.70	4.00	0.30	8.0%	Non-Statutory
Casual Hirers Public Liability Scheme 11-20 People or \$15.40/8hr booking	Per hour	Taxable	4.90	5.30	0.40	8.2%	Non-Statutory
Casual Hirers Public Liability Scheme 21-30 People \$36.30 per day or part thereof	Per hour	Taxable	40.50	43.75	3.25	8.0%	Non-Statutory
Casual Hirers Public Liability Scheme 21-30 People or \$18.70/8hr booking	Per hour	Taxable	6.15	6.65	0.50	8.1%	Non-Statutory

Description of Fees and Charges	Unit of Measure	GST Status	2019/20 Fee incl GST \$	2020/21 Fee incl GST \$	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %	Fee Type
Casual Hirers Public Liability Scheme 31-40 People \$48.40 per day or part thereof	Per hour	Taxable	53.80	58.10	4.30	8.0%	Non-Statutory
Casual Hirers Public Liability Scheme 41-50 People \$60.50 per day or part thereof	Per hour	Taxable	67.50	72.90	5.40	8.0%	Non-Statutory
Casual Hirers Public Liability Scheme 51-100 People \$72.60 per day or part thereof	Per hour	Taxable	81.00	87.50	6.50	8.0%	Non-Statutory
Casual Hirers Public Liability Scheme 101-500 People \$96.80 per day or part thereof	Per hour	Taxable	109.00	117.70	8.70	8.0%	Non-Statutory
Casual Hirers Public Liability Scheme 501-1000 People \$145.20 per day or part thereof	Per hour	Taxable	164.00	177.10	13.10	8.0%	Non-Statutory

CITY OF DAREBIN

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