

# DAREBIN CITY COUNCIL Budget Report – 2010/11

## Proposed Budget

## Mayor's introduction

It gives me great pleasure to present the 2010/11 Proposed Budget to the Darebin community. This Budget allows Council to continue to delivery quality services to the community, improve the City's roads, buildings and parks, and provide funding for a number of new initiatives to meet the needs of the diverse Darebin population.

The Budget reflects the priorities Darebin Council has set out in the Council Plan 2009-2013 and has a strong focus on ensuring fairness and equity in the decisions we make, which is particularly relevant to the way Council raises income and allocates expenditure. This principle of fairness has guided us in how we have decided to fund the many services Council delivers and the community assets we maintain and upgrade.

Council is required to revalue all rateable properties every two years. The 2010/11 rates will be based on the valuations undertaken as at 1 January 2010. Whilst there has been an increase in total valuations averaging 13% during this period, the average ratepayer will see a modest 4.5% increase in their rates. This relatively low rate outcome has been achieved despite some significant cost increases outside of Council's control. These include a more than threefold increase in land fill tipping fees set by the State Government. We have worked hard to offset the impacts of these unexpected cost increases within the overall budget, while still maintaining an underlying operating surplus.

Once again, a \$50 council-funded rate rebate will be provided to residential pensioner ratepayers - on top of the existing State Government pensioner concession. This will help ease the rate burden for over 12,000 pensioner property owners in Darebin and is a firm example of Darebin Council's commitment to fairness and equity.

Over \$90 million has been allocated to deliver a wide range of Council services. This includes home support for aged residents and those with a disability, programs for young people and families, waste and recycling collection, operating four libraries across the City, a range of arts, cultural and leisure events and programs and many more services set out in this Budget report.

A key focus in the Budget is Council's commitment to community engagement with a particular focus on the many cultural and linguistically diverse communities in Darebin. Council's focus on the environment also remains at the forefront, with new funding allocated to Sustainable Homes and Communities and Sustainable Food and Growing Food programs. Other new initiatives in this Budget include:

- Increase in funding for community groups through the community grants program;
- Support for young people in Darebin through continuation of the Y-Ute program; and
- Funding for a new International Student Festival.

Council will allocate new funding of \$30.6 million to capital works projects in 2010/11, including:

- \$8.4 million on roads and drains including reconstructions, maintenance, footpaths, laneways and traffic management projects
- \$6.5 million on open space projects including playground equipment upgrades, playing surface upgrades, street trees, bike paths, streetscapes and parks
- \$9.2 million on buildings including the Reservoir Library redevelopment, completion of Lancaster Gate Community Centre, Batman Park Community Hall and Kindergarten and major maintenance works
- \$6.1 million on plant and equipment including information technology, library materials and the scheduled replacement of Council fleet.

This Budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

**Cr Vince Fontana**  
**Mayor**

## Chief executive officer's summary

Council has prepared a Budget for the 2010/11 year which seeks to balance the demand for services and renewal of infrastructure with the community's capacity to pay. The Chief Executive's Summary provides a quick look at the key features of the budget in terms of rate increase, operating result, service levels, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

### 1. Consultation

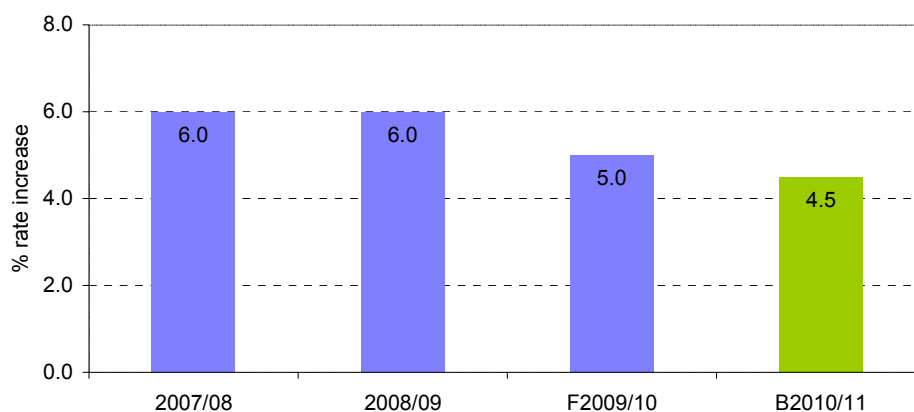
The 2010/11 Annual Budget provides the resources and outgoings required to implement the second year of the 2009/13 Council Plan.

Two public information sessions will be held during the public exhibition period to further enhance the communication and consultation of the proposed budget. The information sessions, will be held at the Darebin Council Chamber, 350 High Street, Preston on 23 June at 7 pm and 24 June at 2 pm.

The budget documents are on public display from 9 June 2010 through until 7 July 2010. Written submissions are invited and must be received by Council by 5pm on 7 July 2010.

### 2. Rates

Rates are Council's principle source of income; in 2010/11 they represent 66.7% of Darebin's total income.

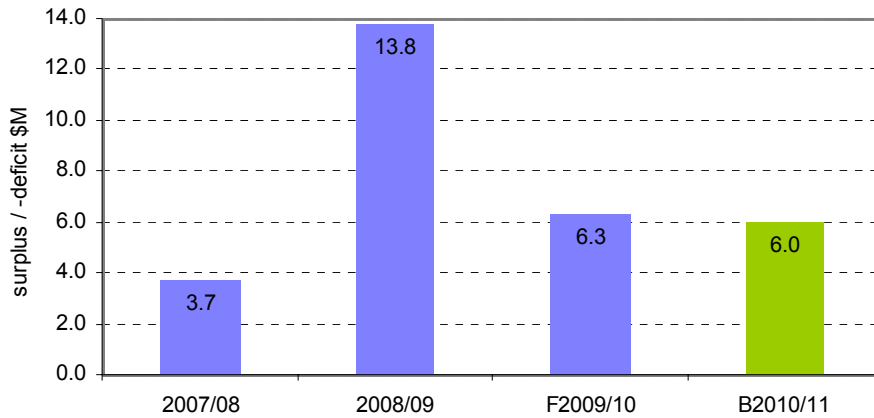


It is proposed that rates on residential and business property assessments be increased an average of 4.5% in 2010/11. A \$50 Council-funded rebate on rates provided to pensioner ratepayers on top of the State Government pensioner rates concession will again be provided in 2010/11. New differential rates on vacant land are proposed in the budget and are further explained in section 9 of this report. In total Council will raise total rates of \$83.91 million, including \$0.50 million generated from supplementary rates.

The level of rates raised allows Council to maintain service levels, introduce a number of new initiatives and deliver a significant capital works program. The rate increase for 2009/10 was 5.0%.

### 3. Operating result

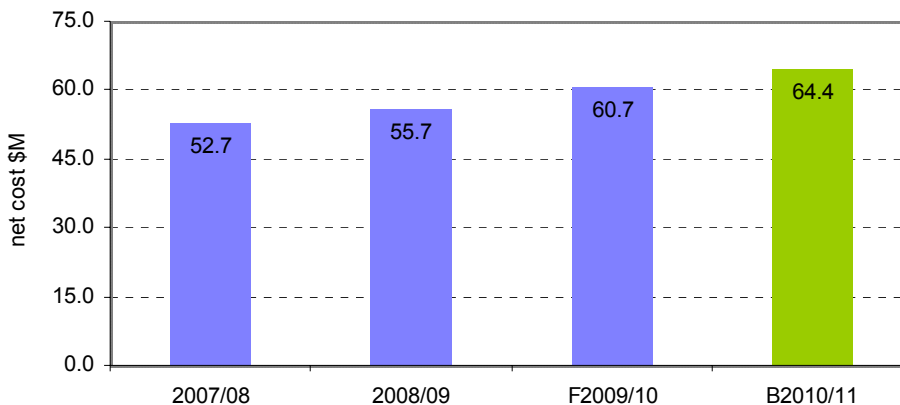
The operating result is a key figure to assess Council's financial performance. It is calculated by deducting the total expenses for the year from total revenues. While Council is a 'not-for-profit' organisation, it should nonetheless generate a surplus in order to ensure financial sustainability in the future.



The expected operating result for the 2010/11 year is a surplus of \$5.96 million, which is slightly lower than the 2009/10 forecast of \$6.30 million. This difference is mainly the result of grant funding received in 2009/10 of \$0.72 million which will be spent in 2010/11 and fluctuating levels of grants for capital works projects.

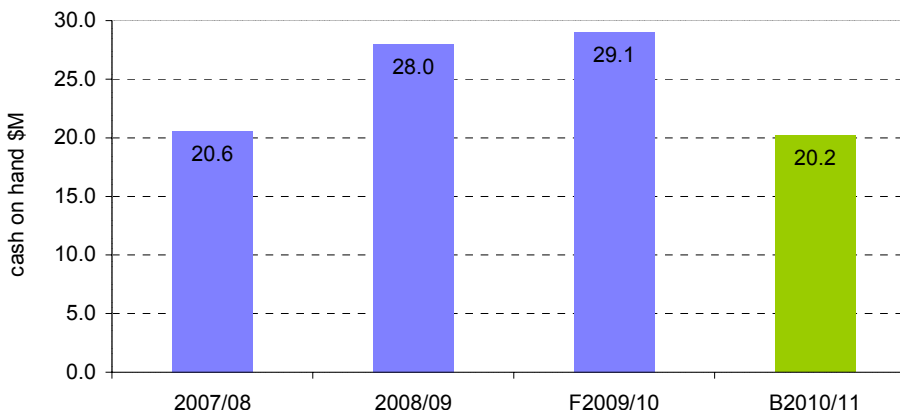
#### 4. Services

Council provides many services to the community. The chart below indicates the cost to council of providing services which are directly related to the performance of Council’s six strategic objectives – leadership and engagement, community wellbeing, liveability and regeneration, celebration and participation, environmental sustainability, and prudence and prosperity.



The net cost of services delivered to the community for the 2010/11 year is expected to be \$64.38 million which is an increase of \$3.59 million or 5.9% over 2009/10. For the 2010/11 year, service levels have been maintained and a number of new activities and initiatives are proposed. The projected net cost for the 2009/10 year is \$60.78 million.

#### 5. Cash and investments

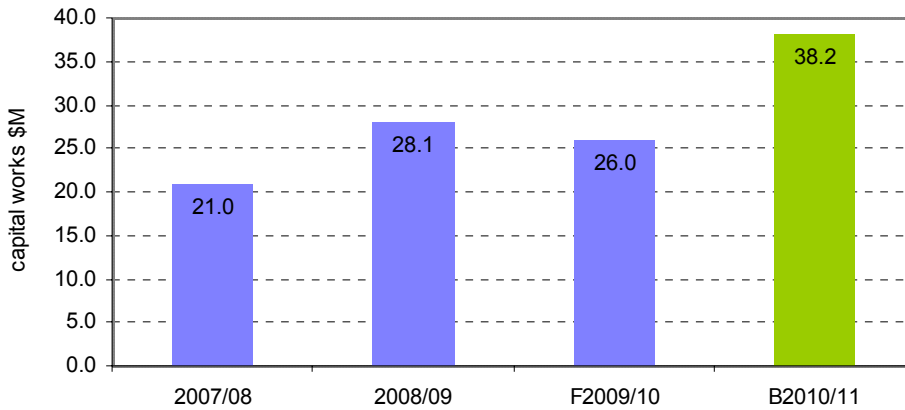


Cash and investments is expected to decrease by \$8.83 million during the 2010/11 year to \$20.22 million as at 30 June 2011. This is due mainly to \$7.60 million of incomplete capital works carried

forward from the 2009/10 year, together with new capital works for which funding was received in the 2009/10 year. The reduction in cash and investments is consistent with the projections in Council's Strategic Resource Plan. Cash and investments is projected to be \$29.06 million at 30 June 2010.

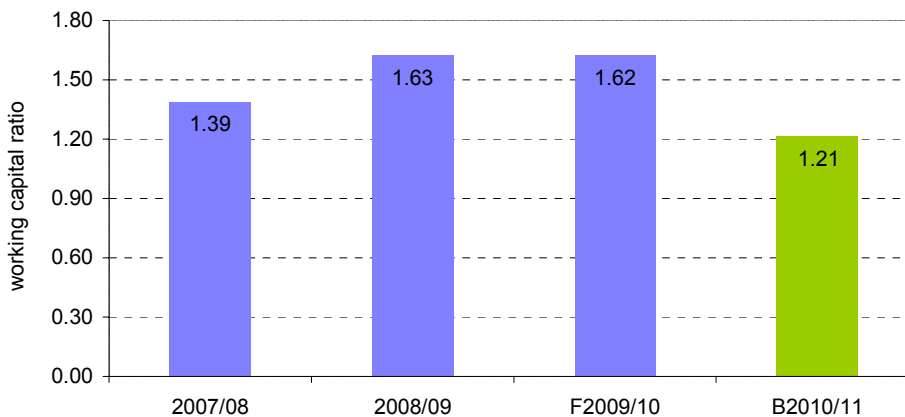
## 6. Capital works

The Capital Works Program is an essential part of Council's stewardship role in managing the assets required to provide services to the community.



The capital works program for the 2010/11 year is expected to be \$38.20 million of which \$7.60 million relates to projects which will be carried forward from the 2009/10 year. The carried forward component is fully funded from the 2009/10 budget. Of the \$38.20 million of capital funding required, \$19.87 million will come from Council operations, \$8.04 million from external grants and asset sales, with the balance of \$10.29 million from investment reserves and unrestricted cash and investments. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. Capital works is projected to be \$25.99 million for the 2009/10 year.

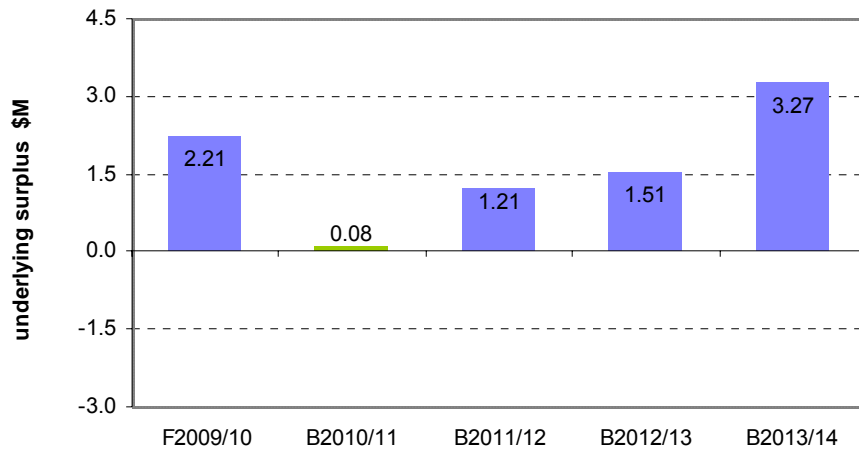
## 7. Financial position



Working capital represents operating liquidity available to Council. Working capital as at 30 June 2011 is a financially sound 121% of current (or short term) assets against current liabilities, representing Council's ability to meet its current obligations. This means that for every \$1.00 of current liabilities, Council has \$1.21 worth of current assets.

Net assets (net worth) will increase by \$5.96 million to \$922.75 million and working capital will reduce by \$9.47 million to \$5.23 million as at 30 June 2011. The working capital ratio is higher in previous years due to the impact of unspent cash from capital works projects being carried forward. Total net worth is forecast to be \$916.79 million as at 30 June 2010.

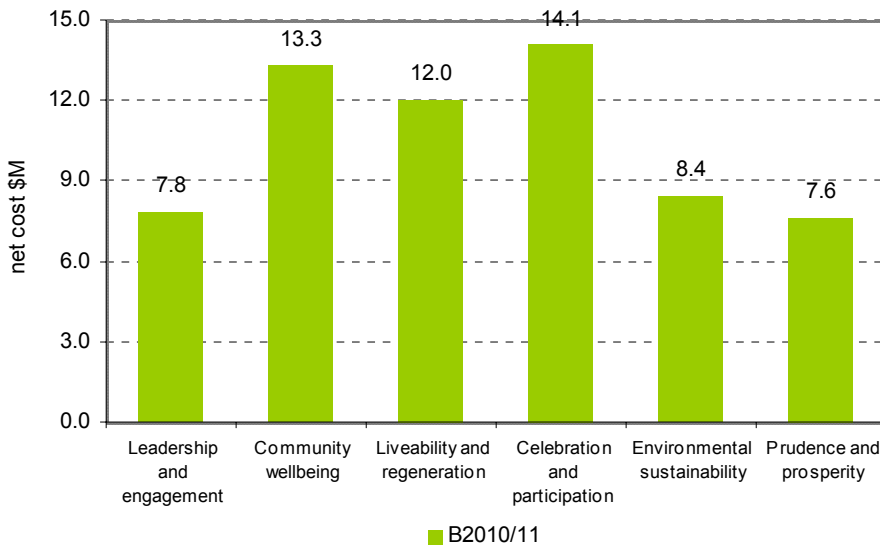
8. Financial sustainability\*



\* The underlying result excludes the impact of capital grants and contributions received from external parties and the impact of operating grants received in advance.

A high level Strategic Resource Plan for the years 2010/11 to 2013/14 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, whilst still achieving the Council’s strategic objectives as specified in the Council Plan. The Plan projects that Council’s operating result will be in surplus across the four year period and the underlying result, which excludes non-operating items such as capital grants and contributions, is also in surplus across the four years.

9. Strategic objectives



The 2010/11 Budget includes a range of activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan 2009-2013.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. Council has a significant responsibility for the stewardship and governance of the assets entrusted to it. I believe that this 2010/11 budget represents a solid continuation of those efforts. More detailed budget information is available throughout this document.

**Rasiah Dev**  
**Chief Executive Officer**

## Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Act and Regulations.

The preparation of the budget begins with Officers preparing the operating and capital components of the annual budget during February and March. A draft consolidated budget is then prepared and various iterations are considered by Council at briefings from March to May. A 'proposed' budget is then prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

To assist interested persons to understand the budget and make a submission if they wish, Council officers host two public information sessions during June. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The key dates for the 2010/11 budget process are summarised below.

Action	Date
Officers prepare operating and capital budgets	February/March
Council considers draft budget at informal meetings	April / May
Proposed budget submitted to Council for approval	7 June 2010
Budget available for public inspection	9 June 2010
Public notice advising intention to adopt budget	9 June 2010
Public information forums on budget	23 June 2010 at 7pm 24 June 2010 at 2pm
Submissions period closes	7 July 2010
Submissions considered by Hearing of Submissions Committee	8 July 2010
Budget presented to Council for adoption	14 July 2010
Public notice advising of adoption of the budget	17 July 2010

# Contents

<b>Overview</b>	
1. Linkage to Council Plan	9
2. Delivering our promise and achieving our goals	13
3. Budget influences	28
<b>Budget analysis</b>	
4. Analysis of operating budget	32
5. Analysis of budgeted cash position	37
6. Analysis of capital budget	39
7. Analysis of budgeted financial position	43
<b>Long term strategies</b>	
8. Strategic resource plan	45
9. Rating strategy	49
10. Other strategies	52
<b>Appendices</b>	
Overview of appendices	57
A Budgeted standard statements	59
B Statutory disclosures	64
C Capital works program	70
D Key strategic activities	83
E Statement of fees and charges	86



# 1. Linkage to council plan

The Annual Budget has been developed within an overall planning framework, which guides the Council in identifying community needs and aspirations over the long term (Council Plan) and short term (Annual Budget) then holding itself accountable (Audited Statements).

## 1.1 Our Council Plan

The City of Darebin Council Plan 2009-2013 is called *Our People, Our Place, Our Future*.

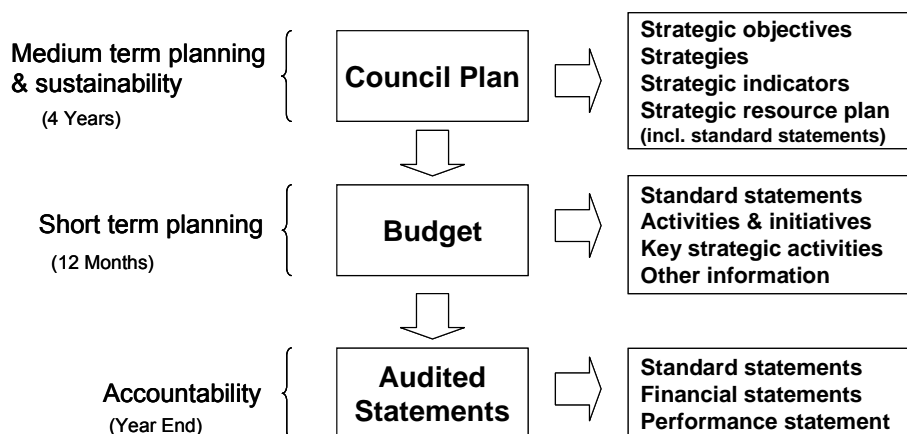
The Council Plan was developed by Council in its first six months in office, and represents our commitment to the community about what we plan to achieve during the four years to June 2010. The plan was developed following extensive community consultation and was adopted in June 2009.

In April 2010, Darebin City Council reaffirmed our commitment to the plan, and committed to develop an annual action plan to ensure complete transparency in the delivery of its promises. That document is being developed in conjunction with this Budget and is titled *Delivering Our Promise – Council Plan Action Plan 2010/2011*.

This section is a summary of that Action Plan.

## 1.2 Strategic planning framework

The Strategic Resource Plan, included in the Council Plan, summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year to ensure that there is sufficient time for officers to begin to develop the key Council Activities and Initiatives and Key Strategic Activities in draft form prior to the commencement of the Annual Budget process. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget.

### 1.3 Our purpose

#### Our Promise

In its Council Plan, the Darebin City Council has made a promise to the Darebin community:

*“As a democratic and accountable local government, we will strive in all that we do to achieve fairness, through innovative and progressive leadership that respects and reflects our diverse community.”*

#### Understanding Our Promise

The City of Darebin made this promise to the Darebin community in June 2009. The promise was carefully constructed to illustrate with just a few words Council’s aspirations for the Darebin community.

*“... democratic and accountable local government ...”*

The Darebin community values democracy very highly, and Council is committed to a governance process that is fair, open and transparent. For residents to be proud of their democracy, then Council must be doing a good job of focussing on transparency, inclusiveness and leadership. We must also be seen to be making sound decisions and balancing needs appropriately.

Whether it is through Public Question Time at Council meetings, participation in consultation processes or through representation in a formal committee, Darebin’s citizens have the opportunity to actively participate in decision making processes. As a community, we rely on active citizenship to empower ourselves to help shape the decisions which affect us, and to influence the ongoing development of our neighbourhoods.

In making this promise, the Darebin City Council commits to actively and genuinely engaging the community in governance, policy formulation and decision making.

*“... strive in all that we do to achieve fairness ...”*

As a concept, ‘fairness’ means more to Council than the removal of bias or discrimination. Achieving fairness across all Council programs and services requires careful consideration of the underlying nature of the Darebin community, and addressing and responding to disadvantage in all its manifestations. In a financial sense, ‘equity’ means distributing rates and charges in a way that reflects capacity to pay, and expenditure focussed in areas of greatest need.

Planning and delivery of many of Council’s services considers the challenges faced by Darebin’s most disadvantaged. Whether this disadvantage is manifested in a low disposable income, aboriginality, a high level of disability, poor literacy, or another complicating factor, we make a clear commitment to total inclusiveness in service provision.

In making this promise, the Darebin City Council commits to consider the social impacts of all its decisions, and to use the delivery of programs and services to address the potential imbalance between members of our community.

*“... innovative and progressive leadership ...”*

As a Council, we plan to move forward. Our community faces many challenges, and needs a response from Council that goes beyond simply continuing to deliver services and managing a series of small, incremental changes. We need new thinking, and new ideas.

Leadership is about ensuring all voices are heard, no matter how loud, and all evidence is considered. There are times when unpopular decisions need to be taken. Change can be difficult, and it can be controversial. Trying new ideas can be challenging, and nothing comes with a guarantee of success. We don’t shy from this.

So whether it is through a comprehensive review of our rating system to ensure an equitable distribution of costs, the exploration of large scale environmental projects or a strong focus on social inclusion, we commit to new ways of thinking and to lead by example.

We will explore all options in coming to decisions which are in the interests of the entire Darebin community, not just the most vocal.

“... respects and reflects our diverse community”

Darebin is not a homogeneous community, where everyone has the same requirements of Council programs and services. Darebin is a diverse city, well known for its cultural and linguistic diversity, but we are also diverse in socio-economic background, aboriginality, employment status and occupation, housing needs and preferences, levels of ability and perhaps most importantly, Darebin’s community has a diverse range of opinions, aspirations and expectations.

This diversity presents immense opportunities for Council, as well as challenges. We can act to harness this diversity, and use it to build a stronger, more resilient community. At the same time, our programs and services need to respond to the community’s varied needs and balance sometime competing demands.

In making this promise, the Darebin City Council commits to ensure that our diversity response is at the core of our governance and decision making practices and that mechanisms are in place to ensure all voices are heard.

#### 1.4 Our Shared Goals

In order to honour our promise to the community, the City of Darebin must ensure that all of its programs, services and initiatives are designed to advance this promise and make a genuine difference in the community. With this in mind, we have determined six goals – commitments to the community about how we will work to ensure that the promise is honoured. Each of these goals is backed up by a series of strategies designed to further the goal. Full detail of these strategies can be found in *Our People, Our Place, Our Future*.

Strategic Objective	Description
<b>Leadership and Engagement</b>	Our goal is to actively engage all members of Darebin’s diverse community - listening, inviting participation and responding to issues of concern. We will provide informed and unambiguous leadership on matters of strategic importance. We will foster a culture of open and accountable governance.
<b>Community Wellbeing</b>	Our goal is to develop a strong physical, social and economic environment that supports and enhances the health and wellbeing of Darebin residents. We will strive for a just and inclusive community that feels connected, understood and valued.
<b>Liveability and Regeneration</b>	Our goal is to ensure our built and natural environment continues to meet the changing needs and expectations of Darebin’s community. We will continue to oversee the development of Darebin’s neighbourhoods, guided by the principles of sustainability, liveability, accessibility, inclusiveness and efficiency. We will hand the municipality to subsequent Councils and future generations in better condition than it is today.
<b>Celebration and Participation</b>	Our goal is a city that celebrates its diversity and where everyone is proud of their community and has a strong sense of belonging. We will support our residents to actively participate in community life in a way that reflects Darebin’s unique characteristics.

Strategic Objective	Description
<b>Environmental Sustainability</b>	Our goal is to demonstrate leadership in climate change action and environmental sustainability, beyond both the local environment and the short term. We will demonstrate, through action, that sustainable behaviour is practical, affordable and necessary. We will develop policy and programs that foster the ongoing development of a sustainable community.
<b>Prudence and Prosperity</b>	Our goal is to underpin our decisions with robust and responsible financial planning and modeling, and to balance spending with a considered understanding of its long term implications. We will ensure the community's capacity to pay is a factor in our budget determinations and will work hard to get the greatest value from our existing resources.

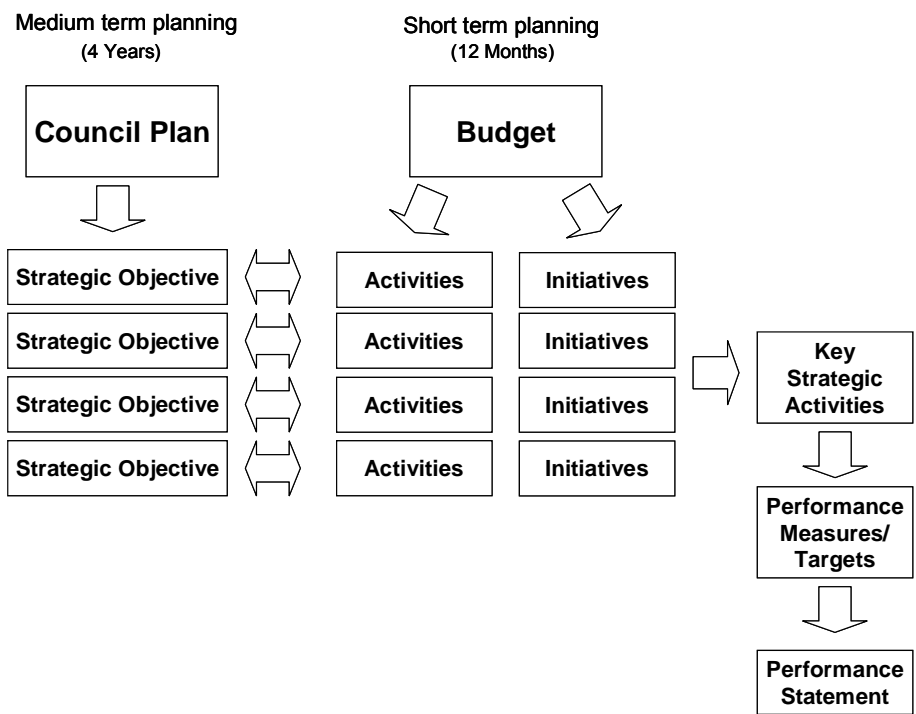
## 2. Delivering our promise and achieving our goals

Promises are easy to make, but much harder to deliver.

To ensure our ambitious goals are achieved, we deliver a wide range of ongoing services to the community as well as specific projects designed to achieve our objectives. These services and projects are reviewed through an annual business planning process to ensure they continue to provide an effective use of Council resources and that they are achieving Council’s aims. We call these ‘Activities’ and ‘Initiatives’ respectively. We also measure our progress toward our goals using a series of measures we call ‘Key Strategic Activities’.

The City of Darebin delivers Activities and Initiatives from 28 identified Council services. Each contributes to the achievement of the six shared goals set out in *Our People, Our Place, Our Future*. In addition, the City of Darebin has identified a series of Key Strategic Activities for 2010/2011 which help us to measure and understand our progress toward our goals.

The linkages between the Council Plan and Budget can be seen below:



This section provides a description of the Activities and Initiatives funded in our Budget for 2010/2011 and how these will contribute to our goals and strategies. It also includes a number of Key Strategic Activities and performance targets and measures in relation to these.

These Activities and Initiatives are outlined in more detail in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

## 2.1 Leadership and Engagement

*“Our goal is to actively engage all members of Darebin’s diverse community - listening, inviting participation and responding to issues of concern. We will provide informed and unambiguous leadership on matters of strategic importance. We will foster a culture of open and accountable governance.”*

This goal, published in *Our People, Our Place, Our Future - City of Darebin Council Plan 2009-2013* is supported through the delivery of a wide range of ongoing programs and services (Activities) as well as a series of specific projects with specific objectives and timeframes (Initiatives).

Of course, most of our Activities and Initiatives contribute to the achievement of a number of the goals outlined in the Council Plan and to assist in the readability of this document it has been necessary to allocate projects according to a ‘best fit’ principle.

This is particularly the case for the Leadership and Engagement goal, as all of Council’s projects have a clearly documented project governance structure, most include meaningful community consultation and many have a strong advocacy component. The ongoing progress of projects is communicated in a way designed to meet the needs of the audience and the ultimate success (or otherwise) of projects is reported publicly through performance reports and Council meetings.

### Activities

The City of Darebin will deliver the following services in 2010/2011 which support the achievement of the Leadership and Engagement goal:

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Mayor and Council	The Mayor and Councillors are responsible for the governance and leadership of the community, and for providing strategic direction to the organisation. Councillors are directly elected by the community and receive an annual allowance which is determined based on guidelines issued by the State Government.	558 (0) 558
Organisational Governance	This service includes direct administrative support to the Mayor and Councillors and includes the Chief Executive Officer and the Executive Management Team, as well as administrative and policy support staff and a number of Council officers with cross-functional responsibilities who report directly to a Director.	3,082 (6) 3076
Communications and Customer Service	The Communications and Customer Service Branch provides a direct interface with the Darebin community and provides information about services, programs and opportunities to engage with Council. The Branch works with local media, undertakes advertising, manages a comprehensive website and creates publications including the Darebin News. The Branch also runs civic events including Citizenship Ceremonies, Australia Day, International Women’s Day and official launches and openings. The customer support service is delivered from four customer service centres and a call centre.	2,499 (7) 2,492
Corporate Governance	The Corporate Governance Branch provides a range of governance, statutory and corporate support services. Services include the coordination of Council and Committee meetings, records and information management and office support services at Darebin Civic Centre. Two municipal halls are available for hire.	1,838 (142) 1,696

## Initiatives

In addition to the ongoing services described above, the City of Darebin will undertake many specific projects in 2010/2011 which support the achievement of the Leadership and Engagement goal.

The major initiatives for 2010/2011 are:

- Review of the City of Darebin Customer Service Charter
- Hosting a Darebin Arts Summit
- Engagement of the community in the new Lancaster Gate Community Centre
- Continuation of the Public Transport Advocacy Program
- Development of a Darebin Early Years Framework
- Development of a Municipal Early Years Infrastructure Plan
- Establishment of the Integrated Planning Team
- Development of a new format community news publication for Darebin residents
- Establishment of an Electronic Planning Register
- Preparation of a Web 2.0 Strategy
- Establishment of a Council Plan Action Plan Report
- Development of a Governance Policy and Support Program

More detail about these initiatives can be found in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

## Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Advocacy and lobbying	The percentage of respondents who rate Council's performance in representing and lobbying on behalf of the community with other levels of government and private organisations as 'adequate', 'good' or 'excellent'	≥ 75%
Consultation and engagement	The percentage of respondents who rate Council's performance in consulting with the community and leading discussion on key social, economic and environmental issues which could impact on the local area and require decisions by Council as 'adequate', 'good' or 'excellent'	≥ 75%
Councillor leadership	The total number of Councillors in attendance at Council Meetings, Special Council Meetings and Standing Committee Meetings, divided by the number of Councillors expected to attend, expressed as a percentage. Councillors who have been formally granted a leave of absence are not included in the calculation.	≥ 85%
Communication	The percentage of respondents who rate their personal level of satisfaction with Council's communication about its programs and services at 6 or more, on a ten point scale.	≥ 75%

## 2.2 Community Wellbeing

*Our goal is to develop a strong physical, social and economic environment that supports and enhances the health and wellbeing of Darebin residents. We will strive for a just and inclusive community that feels connected, understood and valued.*

This goal, published in *Our People, Our Place, Our Future - City of Darebin Council Plan 2009-2013* is supported through the delivery of a wide range of ongoing programs and services (Activities) as well as a series of specific projects with specific objectives and timeframes (Initiatives).

Of course, most of our Activities and Initiatives contribute to the achievement of a number of the goals outlined in the Council Plan and to assist in the readability of this document it has been necessary to allocate projects according to a 'best fit' principle.

## Activities

The City of Darebin will deliver the following services in 2010/2011 which support the achievement of the Community Wellbeing goal:

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Aged and Disability Services	<p>The Aged and Disability Services Branch provides a range of services to assist older people and those with a disability and their carers, who wish to live independently and remain active in the community.</p> <p>The Branch works at the individual, group and community level to make a positive difference in the lives of older people, those with a disability and their carers. This is achieved through a range of services and activities including advocacy, partnership development with other local services, information and referral, assessment, care coordination and case management. We also develop, support and promote opportunities to enable older people to be active and participate in community life. This includes providing general home care, personal care, respite care, home maintenance, housing support, dementia care, meals and community transport.</p>	<p>14,615</p> <p><u>(8,457)</u></p> <p>6,158</p>
Early Years and Children's Services	<p>The Early Years and Children's Services Branch provides a range of services targeted at Darebin's children and their families. It includes the management of direct child care services (Family Day Care and Primary School Holiday programs), early childhood resource, support and liaison, service support for the inclusion of children with additional needs, kindergarten and child care centralised waiting lists, support to play groups, a toy library, maternal and child health services, immunisation program, Best Start Project and early years and education planning.</p>	<p>5,776</p> <p><u>(3,178)</u></p> <p>2,596</p>
Environmental Health	<p>The Darebin Environmental Health Branch is responsible to enforce various elements of public health legislation including the Food Act, Health Act, Tobacco Act, Environment Protection Act and associated regulations. The Branch works to enhance the wellbeing of residents by providing quality public health services which minimise the spread of preventable illness and hazards to health, and to generally improve the municipal community health status.</p>	<p>819</p> <p><u>(467)</u></p> <p>352</p>
Family, Youth and Community Support	<p>The Family, Youth and Community Support Branch is responsible for a mix of service delivery, policy development and community partnership projects which connect with many parts of the Darebin community.</p> <p>The Branch is responsible for two documents required under State Government legislation; the Municipal Public Health Plan and the Disability Access and Inclusion Plan. This involves working with many community organisations such as Community Health, police, local hospitals, mental health and disability services, family violence services and the Division of General Practice.</p> <p>Family and Youth Services are provided from sites in Northcote, Northland Youth Centre and Reservoir Civic Centre. The Family Services team work with families in need across Darebin and are part of an alliance of services working across five municipalities.</p> <p>The Branch liaises with the volunteer and community information service and all Neighbourhood Houses and connects directly with a significant number of community groups through the annual community grants program.</p>	<p>3,617</p> <p><u>(638)</u></p> <p>2,979</p>



Council Service	Activity	Expenditure Revenue Net Cost \$'000
Social Inclusion and Diversity	The Social Inclusion and Diversity Branch responds to the challenges of, and opportunities for, social inclusion and community strengthening in Darebin. Expert advice in areas of multicultural communities, people with a disability and Aboriginal and Torres Strait Islander affairs is provided to the organisation. A range of social research and community development projects support Council to better understand and advocate for the needs of our community. The Branch also manages the Multilingual Communication Service, including interpreters and the multilingual telephone service and website.	1,346 (147) 1,199

### Initiatives

In addition to the ongoing services described above, the City of Darebin will undertake many specific projects in 2010/2011 which support the achievement of the Community Wellbeing goal.

The major initiatives for 2010/2011 are:

- Continue implementation of the Home and Community Care Active Service Model
- Prepare for the transition to the Local Government Regional Meals Kitchen
- Review the Maternal and Child Health Service Framework
- Conduct a Census of Land Use and Employment
- Develop an action plan to increase the supply of social and affordable housing
- Evaluate the success of the Alcohol Restricted Zone Pilot
- Complete the Darebin Leisure Strategy and commence implementation
- Develop a Food Security Policy and implementation strategy
- Develop an Active and Healthy Ageing Strategy
- Continue a focus on the delivery of socially inclusive Leisure Services
- Develop a coordinated supported waste service for residents with a disability
- Review and continue to deliver energy efficiency programs to assist elderly and vulnerable residents to improve comfort and reduce cost.
- Develop an alliance for Aboriginal Liaison Officers working in Darebin
- Implement the recommendations of the Culturally and Linguistically Diverse Communications Strategy

More detail about these initiatives can be found in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

### Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Health and human services	The percentage of respondents who rate Council's performance in meals on wheels, home help, maternal and child health, immunisation, child care, and support for disadvantaged and minority groups as 'adequate', 'good' or 'excellent'	≥ 80%
Response to diversity	The percentage difference in overall satisfaction between respondents from households that speak 'English only' and other households	≤ 5%
Response to locational disadvantage	The percentage difference in overall satisfaction between respondents from the highest scoring precinct and those from the lowest scoring precinct.	≤ 5%

## 2.3 Liveability and Regeneration

*Our goal is to ensure our built and natural environment continues to meet the changing needs and expectations of Darebin's community. We will continue to oversee the development of Darebin's neighbourhoods, guided by the principles of sustainability, liveability, accessibility, inclusiveness and efficiency. We will hand the municipality to subsequent Councils and future generations in better condition than it is today.*

This goal, published in *Our People, Our Place, Our Future - City of Darebin Council Plan 2009-2013* is supported through the delivery of a wide range of ongoing programs and services (Activities) as well as a series of specific projects with specific objectives and timeframes (Initiatives).

Of course, most of our Activities and Initiatives contribute to the achievement of a number of the goals outlined in the Council Plan and to assist in the readability of this document it has been necessary to allocate projects according to a 'best fit' principle.

### Activities

The City of Darebin will deliver the following services in 2010/2011 which support the achievement of the Liveability and Regeneration goal:

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Amenity and Enforcement	The Amenity and Enforcement Branch consists of four Units: Animal Management, Local Laws (responsible for enforcing Council Local laws and other State Acts), Traffic Enforcement (responsible for enforcing posted parking restrictions to ensure equitable parking and safe traffic flow) and the School Crossings Supervision Service (73 School Crossing Supervisors who work to ensure that school children travel safely to and from schools in heavy trafficked areas).	4,112 <u>(3,943)</u> 169
Asset Strategy	The Asset Strategy Branch is responsible for improving the way the City's assets are managed. Activities include planning and management of roads, drains and bridges and property management. Darebin has assets to the value of almost \$780 million, with over 600 kilometres of roads, 470 kilometres of drains and 430 properties. The Branch is also responsible for the implementation and on-going management of Council's integrated Asset Information Management and Customer Request Tracking System.	921 <u>(311)</u> 610
Building Services	The Building Services Branch aims to maintain and improve the health and safety of people and the environment in Darebin through services which promote building safety and environmental standards and ensure compliance with Building Legislation and industry standards. The Branch also maintains community awareness and acceptance of Building Legislation and meets, maintains and enforces statutory requirements for the built form and public safety in Darebin.	4,020 <u>(454)</u> 3,566

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Major Projects and Transport	<p>The Major Projects and Transport Branch delivers a range of policy development and project management services across areas including activity centres, transport management and safety, major facility development, engineering, facilities maintenance and the management of capital works projects.</p> <p>With responsibility for engineering and infrastructure project management services including design, tendering, supervision and contract management of roads, drains, major buildings and facilities as well as asset management of Council buildings and delivery of a wide range of building maintenance management services, the majority of Council's capital works budget is managed by this Branch.</p> <p>The Branch also provides professional advice and policy for Council on all traffic management and transport planning matters, including the development of relevant transport strategies and initiatives involving the encouragement of alternative sustainable transport choices, safety, access and mobility.</p>	<p>5,223</p> <p>(425)</p> <p>4,798</p>
Urban Development	<p>The Urban Development Branch provides support and advice to Council in its roles as the Responsible Authority and Planning Authority with respect to the Darebin Planning Scheme.</p> <p>The Responsible Authority has the function of administering the Darebin Planning Scheme and this work is mostly development control, undertaken by the Statutory Planning Unit.</p> <p>The Strategic Planning Unit Planning Authority has the function of maintaining the Darebin Planning Scheme and this work includes, managing planning scheme amendments, strategic studies and research, which is undertaken by the Strategic Planning Unit.</p>	<p>3,825</p> <p>(935)</p> <p>2,890</p>

### Initiatives

In addition to the ongoing services described above, the City of Darebin will undertake many specific projects in 2010/2011 which support the achievement of the Liveability and Regeneration goal.

The major initiatives for 2010/2011 are:

- Implement the findings of the Darebin Heritage Study
- We will review and streamline car parking management in Darebin
- Implement the Community Transport Future Directions study
- Establish a Building Forum to improve planning of Council building assets
- Implement a Parks Improvement and Maintenance Program across Darebin
- Update our Property Management Plans
- Begin preparing a business case for the ongoing development of Reservoir Leisure Centre
- Expand the State of the Assets Report
- Review the Steps to Improvement Footpath Program
- Implement an integrated tree management program
- Upgrade the Preston Court House for interim use as the Darebin Intercultural Centre
- Complete the development of the Lancaster Gate Community Centre
- Upgrade facilities at the Preston City Oval
- Upgrade irrigation systems and playing surfaces at four sports grounds
- Commence development of a new streetscape strategy
- Begin implementation of the Northcote Streetscape Master Plan
- Commence implementing Stage One of Tram Route 86 Corridor Improvement project
- Develop a transport polices relating to transport safety, walking and cycling

More detail about these initiatives can be found in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

## Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Traffic management	The percentage of respondents who rate Council's performance in traffic management, the provision of street and off street parking and local road safety as 'adequate', 'good' or 'excellent'	≥ 75%
Parks and open space	The percentage of respondents who rate their personal level of satisfaction with Council's maintenance of parks, reserves and open spaces at 6 or more, on a ten point scale.	≥ 75%
Asset renewal	The amount of capital expenditure budgeted for asset renewal projects (excluding carry-forward works), expressed as a percentage of depreciation, as reported in the most recently published budget report.	> 69%

## 2.4 Celebration and Participation

*Our goal is a city that celebrates its diversity and where everyone is proud of their community and has a strong sense of belonging. We will support our residents to actively participate in community life in a way that reflects Darebin's unique characteristics.*

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Of course, most of our Activities and Initiatives contribute to the achievement of a number of the goals outlined in the Council Plan and to assist in the readability of this document it has been necessary to allocate projects according to a 'best fit' principle.

## Activities

The City of Darebin will deliver the following services in 2010/2011 which support the achievement of the Celebration and Participation goal:

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Arts and Cultural Venues	The Arts and Cultural Venues Branch manages the operation of Darebin Arts and Entertainment Centre and Northcote Town Hall. Darebin Arts and Entertainment Centre provides facilities for presentations, theatre services including technical and production advice, function and catering services for seminars, meetings, conferences and expos, and a kiosk. Northcote Town Hall offers venues for conferences, seminars, community meetings, forums and social functions as well as theatrical performances, visual arts exhibitions, concerts, screenings, markets and events.	1,967 <u>(1,263)</u> 704

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Arts and Culture	The Arts and Culture Branch aims to enrich the lives of Darebin's diverse community through a program of arts and cultural events and activities, as well as developing policies and strategies to facilitate arts practice in the municipality. The arts and cultural projects, programs, services and facilities provided by Council contribute significantly to the creativity, physical and mental wellbeing, economic development and social cohesiveness of our community.	683 <u>(30)</u> 653
Bundoora Homestead	Bundoora Homestead Art Centre is a historic house that combines art gallery spaces with an on-going exhibition program, an access gallery and cafe facilities. The Bundoora Homestead strives to foster artistic, cultural and educational development through an environment for community engagement in the appreciation of the arts, history and culture. Homestead staff also manage the City of Darebin Art and History Collection including acquisitions, storage, care, access and installation throughout City of Darebin facilities.	475 <u>(50)</u> 425
Darebin Libraries	Darebin Libraries is responsible for the delivery and management of Council's library service. Through its four static libraries at Fairfield, Northcote, Preston and Reservoir and virtual library at <a href="http://www.darebinlibraries.vic.gov.au">www.darebinlibraries.vic.gov.au</a> , Darebin Libraries provides a quality library service catering for the cultural, educational and recreational needs of the community. Our libraries are convenient, accessible and foster social interaction and community connectedness.	4,392 <u>(958)</u> 3,434
Darebin Parks	Darebin Parks is responsible for the management and maintenance of approximately 600 hectares of open space within the City of Darebin including 90 playgrounds, 48 sporting ovals, several wetlands, landscaped areas, pathways, seating, garden beds, 700 traffic management devices, waterways, bridges, catchments, dams and in excess of 65,000 street trees and 100,000 trees in parks and reserves. It also provides the management of bushland conservation and parkland areas which are located along approximately 40 kilometres of waterways and other areas of environmental significance. The Branch is also responsible for the maintenance of Bundoora Park which is one of the largest regional parks in Victoria and both the Northcote and Bundoora Golf Courses.	8,164 <u>(1,147)</u> 7,017
Leisure and Open Space	The Leisure and Open Space Branch plans and provides the community with a range of active and passive leisure and recreation facilities, programs, projects and services. The Branch undertakes recreation policy, planning and programming; facility management; sports development and liaison; specialist recreation programming for disadvantaged groups and individuals; and information provision. The Branch also plans and develops Darebin's open space system in line with Council policies and community expectations and provides landscape and urban design advice. The Branch is responsible for Council's major recreation facilities at the Darebin Community Sports Stadium, Darebin International Sports Centre, Northcote Aquatic and Recreation Centre and the Reservoir Leisure Centre.	5,788 <u>(3,946)</u> 1,842

## Initiatives

In addition to the ongoing services described above, the City of Darebin will undertake many specific projects in 2010/2011 which support the achievement of the Celebration and Participation goal.

The major initiatives for 2010/2011 are:

- Conducting the annual Darebin Community and Kite Festival
- Establish and conduct the inaugural Darebin International Student Festival
- Establish the Northcote Digital Arts Incubator at the former Northcote Police Station
- Commence development of a municipal Playspaces Strategy
- Review the operations of the Darebin International Sports Centre
- Explore funding options for the redevelopment of the Reservoir Library
- Implement the revised and expanded Darebin Community Grants program

More detail about these initiatives can be found in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

## Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Connected communities	The mean response to the question “How satisfied are you with feeling part of your community?”, on a ten point scale. The result is converted to a 0 to 100 index.	≥ 70
Recreational facilities	The percentage of respondents who rate Council's performance in sporting facilities, swimming pools, sports fields, playgrounds, arts centres, festivals and library services as 'adequate', 'good' or 'excellent'	≥ 80%
Festivals and events	The percentage of respondents who rate their personal level of satisfaction with Council's festivals and events at 6 or more, on a ten point scale.	≥ 75%

## 2.5 Environmental Sustainability

Our goal is to demonstrate leadership in climate change action and environmental sustainability, beyond both the local environment and the short term. We will demonstrate, through action, that sustainable behaviour is practical, affordable and necessary. We will develop policy and programs that foster the ongoing development of a sustainable community.

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Of course, most of our Activities and Initiatives contribute to the achievement of a number of the goals outlined in the Council Plan and to assist in the readability of this document it has been necessary to allocate projects according to a 'best fit' principle.

## Activities

The City of Darebin will deliver the following services in 2010/2011 which support the achievement of the Environmental Sustainability goal:

Council Service	Activity	Expenditure Revenue Net Cost \$'000
City Works	<p>The City Works Branch is responsible for the collection of domestic garbage and recyclables, green waste and dumped rubbish, street and right of way cleansing, the hard waste collection service, and management of the contract for the operation of the waste transfer station in Reservoir.</p> <p>The Branch is responsible for the purchase and maintenance of Council's vehicle, plant and equipment.</p> <p>The Branch also conducts the ongoing maintenance of Darebin's roads, footpath, drains and Council's extensive network of street, directional, parking, regulatory and advisory signs.</p>	<p>13,434</p> <p><u>(6,098)</u></p> <p>7,336</p>
Environmental Sustainability	<p>The Environmental Sustainability Branch develops and implements policies and programs that contribute to sustainability within Council operations and the community. The Branch also seeks to support and achieve greater integration of environmental and sustainability responsibilities across the organisation. The Branch is responsible for the Climate Change Action Plan, Sustainable Water Strategy, Stormwater Management Plan, Sustainable Water Use Plan and the Waste Management Strategy.</p>	<p>1,140</p> <p><u>(50)</u></p> <p>1,090</p>

## Initiatives

In addition to the ongoing services described above, the City of Darebin will undertake many specific projects in 2010/2011 which support the achievement of the Environmental Sustainability goal.

The major initiatives for 2010/2011 are:

- Continue implementation of the Community Climate Change Action Plan
- Review and update the Organisation's Climate Change Action Plan
- Conduct a trial of environmentally friendly road surface materials
- Determine a sustainable regional organic waste recycling contract.
- Introduce a program to support sustainable food growing and food choice in the community
- Review the contracts for residential recycling services
- Develop a Sustainable Homes and Communities Environmental Education Program
- Deliver the "Talking my Language Program" to provide culturally relevant environmental information in partnership with our diverse communities.
- Review the effectiveness of Darebin's travel behaviour change programs
- Investigate options to support Council staff to work from home
- Promote ecologically sustainable design through the planning system
- Advocate and finalise the funding for the rollout of energy efficient street lighting
- Support the Northern Alliance for Greenhouse Action's Zero Net Emissions strategy
- Review the Sustainable Water Use Plan

More detail about these initiatives can be found in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

## Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Environmental performance	The percentage of respondents who rate their personal level of satisfaction with Council's overall environmental performance at 6 or more, on a ten point scale.	≥ 75%
Reducing greenhouse emissions	The percentage of respondents who rate Council's performance in supporting a reduction in community greenhouse emissions as 'adequate', 'good' or 'excellent'	≥ 75%

## 2.6 Prudence and Prosperity

*Our goal is to underpin our decisions with robust and responsible financial planning and modelling, and to balance spending with a considered understanding of its long term implications. We will ensure the community's capacity to pay is a factor in our budget determinations and will work hard to get the greatest value from our existing resources.*

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Of course, most of our Activities and Initiatives contribute to the achievement of a number of the goals outlined in the Council Plan and to assist in the readability of this document it has been necessary to allocate projects according to a 'best fit' principle.

## Activities

The City of Darebin will deliver the following services in 2010/2011 which support the achievement of the Prudence and Prosperity goal:

Council Service	Activity	Expenditure Revenue Net Cost \$'000
Business Improvement	The Business Improvement Branch supports services through the implementation of a program of continuous improvement and by providing expertise in project management and research methodologies. The service encompasses corporate planning, performance measurement and reporting, consultation and research.	421 (0) 421
Economic Development	The Economic Development Branch develops and implements strategies and activities to foster and promote a sustainable business sector to provide local employment. The branch's activities are designed to provide an appropriate mix of land uses and functions and facilitate employment opportunities for local residents. The branch works with local trader and business associations to help them improve business performance, and also with neighbouring municipalities to develop and implement regional economic growth. The Economic Development Branch works in partnership with: the Darebin Enterprise Centre Ltd to support small business development; Northlink to support and promote sustainable regional economic development in Melbourne's North; and Apprenticeships Plus to facilitate the take up of apprenticeships and traineeships.	534 (56) 478



Council Service	Activity	Expenditure Revenue Net Cost \$'000
Financial Services	The Financial Services Branch provides financial services and support to both internal and external customers and includes the management of Council's finances, payment of salaries and wages, support for the procurement and contracting of goods and services, raising and collection of rates and charges, and valuation of properties throughout the municipality.	2,430 (416) 2,014
Information Services	The Information Services Branch provides strategic and operational computer software and hardware as well as advice and support to the organisation. Information Services provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Darebin staff. This enables the organisation to deliver services in a smart, productive and efficient way.	2,847 (0) 2,847
Infrastructure Performance	The Infrastructure Performance Branch is responsible for the development of a business improvement framework process for the Infrastructure Department, and for the review and analysis of the department's performance. The Branch undertakes service reviews in conjunction with Branch Managers, is developing a customer service charter for the department and managing the implementation for the occupational health and safety system across the department. The Branch works closely with and in collaboration with the Business Improvement Branch and the Organisation Development Branch to ensure the processes and directions of initiatives are aligned with the organisation's directions.	180 (0) 180
Organisation Development	The Organisation Development Branch provides support to the organisation on strategic issues such as change management, leadership development and organisation development. The Organisation Development Branch also provides a wide ranging level of operational services including employee relations, industrial relations, occupational health and safety, injury management, employment programs, recruitment, workers compensation and training and development. In addition the Branch provides risk management support through proactive risk management principles and practices, provision of insurance, management of insurance claims and development of business continuity strategies.	1,685 (18) 1,667

## Initiatives

In addition to the ongoing services described above, the City of Darebin will undertake many specific projects in 2010/2011 which support the achievement of the Prudence and Prosperity goal.

The major initiatives for 2010/2011 are:

- Develop common payment options for Council payments
- Develop a policy for the establishment of Special Rate Levies for business marketing
- Develop an action plan for the implementation of Business Continuity Planning
- Develop and maintain an electronic register of all organisational risks
- Continue implementation of the Climate Change and Peak Oil Adaptation Strategy
- Begin a program of targeted operational reviews of selected Council services
- Continue implementation of the Information Technology Strategy
- Undertake a coordinated review of organisational performance indicators
- Finalise the review of the staff performance management system
- Review the application process for Planning permits required by a Special Building Overlay
- Implement the outcomes of the Darebin Enterprise Agreement Number 5
- Develop a strategic plan for Council's organisation development activities
- Implement a change management strategy to support the introduction of Radio Frequency Identification Technology in Darebin's libraries
- Review the Darebin Staff Code of Conduct

- Upgrade Council's financial management software
- Review the software that supports Council's internet and intranet sites
- Develop a detailed contract management framework and enhance linkages with Council's contract management system
- Trial the use of different parking overstay detection technologies
- Support staff in the ongoing use of the Customer and Asset Management System
- Complete the development of the Economic Development Strategy

More detail about these initiatives can be found in *Delivering Our Promise - Council Plan Action Plan 2010/2011*.

#### Key strategic activities

Strategic Activity	Performance Measure	Performance Target
Financial Sustainability	The result of the most recent published financial sustainability risk assessment undertaken by the Victorian Auditor General's Office following its review of the audited statements.	Low risk
Underlying Surplus	The budgeted underlying surplus reported in the most recently published budget report.	> \$0
Customer Service	The percentage of respondents who have contacted Council in the previous twelve months who rate Council's performance in ease of contact, helpfulness of staff, speed of response and attitude of staff as 'adequate', 'good' or 'excellent'	≥ 75%
Staff Turnover	The equivalent full time number of staff resigning or retiring from the City of Darebin in a given year, expressed as a percentage of the overall number of equivalent full time staff.	5 – 15%

## 2.7 Performance statement

The Key Strategic Activities detailed in the preceding pages are summarised again in Appendix D. The Key Strategic Activities, their performance measures, targets and results are audited at the end of the year and are included in the Performance Statement as required by the section 132 of the Local Government Act 1989. The Annual Report for 2009/2010 will include the audited Performance Statement which is presented to the Minister for Local Government and the local community.

## 2.8 Reconciliation of strategic objectives with budgeted operating result

The net cost of delivering Council's activities and initiatives for the 2010/11 year by strategic objective is shown in the following table.

	Budget 2010/11		
	Net cost (revenue)	Expenditure	Revenue
	\$000s	\$000s	\$000s
Leadership and engagement	7,822	7,977	(156)
Community Wellbeing	13,285	26,172	(12,887)
Livability and regeneration	12,033	18,102	(6,068)
Celebration and participation	14,076	21,469	(7,393)
Environmental sustainability	8,426	14,574	(6,148)
Prudence and prosperity	7,607	8,097	(490)
Other items not attributed to objectives	1,135	1,135	
<b>Total activities and initiatives</b>	<b>64,384</b>	<b>97,525</b>	<b>(33,141)</b>
Non-attributable items <sup>1</sup>	19,278		
<b>Deficit before funding sources</b>	<b>83,662</b>		
Rates (excluding service charges)	82,513		
Capital grants and contributions	7,111		
<b>Funding sources</b>	<b>89,624</b>		
<b>Surplus for the year</b>	<b>5,962</b>		

<sup>1</sup> Includes grants commission, depreciation, major maintenance, proceeds and cost of assets sold and insurance.

### 3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

#### 3.1 Snapshot of the City of Darebin

Just five kilometres north of the centre of Melbourne, the City of Darebin includes the suburbs of Alphington, Bundoora, Fairfield, Kingsbury, Northcote, Preston, Reservoir and Thornbury.

##### A History of Darebin

The City of Darebin has been home to the Wurundjeri people for many thousands of years, and parts of Darebin still hold cultural significance to their descendants. Darebin's Indigenous history is an important part of the community's rich mix of cultures and is acknowledged by Council on formal occasions.

The Batman Treaty, signed on the banks of the Merri Creek in 1835 marked the beginning of the settlement of Melbourne and was the first in a series of events that would change Darebin forever. In 1837 the land north of Melbourne was surveyed by the Government Surveyor, William Hoddle and from 1840, settlers began to live in Darebin. At that time, the lack of public transport meant that Darebin would become home to employees of the many local factories constructed in Northcote, Thornbury and Preston.

In 1856, local government began when the Epping District Roads Board was created and in 1871 the Shire of Darebin was formed, covering an area more than six times the size of Darebin today. In 1994, Victorian Council amalgamations brought together the then Cities of Preston, Northcote and small parts of the Cities of Coburg, Heidelberg and Diamond Valley and the City of Darebin was formed.

##### The Darebin Community

##### **Over 136,000 people call Darebin home**

The population declined steadily from the late 1970s through to the mid-1990s, but has grown since, and is projected to increase by 148,000 by 2021.

##### **One in four Darebin residents was born in a non-English speaking country**

Almost one third of Darebin residents were born overseas. The major contributing countries are Italy, Greece, China, the United Kingdom, and India. Almost one quarter of Darebin's residents were born in non-English speaking countries.

##### **Over one third of Darebin's residents speak a language other than English at home**

Darebin's residents speak a wide range of languages, with 39% speaking a language other than English at home. The most common other languages are Italian, Greek, Arabic, Mandarin and Macedonian which combined are spoken by around one in four residents. Of those born in non-English speaking countries, one in four don't speak English well, or at all.

##### **Over one in 10 Aboriginal and Torres Strait Islander Melbournians lives in Darebin**

A total of 1,110 Aboriginal and Torres Strait Islanders live in Darebin contributing 0.9% of the total population. The City of Darebin has the largest proportion of Aboriginal and Torres Strait Islander residents of the 31 municipalities in metropolitan Melbourne, and Darebin's indigenous community is among the largest in Victoria.

##### **One in five Darebin residents is over 60 years of age**

One fifth of Darebin's population is aged 60 years and over. Australia's population is ageing and Darebin is no exception. This group of residents is expected to continue to grow over the next two decades to make up one quarter of the population by 2031.

### **One in four Darebin households earns less than \$500 per week**

One in four Darebin households earn less than \$500 per week (\$26,000 per year) compared to less than one in five households across metropolitan Melbourne (18%). While the socio-economic profile of Darebin is changing, with more residents earning higher incomes, it is important to remember that a significant proportion of the population still experiences a level of relatively high socio-economic disadvantage. An important part of Council's role in the community is to provide support to these residents.

### **Almost one in five Darebin residents has a disability**

Over 25,000 Darebin residents are affected by a disability of some kind, including physical disabilities and medical conditions, psychological and intellectual conditions or learning disabilities. These residents include children, adolescents, adults and senior citizens. Of the residents with a disability almost one third (29%) require assistance.

### **Darebin's non-Christian religious community has doubled in five years**

The increasing proportion of residents born in China and India is contributing to growth in the local Buddhist and Hindu communities. The proportion of Islamic residents has also increased. These changes have resulted in the non-Christian religious community in Darebin doubling in size from 4.1% in 1991 to 8.6% in 2006. Perhaps the most dramatic change in the religious affiliations of Darebin residents can be found in the proportion of residents with no religious affiliation, a group which has grown from representing 12.3% of the community in 1991 to 19.2% in 2006.

### **The City of Darebin**

The 53 square kilometres that make up the City of Darebin stretch from Melbourne's inner northern suburbs of Northcote and Fairfield out to the traditional middle ring suburbs of Reservoir and Bundoora. The municipality has over 63,000 properties, including over 57,000 homes.

### **The median residential property price in Darebin is higher than the metropolitan Melbourne average while the median rental price is lower**

Over the last decade, a wave of gentrification has radiated outward from Melbourne's inner city. In March 2009 the median house price in Darebin was \$544,000 compared to the metropolitan Melbourne average of \$410,000. The median rent in Darebin in March 2009 ranged from \$230 for a one bedroom flat to \$360 for a three bedroom house. Overall the median rent in Darebin was lower than the median rent for metropolitan Melbourne.

### **There are over 900 hectares of open space in Darebin**

Bordered by the Darebin and Merri Creeks, the City of Darebin contains a diverse range of open spaces, ranging from small, local parks up to major regional parklands such as the All Nations Park in Northcote and Bundoora Park in Bundoora. Added to this are environmentally sensitive areas such as the Central Creek Grasslands, the wildlife reserve at La Trobe University and the Leamington Street Wetlands.

### **The City of Darebin has assets totaling over \$900 Million.**

In addition to cash and investments, the City of Darebin owns, controls, manages or maintains an extensive range of physical assets. These include over 600km of roads, 2,000km of drains, 300 buildings, 450 hectares of parkland and over 45,000 street trees. In 2008/2009, depreciation alone ran to a total cost of over \$16 Million.

### **Darebin's employment profile is as diverse as its community**

Approximately 56,000 Darebin residents are employed in a wide range of industries, with no one sector dominating. Employment is split roughly equally between four main industry sectors - retail, property and business services, health and community services, and manufacturing. Together, these four industries employ half of Darebin's working population.

Home to over 40,000 jobs, Darebin's business sector is dominated by manufacturing, retail, education and training, and health care and social assistance.

### **Darebin's unemployment picture is changing**

In the past, Darebin's traditional manufacturing base has made the employment market vulnerable to changes in economic conditions. This has been seen in unemployment rates, which have always been higher than the Melbourne average.

However, with an increasing proportion of residents working in white collar jobs, more residents holding university degrees and fewer residents with no post high school qualifications, Darebin's labour force is more resilient than ever before.

### **The City of Darebin is among the largest employers in the municipality**

The City of Darebin itself directly employs over 800 permanent staff on a full or part time basis and many more in casual positions. This makes the City of Darebin one of the municipality's largest employers, and a big part of the local labour market. Many Council employees are also residents of the city, and bring an important local knowledge and understanding to their jobs.

### **Budget implications**

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- Cultural and linguistic diversity means that Council needs to use a variety of media and other information in languages other than English for communication with residents and use interpreting services for interpersonal communication with residents. Council also draws on the abilities of its bilingual staff to assist with this service
- With one of the largest populations of older persons in Victoria, Council has significant demands for the provision of services such as home care and meals on wheels. The Budget and Strategic Resource Plan are based on Council continuing to meet the demand for these services without a waiting list, with a consequent increase in the cost of these services
- Around 21% of residential ratepayers are entitled to the State Government pensioner rates concession. Council introduced an additional Council-funded rebate of \$50 to pensioner ratepayers in the 2009/10 year. In addition to rates, Council offers discounts to pensioners on a range of its user-pay services including the optional green waste collection service and these are reflected in the annual budget
- Over 25,000 Darebin residents are affected by a disability of some kind and Council has set out measures to ensure appropriate access to buildings and services in its Disability Access and Inclusion Plan. This Plan influences a range of measures in both the operating and capital budgets.

### **3.2 External influences**

In preparing the 2010/11 budget, a number of external influences have been taken into consideration because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- The annual inflation rate (CPI) advised by the Australian Bureau of Statistics (ABS) for the March 2010 quarter was 2.9%. The Victorian State Government Budget Papers for 2010/11 forecast CPI at 2.25% for 2010/11.
- The Victorian State Government recently announced an increase in tipping charges for general waste disposal to land fill from \$9 a tonne to \$30 a tonne from the 1 July 2010 – operating budget impact of an additional \$0.60 million in tipping charges.
- The bushfires in 2009 highlighted the importance of ensuring trees are clear of power lines. Additional expenditure of \$0.30 million has been included in the budget to ensure council continues to provide a safe environment for our community.
- The costs of utilities, specifically electricity and water charges are expected to increase significantly in the coming years.

### **3.3 Internal influences**

As well as external influences, there are also a number of internal influences which have had a significant impact on the preparation of the 2010/11 Budget. These matters have arisen from events occurring in the 2009/10 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2010/11 year due to internal factors or key Council decisions. These matters and their financial impact are set out below:

- Operating grants received in the 2009/10 year which will be expended in the 2010/11 year – Operating budget impact \$0.72 million increase in expenditure;
- The budgeted capital works program for the 2009/10 year will not be fully completed and \$7.60 million for funding of capital works projects is forecast to be carried forward and completed in the 2010/11 year – Operating budget impact \$0.50 million increase in expenditure;
- A review of the operations of the Reservoir Leisure Centre has taken place and changes introduced to enhance the efficiency of the service being delivered – Operating budget impact \$0.10 million reduction in net expenditure.
- Completion of the construction of Lancaster Gate Community Centre will require on-going operating expenditure to deliver exceptional community services and opportunities for residents to connect with their neighbourhood. The 2010/11 budget includes \$0.10 million for operating the centre, with this budget increasing in the coming years as the centre becomes fully operational.

### 3.4 Budget principles

In response to these and other significant influences, guidelines were prepared and distributed to all council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be reviewed and increased with reference to market levels, benchmark comparisons, and general CPI levels;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2009/10 levels with an aim to use less resources and an emphasis on innovation and efficiency;
- Salaries and wages to be increased in line with Collective Agreement outcomes where known;
- Staff levels to be maintained at 2009/10 levels except to meet increased demand for services;
- New initiatives or projects which are not cost neutral to be justified through a business case;
- Real savings in expenditure and increases in revenue identified in 2009/10 to be preserved;
- Operating revenues and expenses arising from completed 2009/10 capital projects to be included; and
- A targeted saving in operating costs to be achieved across all Council departments and service areas through a rigorous review of budgeted income and expenditure.

### 3.5 Legislative requirements

Under the Local Government Act 1989 (“the Act”), Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Finance and Reporting) Regulations 2004 (“the Regulations”) which support the Act.

The 2010/11 budget, which is included in this report, is for the year 1 July 2010 to 30 June 2011 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flow Statement and Capital Works Statement. These statements have been prepared for the year ending 30 June 2011 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations. The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The budget includes consideration of a number of long term strategies to assist Council in considering the budget in a proper financial management context. These include a Strategic Resource Plan for the years 2010/11 to 2013/14 (section 8), Rating Strategy (section 9) and Other Long Term Strategies (section 10) including borrowings, infrastructure and service delivery.

## 4. Analysis of operating budget

This section analyses the expected revenues and expenses of the Council for the 2010/11 year.

### 4.1 Budgeted operating statement

	Ref	Forecast	Budget	Var
		2009/10	2010/11	
		\$000s	\$000s	\$000s
Operating revenue	4.2	120,174	125,893	5,719
Operating expenditure	4.3	(114,238)	(120,078)	(5,840)
Net gain on sale of assets	4.2.8	367	148	(219)
<b>Surplus (deficit) for the year</b>		<b>6,303</b>	<b>5,962</b>	<b>(340)</b>
Grants - capital	4.2.6	(5,365)	(7,111)	(1,746)
Grants - operating in advance	4.1.1	2,085	717	(1,368)
Maintenance - carried forward	4.1.2	(117)	507	624
Donated Assets	4.1.3	(700)		700
<b>Underlying surplus (deficit)</b>		<b>2,206</b>	<b>75</b>	<b>(2,130)</b>

The underlying result is the net surplus for the year adjusted for capital grants and contributions and timing differences on grants receipt and spent. It is an accepted measure of financial sustainability as it is not impacted by non-recurring or once-off items of revenues and expenses which can often mask the operating result.

The underlying result for the 2010/11 year is a surplus of \$0.08 million which compares with a \$2.20 million surplus forecast for the 2009/10 year. The 2009/2010 projection has benefited from higher contributions and interest income.

#### 4.1.1 Grants – operating in advance

Expenditure of grant funding received in 2009/10 but unspent at the end of the 2009/10 year of \$0.72 million has been included in the 2010/11 budget to fulfill council's obligations to the grant provider. This expenditure is excluded when determining the 2010/11 underlying result.

Examples of the expenditure of grant funding carried forward include funding for the neighbourhood renewal program and the Best Start program.

#### 4.1.2 Maintenance – carried forward projects

Maintenance projects budgeted in 2009/10 but unspent at the end of the year of \$0.51 million have been included in the 2010/11 budget. When determining the underlying result for 2010/11, this expenditure is excluded as this amount would have been expended in the 2009/10 year under normal circumstances.

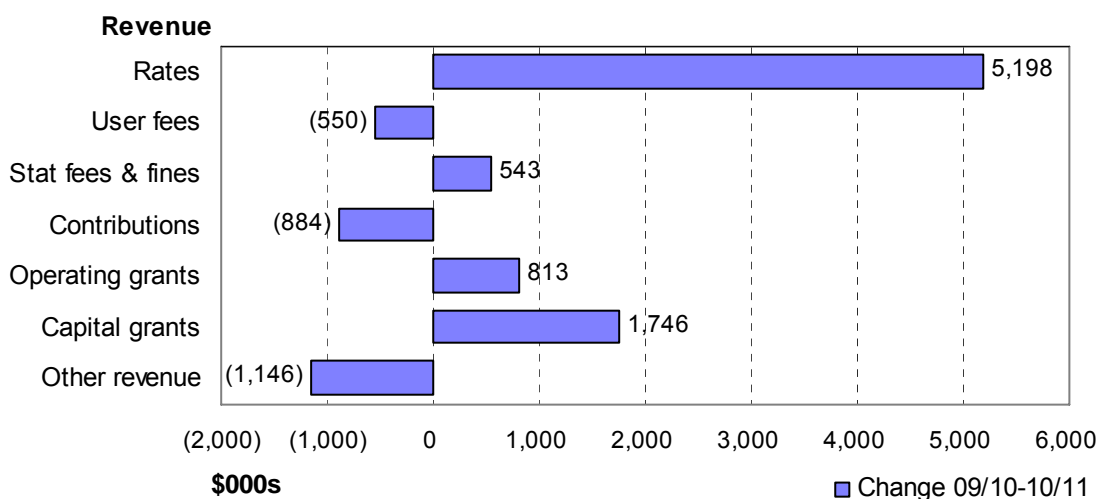
#### 4.1.3 Donated assets

Donated assets relate to property, plant and equipment gifted from other organisations. In 2009/10 the Lancaster Gate site was gifted to Darebin by VicUrban.



## 4.2 Operating revenue

	Ref	Forecast	Budget	Var
		2009/10	2010/11	
		\$000s	\$000s	\$000s
Rates and charges	4.2.1	78,720	83,918	5,198
User fees	4.2.2	10,820	10,270	(550)
Statutory fees and fines	4.2.3	4,203	4,747	543
Contributions	4.2.4	2,884	2,000	(884)
Grants - operating	4.2.5	14,107	14,920	813
Grants - capital	4.2.6	5,365	7,111	1,746
Other	4.2.7	4,074	2,928	(1,146)
<b>Total operating revenue</b>		<b>120,174</b>	<b>125,893</b>	<b>5,719</b>
Net gain on sale of assets	4.2.8	367	148	(218)



### 4.2.1 Rates and charges (\$5.20 million increase)

Excluding the impact of supplementary rates, the pensioner rate rebate and rates on vacant land, it is proposed that rates on property assessments be increased by an average of 4.5% over 2009/10 to \$81.86 million. Supplementary rates on property developments are forecast to be \$0.50 million in 2010/11, with special charge scheme rates for retail activity areas forecast to be \$0.28 million. A rate rebate to pensioner ratepayers of \$50, in addition to the rebate provided by the State Government, will continue to be provided in 2010/11 at a cost of \$0.63 million. A new vacant land rate for residential and business properties is proposed and will raise an additional \$0.59 million in rates. The green waste collection service charge of \$1.40 million is also included in rates and charges for the 2010/11 year. Section 9 “Rating Strategy” and Appendix B “Statutory Disclosures” include a more detailed analysis of the rates and charges to be levied for 2010/11.

### 4.2.2 User fees (\$0.55 million reduction)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council’s services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home support services. In setting the budget, the key principles for determining the level of user charges has been to ensure that existing fees and charges are reviewed and increased with reference to market levels, benchmark comparisons, and general service cost charges.

User charges are projected to reduce by 5.1% or \$0.55 million compared to 2009/10. The main area contributing to this reduction is revenue previously received through the provision of employees and administration services to the Preston Public Cemetery (\$0.70 million). Responsibility for the Preston Public Cemetery transferred from Darebin Council to the Greater

Metropolitan Cemeteries Trust on the 1 April 2010. This reduction is partly offset by increases in Reservoir Leisure Centre (\$0.15 million) and Aged and Disability Services (\$0.10 million). A detailed listing of fees and charges is included in Appendix E “Statement of Fees and Charges”.

#### 4.2.3 Statutory fees and fines (\$0.54 million increase)

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 12.9% or \$0.54 million compared to 2009/10, due mainly to expected increases in parking fines through enforcement of parking restrictions. A detailed listing of fees and charges is included in Appendix E “Statement of Fees and Charges”.

#### 4.2.4 Contributions (\$0.88 million decrease)

Contributions relate to monies paid by developers in regard to developer contribution schemes (DCP), public resort & recreation and car parking in accordance with planning permits issued for property development.

Based on review of the expected level of development activity and a higher than normal level in 2009/10, contributions are projected to decrease by 30.7% or \$0.88 million in 2010/11.

#### 4.2.5 Operating grants and contributions (\$0.81 million increase)

Operating government grants and contributions include all monies received from State and Federal sources for the purposes of funding the delivery of Council’s services to ratepayers and contributions from other parties towards service delivery objectives.

Overall, the level of grants and contributions is forecast to increase by 5.8% or \$0.81 million compared to 2009/10. The first quarterly payment of the Victoria Grants Commission funding for 2009/10 (of \$1.19 million) was received in 2008/09 and excluded from the 2009/10 forecast. This is the main reason for the increase in operating grants in 2010/11.

Significant movements in grant and contribution funding are summarised below.

	Forecast Actual 2009/10 \$'000	Budget 2010/11 \$'000	Var \$'000
Victorian Grants Commission	3,263	4,263	1,025
Home Support	538	608	70
General Home care	1,980	2,055	74
Dementia Care	346	401	55
Northern Interfaith Project	90	0	(90)
Best Start	162	100	(62)
Northcote Place Manager	80	0	(80)

#### 4.2.6 Capital grants and contributions (\$1.75 million increase)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. The amount of capital grants received each year can vary significantly depending on the types of works included in the capital works program each year.

Overall, the level of capital grants and contributions is forecast to increase by 32.5% or \$1.75 million compared to 2009/10. Significant grants and contributions are budgeted to be received for the Reservoir Library Redevelopment (\$4.00 million), Batman Park Community Hall and Kindergarten (\$0.20 million), Roads to Recovery projects (\$0.44 million), Preston Connect (\$0.25 million), LE Cotchin Reserve projects (\$0.16 million), Cramer Street powerline relocation (\$0.40 million), Urban design improvements for Route 86 project (\$0.16 million), Darebin Creek shared path (\$0.20 million), DISC roof repairs (\$0.15 million) and the Intercultural Centre Project (\$0.17 million).

#### 4.2.7 Other revenue (\$1.14 million decrease)

Other revenue relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments and rate arrears.

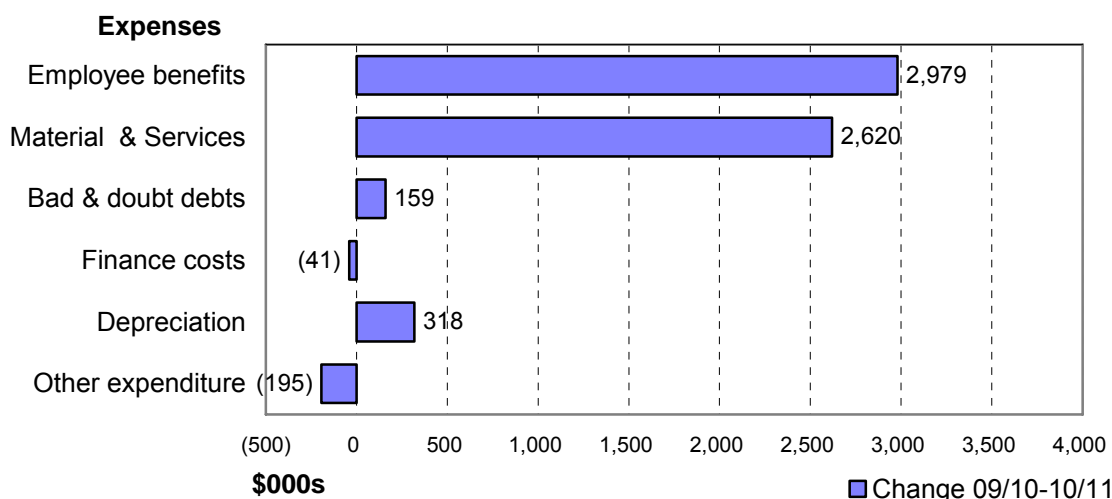
Other revenue is forecast to decrease by 28.1% or \$1.14 million compared to 2009/10. The decrease is due mainly to recognition of income from the gifting of the Lancaster Gate site by VicUrban to Darebin (\$0.70 million) in 2009/10.

#### 4.2.8 Net gain on sale of assets (\$0.21 million decrease)

Proceeds from the sale of Council assets is forecast to be \$0.93 million for the 2010/11 year. This is for the planned cyclical replacement of the plant and vehicle fleet. The written down value of assets sold is forecast to be \$0.78 million.

### 4.3 Operating expenditure

	Ref	Forecast	Budget	Var
		2009/10 \$000s	2010/11 \$000s	\$000s
Employee benefits	4.3.1	57,561	60,541	2,979
Materials and services	4.3.2	29,733	32,353	2,620
Bad and doubtful debts	4.3.3	648	807	159
Finance costs	4.3.4	243	203	(41)
Depreciation and amortisation	4.3.5	17,077	17,395	318
Other	4.3.6	8,976	8,781	(195)
<b>Total operating expenditure</b>		<b>114,238</b>	<b>120,078</b>	<b>5,840</b>



#### 4.3.1 Employee benefits (\$2.98 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation and workers compensation premium.

Employee benefits are forecast to increase by 5.2% or \$2.98 million in total compared to 2009/10. This increase relates to the increase in salary and wages under relevant industrial agreements, employee on-costs such as leave provisions and workers compensation, and resources to meet additional community demand.

#### 4.3.2 Materials and services (\$2.62 million increase)

Materials and services include the purchases of consumables, payments to contractors for the provision of services, major maintenance and utility costs.

Major maintenance is forecast to increase by 53.3% to \$5.12 million and relates to capital works projects which are considered to be maintenance rather than capital expenditure.

Payments to contractors for the provision of services have increased by 5.6% to \$18.69 million compared to the 2009/10 forecast. The main items contributing to this increase are increased general waste to land filling tipping costs from \$9 per tonne to \$30 per tonne (\$0.60 million), the costs associated with increased pruning of trees away from power lines (\$0.30 million), and a number new initiatives including introduction of a monthly community newsletter, enhancement of communication and engagement tools for culturally and linguistically diverse communities and additional programs to promote environmental sustainability.

Utility charges have increased by 3.5% to \$3.25 million compared to 2009/10.

#### 4.3.3 Bad and doubtful debts (\$0.16 million increase)

Bad and doubtful debts refer to the write-off of revenue not expected to be collected. The provision relates mainly to traffic infringement income and non-collectability of other council debts.

#### 4.3.4 Finance costs (\$0.04 million decrease)

Finance costs include interest, loan establishment fees and other charges. Finance costs are forecast to decrease by \$0.04 million compared to 2009/10. The reduction reflects existing borrowing arrangements which include a reducing interest component over the life of the loans. No new loans are forecast for 2010/11.

#### 4.3.5 Depreciation and amortisation (\$0.31 million increase)

Depreciation measures the allocation of the value of an asset over its useful life for Council's property, plant and equipment, including infrastructure assets such as roads and drains, from delivering services to the community. The increase of \$0.31 million for 2010/11 is due to the impact of the capital works program and the full year effect of depreciation on new assets acquired in the 2009/10 year. Refer to section 6 "Analysis of Capital Budget" for a more detailed analysis of Council's capital works program for the 2010/11 year.

#### 4.3.6 Other expenses (\$0.19 million decrease)

Other expenses relate to a range of items including contributions to community groups, advertising, insurances, motor vehicle registrations and other miscellaneous expenditure items.

Other expenses are forecast to decrease by 2.2% or \$0.19 million compared to 2009/10. The decrease is primarily due to a reduction in legal fees (\$0.16 million) with heightened focus on the management of these expenses in 2010/11.

## 5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2010/11 year.

### 5.1 Budgeted cash flow statement

	Ref	Forecast	Budget	Var
		2009/10	2010/11	
		\$000s	\$000s	\$000s
<b>Operating activities</b>				
Receipts from customers		98,885	102,438	3,552
Payments to suppliers and employees		(96,133)	(101,687)	(5,554)
Interest received		1,667	1,275	(392)
Government receipts		18,772	22,030	3,259
<b>Net cash inflow from operating activities</b>	5.1.1	<b>23,191</b>	<b>24,056</b>	<b>865</b>
<b>Investing activities</b>				
Proceeds from sale of property, plant and equipment		1,308	932	(376)
Repayment of loans and advances		70	81	11
Payments for property, infrastructure, plant and equipment		(22,647)	(33,073)	(10,426)
<b>Net cash outflow from investing activities</b>	5.1.2	<b>(21,269)</b>	<b>(32,060)</b>	<b>(10,791)</b>
<b>Financing activities</b>				
Finance costs		(243)	(203)	41
Repayment of borrowings		(607)	(622)	(15)
<b>Net cash outflow from financing activities</b>	5.1.3	<b>(850)</b>	<b>(824)</b>	<b>26</b>
<b>Net increase(decrease) in cash held</b>		<b>1,072</b>	<b>(8,829)</b>	<b>(9,901)</b>
Cash and cash equivalents at beginning of year		27,984	29,056	1,072
<b>Cash &amp; cash equivalents at end of year</b>	5.1.4	<b>29,056</b>	<b>20,227</b>	<b>(8,829)</b>

#### 5.1.1 Operating activities (\$0.87 million increase in cash inflows)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The increase in cash inflows from operating activities is due to a \$3.26 million increase in government receipts relating mainly to funding for capital works, and \$3.55 million in receipts from customers due to the increase in rates and other charges. These increases are partly offset by an increase in payments to suppliers and employee (\$5.55 million).

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Ref	Forecast	Budget	Var
		2009/10	2010/11	
		\$000s	\$000s	\$000s
<b>Surplus/(deficit) for the year</b>	4.1	6,303	5,962	(340)
Depreciation	4.3.5	17,077	17,395	318
Loss(gain) on sale of assets	4.2.8	(367)	(148)	219
Finance costs	4.3.4	243	203	(41)
Donated Assets		(700)		
Net movement in current assets and liabilities		635	644	9

<b>Cash flows available from operating activities</b>	<b>23,191</b>	<b>24,056</b>	<b>865</b>
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### 5.1.2 Investing activities (\$10.79 million increase in cash outflows)

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. The increase in cash outflows from investing activities is due mainly to a \$10.43 million increase in the capital expenditure component of the capital works program. Capital expenditure in 2010/11 includes \$7.60 million relating to projects carried forward from the 2009/10 year.

### 5.1.3 Financing activities (\$0.03 million decrease in cash outflows)

Financing activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and repayable advances to other organisations. The increase in cash inflows from financing activities reflects the reduction in finance costs as loan borrowing reduces. There are no new loan borrowings budgeted for 2010/11.

### 5.1.4 Cash and cash equivalents at end of the year (\$8.83 million decrease in cash)

Overall, total cash and investments are forecast to decrease by \$8.83 million to \$20.22 million at 30 June 2011. This is due mainly to the funding of incomplete capital works carried forward from the 2009/10 year of \$7.60 million.

## 5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement indicates that Council is estimating at 30 June 2011 it will have cash and investments of \$20.22 million, which has been restricted as shown in the following table.

	Ref	Forecast	Budget	Var
		2009/10	2010/11	
		\$000s	\$000s	\$000s
<b>Total cash and investments</b>		29,056	20,227	(8,829)
Restricted cash and investments				
- Statutory reserves	5.2.1	(4,825)	(4,136)	689
- Long service leave	5.2.2	(8,496)	(8,961)	(465)
<b>Unrestricted cash and investments</b>	5.2.3	15,735	7,130	(8,605)

### 5.2.1 Statutory reserves (\$0.69 million decrease)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenue for Council, they are not available for other purposes. The decrease is due to the use of reserve funds on projects in the capital works program over and above any new contributions received in 2010/11.

### 5.2.2 Long service leave (\$0.47 million increase)

These funds are separately identified as restricted to ensure there are sufficient funds to meet Council's obligations as set out in the Local Government (Long Service Leave) Regulations 2002. The increase in the long service amount reflects the expected growth in long service leave as a result of increases in wages and salaries offset by leave taken.

### 5.2.3 Unrestricted cash and investments (\$8.60 million decrease)

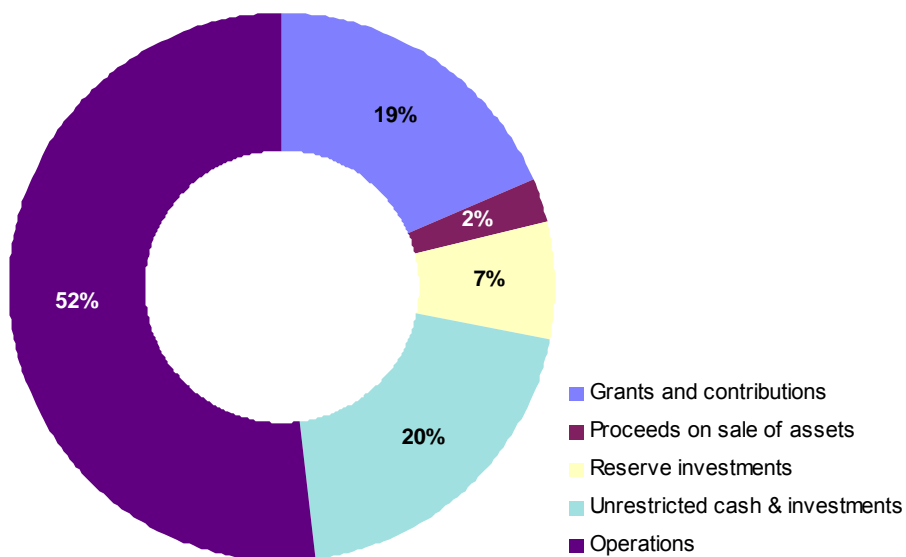
These funds are available to meet Council's cash flow requirements including the running of its operations and unexpected short term needs, and to ensure Council can meet its commitments as and when they fall due. The decrease is due mainly to the funding of incomplete capital works carried forward from the 2009/10 year of \$7.60 million and expenditure in 2010/11 for which grants were received in advance in 2009/10 of \$0.72 million.

## 6. Analysis of capital budget

This section analyses the planned capital works program for the 2010/11 year and the sources of funding.

### 6.1 Funding sources

	Forecast		Budget	
	2009/10	2010/11	2010/11	Var
<i>External</i>	Ref	\$000s	\$000s	\$000s
Grants - capital and contributions	6.1.1	5,365	7,111	1,746
Proceeds on sale of assets	6.1.2	1,307	932	(376)
<b>Total external funds</b>		6,672	<b>8,042</b>	1,370
<i>Internal</i>				
Reserve cash and investments	6.1.3	1,850	2,690	840
Unrestricted cash and investments	6.1.4	1,026	7,604	6,579
Operations	6.1.5	16,443	19,865	3,422
<b>Total internal funds</b>		19,319	<b>30,159</b>	10,840
<b>Total funding sources</b>		25,991	<b>38,202</b>	12,211



**Budgeted funding sources 2010/11**

#### 6.1.1 Capital grants and contributions (\$7.11 million)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for the Reservoir Library Redevelopment (\$4.00 million), Batman Park Community Hall and Kindergarten (\$0.20 million), Roads to Recovery projects (\$0.44 million), Preston Connect (\$0.25 million), LE Cotchin Reserve projects (\$0.16 million), Cramer Street powerline relocation (\$0.40 million), Urban design improvements for Route 86 project (\$0.16 million), Darbin Creek shared path (\$0.20 million), DISC roof repairs (\$0.15 million) and the Intercultural Centre Project (\$0.17 million).

### 6.1.2 Proceeds from sale of assets (\$0.93 million)

Proceeds from sale of assets relates to the sales of light and heavy fleet in accordance with Council's fleet replacement program.

### 6.1.3 Reserve investments (\$2.69 million)

The Council has cash reserves set aside for specific purposes, which it uses to partly fund its annual capital works program. For the 2010/11 year \$2.69 million of reserve funds will be used to partly fund developer contribution scheme projects (\$0.79 million), playgrounds (\$0.30 million), sporting surfaces and infrastructure (\$0.45 million), street tree plantings (\$0.28 million) and other parks and open space works (\$0.87 million). Further analysis is included in Appendix A "Budget Statements".

### 6.1.4 Unrestricted cash and investments (\$7.60 million)

Included within the unrestricted cash and investments balance at the end of 2009/10 are unspent funds for incomplete works to be carried forward to the 2010/11 year. It is forecast that \$7.60 million will be drawn-down from unrestricted cash and investments to fund the 2010/11 capital works program.

### 6.1.5 Operations (\$19.86 million)

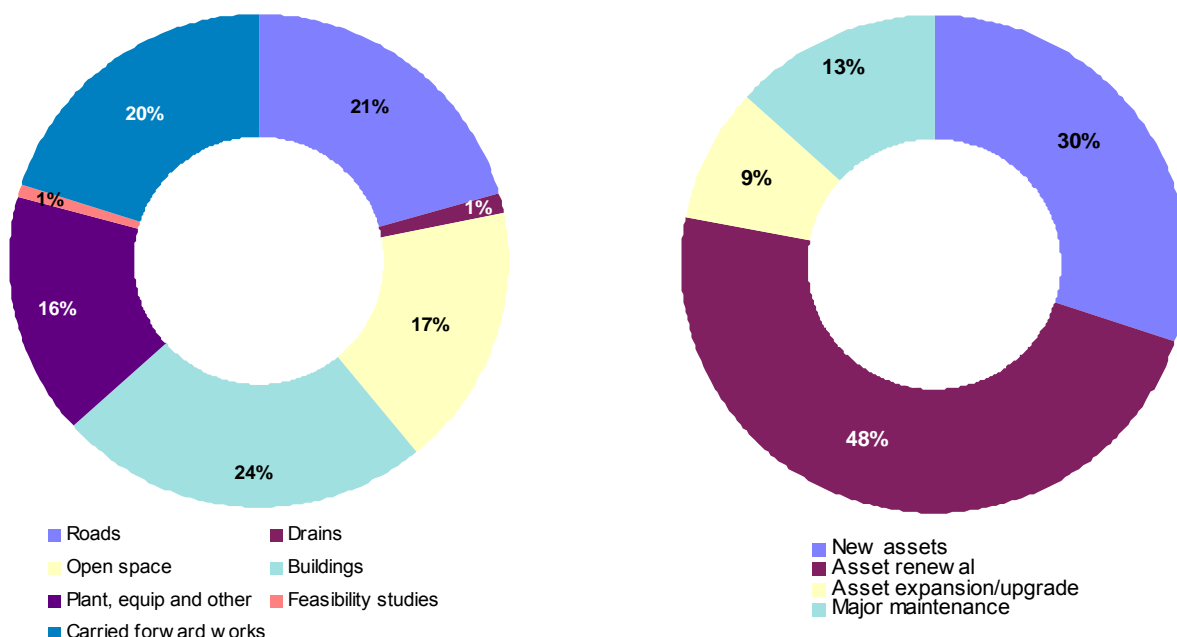
During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$19.86 million generated from operations will be used to fund the 2010/11 capital works program. Refer section 5 "Analysis of Budgeted Cash Position" for more information on funds from operations.

## 6.2 Capital works

	Ref	Forecast		Var
		2009/10	Budget 2010/11	
		\$000s	\$000s	\$000s
<b>New works</b>				
Roads	6.2.1	8,080	7,857	(223)
Drains	6.2.2	312	545	233
Open space	6.2.3	4,343	6,542	2,198
Buildings	6.2.4	7,133	9,202	2,069
Plant, equipment and other	6.2.5	5,757	6,097	341
Feasibility studies	6.2.6	367	355	(12)
<b>Total new works</b>		25,991	<b>30,597</b>	4,606
Works carried forward from previous year	6.2.7	0	7,604	7,604
<b>Total capital works</b>		25,991	<b>38,202</b>	12,211
<b>Represented by:</b>				
Capital expenditure				
- Asset renewal	6.2.8	14,230	18,329	4,100
- New assets	6.2.8	4,572	11,437	6,865
- Asset expansion / upgrade	6.2.8	3,844	3,307	(537)
<b>Total capital expenditure</b>		22,646	<b>33,073</b>	10,427
Operating expenditure				
- Major maintenance <sup>1</sup>		3,344	5,129	1,784
<b>Total capital works program</b>		25,991	<b>38,202</b>	12,211

1. These items are expensed in the Operating Budget as they do not meet the definition of capital expenditure.





**Budgeted capital works for 2010/11**

**6.2.1 Roads (\$7.86 million)**

Roads includes local roads, car parks, footpaths, bike paths, bridges & culverts, declared main roads, traffic devices, street lighting and traffic signals.

For the 2010/11 year, \$7.86 million will be expended on road projects including local road reconstructions (\$3.07 million), road resurfacing (\$1.86 million), roads to recovery projects (\$0.44 million), footpaths (\$0.57 million), Preston connect (\$0.54 million), car parks (\$0.17 million) road and bridge maintenance (\$0.26 million), laneways (\$0.08 million) and traffic and transport projects (\$0.82 million).

**6.2.2 Drains (\$0.55 million)**

Drains includes drains in road reserves, retarding basins and waterways.

For the 2010/11 year, \$0.55 million will be expended on drainage projects including maintenance and flood management.

**6.2.3 Open space (\$6.54 million)**

Open Space includes parks, playing surfaces, streetscapes, playground equipment, irrigation systems, trees and public art.

For the 2010/11 year, \$6.54 million will be expended on open space projects including Urban design improvements for the Route 86 project (\$1.20 million), the Darebin Creek shared path (\$0.40 million), Cramer Street powerline relocation (\$0.65 million), playground equipment upgrades (\$0.49 million), playing surface upgrades (\$1.80 million) including renewing of lighting at sporting reserves, street tree plantings (\$0.32 million), Streetscapes (\$0.30 million) and parks renewal (\$1.12 million) including Darebin Parklands and TW Andrews reserves.

**6.2.4 Buildings (\$9.20 million)**

Buildings include community facilities, sports facilities and municipal offices.

For the 2010/11 year, \$9.20 million will be expended on building projects including the Reservoir library redevelopment (\$4.08 million) for which external grant funding has been sought, Lancaster Gate community centre (\$1.19 million), Clifton street child centre (\$0.11 million), DISC roof repairs (\$0.30 million), Batman Park community hall and kindergarten (\$0.25 million), intercultural centre project (\$0.25 million) and various building maintenance works (\$1.68 million).

#### 6.2.5 Plant, equipment and other (\$6.10 million)

Plant, equipment and other includes information technology, motor vehicles and plant and library product purchases.

For the 2010/11 year, \$6.10 million will be expended on plant, equipment and other projects including the ongoing cyclical replacement of the plant and vehicle fleet (\$3.07 million), upgrade and replacement of information technology (\$1.58 million), library materials purchases (\$0.65 million) and energy efficiency projects (\$0.27 million).

#### 6.2.6 Feasibility studies (\$0.35 million)

For the 2010/11 year, \$0.35 million will be expended on a range of feasibility studies which will guide the delivery of future capital works projects.

#### 6.2.7 Carried forward works (\$7.60 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors such as planning issues, weather delays, reliance on external funding partners and extended consultation. For the 2009/10 year it is forecast that \$7.60 million of capital works will be incomplete and be carried forward into the 2010/11 year. The more significant projects include road projects (\$0.75 million), drainage projects (\$0.14 million), open space projects (\$0.73 million), Lancaster Gate community centre (\$2.70 million), redevelopment of Clifton street child care centre (\$0.60 million), Preston oval redevelopment (\$0.59 million), other building projects (\$0.36 million), information technology projects (\$0.55 million), other plant and equipment projects (\$0.93 million) and feasibility studies (\$0.19 million).

Appendix C “Capital Works Program” includes a listing of all capital projects planned for the 2010/11 year and their respective funding sources.

#### 6.2.8 Asset renewal (\$18.33 million), new assets (\$11.44 million) and expansion/upgrade (\$3.31 million)

A distinction is made between expenditure on new assets, expenditure on asset renewal and expansion/upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or life of the asset. Expenditure on new assets does not have any element of expansion/upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

## 7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between the 2009/10 and 2010/11 years.

### 7.1 Budgeted balance sheet

		Forecast	Budget	Var
		2009/10	2010/11	
Ref		\$000s	\$000s	\$000s
<b>Current assets</b>	7.1.1			
Cash and cash equivalents		29,056	20,227	(8,829)
Trade and other receivables		9,166	9,322	156
Other assets		44	44	0
<b>Total current assets</b>		<b>38,265</b>	<b>29,593</b>	<b>(8,673)</b>
<b>Non Current Assets</b>	7.1.1			
Trade and other receivables		395	308	(87)
Property, infrastructure, plant & equipment		902,187	917,081	14,894
Investment property		3,392	3,392	0
Intangibles		972	972	0
Other assets		206	206	0
<b>Total non-current assets</b>		<b>907,152</b>	<b>921,959</b>	<b>14,806</b>
<b>Total assets</b>		<b>945,417</b>	<b>951,552</b>	<b>6,133</b>
<b>Current Liabilities</b>	7.1.2			
Trade and other payables		10,820	11,123	304
Interest-bearing loans and borrowings		622	622	0
Provisions		12,126	12,616	490
<b>Total current liabilities</b>		<b>23,567</b>	<b>24,361</b>	<b>794</b>
<b>Non Current Liabilities</b>	7.1.2			
Interest-bearing loans and borrowings		2,689	2,068	(622)
Provisions		2,374	2,374	0
<b>Total non-current liabilities</b>		<b>5,063</b>	<b>4,442</b>	<b>(622)</b>
<b>Total liabilities</b>		<b>28,631</b>	<b>28,803</b>	<b>172</b>
<b>NET ASSETS</b>		<b>916,787</b>	<b>922,749</b>	<b>5,961</b>
<b>Equity</b>	7.1.3			
Accumulated Surplus		460,061	466,714	6,652
Reserves		456,725	456,035	(690)
<b>TOTAL EQUITY</b>		<b>916,787</b>	<b>922,749</b>	<b>5,962</b>

#### 7.1.1 Current assets (\$8.67 million decrease) and Non current assets (\$14.81 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in cash and investments of \$8.83 million is primarily to fund the capital works carried forward from the 2009/10 year and expenditure of grants received in 2009/10, in advance.

Trade and other receivables are monies owed to Council by ratepayers and others. The current portion is not expected to change significantly. The non-current portion will reduce in accordance with the repayment of a loan advance previously made by Council to Football Federation Victoria.

Property, infrastructure, plant and equipment is the largest component of Council's balance sheet and represents the value of all the land, buildings, roads, vehicles, equipment etc which has been built up by Council over many years. The increase is the net result of the capital works program (\$33.07 million of capital expenditure), depreciation of non-current assets (\$17.39 million) and the disposed cost of property, plant and equipment (\$0.78 million).

7.1.2 Current liabilities (\$0.79 million increase) and Non current liabilities (\$0.62 million decrease)  
Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase slightly compared with 2009/10 levels.

Interest-bearing loans and borrowings are borrowings of Council. The change reflects a reduction the level of loan repayments due within the next 12 months (\$0.62 million) and beyond the next 12 months (\$2.07 million).

Provisions include accrued long service leave and annual leave owing to employees. These are expected to increase by \$0.49 million mainly due to an increase in the long service leave component.

### 7.1.3 Equity (\$5.96 million increase)

The net increase in total equity of \$5.96 million results directly from the budgeted operating surplus for the year. Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

During the year an amount of \$0.69 million (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

## 7.2 Key assumptions

In preparing the Balance Sheet for the year ended 30 June 2011 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 3.5% of the annual rates and charges is expected to be uncollected at the end of the 2010/11 year.
- Accounts payable to suppliers of goods and services to Council are forecast to increase by 3.0% in 2010/11. The actual level is influenced particularly by the timing of capital works expenditure. The normal payment cycle is 30 days.
- Other debtors and creditors are to remain largely consistent with 2009/10 levels.
- Employee entitlements have been increased by the indexation impact of future Collective Agreement increases, offset partly by a reduction in leave days outstanding.
- The capital expenditure component of the capital works program to be \$33.07 million
- A total of \$0.79 million to be transferred to reserves representing contributions from developers
- A total of \$1.90 million to be transferred from reserves representing contributions from developers being used to fund the capital works program for the 2010/11 year
- All capital works planned for 2010/11 will be fully expended.

## 8. Strategic resource plan

This section considers the long term financial projections of the Council. The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

### 6.1 Plan development

The City of Darebin has prepared its Strategic Resource Plan (SRP) for the four years 2010/11 to 2013/14 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years. The key principles of fairness and equity underpin decisions about the way in which Council raises income and allocates expenditure to fund the many services it delivers and infrastructure it maintains and upgrades.

There are four key objectives set out in the SRP with measures used to reflect each objective:

Objective	Measure
<p><u>Service levels</u></p> <p>We will maintain the scope and standard of ongoing services provided to the Darebin community and be flexible to address changing community needs with innovative services and facilities.</p>	<p>Allowance for continuity of services included within the annual budgets throughout the plan period.</p>
<p><u>Asset renewal</u></p> <p>We will continue to focus on renewing community assets such as roads, footpaths, open space and buildings to ensure they are maintained at an appropriate standard to meet required service levels.</p>	<p>Increase in the amount of capital expenditure allocated to asset renewal projects in Council's capital works program, expressed as a percentage of the amount required to maintain the assets, as measured by depreciation.</p>
<p><u>Operating performance</u></p> <p>We will ensure that Council generates sufficient ongoing income to fund its services and capital works commitments over the longer term.</p>	<p>Achieve an underlying operating surplus throughout the term of the SRP. The underlying surplus is measured after adjusting for capital grants that are not necessarily ongoing funding sources and timing differences on grants for provision of services.</p>
<p><u>Cash and liquidity</u></p> <p>We will ensure Council holds sufficient cash and other assets in order to meet payment obligations to suppliers and employees.</p>	<p>A Achieve a working capital ratio of at least 1.1 : 1 throughout the plan.</p>

In preparing the SRP, the Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

### 8.2 Financial outcomes

The following table summaries the key financial results for the next four years as set out in the SRP for years 2010/11 to 2013/14. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

	Forecast	Budget	Strategic Resource Plan Projections			Trend
	2009/10	2010/11	2011/12	2012/13	2013/14	+0/-
	\$000s	\$000s	\$000s	\$000s	\$000s	
Net surplus/(deficit)	6,303	5,962	2,454	2,566	4,223	+
Underlying surplus/(deficit)	2,206	75	1,211	1,512	3,275	+
Cash and investments	29,056	20,227	19,275	19,428	22,348	+
Cash from operating activities	23,191	24,056	20,923	21,565	23,917	+
Capital works	23,191	38,202	25,810	25,379	24,691	o

Key to Forecast Trend:

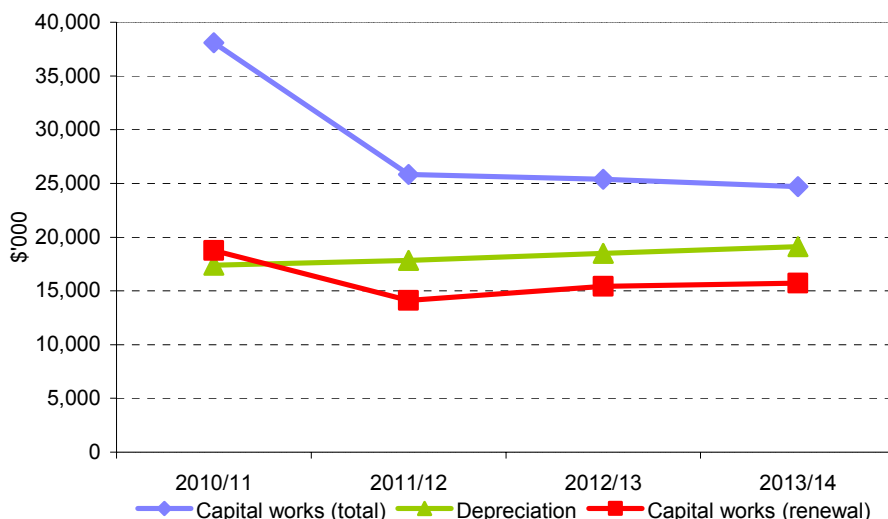
- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The key outcomes against each of the four objectives are set out below.

### 8.3 Service levels

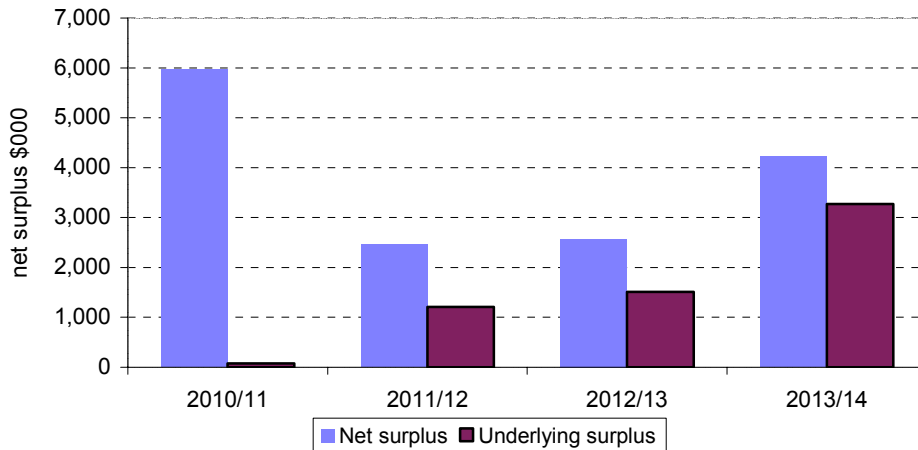
Funding for the maintenance of service levels throughout the four-year period has been included in the Strategic Resource Plan (SRP). Annual service plans are prepared for each Council service area which set out the activities and initiatives that will be undertaken each year in support of the goals outlined in the Council Plan.

#### Asset renewal



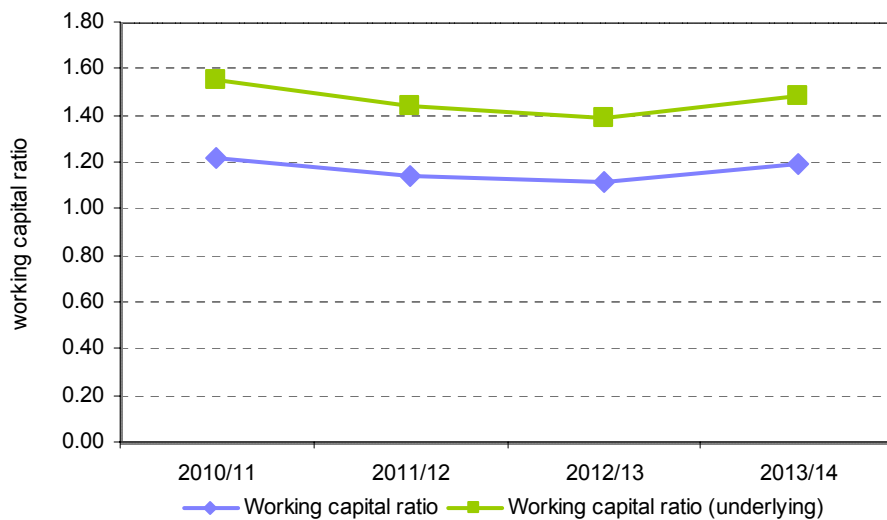
The capital works program over the four year period totals \$114.08 million at an average of \$28.52 million per annum. The graph above sets out asset depreciation, which provides some indication of the required spending on the renewal of assets, together with the forecast capital works and the renewal expenditure over the life of the current SRP. The above graph indicates that the proportion of renewal expenditure is increasing slightly across the plan period. Capital works and renewal expenditure are higher in 2010/11 due to the impact of capital works carried forward from the previous financial year and the \$5.25 million Lancaster Gate Community Centre development which includes a significant renewal component.

Operating performance



The SRP forecasts that Council will achieve an underlying operating surplus of \$0.08 million in 2010/11 and growing to \$3.27 million in 2013/14. The underlying surplus is calculated by excluding the impact of capital grants and contributions and timing differences such as operating grants.

Cash and liquidity



Cash and investments are forecast to increase from \$20.22 million to \$22.35 million over the four year period. The increase reflects the need for Council to maintain appropriate working capital levels and includes growth to match against increasing liabilities including employee leave provisions.

The working capital ratio reflects the difference between the current assets and current liabilities on Council’s balance sheet, expressed as a ratio. Council’s working capital ratio is forecast to be 1.21 as at 30 June 2011.

The underlying working capital ratio makes an adjustment to the level of current liabilities to reflect the amount of long service leave payments expected to be made in the following 12 month period rather than long service leave to which staff are presently entitled. The underlying ratio is forecast to be 1.55 as at 30 June 2011.

Summary of financial outcomes

Based on the assumptions and strategies adopted, each of the financial objectives which underpin the SRP have been achieved over the four year period. However, it must be noted that any significant adverse change in the key assumptions, could result in the non-achievement of some or

all of the financial objectives and accordingly the financial outcomes must be considered in light of these assumptions. The SRP will be reviewed and updated each year.

#### 8.4 Key financial indicators

The following table summarises Council's current and project performance across a range of key financial indicators.

	Forecast	Budget	Strategic Resource Plan Projections			Trend
	2009/10	2010/11	2011/12	2012/13	2013/14	+ / 0 / -
Underlying result/Underlying revenue	1.9%	0.1%	1.0%	1.2%	2.4%	+
Operating expenses/Assessment	\$1,840	\$1,915	\$1,934	\$1,997	\$2,046	o
Rate revenue/Underlying revenue	68.6%	69.6%	70.2%	71.3%	71.9%	o
Rate revenue/Assessment	\$1,247	\$1,318	\$1,368	\$1,436	\$1,505	o
Debt servicing/Total revenue	0.2%	0.2%	0.1%	0.1%	0.1%	+
Grants/Total revenue	16.2%	17.5%	13.0%	12.0%	11.6%	-
Fees & charges/Total revenue	12.5%	11.9%	12.4%	12.3%	12.1%	o
<b>Financial position</b>						
Indebtedness/Rate revenue	4.3%	3.3%	2.4%	1.5%	1.0%	+
Underlying result/Total assets	0.2%	0.0%	0.1%	0.2%	0.3%	+
Current assets/Current liabilities (raw)	1.62	1.21	1.14	1.11	1.19	o
Current assets/Current liabilities (adj.)	2.09	1.55	1.44	1.39	1.49	o
Total liabilities/Assessment	\$461	\$459	\$460	\$461	\$465	o
<b>Capital expenditure</b>						
Capital works					\$15,719	
- Asset renewal	\$14,230	\$18,329	\$14,071	\$15,419	9	o
- New assets	\$4,572	\$11,437	\$6,255	\$3,769	\$3,291	-
- Asset expansion / upgrade	\$3,844	\$3,307	\$1,740	\$2,740	\$2,446	+
Cash op act/Net capital outlays	109.0%	75.0%	99.3%	104.5%	117.0%	+
Capital works/Rate revenue	29.3%	40.0%	25.5%	24.0%	22.3%	o
Asset renewal/Total depreciation	83.3%	105.4%	78.9%	83.4%	82.2%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator



## 9. Rating strategy

This section considers the Council's rating strategy and assumptions underlying the current year rate increase and rating structure.

### 9.1 Background

The Act provides for Councils to raise income through levying rates on land and property owners. There is currently no other broad-based way for Councils to raise revenue, and rates effectively represents the balance of funds remaining to fund Council's expenditure after income from grants, user fees and other avenues have been considered. Rates and charges comprise approximately 67% of Council's total revenue and this proportion is expected to increase slightly in future years.

### 9.2 Rating outcomes

Council's ongoing cost increases average approximately 5% per annum each year. This level is linked to wage increases set under relevant industrial agreements, contract price increases, specific increases in various areas which particularly impact on local government, and reduced income from other sources.

Excluding the impact of supplementary rates, the pensioner rate rebate and rates on vacant land, it is proposed that rates on property assessments be increased by an average of 4.5% over 2009/10 to \$81.86 million. Supplementary rates on property developments are forecast to be \$0.50 million in 2010/11. A rate rebate to pensioner ratepayers of \$50, in addition to the rebate provided by the State Government, will continue to be offered in 2010/11 at a cost of \$0.63 million. A new vacant land rate for residential and business properties is proposed and will raise an additional \$0.59 million in rates. The green waste collection service charge of \$1.40 million is also included in rates and charges for the 2010/11 year.

The level of rates has been set with reference to the objectives outlined in Council's Strategic Resource Plan 2010-2014 which require that Council raise sufficient income to:

- Maintain the scope and standard of ongoing services and allow flexibility to respond to changing community needs
- Increase the amount of expenditure allocated to asset renewal projects included in Council's capital works program
- Ensure the cost of services and capital works commitments are covered without relying on external non-recurrent income sources such as capital grants
- Ensure sufficient cash levels are maintained to meet short-term payment obligations.

For planning purposes, rate increases of 5% have been included in the future years of the SRP, however it is noted that these figures are indicative only and may change in the future to reflect changes in circumstances or assumptions that cannot currently be predicted.

### 9.3 Rating structure

Three methods of valuing land are allowed under the Act – site value, net annual value and capital improved value. Darebin use capital improved value for rating valuation purposes, along with the majority of other Victorian Councils.

A number of rating options are available for Councils to use which gives some flexibility in how the total amount of rates is allocated. These methods are listed below, together with details of Council's current rating structure:

Rating option	Description	Current Darebin structure
General rate	A general rate is applied to all properties and can be set as either a uniform rate or a number of differential rates.	Darebin applies the differential rates listed below.
Uniform rate	A uniform rate is a single rate in the dollar that is applied to the value of all properties in the municipality.	Darebin does not apply a uniform rate.
Differential rates	Differential rates are different rates in the dollar that are applied to different classes of properties and are permitted if the Council uses Capital Improved Value as the rating valuation base.  The Act allows the use of differential rates if the Council considers that this will contribute to the equitable and efficient carrying out of its functions.	The following differential rates are proposed for 2010/11: <ul style="list-style-type: none"> <li>Residential</li> <li>Business (set at 175% of the residential rate)</li> <li>Recreational (set at 50% of the business rate)</li> <li>Residential vacant land (set at 150% of the residential rate)</li> <li>Business vacant land (set at 150% of the business rate)</li> </ul>
Municipal charge	A municipal charge to cover some of the administrative costs of the Council. This is a flat-rate charge applied to all properties.	Darebin does not levy a municipal charge.
Service rates and charges	Service rates or annual service charges (or a combination of both) can be levied for provision of a water supply, collection and disposal or waste, and sewerage services.	Darebin levies a service charge for residents who elect to use the optional green waste service, with a discount for pensioners.
Rebates and concessions	The Act allows Councils to grant a rebate or concession in relation to any rate or charge to assist the proper development of all or part of the municipal district, preserve buildings or places that are of historical or environmental interest, or to restore or maintain buildings or places of historical, environmental, architectural or scientific importance.	A rate rebate for pensioners of \$50 is being provided in the 2010/11 rating year to each owner of rateable land who is an "eligible recipient" within the meaning of the State Concessions Act 1986.

The following table summarises the rates to be raised for the 2010/11 year. A more detailed analysis of the rates to be raised is contained in Appendix B "Statutory Disclosures".

Rate type	How applied	2009/10	2010/11
Residential	cents in \$ of CIV	0.251585	<b>0.233880</b>
Business	cents in \$ of CIV	0.440274	<b>0.409290</b>
Pensioner rebate – residential	Rebate \$ amount	50.00	<b>50.00</b>
Vacant Land – residential	cents in \$ of CIV	n/a	<b>0.350820</b>
Vacant Land – business	cents in \$ of CIV	n/a	<b>0.613935</b>
Green waste – 120 litre	\$ per bin	36.00	<b>38.00</b>
Green waste – 120 litre (pensioner)	\$ per bin	20.00	<b>22.00</b>
Green waste – 240 litre	\$ per bin	63.00	<b>66.00</b>
Green waste – 240 litre (pensioner)	\$ per bin	47.00	<b>50.00</b>

#### Rating structure review

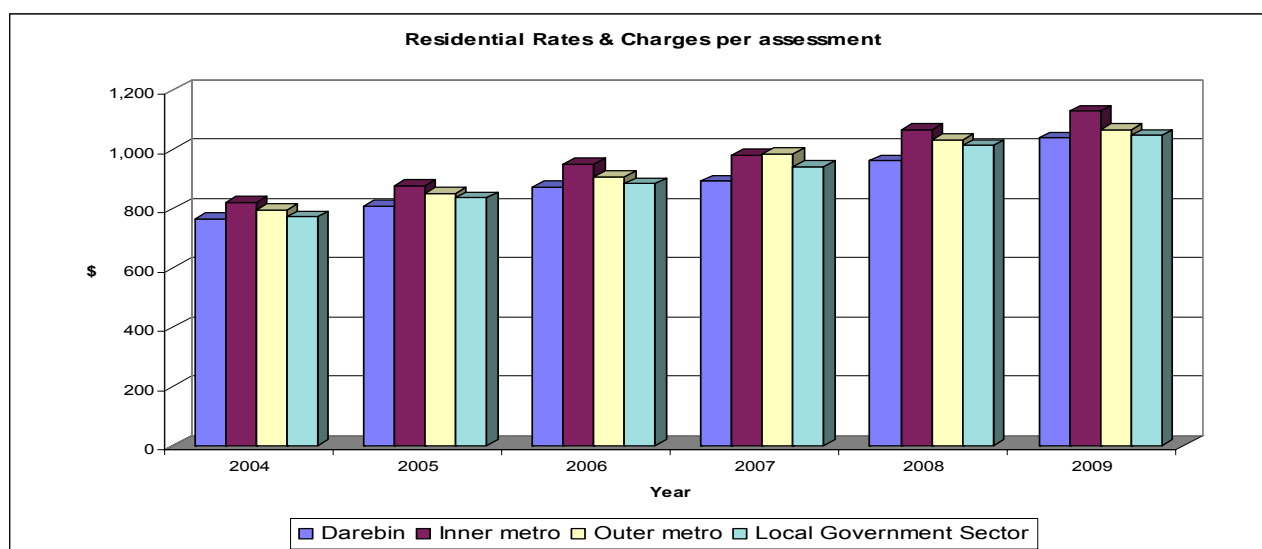
Council has commenced a comprehensive review of Darebin's rating system which has been considering possible rate differential options that can increase the efficiency and equity of the current rating system. This review is also exploring the other rating options that are outlined in the above table and is part of this Council's commitment to equity throughout the City.

Council is proposing to introduce differential rates on vacant residential and business properties in the 2010/11 year. These rates have been set at 1.5 times the rates for non-vacant residential and business properties respectively. Council considers the differential rates will contribute to the equitable and efficient performance of its functions. Further information on these rates is included in Appendix B.

Council will conclude its rating review during 2010/11, with application of any further changes to be implemented in the 2011/12 rating year.

#### Rating levels

Residential rating levels in Darebin overall are 8% lower than the averages for Victorian inner metropolitan Councils and also lower than the overall sector. The below chart is based on the most recent data published by Local Government Victoria and shows average rates per residential assessment for the 2004 to 2009 years.



#### 9.4 General revaluation of properties

During the 2009/10 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2010 for the 2010/11 year. Overall, property valuations across the municipal district have increased on average by 13%. Of this increase, residential properties have increased by 14.3% and business properties by 5.5%.

The following table summarises the average valuation changes between the 2008 and 2010 general revaluations for residential properties by suburb, together with the average rating changes between the 2009/10 and 2010/11 years. Rates for individual properties will vary depending on their individual valuation outcomes.

Suburb	Valuation Change (decrease)	Rating Change (decrease)
Alphington	12.7%	4.5%
Bundoora	14.7%	6.1%
Fairfield	14.5%	6.3%
Kingsbury	19.3%	10.9%
Macleod	13.4%	5.3%
Northcote	10.8%	2.9%
Preston	15.9%	7.7%
Reservoir	16.9%	8.6%
Thornbury	12.4%	4.4%
<b>Average residential</b>	<b>14.4%</b>	<b>6.2%</b>
<b>Average business</b>	<b>5.3%</b>	<b>(2.1%)</b>

## 10. Other strategies

This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

### 10.1 Borrowings

Council has a relatively low level of external borrowings with \$3.31 million outstanding in June 2010. This equates to 4.2% of total rate revenue, and compares with an average borrowing rate of 17.9% of rates for metropolitan Councils in Victoria.

Council has determined that borrowings will be considered as a means of funding strategic infrastructure initiatives with reference to criteria including funding of projects which are:

- iconic in nature
- of a size that could not otherwise be funded through the annual capital works program
- based on a sound business case including consideration of the following factors:
  - the purposes for which the borrowings are being sought including the level of demonstrated community need for the project and the expected life of the infrastructure
  - reasons why the project cannot be funded through normal operational income
  - a clear statement of how the repayments will be funded and the impact on funding otherwise available for recurrent services or capital works
  - any financial return to Council which can be used to meet the loan repayments

Borrowings may also be required in the future as a means of securing a fixed rate of payment for other liabilities Council may face, for example, should there be a future requirement to contribute additional amounts to the local government defined benefit superannuation fund.

Any future borrowings will be considered carefully in accordance with sound financial management principles and the ability of Council to meet the relevant prudential requirements for borrowing set out by State Government. The relevant State Government prudential requirements for borrowing are set out below, together with Council's actual position at June 2010 and internal limits that Council applies to its own borrowing considerations:

Prudential ratio	Calculation	Rationale	State Govt Limit	Darebin – June 2010	Darebin – internal limits
Liquidity (working capital)	Current Assets : Current Liabilities	Reflects ability to repay current commitments from cash or near cash assets	> 1.1 : 1	1.62 : 1	>1.1 : 1*
Debt commitment	Total loans as a percentage of rate revenue	Reflects total loan levels relative to Council rates	<60%	4.2%	<30%
Debt servicing	Total interest costs as a percentage of total revenue	Reflects the proportion of total revenue that is used to service loan interest	<5%	0.2%	<2%

\* Working capital may reduce to a lower amount upon borrowing if financial projections provide for an increase to 1.1 within five years of the borrowings taking place

The following table summarises Council's current and future proposed borrowings and repayments for the next four years, based on existing plans.

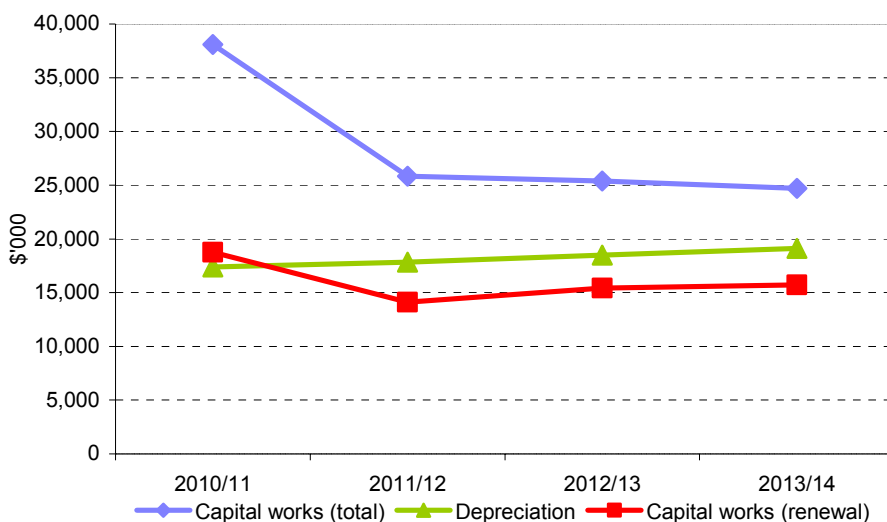
Year	New borrowings	Loan Principal Repay	Loan Interest Payable	Balance 30 June
	\$000s	\$000s	\$000s	\$000s
2011	0	622	203	2,689
2012	0	637	161	2,052
2013	0	654	118	1,398
2014	0	472	77	926

## 10.2 Infrastructure

Council is developing a more detailed understanding of its future infrastructure requirements based on the knowledge provided by various Asset Management Plans, which sets out future capital expenditure requirements of the Council by class of asset. Asset management plans predict infrastructure consumption, renewal needs and consider infrastructure needs to meet future community service expectations. The key aspects of Council's approach to infrastructure management are:

- A long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes;
- Identification of capital projects through the preparation of asset management plans;
- Prioritisation of capital projects within classes on the basis of evaluation criteria;
- Methodology for allocating annual funding to classes of capital projects; and
- Business Case template for officers to document capital project submissions.

A key objective set out in the Strategic Resource Plan is to continue to focus on renewing community assets such as roads, footpaths, open space and buildings to ensure they are maintained at an appropriate standard to meet required service levels. This is measured by the amount of expenditure allocated to asset renewal projects included in Council's capital works program across the plan period.



Council has demands for capital expenditure for both new assets and renewal of existing assets. The above graph indicates that total funding available for capital works exceeds depreciation in each of the four years. Capital works in the 2010/11 year is inflated due to the impact of projects not completed and carried forward from 2009/10. In terms of expenditure specifically on renewal works, expenditure will exceed depreciation in 2010/11 by \$0.93 million or 105%. This is mainly due to expenditure attributable to the Lancaster Gate and Preston City Oval works. The future amounts allocated increase each year, but remain below depreciation with the underlying renewal expenditure compared with depreciation expected to increase from 79% in 2011/12 to 82% in 2013/14. The difference between the level of renewal expenditure and depreciation represents the asset renewal gap and contributes to the level of backlog. This gap is being addressed in future

strategies including the use of asset management plans to identify an improved measure of required renewal spending to replace the relatively simple measure of depreciation.

The following table summarises Council's proposed capital works programs including funding sources for the next four years. This includes both capitalised and major maintenance projects.

Year	Total Capital program \$000s	Grants & Contribs \$000s	Sale of assets \$000s	Loan Borrowings \$000s	Investment Reserves \$000s	Unrestricted Cash & Inv \$000s	Operations \$000s
2011	38,202	7,111	932	0	2,690	7,604	19,865
2012	25,810	1,243	900	0	3,000	0	20,667
2013	25,379	1,054	1,197	0	2,000	0	21,128
2014	24,691	948	906	0	2,000	0	20,837

### 10.3 Service delivery

The key objectives included in Council's Strategic Resource Plan (SRP) (referred to in Section 8) which directly impact the future service delivery strategy are to maintain service levels and to ensure that Council generates sufficient ongoing income to fund its services and capital works commitments over the longer term. With these key objectives as a basis, a number of internal and external influences have been identified which will have a significant impact on the scope and level of services to be provided over the next four years.

As well as the general influences, such as CPI and wage growth, there are also a number of specific influences which relate directly to service areas or activities. The most significant changes are summarised below within the relevant Council department.

	Budget 2010/1	Strategic Resource Plan Projections		
	1	2011/12	2012/13	2013/14
	%	%	%	%
Infrastructure	9.2	3.7	3.7	4.3
Communities & Culture	2.4	(0.3)	5.4	4.6
Corporate Services	7.9	3.8	4.7	1.7
Environmental Sustainability	5.3	1.4	0.9	(0.1)
Development & Amenity	(4.5)	4.8	1.7	5.5

#### Infrastructure

- The higher increase in 2010/11 reflects the Victorian State Government's recently announced increase in tipping charges for general waste disposal to land fill from \$9 a tonne to \$30 a tonne from the 1 July 2010 and additional expenditure for the pruning of trees around power lines.
- Increases in building maintenance, cleaning and security services have been included in the SRP as expenditure on new and upgraded Council facilities is completed. These costs are expected to increase by \$0.33 million per annum over the four year period.
- Future rises in tipping charges and growth in the number of tenements are expected to result in an increase of \$1.30 million in the net operating costs of this service over the four year period.
- Fuel prices are expected to continue to be volatile in the short-term, although the extent of any change is difficult to predict. Given the uncertainty, the SRP assumes that fuel prices in 2010/11 will remain relatively steady and then increase in line with inflation, although actual budget forecasts will be adjusted to respond to major fuel price changes that may occur.

#### Communities & Culture

- Demand for aged and disability services such as general home care, personal care and respite care is predicted to increase due to the impacts of the ageing community in Darebin. The

Council contribution included in the SRP is forecast to be around 42% of the total costs of the home support services.

- The lower numbers in the table above for 2011/12 reflect the impact of the timing of grant expenditure that is received in one year but spent in a later financial year. After removing these impacts the underlying increase in expenditure is around 3.0%.

#### Corporate Services

- The higher increases in 2010/11 reflects new initiatives relating to Council's community engagement with a focus on culturally and linguistically diverse communities (\$0.26 million).
- There are a number of IT systems currently being implemented including a new customer service system and asset management system. The annual license cost of maintaining Council's IT systems is expected to increase by \$0.133 million over the four year period.
- Council elections are required to be held every four years with the next election scheduled for November 2012. An allowance of \$0.41 million has been made in the 2012/13 year to cover the cost of the next elections. This is expected to be offset by fines of \$0.10 million in the same year from residents who fail to vote.
- Property valuations for rating purposes are completed bi-annually, with the next valuations to be undertaken in the 2011/12 year. Council engages an external contractor to undertake the valuation of business properties with a cost to Council of \$0.08 million.

#### Environmental Sustainability

- Only a small increase in expenditure is forecast for 2012/13 and 2013/14 as it is anticipated that funding will be provided in 2011/12 to replace street lighting globes with energy efficient globes. These energy efficient globes will reduce electricity costs by \$0.08 million p.a. or \$0.12 million over the final 2 years of the SRP.

#### Development & Amenity

- The 2010/11 budget includes funding for enhanced traffic enforcement, budgeted to contribute net revenue of \$0.26 million. After removing the impact of this revenue, the underlying increase in expenditure is 1.0%.
- Collection of land use data information is included every second year in the future projections.

The following table summarises Council's current and future proposed service delivery outcomes for the next four years.

Year	Service costs \$000s	Underlying surplus \$000s	Net Surplus \$000s
2011	64,384	75	5,962
2012	66,083	1,211	2,454
2013	68,816	1,512	2,566
2014	71,377	3,275	4,223





## Overview of appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

The contents of the appendices are summarised below:

<b>Appendix</b>	<b>Nature of information</b>
A	Budget standard statements
B	Statutory disclosures
C	Capital works program
D	Key strategic activities
E	Statement of fees and charges

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## Budget standard statements

This appendix presents information in regard to the Standard Statements.

The appendix includes the following budgeted information:

- Budgeted standard income statement
- Budgeted standard balance sheet
- Budgeted standard cash flow statement
- Budgeted standard capital works statement
- Budgeted statement of investment reserves

**CITY OF DAREBIN**  
**Budgeted Standard Income Statement**  
 For the four years ending 30 June 2014

	<b>F'cast 2010 \$'000</b>	<b>Budget 2011 \$'000</b>	<b>Budget 2012 \$'000</b>	<b>Budget 2013 \$'000</b>	<b>Budget 2014 \$'000</b>
<b><i>Revenues from ordinary activities</i></b>					
Rates and charges	78,720	83,918	87,874	92,762	97,829
User fees	10,820	10,270	10,556	10,892	11,259
Statutory fees and fines	4,203	4,747	4,851	5,062	5,089
Contributions	2,884	2,000	2,000	2,000	2,000
Grants - operating	14,107	14,920	14,972	14,503	14,752
Grants - capital	5,365	7,111	1,243	1,054	948
Other	4,074	2,928	2,891	2,926	2,978
<b>Total revenues</b>	<b>120,174</b>	<b>125,893</b>	<b>124,387</b>	<b>129,199</b>	<b>134,855</b>
<b><i>Expenses from ordinary activities</i></b>					
Employee benefits	57,561	60,541	63,006	65,341	67,931
Materials and services	29,733	32,353	31,947	33,657	34,192
Bad and doubtful debts	648	807	831	856	881
Finance costs	243	203	161	118	77
Depreciation and amortisation	17,077	17,395	17,826	18,478	19,118
Other	8,976	8,781	8,432	8,544	8,707
<b>Total expenses</b>	<b>114,238</b>	<b>120,078</b>	<b>122,203</b>	<b>126,993</b>	<b>130,906</b>
Net gain on disposal of property, infrastructure, plant and equipment	<b>367</b>	<b>148</b>	<b>270</b>	<b>359</b>	<b>272</b>
<b>Net surplus / (deficit)</b>	<b>6,303</b>	<b>5,962</b>	<b>2,454</b>	<b>2,564</b>	<b>4,222</b>

CITY OF DAREBIN  
 Budgeted Standard Balance Sheet  
 For the four years ending 30 June 2014

	F'cast 2010 \$'000	Budget 2011 \$'000	Budget 2012 \$'000	Budget 2013 \$'000	Budget 2014 \$'000
<b>Current assets</b>					
Cash and cash equivalents	29,056	20,227	19,275	19,428	22,348
Trade and other receivables	9,166	9,322	9,478	9,635	9,793
Other assets	44	44	44	44	44
<b>Total current assets</b>	<b>38,265</b>	<b>29,593</b>	<b>28,797</b>	<b>29,107</b>	<b>32,185</b>
<b>Non Current Assets</b>					
Trade and other receivables	395	308	214	114	6
Property, infrastructure, plant & equipment	902,187	917,081	920,691	923,303	925,007
Investment property	3,392	3,392	3,392	3,392	3,392
Intangibles	972	972	972	972	972
Other assets	206	206	206	206	206
<b>Total non-current assets</b>	<b>907,152</b>	<b>921,959</b>	<b>925,475</b>	<b>927,987</b>	<b>929,583</b>
<b>Total assets</b>	<b>945,417</b>	<b>951,552</b>	<b>954,272</b>	<b>957,094</b>	<b>961,767</b>
<b>Current Liabilities</b>					
Trade and other payables	10,820	11,123	11,436	11,758	12,090
Interest-bearing loans and borrowings	622	622	637	654	472
Provisions	12,126	12,616	13,206	13,796	14,386
<b>Total current liabilities</b>	<b>23,567</b>	<b>24,361</b>	<b>25,279</b>	<b>26,208</b>	<b>26,948</b>
<b>Non Current Liabilities</b>					
Interest-bearing loans and borrowings	2,689	2,068	1,415	744	454
Provisions	2,374	2,374	2,374	2,374	2,374
<b>Total non-current liabilities</b>	<b>5,063</b>	<b>4,442</b>	<b>3,789</b>	<b>3,118</b>	<b>2,828</b>
<b>Total liabilities</b>	<b>28,631</b>	<b>28,803</b>	<b>29,068</b>	<b>29,326</b>	<b>29,776</b>
<b>Net assets</b>	<b>916,787</b>	<b>922,749</b>	<b>925,204</b>	<b>927,768</b>	<b>931,991</b>
<b>Equity</b>					
Accumulated Surplus	460,061	466,714	470,168	472,732	476,954
Asset Revaluation Reserve	451,900	451,900	451,900	451,900	451,900
Other Reserves	4,825	4,135	3,135	3,135	3,135
<b>Total Equity</b>	<b>916,787</b>	<b>922,749</b>	<b>925,203</b>	<b>927,768</b>	<b>931,989</b>

CITY OF DAREBIN  
 Budgeted Standard Cash Flow Statement  
 For the four years ending 30 June 2014

	<b>F'cast 2010 \$'000</b>	<b>Budget 2011 \$'000</b>	<b>Budget 2012 \$'000</b>	<b>Budget 2013 \$'000</b>	<b>Budget 2014 \$'000</b>
<b><i>Cash flows from operating activities</i></b>					
Receipts from customers	98,885	102,438	106,772 (103,313	112,209 (107,483	117,670 (110,788
Payments to suppliers and employees	(96,133)	(101,687)	)	)	)
Interest received	2,752	750	3,459	4,725	6,882
Government receipts	1,667	1,275	1,249	1,282	1,335
	18,772	22,030	16,215	15,557	15,700
<b>Net cash inflow from operating activities</b>	<b>23,191</b>	<b>24,056</b>	<b>20,923</b>	<b>21,565</b>	<b>23,917</b>
<b><i>Cash flows from investing activities</i></b>					
Proceeds from sale of prop, plant and equip	1,308	932	900	1,197	906
Repayment of loans and advances	70	81	87	94	101
Payments for other financial assets					
Payments for property, infrastructure, plant and equipment	(22,647)	(33,073)	(22,066)	(21,928)	(21,456)
<b>Net cash outflow from investing activities</b>	<b>(21,269)</b>	<b>(32,060)</b>	<b>(21,078)</b>	<b>(20,637)</b>	<b>(20,449)</b>
<b><i>Cash flows from financing activities</i></b>					
Finance costs	(243)	(203)	(161)	(118)	(77)
Trust funds and deposits					
Proceeds from borrowings					
Repayment of borrowings	(607)	(622)	(637)	(654)	(472)
<b>Net cash outflow from financing activities</b>	<b>(850)</b>	<b>(824)</b>	<b>(798)</b>	<b>(773)</b>	<b>(548)</b>
<b>Net (decrease)/increase in cash &amp; cash equivalents</b>	<b>1,072</b>	<b>(8,829)</b>	<b>(952)</b>	<b>154</b>	<b>2,919</b>
Cash and cash equivalents at beg of year	27,984	29,056	20,227	19,275	19,428
<b>Cash &amp; cash equivalents at end of year</b>	<b>29,056</b>	<b>20,227</b>	<b>19,275</b>	<b>19,428</b>	<b>22,348</b>
<b><i>Represented by:</i></b>					
Unrestricted cash and investments	24,230	16,091	16,138	16,293	19,212
Reserves	4,825	4,135	3,135	3,135	3,135
<b>Total cash and investments</b>	<b>29,056</b>	<b>20,227</b>	<b>19,275</b>	<b>19,428</b>	<b>22,348</b>

CITY OF DAREBIN  
 Budgeted Standard Capital Works Statement  
 For the four years ending 30 June 2014

	F'cast 2010 \$'000	Budget 2011 \$'000	Budget 2012 \$'000	Budget 2013 \$'000	Budget 2014 \$'000
Roads	8,080	8,611	8,279	8,152	8,511
Drains	312	683	1,150	1,240	915
Open space	4,343	7,319	5,608	4,090	4,293
Buildings	7,133	13,459	4,433	4,385	4,217
Plant, equipment & other	5,757	7,588	6,129	7,313	6,707
Feasibility studies	367	542	212	200	50
<b>Total capital works</b>	<b>25,991</b>	<b>38,202</b>	<b>25,810</b>	<b>25,379</b>	<b>24,691</b>
Represented by:					
Asset renewal	14,230	18,329	14,071	15,419	15,719
New assets	4,572	11,437	6,255	3,769	3,291
Asset expansion / upgrade	3,844	3,307	1,740	2,740	2,446
<b>Capital expenditure</b>	<b>22,646</b>	<b>33,073</b>	<b>22,066</b>	<b>21,928</b>	<b>21,456</b>
Operating expenditure <sup>1</sup>	3,344	5,129	3,745	3,451	3,236
<b>Total capital works</b>	<b>25,991</b>	<b>38,202</b>	<b>25,810</b>	<b>25,379</b>	<b>24,691</b>
New works	25,991	30,597	25,810	25,379	24,691
Carry-forward works		7,604			
<b>Total capital works</b>	<b>25,991</b>	<b>38,202</b>	<b>25,810</b>	<b>25,379</b>	<b>24,691</b>

1 These items are expensed in the Operating Budget as they do not meet the definition of capital expenditure.

### Reconciliation of net movement in property, plant and equipment

	Forecast	Budget	Strategic Resource Plan Projections		
	2009/10 \$000s	2010/11 \$000s	2011/12 \$000s	2012/13 \$000s	2013/14 \$000s
Total Capital works	23,191	38,202	25,810	25,379	24,691
Maintenance projects	(3,344)	(5,129)	(3,745)	(3,451)	(3,236)
Depreciation and amortisation	(17,077)	(17,395)	(17,826)	(18,478)	(19,118)
Written down value of assets sold	(941)	(784)	(630)	(838)	(634)
Donated assets	700				
<b>Net movement in property, plant and equipment</b>	<b>2,528</b>	<b>14,894</b>	<b>3,610</b>	<b>2,612</b>	<b>1,704</b>

**CITY OF DAREBIN**  
**Budgeted Statement of Investment Reserves**  
 For the year ending 30 June 2011

	Forecast	Transfers		Budget 30 Jun 11 \$'000
	Actual 30 Jun 10 \$'000	To Reserves \$'000	From Reserves \$'000	
<b>Statutory</b>				
Car parking	228	0	0	228
Drainage	11	0	0	11
Developer contributions	828	800	790	838
Public resort and recreation	3,758	1,200	1,900	3,058
<b>Total statutory reserves</b>	<b>4,825</b>	<b>2,000</b>	<b>2,690</b>	<b>4,135</b>

## Statutory disclosures

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual budget.

The appendix includes the following budget information:

- Borrowings
- Rates and charges
- Differential rates



## Statutory disclosures

### 1. Borrowings

	2009/10 \$	2010/11 \$
New borrowings (other than refinancing)	2,300,000	-
Debt redemption	689,000	<b>621,649</b>

### 2. Rates and charges

The proposed rate in the dollar for each type of rate to be levied

Type of Property	2009/10 cents/\$CIV	2010/11 cents/\$CIV
General rate for rateable residential properties	0.251585	<b>0.233880</b>
General rate for rateable business properties	0.440274	<b>0.409290</b>
General rate for rateable vacant residential properties	n/a	<b>0.350820</b>
General rate for rateable vacant business properties	n/a	<b>0.613935</b>
Rate concession for rateable recreational properties	0.220138	<b>0.204645</b>

The estimated amount to be raised by each type of rate to be levied

Type of Property	2009/10 \$	2010/11 \$
Residential	61,045,312	<b>65,091,706</b>
Business	15,919,237	<b>15,577,062</b>
Vacant residential	-	<b>1,005,205</b>
Vacant business	-	<b>750,443</b>
Recreational	24,893	<b>20,127</b>

The estimated total amount to be raised by rates

	2009/10 \$	2010/11 \$
Total rates to be raised*	76,989,442	<b>82,444,543</b>

\*Excludes the impact of the Council rate rebate and supplementary rates

The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

Type of Property	2009/10 Change %	2010/11 Change %
Residential	5.0	<b>(7.0)</b>
Business	5.0	<b>(7.0)</b>
Vacant residential	-	<b>new</b>
Vacant business	-	<b>new</b>
Cultural and recreational	5.0	<b>(7.0)</b>

The number of assessments for each type of rate to be levied compared to the previous year and the total number of assessments

Type of Property	2009/10 No.	2010/11 No.
Residential	57,224	<b>57,132</b>
Business	4,847	<b>4,800</b>
Vacant residential	-	<b>609</b>
Vacant business	-	<b>144</b>
Cultural and Recreational	10	<b>9</b>
<b>Total property numbers</b>	<b>62,081</b>	<b>62,694</b>

The basis of valuation to be used  
Capital Improved Value (CIV)

The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year

Type of Property	2009/10 \$	2010/11 \$
Residential	24,264,265.00	27,831,241.00
Business	0	0
Vacant residential	3,615,753.001	3,805,874.001
Vacant business	-	286,530.000
Cultural and Recreational	-	122,235.000
	11,308,000	9,835,000
<b>Total value of land</b>	27,891,326.00	32,055,715.00
	1	1

The proposed unit amount to be levied for each type of charge under section 162 of the Act

Type of Charge	2009/10 \$	2010/11 \$
Green waste service charge – 120 litre bin	36.00	38.00
Green waste service charge – 120 litre bin (pensioner)	20.00	22.00
Green waste service charge – 240 litre bin	63.00	66.00
Green waste service charge – 240 litre bin (pensioner)	47.00	50.00

The estimated total amount to be raised by rates and charges

	2009/10 \$	2010/11 \$
General rates	76,989,442	82,444,543
Service charges	1,277,685	1,404,323
<b>Total rates and charges*</b>	78,267,127	83,848,866

\*Excludes the impact of the Council rate rebate and supplementary rates

The estimated total amount of Council rebates in relation to rates

	2009/10 \$	2010/11 \$
Total rebates in relation to rates	600,000	635,000

### Significant changes

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land
- Changes in the number of green waste services provided to residents
- Changes in the number of eligible pensioners

### 3. Differential rates

#### Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.233880% (0.233880 cents in the dollar of CIV) for all rateable residential properties;

- A general rate of 0.409290% (0.409290 cents in the dollar of CIV) for all rateable business properties;
- A general rate of 0.350820% (0.350820 cents in the dollar of CIV) for all rateable vacant residential properties;
- A general rate of 0.613935% (0.613935 cents in the dollar of CIV) for all rateable vacant business properties

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

#### Residential land

Residential land is any land which:

- Does not have the characteristics of vacant residential land; and
- Is used primarily for residential purposes; or
- Is unoccupied and is zoned residential under the City of Darebin Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics set out above.

The characteristics of planning scheme zoning are applicable to the determination of residential land which will be subject to the rate applicable to residential land. The residential land affected by this rate is that which is zoned residential under the City of Darebin Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2010/11 financial year.

#### Business land

Business land is any land:

- Which does not have the characteristics of vacant business land; and
- Is occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Is unoccupied and is zoned other than residential under the City of Darebin Planning Scheme

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics set out above.

The characteristics of planning scheme zoning are applicable to the determination of business land which will be subject to the rate applicable to business land. The business land affected by this rate is that which is zoned other than residential under the City of Darebin Planning Scheme.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2010/11 financial year.

#### Vacant residential land

Vacant residential land is any land:

- Which is zoned residential under the City of Darebin Planning Scheme; and
- On which no dwelling or other building designed or adapted for permanent occupation is constructed; or
- In respect of which no occupancy permit has been issued under the Building Act 1993.

The objectives of this differential rate are:

1. to promote responsible land management through appropriate maintenance and development of the land; and
2. to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
  - Construction and maintenance of infrastructure assets;
  - Development and provision of health and community services; and
  - Provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to vacant residential land. The residential land affected by this rate is that which is zoned residential under the City of Darebin Planning Scheme.

#### Vacant business land

Vacant business land is any land:

- Which is zoned other than residential under the City of Darebin Planning Scheme; and
- On which no building designed or adapted for permanent occupation is constructed, or
- In respect of which no occupancy permit has been issued under the Building Act 1993.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are:

1. to promote responsible land management through appropriate maintenance and development of the land so that foregone community and economic development resulting from under utilisation of land is minimised; and
2. to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
  - Construction and maintenance of infrastructure assets;
  - Development and provision of health and community services; and
  - Provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to vacant business land. The vacant land affected by this rate is that which is zoned other than residential under the City of Darebin Planning Scheme.

#### 4. Pensioner rebate

The Budget includes a rebate in relation to rates granted under section 169 of the Local Government Act 1989, to assist the proper development of the municipal district. The rebate is in the amount of \$50 to each owner of rateable land who is an 'eligible recipient' within the meaning of the State Concessions Act 2004.

Council considers that the granting of the rebate provides a benefit to the Darebin community in that it provides some relief on rates to elderly and other eligible residents in addition to the State Government rates concession, and is consistent with principles of fairness and equity.

## Capital works program

This appendix presents a listing of the capital works projects that will be undertaken during the 2010/11 year.

The capital works projects are grouped by class and include the following:

- New works for 2010/11
- Works carried forward from 2009/10

ROADS PROGRAM	2010/11			Total Project Cost
	External Contribution	Specific Reserves	Council Cost	
Road Maintenance	0	0	185,000	185,000
Roads Resurfacing	0	0	1,857,000	1,857,000
Roads Rehabilitation / Reconstruction	436,000	0	3,075,500	3,511,500
Laneways	0	0	83,000	83,000
Footpaths	0	0	516,500	516,500
Bridges & Culverts	0	0	44,000	44,000
Car parks	0	0	170,000	170,000
Other	0	0	70,000	70,000
Shared Paths	0	0	50,000	50,000
<b>TOTAL ROAD EXPENDITURE</b>	<b>436,000</b>	<b>0</b>	<b>6,051,000</b>	<b>6,487,000</b>
ALLOCATION			New	7,200
			Expansion/Upgrade	718,900
			Renewal	5,251,900
			Maintenance	479,000
			Other	30,000

Details of the road program are provided in the following pages.

## Details of Road Program

ROADS PROGRAM 2010-2011	External Contribution	Council Reserves	Council Approved	Total
<b>Maintenance</b>				
Crack seals - Local Roads : Various Locations around the Municipality.	\$ -	-	\$ 75,000	\$ 75,000
Pavement rejuvenation program : various locations	\$ -	-	\$ 50,000	\$ 50,000
Major maintenance Road patching : various locations	\$ -	-	\$ 50,000	\$ 50,000
Alteration of Road pits by Authorities : Various locations around the Municipality	\$ -	-	\$ 10,000	\$ 10,000
<b>Total Maintenance</b>			<b>\$ 185,000</b>	<b>\$ 185,000</b>
<b>Roads Resurfacing</b>				
Edwardes : Byfield - Spring (both lanes), Reservoir	\$ -	-	\$ 102,000	\$ 102,000
Separation : Sparks - Perry (both lanes), Fairfield/Alphington	\$ -	-	\$ 55,000	\$ 55,000
Separation : Perry - Grange (both lanes), Fairfield/Alphington	\$ -	-	\$ 34,000	\$ 34,000
Separation Street : High - Balgonie, two way - both lanes, Northcote	\$ -	-	\$ 19,000	\$ 19,000
Regent : High - Robinson (both lanes), Preston	\$ -	-	\$ 95,000	\$ 95,000
Dole : Lucille - Aberdeen (both lanes), Reservoir	\$ -	-	\$ 36,000	\$ 36,000
George Street : Murray - McGowan, two way - both lanes, Preston	\$ -	-	\$ 27,000	\$ 27,000
George : McGowan - Malcolm (both lanes), Preston	\$ -	-	\$ 16,000	\$ 16,000
George : Malcolm - Jacka (both lanes), Preston	\$ -	-	\$ 11,000	\$ 11,000
Wilson : Hughes - Rice (both lanes), Reservoir	\$ -	-	\$ 31,000	\$ 31,000
Leinster : Emmaline - Beaconsfield (both lanes), Northcote	\$ -	-	\$ 32,000	\$ 32,000
Separation Street : Balgonie - Balgonie, two way - both lanes, Northcote	\$ -	-	\$ 56,000	\$ 56,000
Heidelberg Service road : Jeffrey - Westgarth (both lanes), Northcote	\$ -	-	\$ 23,000	\$ 23,000
Duncan : Gillies - Station (both lanes), Fairfield/Alphington	\$ -	-	\$ 12,000	\$ 12,000
Dunne : Driver-Maryborough	\$ -	-	\$ 88,000	\$ 88,000
Dunne Street : Maryborough - Ellerslie, two way - both lanes, Bundoora	\$ -	-	\$ 98,000	\$ 98,000
Banbury Road : Emma - Edwardes, both carriageways, Reservoir	\$ -	-	\$ 36,000	\$ 36,000
Chaley Street : Eisenhower - Oulton, two way - both lanes, Reservoir	\$ -	-	\$ 34,000	\$ 34,000
Devon : Miller - Gillingham (both lanes), Preston	\$ -	-	\$ 31,000	\$ 31,000
Devon : Gillingham - Stephen (both lanes), Preston	\$ -	-	\$ 21,000	\$ 21,000
Wilson Boulevard : Rice - Hurley, two way - both lanes, Reservoir	\$ -	-	\$ 41,000	\$ 41,000
Hurley : Tracey - Wilson (both lanes), Reservoir	\$ -	-	\$ 21,000	\$ 21,000
Gladstone : Woolhouse - St. Georges (both lanes), Northcote	\$ -	-	\$ 73,000	\$ 73,000
James : Butler - Garden (both lanes), Northcote	\$ -	-	\$ 37,000	\$ 37,000
Chaley Street : Albert - Eisenhower (both lanes), Reservoir	\$ -	-	\$ 34,000	\$ 34,000
Chaley Street : Oulton - Crevelli (both lanes), Reservoir	\$ -	-	\$ 39,000	\$ 39,000
Blake : Mattea - Davis (both lanes), Reservoir	\$ -	-	\$ 42,000	\$ 42,000
Ashton : Steane - Tyler (both lanes), Reservoir	\$ -	-	\$ 28,000	\$ 28,000
Rathcown Road : Borrie - Box, two way - both lanes, Reservoir	\$ -	-	\$ 15,000	\$ 15,000
Box : Purinuan-Rathcown	\$ -	-	\$ 16,000	\$ 16,000
Borrie Street : Rathcown - Purinuan, two way - both lanes, Reservoir	\$ -	-	\$ 14,000	\$ 14,000
Cash Street : Maryborough - Ellerslie, two way - both lanes, Bundoora	\$ -	-	\$ 44,000	\$ 44,000
Cash : Ellerslie-Plenty	\$ -	-	\$ 36,000	\$ 36,000
Devon : Stephen-Oakover	\$ -	-	\$ 22,000	\$ 22,000
Mary Street : Bell - Emery, Preston	\$ -	-	\$ 17,000	\$ 17,000
Mary Street : Emery - Herbert, two way - both lanes, Preston	\$ -	-	\$ 17,000	\$ 17,000
Mary Street : Herbert - Bruce, two way - both lanes, Preston	\$ -	-	\$ 18,000	\$ 18,000
Bruce : James-Grange	\$ -	-	\$ 33,000	\$ 33,000
Bruce : Grange-Gilbert	\$ -	-	\$ 33,000	\$ 33,000
Myrtle : Regent-Rona	\$ -	-	\$ 46,000	\$ 46,000
Sims Street : Eyre - Jackson, both lanes, Reservoir	\$ -	-	\$ 16,000	\$ 16,000
Asquith : High-Hughes	\$ -	-	\$ 34,000	\$ 34,000
Eton Street : Belgrove - Albert, two way - both lanes, Preston	\$ -	-	\$ 33,000	\$ 33,000
Alston Street : Station-Jones	\$ -	-	\$ 25,000	\$ 25,000
Chingford Street : Perry -Grange, two way - both lanes, Fairfield/Alphington	\$ -	-	\$ 18,000	\$ 18,000
Alston Court : Jones - dead end, two way - both lanes, Thornbury	\$ -	-	\$ 13,000	\$ 13,000
Massey Ave : Greig Street - Glasgow St, Reservoir	\$ -	-	\$ 65,000	\$ 65,000
Rennie : Bracken - Hobson (both lanes), Thornbury	\$ -	-	\$ 31,000	\$ 31,000
Wilmoth Street : Raleigh - Rooch, both carriageways, Thornbury	\$ -	-	\$ 15,000	\$ 15,000
Wilmoth Street : Gooch - Rossmoyne, both carriageways,	\$ -	-	\$ 15,000	\$ 15,000



<b>ROADS PROGRAM 2010-2011</b>	<b>External Contribution</b>	<b>Council Reserves</b>	<b>Council Approved</b>	<b>Total</b>
<b>Thornbury</b>				
Mc Gregor : Grange - Perry (both lanes), Fairfield/Alphington	\$ -	-	\$ 29,000	\$ 29,000
Spain Court : Westbourne- dead end Northcote	\$ -	-	\$ 11,000	\$ 11,000
Cumberland Court : Tyler – dead end, both carriageways, Preston	\$ -	-	\$ 21,000	\$ 21,000
Potter Court : Westbourne-dead end Northcote	\$ -	-	\$ 11,000	\$ 11,000
Separation Street : Balgonie - Hopetoun, two way - both lanes, Northcote	\$ -	-	\$ 37,000	\$ 37,000
<b>Total Road Resurfacing</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 1,857,000</b>	<b>\$ 1,857,000</b>
<b>Rehabilitation / Reconstruction</b>				
Separation : Hopetoun - Burt (both lanes), Northcote	\$ -	-	\$ 54,000	\$ 54,000
Union : Gilbert - Corben (both lanes), Preston	\$ -	-	\$ 230,000	\$ 230,000
Woolton Avenue : St..Georges - Leinster, two way - both lanes, Thornbury	\$ -	-	\$ 270,000	\$ 270,000
Cramer Street : St. Georges - Mary, Preston	\$ -	-	\$ 340,000	\$ 340,000
Cramer Street : Mary - High, Preston	\$ -	-	\$ 160,000	\$ 160,000
Grandview Grove : Mitchell - Bastings, Northcote	\$ -	-	\$ 240,000	\$ 240,000
Purinan : Borrie - Box (both lanes), Reservoir	\$ -	-	\$ 47,000	\$ 47,000
Langridge Street (stage 2 of 2) : Fairfield - Perry, two way - both lanes, Fairfield/Alphington	\$ -	-	\$ 239,500	\$ 239,500
Hughes Parade : Callander - Pallant (north side) Reservoir	\$ -	-	\$ 48,000	\$ 48,000
Hughes Parade : Pallant - Wilson (north side), Reservoir	\$ -	-	\$ 42,000	\$ 42,000
Hughes Parade : Wilson - McFadzean (north side), Reservoir	\$ -	-	\$ 59,000	\$ 59,000
Flinders Street : Walsh - Matisi, both lanes, Thornbury	\$ -	-	\$ 350,000	\$ 350,000
Leonard Street : Westgarth - May, two way - both lanes, Northcote	\$ -	-	\$ 150,000	\$ 150,000
Leonard Street : May - Thomson, two way - both lanes, Northcote	\$ -	-	\$ 160,000	\$ 160,000
Beaconsfield Parade : St. Georges - Leinster, two way - both lanes, Northcote	\$ -	-	\$ 380,000	\$ 380,000
St. Vigeons : Don - Merino (both lanes), Reservoir	\$ -	-	\$ 160,000	\$ 160,000
Rossmoyne : Victoria - Wilmoth (both lanes), Thornbury	\$ -	-	\$ 65,000	\$ 65,000
James : High - Butler (both lanes), Northcote	\$ -	-	\$ 29,000	\$ 29,000
James : Garden - Waterloo (both lanes), Northcote	\$ -	-	\$ 52,000	\$ 52,000
Strettle : Hill - South Fyffe (both lanes), Thornbury	\$ 54,000	-	\$ -	\$ 54,000
Strettle : South Fyffe - North Fyffe (both lanes), Thornbury	\$ 42,000	-	\$ -	\$ 42,000
Raleigh Street : High – St. David, both carriageways, Thornbury	\$ 340,000	-	\$ -	\$ 340,000
<b>Total Rehabilitation / Reconstruction</b>	<b>\$ 436,000</b>	<b>-</b>	<b>\$ 3,075,500</b>	<b>\$ 3,511,500</b>
<b>Laneways</b>				
Right-of-Way reconstruction off Aberdeen St : Reservoir	\$ -	-	\$ 30,000	\$ 30,000
Right-of-Way Reconstruction/Rehabilitation : 235 Tyler , Preston	\$ -	-	\$ 8,000	\$ 8,000
Reconstruction of Right-of-Way: Rear of 635 to 639 Plenty Rd, Reservoir	\$ -	-	\$ 15,000	\$ 15,000
Reconstruction of Right-of-Way- 10/12 Wakanui Laneway, Northcote	\$ -	-	\$ 30,000	\$ 30,000
<b>Total Laneways</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 83,000</b>	<b>\$ 83,000</b>
<b>Carparks</b>				
Resurface carpark at RLC : Reservoir Leisure Centre	\$ -	-	\$ 170,000	\$ 170,000
<b>Total Carparks</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>
<b>Footpaths</b>				
Steps to improvement : various locations throughout the municipality	\$ -	-	\$ 500,000	\$ 500,000
Renewal of old brick paved footpath in concrete : front of 219 Dundas Street Preston	\$ -	-	\$ 4,500	\$ 4,500
Construction of new fence and repair damaged footpath at : Mahoneys Road, Reservoir	\$ -	-	\$ 12,000	\$ 12,000
<b>Total Footpaths</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 516,500</b>	<b>\$ 516,500</b>
<b>Bridges &amp; Culverts</b>				
Bridges & Culverts periodic maintenance : Various locations	\$ -	-	\$ 44,000	\$ 44,000
<b>Total Bridges &amp; Culverts</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>
<b>Other</b>				
Road Rehabilitation Design Program : n/a	\$ -	-	\$ 30,000	\$ 30,000
Replacement of brick Road pavers in Tyler Street : Tyler Street Reservoir	\$ -	-	\$ 40,000	\$ 40,000
<b>Total Other</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b>Shared paths</b>				
Shared paths renewal program : various locations	\$ -	-	\$ 50,000	\$ 50,000
<b>Total Shared Paths</b>	<b>\$ -</b>	<b>-</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total for Roads</b>	<b>\$ 436,000</b>	<b>-</b>	<b>\$ 6,051,000</b>	<b>\$ 6,487,000</b>

<b>TRANSPORT &amp; ROAD SAFETY PROGRAM</b>	<b>2010/11</b>			
	<b>External Contribution</b>	<b>Specific Reserves</b>	<b>Council Cost</b>	<b>Total Project Cost</b>
<b>Change Programs</b>				
Cycling initiatives	0	0	70,000	70,000
Walking initiatives	0	0	70,000	70,000
<b>Infrastructure Works</b>				
Traffic Management/Road Safety	0	0	120,000	120,000
Signs and lines	0	0	50,000	50,000
Retrofit Disability Access	0	0	100,000	100,000
Parking	0	0	50,000	50,000
Preston Connect	255,000	0	290,000	545,000
<b>Maintenance</b>				
Reactive Street lighting Program	0	0	25,000	25,000
Traffic signal maintenance	0	0	140,000	140,000
<b>Strategy &amp; Planning</b>				
Public Transport Partnerships	0	0	30,000	30,000
Transport planning	0	0	105,000	105,000
Safe Travel Strategy	15,000	0	50,000	65,000
<b>TOTAL TRANSPORT AND ROAD SAFETY EXPENDITURE</b>	<b>270,000</b>	<b>0</b>	<b>1,100,000</b>	<b>1,370,000</b>
<b>ALLOCATION</b>				
			New	835,000
			Expansion/Upgrade	0
			Renewal	0
			Maintenance	285,000
			Other	250,000

Transport and Road Safety Programs are reported under Roads in the main sections of this Budget report.

DRAINS PROGRAM	2010/11			
	External Contribution	Specific Reserves	Council Cost	Total Project Cost
<b>Infrastructure Works</b>				
Drainage Upgrade/Renewal Program	0	0	100,000	100,000
Water quality Initiatives	30,000	0	30,000	60,000
Kitchener Grove easement drain upgrade	0	0	25,000	25,000
Water Sensitive Darebin Depot Compliance	0	0	50,000	50,000
<b>Maintenance</b>				
Reactive Minor Drainage Upgrade	0	0	75,000	75,000
Reactive Major Drainage Renewal	0	0	60,000	60,000
<b>Strategy &amp; Planning</b>				
Flood mapping	100,000	0	75,000	175,000
	130,000	0	415,000	545,000
ALLOCATION			New	110,000
			Expansion/Upgrade	62,500
			Renewal	122,500
			Maintenance	75,000
			Other	175,000

OPEN SPACE PROGRAM	2010/11			
	External Contribution	Specific Reserves	Council Cost	Total Project Cost
<b>Play Spaces</b>				
Upgrade and renewal of play spaces	0	240,000	0	240,000
Bundoora Park (part of masterplan implementation)	0	0	117,000	117,000
TW Andrews Reserve (part of masterplan implementation)	0	60,000	0	60,000
New Playspace - Neighbourhood park	0	0	80,000	80,000
<b>Sporting Surfaces &amp; Infrastructure</b>				
Goal post replacement program	0	0	43,000	43,000
Sports safety nets replacement	0	0	35,000	35,000
Synthetic wicket replacement program	9,000	0	41,000	50,000
Renewal & upgrade of irrigation systems	0	90,000	0	90,000
Warm season turf & sportsground upgrade	0	210,000	0	210,000
Sporting Reserves Renewal	0	50,000	0	50,000
Renewal of Sports Field Lighting at Sporting Reserves	15,000	0	255,000	270,000
DISC - Infrastructure Implementation Program	0	0	40,000	40,000
John Cain Memorial Park Master plan Implementation	0	105,000	25,000	130,000
Tennis Court Replacement Program	16,000	0	50,000	66,000
Northcote Golf Course realigning greens	0	0	30,000	30,000
Preston City Oval Implementation	0	0	150,000	150,000
Pavillion Grant Program	35,000	0	35,000	70,000
Donath Reserve Training Lights Upgrade	60,000	0	60,000	120,000
DR Atkinson Reserve Lighting renewal and upgrade	60,000	0	100,000	160,000
Keon Park Tennis Club Court Renewal	37,500	0	63,500	101,000
Leisure Strategy Recommendations	0	0	175,000	175,000
LE Cotchin Reserve upgrades	0	0	15,000	15,000
<b>Parks &amp; Reserves</b>				
Parks Renewal Program	0	155,000	15,000	170,000
Path and bridge works in Parks	0	0	99,500	99,500
All Abilities Access in Open Space	0	0	20,000	20,000
Edwardes Lake Park Master Plan Implementation	0	150,000	0	150,000
T.W. Andrews Reserve Master Plan-Neighbourhood Renewal Implementation	0	160,000	0	160,000
Darebin Parklands Master Plan Implementation	0	90,000	60,000	150,000
Busy parks Improvement Program	0	140,000	0	140,000
Neighbourhoods without Parks Program	0	70,000	0	70,000
LE Cotchin Reserve - Northern Sewer Community Projects	160,000	0	0	160,000
<b>Public Art</b>				
Refurbish Art in Public Places	0	0	15,000	15,000
Arts in Public Places	0	0	50,000	50,000
<b>Streetscapes</b>				
Retail Activity Centres Streetscape Strategy Implementation	0	0	230,000	230,000
Green streets Renewal and Planting Program	0	275,000	50,000	325,000
Urban design improvements - Route 86 Project	150,000	0	1,050,000	1,200,000
Green Streets Strategy Review	0	0	75,000	75,000
Cramer Street powerlines relocation	400,000	0	250,000	650,000

OPEN SPACE PROGRAM	2010/11			
	External Contribution	Specific Reserves	Council Cost	Total Project Cost
<b>Creeks &amp; Wetlands</b>				
Edgars Creek Works	0	0	30,000	30,000
Merri Creek Works	0	40,000	0	40,000
Darebin Creek Works	0	45,000	0	45,000
Edgars Wetland/Edwardes Lake Sediment management	0	0	40,000	40,000
Cherry Street and Forensic Drive Reserves Implementation	0	20,000	0	20,000
<b>Bikepaths / Shared Paths</b>				
Darebin Creek Shared Path Gronn to Holt	200,000	0	200,000	400,000
	1,142,500	1,900,000	3,499,000	6,541,500
ALLOCATION				
			New	3,334,000
			Expansion/Upgrade	252,500
			Renewal	1,715,000
			Maintenance	515,000
			Other	725,000

BUILDING PROGRAM	2010/11			Total Project Cost
	External Contribution	Specific Reserves	Council Cost	
<b>Community Facilities &amp; Spaces</b>				
Reservoir Library Redevelopment	4,000,000	0	80,000	4,080,000
Northcote and Preston Library - construction of returns room	0	0	5,000	5,000
Intercultural Centre Project	172,000	0	80,000	252,000
Lancaster Gate office fit out and landscape improvements	0	790,000	400,000	1,190,000
Northcote town hall exterior signs	0	0	53,000	53,000
Northcote town hall install reverse cycle split system	0	0	40,000	40,000
<b>Sporting Facilities</b>				
NARC Master Plan Asset Maintenance	0	0	150,000	150,000
Upgrade and renewal of sports facilities	0	0	180,000	180,000
Power & light pole removal, replacement & repair	0	0	20,000	20,000
DISC roof repairs	150,000	0	150,000	300,000
Sports Pavilions Bin Enclosures	0	0	30,000	30,000
JE Moore - windows and roller shutters	30,000	0	50,000	80,000
JE Moore - upgrade pavilion change rooms	30,000	0	120,000	150,000
<b>Early Years Facilities</b>				
Redevelop Clifton St Child Centre	0	0	115,000	115,000
Sandpit replacement program	0	0	20,000	20,000
Batman Park Community Hall and Kindergarten	200,000	0	50,000	250,000
Relocatable kindergarten building	0	0	100,000	100,000
Redevelop Preston Day Nursery	0	0	20,000	20,000
<b>Building Maintenance Programs</b>				
Air-conditioning Upgrade & Replace	0	0	170,000	170,000
Building Maintenance- Urgent Works	0	0	270,000	270,000
Disability Access	0	0	200,000	200,000
Electrical Switchboard & Sub-circuit Wiring	0	0	103,000	103,000
Major Building Rectification and Repair	0	0	150,000	150,000
Roof and Plumbing Replace & Improve	0	0	130,000	130,000
Floor Coverings Replacement	0	0	200,000	200,000
Essential Service Compliance	0	0	20,000	20,000
Roof (Safety) Access	0	0	20,000	20,000
Site Infrastructure Improvements	0	0	100,000	100,000
Building Painting Program	0	0	335,000	335,000
<b>Municipal / Civic Facilities</b>				
Energy Efficiencies Upgrade	0	0	15,000	15,000
Darebin Meals Kitchen - facility upgrade	0	0	103,500	103,500
Reservoir Civic Centre - Customer Service Area	0	0	105,000	105,000
Backup power generator system 274 Gower St,	0	0	125,000	125,000
Contaminated Soil on Council Land	0	0	120,000	120,000
<b>Totals</b>	<b>4,582,000</b>	<b>790,000</b>	<b>3,829,500</b>	<b>9,201,500</b>
ALLOCATION			New	4,329,250
			Expansion/Upgrade	232,750
			Renewal	2,959,500
			Maintenance	1,584,000
			Other	96,000

PLANT & EQUIPMENT PROGRAM	2010/11			
	External Contribution	Specific Reserves	Council Cost	Total Project Cost
<b>Vehicles &amp; Operating Equipment</b>				
Heavy Vehicle Replacement Program	438,217	0	1,766,715	2,204,932
Light Vehicle Replacement Program	493,567	0	367,389	860,956
Energy Efficiency Program Large Facilities	0	0	275,000	275,000
Bundoora Park new greens scarifier	0	0	12,000	12,000
<b>Minor Equipment &amp; Furniture</b>				
Decibels Equipment Replacement Program	0	0	19,700	19,700
Northland Youth Centre Equipment Replacement Program	0	0	8,545	8,545
DAEC Theatre Seat Bases Replacement	0	0	35,500	35,500
Preston City Hall Portable Flexiscreen Partitions	0	0	35,500	35,500
<b>Information Technology</b>				
Upgrade server hardware & equipment	0	0	200,000	200,000
Renewal PC's & end user IT communications	0	0	300,000	300,000
Library IT Strategy Implementation	0	0	80,000	80,000
Core Application System Upgrade	0	0	60,000	60,000
Library PC Replacement	0	0	60,000	60,000
Implementation of web strategy & internet / intranet	0	0	120,000	120,000
CAMS Implementation	0	0	50,000	50,000
Aged & Disability Services System Replacement	0	0	200,000	200,000
Library RFID Implementation	0	0	346,000	346,000
Mobile solutions - data collection for Infrastructure Assets	0	0	98,151	98,151
RLC - point of sale system	0	0	70,000	70,000
<b>Other</b>				
Baby Capsule	0	0	13,000	13,000
Mobile garbage bins	0	0	320,000	320,000
Recycling in our Public Places	0	0	5,000	5,000
DAEC lifecycle maintenance & renewal	0	0	40,000	40,000
<b>Collections</b>				
Conservation of art and history collection	0	0	10,000	10,000
Art Collection - Purchases & System Upgrade	0	0	25,000	25,000
Library Books / Products	0	0	648,000	648,000
<b>Totals</b>	<b>931,784</b>	<b>0</b>	<b>5,165,500</b>	<b>6,097,284</b>
ALLOCATION			New	1,445,490
			Expansion/Upgrade	336,682
			Renewal	4,262,113
			Maintenance	40,000
			Other	13,000

<b>FEASIBILITY STUDIES PROGRAM</b>		<b>2010/11</b>			
	<b>External Contribution</b>	<b>Specific Reserves</b>	<b>Council Cost</b>	<b>Total Project Cost</b>	
<b>Buildings</b>					
Business Planning Preston Civic Precinct	0	0	100,000	100,000	
Early Years Infrastructure Strategy	0	0	50,000	50,000	
Darebin Building & Facilities Strategy	0	0	30,000	30,000	
Early Years Hub Development Feasibility Strategy	0	0	50,000	50,000	
<b>Open Space</b>					
Bundoora Park Masterplan & Business review	0	0	30,000	30,000	
<b>Other</b>					
Property Strategy	0	0	50,000	50,000	
WiFi Feasibility Scoping	0	0	45,000	45,000	
<b>Totals</b>	<b>0</b>	<b>0</b>	<b>355,000</b>	<b>355,000</b>	
ALLOCATION		New			0
		Expansion/Upgrade			0
		Renewal			0
		Maintenance			0
		Other			355,000

<b>TOTAL NEW WORKS</b>		<b>External Contribution</b>	<b>Specific Reserves</b>	<b>Council Cost</b>	<b>Total Project Cost</b>
Roads	706,000	-	7,151,000	7,857,000	
Drains	130,000	0	415,000	545,000	
Open Space	1,142,500	1,900,000	3,499,000	6,541,500	
Buildings	4,582,000	790,000	3,829,500	9,201,500	
Plant , equipment & other	931,784	-	5,165,500	6,097,284	
Feasibility Studies	-	-	355,000	355,000	
<b>TOTAL NEW WORKS</b>	<b>7,492,284</b>	<b>2,690,000</b>	<b>20,415,000</b>	<b>30,597,284</b>	
ALLOCATION		New			10,060,940
		Expansion/Upgrade			1,603,332
		Renewal			14,311,013
		Maintenance			2,978,000
		Other			1,644,000



**TOTAL CARRIED FORWARD CAPITAL WORKS PROGRAM - 2009/10**

Program	External Contribution	Specific Reserves	Council Cost	Total Project Cost
STREET LIGHT UPGRADES - VARIOUS			27,000	27,000
PARKING MANAGEMENT STRATEGY			20,000	20,000
REHAB-EMMALINE:ST GEORGES-SPENCER			220,000	220,000
REHAB-EVANS:WESTGARTH-DEAD END			108,388	108,388
DEVELOPMENT TRANSPORT PLANNING			20,000	20,000
TRAFFIC MANAGEMENT/ROAD SAFETY			15,000	15,000
REHAB-NEWMARKET:BASTINGS-BROOKE			100,000	100,000
PEDESTRIAN FRIENDLY INTERSECTIONS			15,000	15,000
PUBLIC TRANSPORT			10,000	10,000
TRANSPORT PLANNING			15,000	15,000
PRESTON CONNECT PROJECT			204,000	204,000
<b>Total Roads</b>			<b>\$ 754,388</b>	<b>\$ 754,388</b>
WATER QUALITY WORKS			44,000	44,000
FAIRFIELD VIEWS DRAINAGE UPGRADE			30,000	30,000
DRAINS - FLOOD MAPPING			64,092	64,092
<b>Total Drains</b>			<b>\$ 138,092</b>	<b>\$ 138,092</b>
BUSY PARKS IMPROVEMENT PGRM			68,000	68,000
SPORTSFIELD LIGHTING			60,000	60,000
NORTHCOTE GOLF COURSE DROUGHT PROOF			114,515	114,515
PRESTON CITY OVAL SPORTS IMPROVEMENTS			40,000	40,000
ARTS IN PUBLIC PLACES	45,000		122,079	167,079
BUNDOORA PARK ALL ABILITIES PLAYGROUND			178,724	178,724
GREENSTREETS STRATEGY REVIEW			40,000	40,000
TRAINING LIGHTS - SPORTS RESERVES	5,000		24,175	29,175
NEIGHBOURHOOD PARKS REFURB			80,000	80,000
<b>Total Open Space</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 727,493</b>	<b>\$ 777,493</b>
WATER SENSITIVE DAREBIN DEPOT			70,000	70,000
RESERVOIR CUSTOMER SERVICE AREA			10,000	10,000
REFURBISH PRESTON COURTHOUSE			80,000	80,000
RESERVOIR CHILD CARE REDEVELOP DESIGN			20,000	20,000
LANCASTER GATE COMMUNITY CENTRE	500,000		2,200,000	2,700,000
PRESTON CITY OVAL REDEVELOPMENT			597,251	597,251
DEPOT RELOC MATERIAL STORAGE			19,370	19,370
SWEEPING TIPPING DECK & YARD FENCIN			60,000	60,000
EAST RESERVOIR NEIGHBOURHOOD HSE			17,813	17,813
SANDPITS AT CHILDREN SERVICES SITES			7,218	7,218
NORTHCOTE POLICE STATION MEDIA ARTS BUS			10,000	10,000
REDEVELOP CLIFTON STREET CHILDCARE			600,000	600,000
CHILD SERV OUTDOOR GROUNDS & RES			57,000	57,000
NORTHCOTE TOWNHALL EXTERIOR SIGNS			8,500	8,500
<b>Total Buildings</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$3,757,152</b>	<b>\$ 4,257,152</b>
MOBILE SOLUTIONS - DATA COLLECTION			45,000	45,000
IT SERVER HARDWARE UPGRADES			80,000	80,000
PLANT REPLACEMENT - HEAVY VEHICLES			909,624	909,624
PLANT REPLACEMENT - LIGHT VEHICLES			24,375	24,375
CAMS - CUSTOMER & ASSET MGT SYSTEM			341,925	341,925
IT CORE SYSTEM UPGRADES - VARIOUS			85,000	85,000
COMMUNITY EVENTS EQUIPMENT			4,820	4,820
<b>Total Plant &amp; Equipment</b>			<b>\$1,490,744</b>	<b>\$ 1,490,744</b>
REGIONAL DISPATCH SITE			30,000	30,000
BUSINESS PLANNING PRESTON CIVIC PRE			80,000	80,000

Program	External Contribution	Specific Reserves	Council Cost	Total Project Cost
LEISURE STRATEGY			46,563	46,563
BUNDOORA PARK/COOPERS SETTLEMENT MASTER PLAN			30,000	30,000
<b>Total Feasibility</b>			<b>\$ 186,563</b>	<b>\$ 186,563</b>
<b>Total Carried forward Capital</b>	<b>\$ 550,000</b>	<b>\$ -</b>	<b>\$7,054,432</b>	<b>\$ 7,604,432</b>
ALLOCATION		New		\$ 1,375,811
		Expansion/Upgrade		\$ 1,703,753
		Renewal		\$ 4,018,328
		Maintenance		\$ 235,885
		Other		\$ 270,655

## **Key strategic activities**

This appendix presents a number of key strategic activities to be undertaken during the 2010/11 year and performance targets and measures in relation to these.

Strategic Activity	Performance Measure	Performance Target
<b>Leadership and Engagement</b>		
Advocacy and lobbying	The percentage of respondents who rate Council's performance in representing and lobbying on behalf of the community with other levels of government and private organisations as 'adequate', 'good' or 'excellent'	≥ 75%
Consultation and engagement	The percentage of respondents who rate Council's performance in consulting with the community and leading discussion on key social, economic and environmental issues which could impact on the local area and require decisions by Council as 'adequate', 'good' or 'excellent'	≥ 75%
Councillor leadership	The total number of Councillors in attendance at Council Meetings, Special Council Meetings and Standing Committee Meetings, divided by the number of Councillors expected to attend, expressed as a percentage. Councillors who have been formally granted a leave of absence are not included in the calculation.	≥ 85%
Communication	The percentage of respondents who rate their personal level of satisfaction with Council's communication about its programs and services at 6 or more, on a ten point scale.	≥ 75%
<b>Community Wellbeing</b>		
Health and human services	The percentage of respondents who rate Council's performance in meals on wheels, home help, maternal and child health, immunisation, child care, and support for disadvantaged and minority groups as 'adequate', 'good' or 'excellent'	≥ 80%
Response to diversity	The percentage difference in overall satisfaction between respondents from households that speak 'English only' and other households	≤ 5%
Response to locational disadvantage	The percentage difference in overall satisfaction between respondents from the highest scoring precinct and those from the lowest scoring precinct.	≤ 5%
<b>Liveability and Regeneration</b>		
Traffic management	The percentage of respondents who rate Council's performance in traffic management, the provision of street and off street parking and local road safety as 'adequate', 'good' or 'excellent'	≥ 75%
Parks and open space	The percentage of respondents who rate their personal level of satisfaction with Council's maintenance of parks, reserves and open spaces at 6 or more, on a ten point scale.	≥ 75%
Asset renewal	The amount of capital expenditure budgeted for asset renewal projects (excluding carry-forward works), expressed as a percentage of depreciation, as reported in the most recently published budget report.	> 69%

Strategic Activity	Performance Measure	Performance Target
<b>Celebration and Participation</b>		
Connected communities	The mean response to the question “How satisfied are you with feeling part of your community?”, on a ten point scale. The result is converted to a 0 to 100 index.	≥ 70
Recreational facilities	The percentage of respondents who rate Council's performance in sporting facilities, swimming pools, sports fields, playgrounds, arts centres, festivals and library services as 'adequate', 'good' or 'excellent'	≥ 80%
Festivals and events	The percentage of respondents who rate their personal level of satisfaction with Council's festivals and events at 6 or more, on a ten point scale.	≥ 75%
<b>Environmental Sustainability</b>		
Environmental performance	The percentage of respondents who rate their personal level of satisfaction with Council's overall environmental performance at 6 or more, on a ten point scale.	≥ 75%
Reducing greenhouse emissions	The percentage of respondents who rate Council's performance in supporting a reduction in community greenhouse emissions as 'adequate', 'good' or 'excellent'	≥ 75%
<b>Prudence and Prosperity</b>		
Financial Sustainability	The result of the most recent published financial sustainability risk assessment undertaken by the Victorian Auditor General's Office following its review of the audited statements.	Low risk
Underlying Surplus	The budgeted underlying surplus reported in the most recently published budget report'	> \$0
Customer Service	The percentage of respondents who have contacted Council in the previous twelve months who rate Council's performance in ease of contact, helpfulness of staff, speed of response and attitude of staff as 'adequate', 'good' or 'excellent'	≥ 75%
Staff Turnover	The equivalent full time number of staff resigning or retiring from the City of Darebin in a given year, expressed as a percentage of the overall number of equivalent full time staff.	5 – 15%

## **Statement of fees and charges**

This appendix presents a listing of the various statutory and non-statutory fees and charges that will be charged during the 2010/11 year.

Description		Fee Status	Taxable Supply	2010/11 (inc GST if applicable) \$
<b>INFRASTRUCTURE</b>				
<b>Engineering Services</b>	Build over easement applications	Statutory		110.00
	Sale of Tenders	Non-Statutory	✓	22.00 - 100.00
	Subdivisional works - plan checking	Statutory	✓	0.75% of works
	Subdivisional works - supervision	Statutory	✓	2.5% of works
	Legal Point of Discharge	Statutory		54.55
	Tree removal and replacement due to vehicle crossing or development application	Non-Statutory	✓	385.00
<b>Open Space Planning</b>				
<b>Northcote Aquatic &amp; Recreation Centre</b>	Lockers	Non-Statutory	✓	2.00
	Security Pouch	Non-Statutory	✓	2.80
	Lost Locker Keys	Non-Statutory	✓	15.50
	Swim Entry			
	Children under 2Yrs	Non-Statutory	✓	Free
	Adult Swim - 16Yrs +	Non-Statutory	✓	4.70
	Junior Swim - 2Yrs +	Non-Statutory	✓	3.60
	Concession Swim	Non-Statutory	✓	3.80
	Non Participant Entry	Non-Statutory	✓	3.60
	Family (2 Adults & 3 Child.)	Non-Statutory	✓	12.80
	Family (2 Adults & 3 Child.) concession	Non-Statutory	✓	11.00
	Birthday Parties	Non-Statutory	✓	128.00
	2nd Instructor	Non-Statutory	✓	75.00
	Swim, Spa & Sauna			
	Adult	Non-Statutory	✓	8.50
	Concession - 6am - 4pm	Non-Statutory	✓	6.90
	After Entry	Non-Statutory	✓	4.60
	After Class	Non-Statutory	✓	3.40
	Casual Gym			
	Adult Gym/Swim/Spa/Steam	Non-Statutory	✓	16.00
	Concession	Non-Statutory	✓	13.50
	Team Gym (specific times)	Non-Statutory	✓	5.50
	Gym Circuit	Non-Statutory	✓	11.00
	Gym Circuit - Concession	Non-Statutory	✓	9.50
	Access for All	Non-Statutory	✓	4.30
	Active Adults	Non-Statutory	✓	4.30
	Health Consultation	Non-Statutory	✓	55.00
	Child Care			
	Members (Per Child Per Session)	Non-Statutory	✓	4.10
	Non Members	Non-Statutory	✓	5.80
	Occasional Care - 1 Child	Non-Statutory	✓	15.50
	Occasional Care - 2 Children	Non-Statutory	✓	28.00
	Occasional Care - >2 Children	Non-Statutory	✓	33.00
	Family (2 or more from same family)			
	Members (Per Child Per Session)	Non-Statutory	✓	5.70
	Non Members	Non-Statutory	✓	7.80
	20 Visits - Child Pass			
	Members	Non-Statutory	✓	70.00
	Non Members	Non-Statutory	✓	95.00
	20 Visits - Family Pass			
	Members	Non-Statutory	✓	95.00
	Non Members	Non-Statutory	✓	118.00
<b>Northcote Aquatic &amp;</b>	Aqua Memberships			

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
<b>Recreation Centre Cont.</b>	Monthly Debit	Non-Statutory	✓	42.00
	Monthly Debit - Concession	Non-Statutory	✓	35.00
	Monthly Debit - Joining fee	Non-Statutory	✓	80.00
	Monthly Debit - Concession joining fee	Non-Statutory	✓	60.00
	Gold Pass(Gym/Aerobics/S/S/S)			
	3 Month	Non-Statutory	✓	360.00
	3 Month - Concession	Non-Statutory	✓	310.00
	6 Month	Non-Statutory	✓	550.00
	6 Month - Concession	Non-Statutory	✓	485.00
	12 Month	Non-Statutory	✓	850.00
	12 Month - Concession	Non-Statutory	✓	775.00
	Monthly Debit	Non-Statutory	✓	66.00
	Monthly Debit - Concession	Non-Statutory	✓	56.00
	Monthly Debit - Joining fee	Non-Statutory	✓	99.00
	Monthly Debit - Concession joining fee	Non-Statutory	✓	80.00
	PrYme membership	Non-Statutory	✓	43.00
	Teenage Memberships			
	Monthly Debit - Gold	Non-Statutory	✓	32.00
	Monthly Debit - Joining Fee	Non-Statutory	✓	55.00
	Tennis only Memberships			
	12 Month	Non-Statutory	✓	450.00
	Monthly Debit	Non-Statutory	✓	32.00
	Monthly Debit - Joining fee	Non-Statutory	✓	66.00
	Tennis Court Hire			
	(6.00am - 4.00pm) half hour	Non-Statutory	✓	9.20
	(6.00am - 4.00pm) one hour	Non-Statutory	✓	16.50
	(4.00pm - 10.00 pm) half hour & weekends	Non-Statutory	✓	12.20
	(4.00pm - 10.00 pm) one hour & weekends	Non-Statutory	✓	19.00
	Five Hour Hire Card	Non-Statutory	✓	82.00
	Junior Tennis Hire			
	(6.00am - 4.00pm) half hour	Non-Statutory	✓	6.20
	(6.00am - 4.00pm) one hour	Non-Statutory	✓	9.20
	(4.00pm - 10.00 pm) half hour & weekends	Non-Statutory	✓	6.20
	(4.00pm - 10.00 pm) one hour & weekends	Non-Statutory	✓	9.20
	Aerobics			
	Adult	Non-Statutory	✓	11.80
	Adult - Concession	Non-Statutory	✓	10.20
	Teenage	Non-Statutory	✓	5.50
	Boxing Circuit	Non-Statutory	✓	11.80
	Boxing Circuit - Concession	Non-Statutory	✓	10.20
	Fit Ball Class	Non-Statutory	✓	11.80
	Fit Ball Class - Concession	Non-Statutory	✓	10.20
	Yoga	Non-Statutory	✓	11.80
	Yoga - Concession	Non-Statutory	✓	10.20
	Pump Class	Non-Statutory	✓	11.80
	Pump Class - Concession	Non-Statutory	✓	10.20
	Power Walk	Non-Statutory	✓	5.00
	Power Walk - Concession	Non-Statutory	✓	4.50
	Run Squad - Non Member	Non-Statutory	✓	6.50
	Pilates	Non-Statutory	✓	11.80
	Pilates Conc.	Non-Statutory	✓	10.20
	Aqua			
	Aqua Aerobics	Non-Statutory	✓	11.80
	Aqua Aerobics - Concession	Non-Statutory	✓	10.20
<b>Northcote Aquatic &amp;</b>	Aqua Movers	Non-Statutory	✓	5.00



	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
<b>Recreation Centre Cont.</b>	Aqua Movers - Concession	Non-Statutory	✓	5.00
	Swim Lessons			
	Swim School Infants			
	SS Infant Debit	Non-Statutory	✓	41.00
	SS Infant Debit - Concession	Non-Statutory	✓	35.00
	SS Infant per class	Non-Statutory	✓	13.50
	SS Infant per class - Concession	Non-Statutory	✓	12.30
	SS Preschool Debit	Non-Statutory	✓	41.00
	SS Preschool Debit - Concession	Non-Statutory	✓	35.00
	SS Preschool per class	Non-Statutory	✓	13.50
	SS Preschool per class - Concession	Non-Statutory	✓	12.30
	Swim School Primary			
	SS Primary Debit	Non-Statutory	✓	41.00
	SS Primary Debit - Concession	Non-Statutory	✓	35.00
	SS Primary per class	Non-Statutory	✓	13.50
	SS Primary per class - Concession	Non-Statutory	✓	12.30
	Swim Lesson Junior Life			
	SS JLG Debit 1st	Non-Statutory	✓	41.00
	SS JLG Debit - Concession 1st	Non-Statutory	✓	35.00
	SS JLG per class 1st	Non-Statutory	✓	13.50
	SS JLG per class - Concession 1st	Non-Statutory	✓	12.30
	Swim School Adult			
	SS Adult Debit	Non-Statutory	✓	46.00
	SS Adult Debit - Concession	Non-Statutory	✓	40.00
	SS Adult per class	Non-Statutory	✓	14.70
	SS Adult per class - Concession	Non-Statutory	✓	13.30
	Swim Squad - Concession	Non-Statutory	✓	4.50
	Swim Squad - Casual	Non-Statutory	✓	6.00
	Schools Lessons			
	Child School Entry	Non-Statutory	✓	6.00
	10 Pass Cards			
	Adult Swim (10)	Non-Statutory	✓	42.50
	Adult Swim (10) - Concession	Non-Statutory	✓	34.20
	Child Swim (10)	Non-Statutory	✓	32.40
	Swim, Spa, Sauna (10)	Non-Statutory	✓	76.50
	Swim, Spa, Sauna (10) - Concession	Non-Statutory	✓	62.00
	Family Swim (10)	Non-Statutory	✓	95.00
	Exercise Class (10)	Non-Statutory	✓	100.00
	Exercise Class (10) - Concession	Non-Statutory	✓	83.00
<b>Darebin Community Sports Stadium</b>	Stadium Entry Fees			
	Child (3-15 years)	Non-Statutory	✓	1.50
	Concession (Student, Health Care Card, Pension Card)	Non-Statutory	✓	1.50
	Adult	Non-Statutory	✓	1.80
	Family (2 Adults, 2 Children)	Non-Statutory	✓	4.60
	Facility Hire			
	Indoor Court Hire - Peak	Non-Statutory	✓	40.00
	Indoor Court Hire - Off Peak	Non-Statutory	✓	30.50
	Indoor Court Hire - Peak/ Contracted	Non-Statutory	✓	37.50
	Outdoor Court Hire - Lights Off	Non-Statutory	✓	12.00
	Outdoor Court Hire - Lights On	Non-Statutory	✓	23.00
	Multi Purpose Room Hire	Non-Statutory	✓	21.00
	Mezzanine Hire	Non-Statutory	✓	21.00
	Tennis Court Hire - Lights Off	Non-Statutory	✓	12.00
<b>Darebin Community Sports Stadium</b>	Tennis Court Hire - Lights On	Non-Statutory	✓	23.00

Description		Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$	
<b>Cont.</b>	Golden Oldies	Non-Statutory	✓	4.60	
	ASP Program	Non-Statutory	✓	4.00	
<b>Leisure &amp; Health</b>	Community Outings	Non-Statutory	✓	16.50	
<b>Sports Development Program</b>	Grade 1A				
	Sole use of oval	Non-Statutory	✓	6693.00	
	Shared use of oval	Non-Statutory	✓	5017.00	
	Additional oval sole use	Non-Statutory	✓	3346.00	
	Additional oval shared use	Non-Statutory	✓	2506.00	
	Grade 1				
	Sole use of oval	Non-Statutory	✓	2208.00	
	Shared use of oval	Non-Statutory	✓	1653.00	
	Additional oval sole use	Non-Statutory	✓	1103.00	
	Additional oval shared use	Non-Statutory	✓	826.00	
	Grade 2				
	Sole use of oval	Non-Statutory	✓	1974.00	
	Shared use of oval	Non-Statutory	✓	1481.00	
	Additional oval sole use	Non-Statutory	✓	987.00	
	Additional oval shared use	Non-Statutory	✓	739.00	
	Grade 3				
	Sole use of oval	Non-Statutory	✓	1338.00	
	Shared use of oval	Non-Statutory	✓	1004.00	
	Additional oval sole use	Non-Statutory	✓	668.00	
	Additional oval shared use	Non-Statutory	✓	505.00	
	Grade 3A				
	Sole use of oval	Non-Statutory	✓	598.00	
	Shared use of oval	Non-Statutory	✓	448.00	
	Junior clubs	Non-Statutory	✓	596.00	
	Casual Ground Allocations (per day)	Non-Statutory	✓	76.00	
	<b>Oakhill Community Centre</b>	Darebin and non profit organisations (per hour)	Non-Statutory	✓	7.20
		Non Darebin or profit making organisations (per hour)	Non-Statutory	✓	14.95
Internal Users		Non-Statutory	✓	6.75	
Childrens Party's					
Per hour		Non-Statutory	✓	14.95	
Bond	Non-Statutory	✓	70.00		
Cleaning	Non-Statutory	✓	40.00		
<b>Fairfield Community Room</b>	Darebin and non profit organisations (per hour)	Non-Statutory	✓	7.20	
	Non Darebin or profit making organisations (per hour)	Non-Statutory	✓	14.95	
	Internal Users	Non-Statutory	✓	6.75	
	Childrens Party's				
	Per hour	Non-Statutory	✓	14.95	
Bond	Non-Statutory	✓	70.00		
Cleaning	Non-Statutory	✓	40.00		
<b>Donald Street Community Hall</b>	Darebin & non profit organisations (per hour)	Non-Statutory	✓	7.20	
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	14.95	
	Internal Users	Non-Statutory	✓	6.75	
	Childrens Party's				
	Per hour	Non-Statutory	✓	14.95	
Bond	Non-Statutory	✓	70.00		
Cleaning	Non-Statutory	✓	40.00		
<b>Clyde Street Community Centre</b>	Hall Hire				
	Darebin & non profit Organisations (Per Hour)	Non-Statutory	✓	7.20	
	Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	✓	14.95	

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Internal Users (Per Hour)	Non-Statutory		6.75
	Childrens Party's			
	Per hour	Non-Statutory	✓	14.95
	Bond	Non-Statutory	✓	70.00
	Cleaning	Non-Statutory	✓	40.00
<b>Batman Park Hall</b>	Darebin & non profit Organisations (Per Hour)	Non-Statutory	✓	7.20
	Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	✓	14.95
	Internal Users (Per Hour)	Non-Statutory	✓	6.75
<b>Pioneers Retreat</b>	Darebin & non profit Organisations (Per Hour)	Non-Statutory	✓	7.20
	Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	✓	14.95
	Internal Users (Per Hour)	Non-Statutory	✓	6.75
<b>Reservoir Leisure Centre</b>	Swim Entry			
	Children under 3Yrs	Non-Statutory	✓	Free
	Adult Swim - 16Yrs +	Non-Statutory	✓	4.70
	Junior Swim - 3Yrs +	Non-Statutory	✓	3.60
	Concession Swim	Non-Statutory	✓	3.80
	School Swim	Non-Statutory	✓	2.60
	Swim Lesson (Adult/Squad) - 45mins	Non-Statutory	✓	11.60
	Swim Lesson (Child/Parent/Toddler) - 30mins	Non-Statutory	☑	9.60
	Swim Lesson Private - 30min	Non-Statutory	☑	31.00
	Swim Lesson Private (2 Child) - 30 mins	Non-Statutory	☑	40.00
	Swim Lesson Special Needs	Non-Statutory	☑	15.50
	Family (2 Adults & 3 Child.)	Non-Statutory	✓	12.90
	Family Concession	Non-Statutory	✓	11.00
	20 Visit Swim (Adult)	Non-Statutory	✓	80.00
	20 Visit Swim (Child)	Non-Statutory	✓	63.00
	20 Visit Swim (Concession)	Non-Statutory	✓	63.00
	Swim, Spa & Sauna			
	Adult	Non-Statutory	✓	8.40
	Concession - 6am - 4pm	Non-Statutory	✓	6.90
	Lockers	Non-Statutory	✓	2.00
	Birthday Parties	Non-Statutory	✓	17.50
	Aerobics & Gymnasium			
	Aqua Aerobics	Non-Statutory	✓	9.20
	Aqua Aerobics Concession	Non-Statutory	✓	7.20
	Aerobics	Non-Statutory	✓	10.50
	Aerobics Concession	Non-Statutory	✓	8.50
	Health Club Casual includes all facilities	Non-Statutory	✓	17.50
	Health Club Guest/concession	Non-Statutory	✓	14.00
	Yoga 90mins	Non-Statutory	✓	14.40
	Yoga 90mins concession	Non-Statutory	✓	11.00
	Pilates	Non-Statutory	✓	15.50
	RPM	Non-Statutory	✓	12.40
	RPM Concession	Non-Statutory	✓	9.80
	Child Care			
	Members (1 Child Per Session)	Non-Statutory	✓	4.10
	Members (extra Child Per Session)	Non-Statutory	✓	2.40
	Non Members (Per Child Per Session)	Non-Statutory	✓	5.60
	Non Members (Extra Child Per Session)	Non-Statutory	✓	2.50
	Occasional Care 1 Session	Non-Statutory	✓	8.00
	Occasional Care 2 Sessions	Non-Statutory	✓	14.50
<b>Reservoir Leisure Centre Cont</b>	Occasional Care 2 Sessions (extra child)	Non-Statutory	✓	8.00
	Memberships			
	Health Club			

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Monthly	Non-Statutory	✓	66.00
	Monthly concession	Non-Statutory	✓	53.00
	3 Month	Non-Statutory	✓	360.00
	12 Month	Non-Statutory	✓	830.00
	Results			
	Monthly	Non-Statutory	✓	100.00
	Monthly concession	Non-Statutory	✓	80.00
	6 weeks	Non-Statutory	✓	230.00
	Aquatic			
	Monthly	Non-Statutory	✓	40.00
	Monthly concession	Non-Statutory	✓	32.00
	3 months	Non-Statutory	✓	180.00
	12 months	Non-Statutory	✓	480.00
	Staying Active			
	Monthly	Non-Statutory	✓	45.00
	3 months	Non-Statutory	✓	220.00
	12 months	Non-Statutory	✓	545.00
	Teen Health Club			
	Monthly	Non-Statutory	✓	33.00
	3 months	Non-Statutory	✓	165.00
	12 months	Non-Statutory	✓	450.00
	Note: Concession Memberships 20% Discount to Full Fees			
	Function Room	Non-Statutory	✓	32.00
	Aerobics Room	Non-Statutory	✓	42.00
	Hydro Pool	Non-Statutory	✓	69.00
	Lane Hire	Non-Statutory	✓	27.00
	All Pools	Non-Statutory	✓	275.00
	Consulting Rooms	Non-Statutory	✓	445.00
	NB. "once off" joining fee on monthly debit (\$50 for aqua, \$100 gym, aero, gold 20% discount for concession applies)			
	NB. "once off" joining fee on monthly debit (\$74 staying active and \$60 for teen gym members - no discount for concession)			
<b>Darebin Parks</b>	Oval Mowing - Per Oval	Non-Statutory	✓	223.00
	Collection of confiscated Advertising signs - release fees	Non-Statutory	✓	115.00
<b>Darebin Construction Road Openings</b>	Crossing Permits: Residential	Statutory		160.00
	Crossing Permits: Industrial	Statutory		160.00
	Crossing Application Fee	Statutory		80.00
	Inspection Fees	Statutory		150.00
	Road Reinstatement			
	Concrete Footpath 75mm Depth (Per sqm)	Statutory		150.00
	Concrete Footpath 125 - 150mm Depth (Per sqm)	Statutory		185.00
	Deep Lift asphalt road/asphalt concrete road base(Per sqm)	Statutory		225.00
<b>Darebin Construction Road cont.</b>	Bitumen Roads(Per Square Metre)	Statutory		160.00
	Kerb & Channel(Per Metre)	Statutory		160.00
	Road Opening Consent Fee			

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Arterial Road - Work other than minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		540.00
	Arterial Road - Work other than minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		310.00
	Arterial Road - Minor works - Not Conducted on any part of the roadway, shoulder or pathway	Statutory		150.00
	Arterial Road - Minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		125.00
	Municipal Road speed greater than 50kph - Work other than minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		520.00
	Municipal Road speed greater than 50kph - Work other than minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		300.00
	Municipal Road speed greater than 50kph - Minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		145.00
	Municipal Road speed greater than 50kph - Minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		65.00
	Municipal Road speed not more than 50kph - Work other than minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		250.00
	Municipal Road speed not more than 50kph - Work other than minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		65.00
	Municipal Road speed not more than 50kph - Minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		150.00
	Municipal Road speed not more than 50kph - Minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		65.00
<b>Collection Services</b>	Waste/Recycle Bin Hire per each	Non-Statutory	✓	10.00
	Waste/Recycle Bin not returned per each	Non-Statutory	✓	55.00
	Waste/Recycle Bin deliver, empty, clean, pick up including tipping fee	Non-Statutory	✓	25.00
	Minimum 5 bins at a cost per each			
<b>Transfer Station - Gate Office</b>	RECYCLABLE - Residential Quantities			
	Glass Containers	Non-Statutory	✓	Free
	Paper	Non-Statutory	✓	Free
	Waste Engine oil	Non-Statutory	✓	Free
	Car and household batteries	Non-Statutory	✓	Free
	PET/HDPE Plastic	Non-Statutory	✓	Free
	Paint	Non-Statutory	✓	Free
	Fluorescent light tubes	Non-Statutory	✓	Free
	Gas bottles	Non-Statutory	✓	Free
<b>Transfer Station - Gate Office cont.</b>	Computers	Non-Statutory	✓	Free
	Computer Key boards	Non-Statutory	✓	Free
	Computer printers	Non-Statutory	✓	Free
	Computer monitors	Non-Statutory	✓	Free
	Computer peripherals	Non-Statutory	✓	Free

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	WASTE DISPOSAL CHARGE*			
	Mixed (general) waste - (M3)	Non-Statutory	✓	49.00
	Mattress/bed base (No)	Non-Statutory	✓	22.00
	Demolition & excavated material (heavy inert) - (M3)	Non-Statutory	✓	110.00
	Clean Concrete - (M3)	Non-Statutory	✓	50.00
	Timber (non compostable) - (M3)	Non-Statutory	✓	45.00
	Tyre - Passenger Car - (No)	Non-Statutory	✓	10.00
	Tyre - Medium 4 Wheel Drive - (No)	Non-Statutory	✓	12.00
	Tyre - Truck - Small - (No)	Non-Statutory	✓	16.00
	Tyre - Truck - Medium - (No)	Non-Statutory	✓	22.00
	Tyre - Truck - Large - (No)	Non-Statutory	✓	42.00
	Tyre - Agriculture - Small - (No)	Non-Statutory	✓	45.00
	Tyre - Agriculture - Large - (No)	Non-Statutory	✓	50.00
	Green Waste - (M3)	Non-Statutory	✓	45.00
	Any Waste - (Car boot load ) Flat rate	Non-Statutory	✓	22.00
	Any Waste - (Half Car boot load ) Flat rate	Non-Statutory	✓	11.00
	Any Waste - (Station Wagon load ) Flat rate	Non-Statutory	✓	28.00
	Minimum charge	Non-Statutory	✓	11.00
	Heavy Inert - Per Tonne	Non-Statutory	✓	110.00
	Mixed (General) Waste - Per Tonne	Non-Statutory	✓	115.00
	Green Waste - Per Tonne	Non-Statutory	✓	105.00
	Timber Waste - Per Tonne	Non-Statutory	✓	105.00
	Concrete - Per Tonne	Non-Statutory	✓	55.00
<b>Weighbridge Operation</b>	Weighing Charge (per weighing)	Non-Statutory	✓	25.00
<b>Bundoora Park (incl. Children's Farm)</b>	COOPERS SETTLEMENT:			
	Casual Admission:			
	Adult	Non-Statutory	✓	8.00
	Child	Non-Statutory	✓	6.00
	Family	Non-Statutory	✓	22.00
	Group 15+/Concession Adult	Non-Statutory	✓	6.00
	Educational Programs:			
	One hour session	Non-Statutory	✓	6.00
	Full day Program	Non-Statutory	✓	12.00
	Registered Pre-School/play & kinder groups - Adult admission	Non-Statutory	✓	5.00
	Recreational Programs:			
	Holiday Programs	Non-Statutory	✓	12.00
	Jackaroo & Jillaroo 8 weeks (Price per 3hr session)	Non-Statutory	✓	16.00
	Room Hire:			
	Ibis Room - per 3 hours (Birthday parties)	Non-Statutory	✓	62.00
	Birthday Barn - per 3 hours	Non-Statutory	✓	62.00
	Stables - per 3 hours	Non-Statutory	✓	62.00
	Chapel - per 2 hours	Non-Statutory	✓	185.00
	Village Green at Heritage Village - weekend	Non-Statutory	✓	195.00
	Village Green at Heritage Village - weekday	Non-Statutory	✓	75.00
	Booking Cancellation Fee (less than 10 working days notice)	Non-Statutory	✓	35.00
	Rides & Activities:			
	Pony Rides (child 1-10 only)	Non-Statutory	✓	2.50
	Flying Fox (child 4-12 only)	Non-Statutory	✓	2.50
<b>Bundoora Park (incl. Children's Farm) cont.</b>	Tractor Ride of Discovery (adult/ child)	Non-Statutory	✓	2.50
	Book of 10 ride tickets	Non-Statutory	✓	20.00
	Mobile Farm Hire (per 4 hours)	Non-Statutory	✓	475.00
	Mobile Farm Hire (per 6 hours)	Non-Statutory	✓	685.00

Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$	
Photo shoot (per 2 hours)	Non-Statutory	✓	95.00	
Community Gardens (per year)	Non-Statutory	✓	82.00	
Community Gardens - Raised Plot (per year)	Non-Statutory	✓	57.00	
Filming (Not For Profit Organisations) - 4 hours	Non-Statutory	✓	165.00	
Filming (Not For Profit/Community Organisations) - Full Day	Non-Statutory	✓	330.00	
Filming Commercial - 4 hours	Non-Statutory	✓	720.00	
Filming Commercial - Full Day	Non-Statutory	✓	1250.00	
Community Gardens Social Group Visits (50 per year)	Non-Statutory	✓	255.00	
BBQ Hire - half day	Non-Statutory	✓	10.00	
BBQ Hire - full day	Non-Statutory	✓	20.00	
BBQ Token	Non-Statutory	✓	2.50	
<b>GOLF COURSE:</b>				
Green Fees:				
18 holes Weekdays (Adult)	Non-Statutory	✓	23.00	
18 holes Weekdays (Concession)	Non-Statutory	✓	18.00	
18 Hole Weekends/Public Hols. (Adult)	Non-Statutory	✓	25.00	
18 Hole Weekends/Public Hols. (Junior/After Midday)	Non-Statutory	✓	10.50	
9 Hole Weekdays (Adult)	Non-Statutory	✓	16.50	
9 Hole Weekdays (Concession)	Non-Statutory	✓	13.50	
9 Hole Weekends/Public Hols. (Adult)	Non-Statutory	✓	17.00	
9 Hole Weekends/Public Hols. (Junior/After Midday)	Non-Statutory	✓	8.50	
18 holes Weekdays after 2pm	Non-Statutory	✓	16.50	
Practice Fairway- per hour	Non-Statutory	✓	4.00	
Rentals:				
Club House Casual Hire (per day - not evenings)	Non-Statutory	✓	220.00	
Golf Club Rentals (full year)	Non-Statutory	✓	1360.00	
<b>PUBLIC OPEN SPACE:</b>				
Cross Country large per day	Non-Statutory	✓	770.00	
Cross Country small per day	Non-Statutory	✓	340.00	
Dog Club Ground Rentals/Club (July to June)	Non-Statutory	✓	730.00	
Reserved Picnic Area:				
March 1st to October 31st (weekends - per day)	Non-Statutory	✓	95.00	
March 1st to October 31st (weekdays -per day)	Non-Statutory	✓	85.00	
November 1st to February 28th (weekends per day)	Non-Statutory	✓	210.00	
November 1st to February 28th (weekdays per day)	Non-Statutory	✓	85.00	
Note: Additional \$60 for electricity per site for areas 4,5,6,7,8	Non-Statutory	✓	72.00	
Picnic shelter hire weekends p/h	Non-Statutory	✓	250.00	
<b>ADMINISTRATION:</b>				
Friends of Bundoora Park Annual Membership Fees				
Corporate Gold	Non-Statutory	✓	590.00	
Associate Silver	Non-Statutory	✓	135.00	
Family	Non-Statutory	✓	120.00	
Adult	Non-Statutory	✓	35.00	
Additional child in family membership	Non-Statutory	✓	24.00	
<b>Northcote Golf Course</b>	Green Fees			
	Adults 9 Holes	Non-Statutory	✓	13.50
	Adults 18 Holes	Non-Statutory	✓	18.00
	Concession 9 Holes	Non-Statutory	✓	10.50
	Concession 18 Holes	Non-Statutory	✓	13.50
<b>Northcote Golf Course cont.</b>	Junior 9 Holes (Weekdays Weekend & Public Holidays after midday)	Non-Statutory	✓	8.50
	Junior 18 Holes (Weekdays Weekend & Public Holidays after midday)	Non-Statutory	✓	10.50

Description		Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
<b>COMMUNITIES &amp; CULTURE</b>				
<b>Home Care - Client</b>				
General Home Care Service				
Low Level Fees				
SINGLE - under \$33,233 pa				
Home care - per hour		Non-Statutory		4.70
Personal care - per hour		Non-Statutory		2.40
Respite care (adult & children) - per hour		Non-Statutory		2.40
COUPLE - under \$50,749 pa				
Home care - per hour		Non-Statutory		5.45
Personal care - per hour		Non-Statutory		2.40
Respite care (adult & children) - per hour		Non-Statutory		2.40
FAMILY - under \$55,974 pa (plus and extra \$5,224 for each additional child)				
Home care - per hour		Non-Statutory		5.60
Personal care - per hour		Non-Statutory		2.40
Respite care (adult & children) - per hour		Non-Statutory		2.40
Medium Level Fees				
SINGLE - over \$33,233 pa but under \$71,343 pa				
Home care - per hour		Non-Statutory		8.00
Personal care - per hour		Non-Statutory		6.85
Respite care (adult & children) - per hour		Non-Statutory		3.70
COUPLE - over \$54,044 pa but under \$95,374 pa				
Home care - per hour		Non-Statutory		11.00
Personal care - per hour		Non-Statutory		6.85
Respite care (adult & children) - per hour		Non-Statutory		4.55
FAMILY with 1 child - over \$59,463 pa but under \$100,437 pa (plus an extra \$5,418 for each additional child)				
Home care - per hour		Non-Statutory		14.20
Personal care - per hour		Non-Statutory		6.85
Respite care (adult & children) - per hour		Non-Statutory		4.80
High Level Fees				
SINGLE - over \$71,343 pa				
Home care - per hour		Non-Statutory		30.65
Personal care - per hour		Non-Statutory		38.80
Respite care (adult & children) - per hour		Non-Statutory		35.30
COUPLE - over \$95,374 pa				
Home care - per hour		Non-Statutory		30.65
Personal care - per hour		Non-Statutory		38.80
Respite care (adult & children) - per hour		Non-Statutory		35.30
High Level Fees				
FAMILY with 1 child - over \$100,437 pa (plus an additional \$5,418 for each additional child)				
Home care - per hour		Non-Statutory		30.65
Personal care - per hour		Non-Statutory		38.80
Respite care (adult & children) - per hour		Non-Statutory		35.30
<b>Home Maintenance - Client</b>				
Note: Fees do not include cost of materials				
Low Level Fees				
SINGLE - under \$33,233 pa - per hour				
		Non-Statutory		9.50
COUPLE - under \$55,044 pa - per hour				
		Non-Statutory		10.90
FAMILY - under \$59,463 pa - per hour				
		Non-Statutory		10.90
<b>Home Maintenance - Client cont.</b>				
Medium Level Fees				
SINGLE - over \$33,233 pa but under \$71,343 pa - per hour				
		Non-Statutory		14.20
COUPLE - over \$54,044 pa but under \$95,374 pa -				
		Non-Statutory		15.65



	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	per hour			
	FAMILY - over \$59,463 pa but under \$100,437 pa - per hour	Non-Statutory		16.25
	High Level Fees			
	SINGLE - over \$71,343 pa - per hour	Non-Statutory		47.60
	COUPLE - over \$95,374 - per hour	Non-Statutory		47.60
	FAMILY(with 1 child) - over \$100,437 pa (plus \$5,418 for each additional child) - per hour	Non-Statutory		47.60
<b>Community Aged Care Packages</b>	Fee Range	Non-Statutory		\$6.60 to \$54.00
<b>Transport Service</b>	Cost of transport per client per day	Non-Statutory		3.40
<b>Darebin City Catering</b>	Delivered Meals			
	Low Level Fee Range	Non-Statutory		6.40
	Medium Fee Range	Non-Statutory		6.40
	High Level Fee Range	Non-Statutory		6.40
	CACPs	Non-Statutory		6.40
<b>Dementia Care</b>	Dementia Care Charges - Per Visit	Non-Statutory		9.00
	CACPS Charges - Per Visit	Non-Statutory		44.50
	Men's group (per day)	Non-Statutory		14.00
<b>Brokerage</b>	General Home Care - per hour	Non-Statutory	✓	40.40
	Personal Care - per hour	Non-Statutory	✓	42.90
	Respite Care - per hour	Non-Statutory	✓	42.90
	Home Maintenance - per hour	Non-Statutory	✓	55.90
	Delivered Meal - per meal	Non-Statutory	✓	7.05
	Dementia Care - per visit	Non-Statutory	✓	48.95
<b>Toy Library Service</b>	Miscellaneous - Fines (as of 1st Jan)	Non-Statutory		5.00
	Joining Fee (as of 1st Jan)	Non-Statutory	✓	25.00
	Annual Fee (as of 1st Jan)	Non-Statutory	✓	25.00
	Renewal Fee - Group/Service	Non-Statutory	✓	50.00
<b>Children Services Liaison</b>	Darebin Children Services Association Membership	Non-Statutory	✓	25.00
<b>School Holiday Program</b>	5-12 Year Holiday Program (Full Daily Fee - per child)	Non-Statutory		40.00
	Excursion Fee	Non-Statutory		45.00
	Booking Fee	Non-Statutory		3.00
	Late Pick up Fee - per 15 minutes	Non-Statutory		7.50
	Late Pick up Fee after 15 minutes late - per minute	Non-Statutory		1.00
	Late payment fee	Non-Statutory		10.00
<b>Pre - Schools</b>	Central Pre-School Enrolment Booking Fee (incl. 3 y.o.)	Non-Statutory	✓	20.00
<b>Family Day Care</b>	Per 50 hours care	Non-Statutory		300.00
	Admin levy - per hour	Non-Statutory		0.50
	Late payment fee	Non-Statutory		10.00
	Core hours 8am to 6pm Monday to Friday - per hour minimum 3	Non-Statutory		5.50
	Before 8am and after 6pm - per hour	Non-Statutory		6.00
	Weekend care - per hour	Non-Statutory		7.55
	Public holiday - per hour	Non-Statutory		10.65
<b>Family Day Care Cont.</b>	Meals - breakfast	Non-Statutory		2.50
	Meals - lunch	Non-Statutory		3.00
	Meals - dinner	Non-Statutory		4.00
	Meals - snacks (each)	Non-Statutory		2.00

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Travel for kindergarten or playgroup pick ups	Non-Statutory		2.00
	Late pick up fee - per hour (charged by carer)	Non-Statutory		10.00
<b>Baby Capsules</b>	Fee for six month rental	Non-Statutory	✓	72.00
	Fee for six month rental (concession)	Non-Statutory	✓	40.00
	Refundable Deposit	Non-Statutory		20.00
<b>Youth Services</b>	DAREBIN YRC			
	Hire Fees - Hall /Facility	Non-Statutory	✓	40.00
	Bike Trailer Hire	Non-Statutory	✓	80.00
	Participants Fees	Non-Statutory	✓	8.00
	DECIBELS			
	Recording and mixing for under 25s (including engineer) per hour	Non-Statutory	✓	35.00
	Recording and mixing for general public (including engineer) per hour	Non-Statutory	✓	44.00
	Rehearsals - 3 hour session (under 25s only, preference given to High School Age Bands)	Non-Statutory	✓	30.00
	Copies of Final Master CDs (per CD)	Non-Statutory	✓	5.00
	Copies of Final Master Session and audio dada DVD (per DVD)	Non-Statutory	✓	10.00
	PA Hire small PA	Non-Statutory	✓	55.00
	PA Hire large PA	Non-Statutory	✓	110.00
	HOLIDAY PROGRAMS AMD YOUTH GROUPS			
	Programs	Non-Statutory	✓	7.00
	Camps (per day)	Non-Statutory	✓	8.00
	Skate Boarding classes	Non-Statutory	✓	10.00
	Events	Non-Statutory	✓	5.00
<b>Maternal &amp; Child Health</b>	PLAYGROUPS			
	Hire Fees-Activity Room (per group)	Non-Statutory		12.00
	BREAST PUMP HIRE (ELECTRIC)			
	Bond	Non-Statutory	✓	75.00
	1st week	Non-Statutory	✓	15.00
	Thereafter	Non-Statutory	✓	10.00
	Breast pump	Non-Statutory	✓	45.00
<b>Immunisation</b>	VACCINES			
	Hep A (per dose) Paediatric	Non-Statutory		40.00
	Twinrix (per dose) Paediatric	Non-Statutory		40.00
	Hep A (per dose) Adult	Non-Statutory		62.00
	Hep B (per dose) Adult	Non-Statutory		20.00
	Twinrix (per dose) Adult	Non-Statutory		66.00
	Flu	Non-Statutory		25.00
	Meningococcal C	Non-Statutory		75.00
	Varicella	Non-Statutory		56.00
<b>Senior Citizen Centres</b>	Northcote Senior Citizens Centre 18a Bent Street	Non-Statutory	✓	7.10
	Reservoir Senior Citizens Centre Wright Street	Non-Statutory	✓	7.10
	East Reservoir Senior Citizens Centre 7a Strathmerton Street	Non-Statutory	✓	7.10
	East Preston Senior Citizens Centre Donald Street	Non-Statutory	✓	7.10
	Leinster Grove Community Centre 99 Leinster Grove Thornbury	Non-Statutory	✓	7.10
	Regent Centre - Rear Program Area 4 Robinson Road Reservoir	Non-Statutory	✓	63.80
<b>Library - Loan materials &amp; equipment</b>	Library Fines			
	Per day Fine	Non-Statutory		0.25
	Maximum Fine per member per book	Non-Statutory		7.00
	Replacement membership cards	Non-Statutory	✓	3.00

Description		Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
<b>Library - User pays services</b>	Copying Fees			
	Standard black & white (A4)	Non-Statutory	✓	0.20
	Standard black & white (A3)	Non-Statutory	✓	0.40
	Colour (A4)	Non-Statutory	✓	2.20
	Colour (A3)	Non-Statutory	✓	3.00
	Reservation Fee	Non-Statutory	✓	1.00
	Inter Library Loan (Public library)	Non-Statutory	✓	1.00
	Inter Library Loan (Non Victorian public library)	Non-Statutory	✓	14.20
	Damaged and Lost Books Fine	Non-Statutory	✓	Repl. Cost
	Printing (per copy)	Non-Statutory	✓	0.20
	Digital Images			
	Per digital image - CDROM or Disc (300 or 600dpi) private use or research	Non-Statutory	✓	10.00
	Per digital image - CDROM or Disc (300 or 600dpi) publication or commercial use	Non-Statutory	✓	20.00
	Annual fee per digital image for use on a web page	Non-Statutory	✓	15.00
	Meeting Room hire			
	NON PROFIT ORGANISATIONS			
	<3 hour - weekday (per Hour)	Non-Statutory	✓	16.00
	3 hour - weekday	Non-Statutory	✓	38.00
	6 hour - weekday	Non-Statutory	✓	76.00
	Per hour weekend (to 3 hours)	Non-Statutory	✓	26.50
	3 hour - weekend	Non-Statutory	✓	64.50
	7 hour - weekend	Non-Statutory	✓	107.50
	COMMERCIAL ORGANISATIONS			
	<3 hour - weekday (per Hour)	Non-Statutory	✓	32.00
	3 hour - weekday	Non-Statutory	✓	75.00
	6 hour - weekday	Non-Statutory	✓	118.00
	Per hour weekend (to 3 hours)	Non-Statutory	✓	48.00
3 hour - weekend	Non-Statutory	✓	108.00	
7 hour - weekend	Non-Statutory	✓	128.00	
<b>Library - Merchandising</b>	Library Bags	Non-Statutory	✓	2.50
	Sponge Club Library Bags	Non-Statutory	✓	2.00
	USB Stick (2gb)	Non-Statutory	✓	10.00
	CD	Non-Statutory	✓	1.00
	Individual Book Packs	Non-Statutory	✓	26.00
	10 Book Packs Per Annum	Non-Statutory	✓	205.00
	11 Book Packs Per Annum	Non-Statutory	✓	226.00
<b>Merrilands Community Centre</b>	Stadium Hire			
	Stadium Hire - All External groups	Non-Statutory	✓	31.00
	Internal - stadium hire	Non-Statutory		26.00
	Multipurpose Hire			
	Multipurpose Hire - Darebin & non profit per hour	Non-Statutory	✓	7.00
	Multipurpose Hire - Darebin & profit organisations per hour	Non-Statutory	✓	14.20
	Multipurpose Hire - Internal per hour	Non-Statutory		7.00
<b>Merrilands Community Centre cont.</b>	Activity Room			
	Activity Room - Darebin & non profit per hour	Non-Statutory	✓	14.20
	Activity Room - Darebin & profit organisations per hour	Non-Statutory	✓	31.00

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Activity Room - Internal per hour	Non-Statutory		12.40
	Functions			
	External charge per hour	Non-Statutory	✓	31.00
	Bond (refundable)	Non-Statutory	✓	210.00
	Security	Non-Statutory	✓	95.50
	Cleaning service charge (deductible from bond if required)	Non-Statutory	✓	70.00
	Internal cleaning service	Non-Statutory		63.00
<b>CORPORATE SERVICES</b>				
<b>Revenue Services</b>	Land Certificates	Statutory		20.00
	Credit card fee for payment of rates	Non-Statutory		0.7%
<b>Valuations</b>	Valuation Certificate	Non-Statutory		10.00
	Fees - Provision of supplementary valuation information (per sup. valuation)	Non-Statutory	✓	55.54
<b>Records Management</b>	F.O.I. Application fee	Statutory		23.90
	F.O.I. Photocopying (per A4 page)	Statutory		0.20
	F.O.I. Search Fee (per Hour)	Statutory		20.00
	F.O.I. Inspection Supervision (per Hour)	Statutory		20.00
<b>Municipal Buildings &amp; Halls</b>	Preston City Hall			
	Mon - Fri (Day Rate) Per Hour	Non-Statutory	✓	48.95
	Mon to Fri (Night Rate) Per Hour	Non-Statutory	✓	100.05
	Saturday Per Hour	Non-Statutory	✓	100.05
	Sunday & Public Holidays Per Hour	Non-Statutory	✓	100.05
	Security Deposit Bond (Community Group rates are 70% of scheduled fee)	Non-Statutory		250-500
	Preston Shire Hall			
	Mon - Fri (Day Rate) Per Hour	Non-Statutory	✓	45.65
	Mon to Fri (Night Rate) Per Hour	Non-Statutory	✓	95.70
	Saturday Per Hour	Non-Statutory	✓	95.70
	Sunday & Public Holidays Per Hour (Community Group rates are 70% of scheduled fee)	Non-Statutory	✓	95.70
	Tea & Coffee Service per cup	Non-Statutory	✓	2.15
	Tea, Coffee & Biscuits Service per cup	Non-Statutory	✓	2.95
	Side Plates	Non-Statutory	✓	0.48
	Glass Hire	Non-Statutory	✓	0.41
	Audio Visual Hire (commercial hire rates) - per item	Non-Statutory	✓	40.00
	Portable Sound System (with 3 microphones) per day	Non-Statutory	✓	220.00
	Portable Stage with skirt (Community) per day	Non-Statutory	✓	111.00
	Portable Stage with skirt (Commercial) per day	Non-Statutory	✓	220.00
<b>Reservoir Civic Centre</b>	Function Hall:			
	Commercial - per hour	Non-Statutory	✓	35.60
	Community - per hour	Non-Statutory	✓	15.50
	Meeting Room:			
	Commercial - per hour	Non-Statutory	✓	17.70
	Community - per hour	Non-Statutory	✓	7.60
<b>Reservoir Civic Centre cont.</b>	Combined Function Hall and Meeting Room:			
	Commercial - per hour	Non-Statutory	✓	42.60
	Community - per hour	Non-Statutory	✓	18.20

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	UN Room:			
	Exclusive Use - per 4 hour session	Non-Statutory	✓	11.20
	Shared Use - (Community Groups Only) - per session	Non-Statutory	✓	5.60
	Equipment for Hire (Commercial Use):			
	Portable PA System - per booking	Non-Statutory	✓	24.00
	Lecturn - per booking	Non-Statutory	✓	11.70
	Overhead Projector - per booking	Non-Statutory	✓	17.80
	TV and Video Unit - per booking	Non-Statutory	✓	17.80
	Crockery and Cutlery - per person	Non-Statutory	✓	0.80
	Other:			
	Booking Deposit (when required)	Non-Statutory	✓	50.00
	Refundable Security Bond (when required)	Non-Statutory		250.00
	Special Cleaning Fee (when required)	Non-Statutory	✓	73.00
<b>Risk Services</b>	Casual Hirers Public Liability Scheme			
	Under 10 People or \$11.00/8hr booking	Non-Statutory	✓	3.30
	11-20 People or \$15.40/8hr booking	Non-Statutory	✓	4.40
	21-30 People or \$18.70/8hr booking	Non-Statutory	✓	5.50
	21-30 People \$36.30 per day or part thereof	Non-Statutory	✓	36.30
	31-40 People \$48.40 per day or part thereof	Non-Statutory	✓	48.40
	41-50 People \$60.50 per day or part thereof	Non-Statutory	✓	60.50
	51-100 People \$72.60 per day or part thereof	Non-Statutory	✓	72.60
	101-500 People \$96.80 per day or part thereof	Non-Statutory	✓	96.80
	501-1000 People \$145.20 per day or part thereof	Non-Statutory	✓	145.20
<b>Darebin Arts &amp; Entertainment Centre</b>	Theatre Hire (Community & Not-For-Profit Hirers)			
	- Hourly rate (includes 1 supervising technician)	Non-Statutory	✓	120.00
	- Performance up to 150 Minutes (includes ushers)	Non-Statutory	✓	620.00
	- Performance over 150 minutes - per additional hour or part of hour	Non-Statutory	✓	180.00
	Theatre Hire (Commercial Hirers)			
	- Hourly rate (includes 1 supervising technician)	Non-Statutory	✓	120.00
	- Performance up to 150 Minutes (includes ushers)	Non-Statutory	✓	890.00
	- Performance over 150 minutes - per additional hour or part of hour	Non-Statutory	✓	180.00
	Additional Staff - Rate applies across all sections			
	- Front-of-House or Technical staff - per hour / three hour minimum	Non-Statutory	✓	48.00
	- Lighting Board Operator or Sound Desk Operator per hour - 3 hrs min	Non-Statutory	✓	55.00
	Competitions in Theatre			
	- Hourly rate - staged, continuous sessions	Non-Statutory	✓	210.00
	Plus staffing: Technicians, Ushers Kiosk (see rate above)			
	Conference in Theatre			
	- 1 hour event	Non-Statutory	✓	370.00
	- Per additional hour	Non-Statutory	✓	180.00
	- Set up charge (one hour minimum)	Non-Statutory	✓	160.00
<b>Darebin Arts &amp; Entertainment Centre cont.</b>	Performance in Grevillea room			
	- Performance up to 150 minutes	Non-Statutory	✓	410.00
	- Rehearsal fee	Non-Statutory	✓	345.00
	- One FOH Supervisor Min 3 Hours (per hour)	Non-Statutory	✓	48.00
	- FOH if kiosk open Min 3 Hours (per hour)	Non-Statutory	✓	48.00

Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
- Technical & FOH staff per hour each - Min 3 Hours	Non-Statutory	✓	48.00
Programs, Merchandise & Artworks Sales			
Eleven per cent of gross sales			
DAEC ticket fees (Box Office)			
- Schools	Non-Statutory	✓	1.00
- Community groups	Non-Statutory	✓	1.60
- Commercial theatre groups	Non-Statutory	✓	2.60
- Expos, Festivals, and the like	Non-Statutory	✓	1.10
Room Hire (Commercial Rate - Based on minimum 4 hours)			
Grevillia Room			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	100.00
- 4 Hours	Non-Statutory	✓	320.00
- 8 Hours	Non-Statutory	✓	580.00
- 12 Hours/Daily	Non-Statutory	✓	850.00
Jacaranda Room			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	75.00
- 4 Hours	Non-Statutory	✓	220.00
- 8 Hours	Non-Statutory	✓	400.00
- 12 Hours/Daily	Non-Statutory	✓	580.00
Acacia Room			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	75.00
- 4 Hours	Non-Statutory	✓	220.00
- 8 Hours	Non-Statutory	✓	400.00
- 12 Hours/Daily	Non-Statutory	✓	580.00
Studio			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	58.00
- 4 Hours	Non-Statutory	✓	145.00
- 8 Hours	Non-Statutory	✓	260.00
- 12 Hours/Daily	Non-Statutory	✓	350.00
Waratah Room			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	40.00
- 4 Hours	Non-Statutory	✓	115.00
- 8 Hours	Non-Statutory	✓	160.00
- 12 Hours/Daily	Non-Statutory	✓	220.00
Foyer			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	80.00
- 4 Hours	Non-Statutory	✓	220.00
- 8 Hours	Non-Statutory	✓	440.00
- 12 Hours/Daily	Non-Statutory	✓	680.00
Room Hire (Non Commercial Rates/Community Groups/City of Darebin - Based on 4 hr min)			
Grevillia Room			
- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	58.00
- 4 Hours	Non-Statutory	✓	185.00
- 8 Hours	Non-Statutory	✓	320.00
- 12 Hours/Daily	Non-Statutory	✓	470.00

**Darebin Arts &  
Entertainment  
Centre cont.**

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Jacaranda Room			
	- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	44.00
	- 4 Hours	Non-Statutory	✓	125.00
	- 8 Hours	Non-Statutory	✓	220.00
	- 12 Hours/Daily	Non-Statutory	✓	320.00
	Acacia Room			
	- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	44.00
	- 4 Hours	Non-Statutory	✓	125.00
	- 8 Hours	Non-Statutory	✓	220.00
	- 12 Hours/Daily	Non-Statutory	✓	320.00
	Studio			
	- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	32.00
	- 4 Hours	Non-Statutory	✓	82.00
	- 8 Hours	Non-Statutory	✓	145.00
	- 12 Hours/Daily	Non-Statutory	✓	215.00
	Waratah Room			
	- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	25.00
	- 4 Hours	Non-Statutory	✓	52.00
	- 8 Hours	Non-Statutory	✓	90.00
	- 12 Hours/Daily	Non-Statutory	✓	140.00
	Foyer			
	- Hourly (additional to minimum i.e.: fifth to seventh hours)	Non-Statutory	✓	40.00
	- 4 Hours	Non-Statutory	✓	130.00
	- 8 Hours	Non-Statutory	✓	220.00
	- 12 Hours/Daily	Non-Statutory	✓	330.00
<b>Northcote Town Hall</b>	Regular Meeting and Room Hire			
	Ground Floor Meeting Room 1			
	Standard Rate			
	- Weekly Booking	Non-Statutory	✓	16.00
	- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	21.00
	- Casual	Non-Statutory	✓	26.00
	Not For Profit Rate			
	- Weekly Booking	Non-Statutory	✓	12.00
	- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	16.00
	- Casual	Non-Statutory	✓	20.00
	Ground Floor Meeting Room 2			
	Standard Rate			
	- Weekly Booking	Non-Statutory	✓	21.00
	- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	26.00
	- Casual	Non-Statutory	✓	36.00
	Not For Profit Rate			
	- Weekly Booking	Non-Statutory	✓	16.00
	- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	20.00
	- Casual	Non-Statutory	✓	30.00
<b>Northcote Town Hall cont.</b>	First Floor Meeting Room 1			
	Standard Rate			
	- Weekly Booking	Non-Statutory	✓	21.00
	- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	26.00

Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
- Casual	Non-Statutory	✓	36.00
Not For Profit Rate			
- Weekly Booking	Non-Statutory	✓	16.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	20.00
- Casual	Non-Statutory	✓	30.00
First Floor Meeting Room 2A			
Standard Rate			
- Weekly Booking	Non-Statutory	✓	21.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	26.00
- Casual	Non-Statutory	✓	36.00
Not For Profit Rate			
- Weekly Booking	Non-Statutory	✓	16.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	20.00
- Casual	Non-Statutory	✓	30.00
First Floor Meeting Room 2B			
Standard Rate			
- Weekly Booking	Non-Statutory	✓	21.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	26.00
- Casual	Non-Statutory	✓	36.00
Not For Profit Rate			
- Weekly Booking	Non-Statutory	✓	16.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	20.00
- Casual	Non-Statutory	✓	30.00
First Floor Meeting Room 2A & B			
Standard Rate			
- Weekly Booking	Non-Statutory	✓	31.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	41.00
- Casual	Non-Statutory	✓	61.00
Not For Profit Rate			
- Weekly Booking	Non-Statutory	✓	23.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	31.00
- Casual	Non-Statutory	✓	50.00
First Floor Meeting Room 3			
Standard Rate	Non-Statutory	✓	16.00
- Weekly Booking	Non-Statutory	✓	21.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	26.00
- Casual			
Not For Profit Rate	Non-Statutory	✓	12.00
- Weekly Booking	Non-Statutory	✓	16.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	20.00
- Casual			
Roof Top Function Room			
Standard Rate			
- Weekly Booking	Non-Statutory	✓	60.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	70.00
- Casual	Non-Statutory	✓	80.00
Not For Profit Rate			
- Weekly Booking	Non-Statutory	✓	30.00
- Fortnightly/Monthly/Bi-monthly Booking	Non-Statutory	✓	35.00
- Casual	Non-Statutory	✓	40.00
<b>Northcote Town Hall cont.</b>			
Rehearsals			
Studio 1			
Casual Rehearsal Room Hire (weekdays) per hour	Non-Statutory	✓	20.00
Casual Rehearsal Room Hire (weekdays) 8 hours	Non-Statutory	✓	80.00
Studio 2			



Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
Casual Rehearsal Room Hire (weekdays) per hour	Non-Statutory	✓	16.00
Casual Rehearsal Room Hire (weekdays) 8 hours	Non-Statutory	✓	64.00
Main Hall			
Casual Rehearsal Room Hire (weekdays) per hour	Non-Statutory	✓	30.00
Casual Rehearsal Room Hire (weekdays) 8 hours	Non-Statutory	✓	100.00
Casual Function and Party Room Hire			
Roof Top Function Room			
Standard Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	620.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	410.00
Not For Profit Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	460.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	310.00
First Floor Meeting Room 1			
Standard Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	300.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	200.00
Not For Profit Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	225.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	150.00
First Floor Meeting Room 2A & B			
Standard Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	620.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	410.00
Not For Profit Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	460.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	310.00
Main Hall			
Standard Rate			
- Casual Function Hire (Fri, Sat & Sun) (9 hour booking)	Non-Statutory	✓	1080.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	670.00
Not For Profit Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	810.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	460.00
Studio Space 1			
Standard Rate			
- Casual Function Hire (Fri, Sat & Sun) (9 hour booking)	Non-Statutory	✓	650.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	400.00
Not For Profit Rate			
- Casual Function Hire (Fri, Sat & Sun) (5:00pm - 1:00am)	Non-Statutory	✓	550.00
- Casual Function Hire (Fri, Sat & Sun) (5 hour booking)	Non-Statutory	✓	300.00

**Northcote Town Hall  
cont.**

Description		Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
Performance/Events/Exhibitions/Festival Hire				
Main Hall				
	Standard Rate	Non-Statutory	✓	4000.00
	- Weekly Booking	Non-Statutory	✓	1050.00
	- Daily Booking	Non-Statutory	✓	130.00
	- Per Hour Booking			
Not For Profit Rate				
	- Weekly Booking	Non-Statutory	✓	2500.00
	- Daily Booking	Non-Statutory	✓	620.00
	- Per Hour Booking	Non-Statutory	✓	80.00
Studio Space 1				
Standard Rate				
	- Weekly Booking	Non-Statutory	✓	1450.00
	- Daily Booking	Non-Statutory	✓	410.00
	- Per Hour Booking	Non-Statutory	✓	82.00
Not For Profit Rate				
	- Weekly Booking	Non-Statutory	✓	1085.00
	- Daily Booking	Non-Statutory	✓	320.00
	- Per Hour Booking	Non-Statutory	✓	62.00
Studio Space 2				
Standard Rate				
	- Weekly Booking	Non-Statutory	✓	1000.00
	- Daily Booking	Non-Statutory	✓	250.00
	- Per Hour Booking	Non-Statutory	✓	65.00
Not For Profit Rate				
	- Weekly Booking	Non-Statutory	✓	670.00
	- Daily Booking	Non-Statutory	✓	155.00
	- Per Hour Booking	Non-Statutory	✓	41.00
Civic Square				
	- Weekly Booking	Non-Statutory	✓	500.00
	- Daily Booking	Non-Statutory	✓	120.00
	- Per Hour Booking	Non-Statutory	✓	30.00
	Cleaning and Repair Bond (Required for Performance/Events/Exhibitions/Festival Hire)	Non-Statutory		600.00
<b>DEVELOPMENT &amp; AMENITY</b>				
<b>Environmental Planning</b>				
	General Waste			
	Large Bin Permits			
	Up to 4 Occupants			
	120 litre Bin	Non-Statutory	✓	65.00
	240 litre Bin	Non-Statutory	✓	200.00
	5-6 Occupants			
	240 litre Bin	Non-Statutory	✓	105.00
	7-9 Occupants			
	240 litre Bin	Non-Statutory	✓	75.00
<b>Health Protection</b>				
	Premises inspection fee	Non-Statutory		170.00
	Food Act plans approval	Non-Statutory		145.00
	Food registrations - Class 1 & 2	Non-Statutory		380.00
	Transfer of registration - Class 1 & 2	Non-Statutory		190.00
	Food registrations - Class 2 (exempt)	Non-Statutory		145.00
<b>Health Protection cont.</b>				
	Transfer of registration - Class 2 (exempt)	Non-Statutory		72.50
	Food premises with more than 5 employees (extra \$15 per employee)	Non-Statutory		16.00
	Food registration - Class 2 - out of school care program	Non-Statutory		115.00

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	Food registration sport club/canteen (for 6 months operation)	Non-Statutory		190.00
	Health Act plans approval	Non-Statutory		80.00
	Health Act registration	Non-Statutory		95.00
	Health Act transfer of registration	Non-Statutory		47.50
	Health Act (prescribed accommodation) 4 - 10 beds	Non-Statutory		200.00
	Transfer of registration (prescribed accommodation) 4 - 10 beds	Non-Statutory		100.00
	Health Act (prescribed accommodation) 11 - 15 beds	Non-Statutory		235.00
	Transfer of registration (prescribed accommodation) 11 - 15 beds	Non-Statutory		117.50
	Health Act (prescribed accommodation) 16 - 20 beds	Non-Statutory		275.00
	Transfer of registration (prescribed accommodation) 16 - 20 beds	Non-Statutory		137.50
	Health Act (prescribed accommodation) over 20 beds	Non-Statutory		335.00
	Transfer of registration (prescribed accommodation) over 20 beds	Non-Statutory		167.50
	Head lice combs	Non-Statutory	✓	6.00
<b>Local Laws</b>	Shopping Trolley Release Fees	Non-Statutory	✓	45.00
	Goods on Footpaths			
	Advertising Board (per year)	Non-Statutory		85.00
	Table & Chairs (per year)	Non-Statutory		125.00
	Goods on Footpaths (per year)	Non-Statutory		125.00
	Umbrellas (per year)	Non-Statutory		35.00
	Heaters (Free Standing) (per year)	Non-Statutory		35.00
	Fire Hazard Removal			
	Residential Allotment	Non-Statutory	✓	270.00
	Shop Site	Non-Statutory	✓	270.00
	Other	Statutory		234.00
	2009/2010 amount to be determined by external statutory body			
	Copies of any Local Laws	Non-Statutory	✓	20.00
	Abandoned Vehicle Fees			
	Release Fee	Non-Statutory	✓	295.00
	Storage Fee (per day)	Non-Statutory	✓	35.00
	Towing (per tow)	Non-Statutory	✓	120.00
	Skips on Roads			
	Annual Permit	Non-Statutory	✓	650.00
	Once off permit (less than 3 placements per year)	Non-Statutory	✓	120.00
	Local Law Permits			
	Itinerant Traders (per year)	Non-Statutory		1600.00
<b>Building Supervision</b>	Building Permit Fees			
	Class 10			
	Cost of building works			
	\$0 - \$5,000	Non-Statutory	✓	365.00
	\$5,001 - \$10,000	Non-Statutory	✓	455.00
<b>Building Supervision cont.</b>	Class 1 & 10 (over \$10,000)			
	Cost of building works			
	\$0 - \$10,000	Non-Statutory	✓	495.00
	\$10,001 - \$20,000	Non-Statutory	✓	585.00
	\$20,001 - \$30,000	Non-Statutory	✓	665.00

Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
\$30,001 - \$40,000	Non-Statutory	✓	745.00
\$40,001 - \$50,000	Non-Statutory	✓	830.00
\$50,001 - \$100,000	Non-Statutory	✓	1025.00
\$100,001 - \$150,000	Non-Statutory	✓	1165.00
\$150,001 - \$200,000	Non-Statutory	✓	1335.00
\$200,001 - \$300,000	Non-Statutory	✓	1535.00
\$300,001 - \$400,000	Non-Statutory	✓	1830.00
\$400,001 - \$500,000	Non-Statutory	✓	2175.00
\$500,001 +	Non-Statutory	✓	POA
Units			
Cost per unit	Non-Statutory	✓	665.00
Residential, Commercial & Industrial Class 2, 3 & 4			
Cost of building works			
\$0 - \$10,000	Non-Statutory	✓	580.00 + 0.8% of building works
\$10,001 - \$100,000	Non-Statutory	✓	645.00 + 0.6% of building works
\$100,001 - \$1,000,000	Non-Statutory	✓	3800.00 + 0.5% of building works
\$1,000,001 +	Non-Statutory	✓	POA
Class 5, 6, 7, 8 & 9			
\$0 - \$10,000	Non-Statutory	✓	570.00 + 0.9% of building works
\$10,001 - \$100,000	Non-Statutory	✓	1200.00 + 0.3% of building works
\$100,001 - \$1,000,000	Non-Statutory	✓	2800.00 + 0.2% of building works
\$1,000,001 +	Non-Statutory	✓	POA
Lodgement Fees			
Cost of building works over \$10,000			
Residential	Statutory		31.65
Commercial	Statutory		31.65
Consents and report of Council by the Municipal Building Surveyor			
Consent and report - per clause	Statutory		211.15
Precautions over Street Alignment - application fee	Statutory		211.15
Precautions over Street Alignment - daily charge	Statutory		275.00
Lapsed permits & inspections			
Extension of time for building permits	Statutory		160.00
Expired building permits (renewal)	Statutory		310.00
Lapsed permit inspection	Statutory		155.00
Additional inspection	Statutory		155.00
Variation to Existing Building Permits	Non-Statutory	✓	170.00
Building Inspections			
Within Darebin - per inspection	Non-Statutory	✓	155.00
Other Municipalities - per inspection	Non-Statutory	✓	175.00
<b>Building Supervision cont.</b>			
Any Request for Building Approval Particulars under Regulation 327	Statutory		42.20
Any Request under Section 29A	Statutory		52.75

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applicable) \$
	Copies of plans			
	Domestic Building	Non-Statutory	✓	81.00
	Commercial Building	Non-Statutory	✓	205.00
	Copying Fees			
	A1 Copies (Per Copy)	Non-Statutory	✓	5.65
	A1 Copies (Per Copy)	Non-Statutory	✓	1.20
	A1 Copies (Per Copy)	Non-Statutory	✓	0.60
	Microfilming			
	Domestic Building	Non-Statutory	✓	130.00
	Commercial Building	Non-Statutory	✓	255.00
	Demolitions			
	Domestic Buildings - for Dwelling & Outbuildings	Non-Statutory	✓	365.00
	Commercial Buildings - Per Storey	Non-Statutory	✓	445.00
	Additional Assessment Fee	Non-Statutory	✓	315.50
	Energy assessments			
	5 Star Energy Rating - Flat Rate	Non-Statutory	✓	190.00
<b>Animal Control</b>	Dogs			
	Unsterilised Dogs	Non-Statutory		96.00
	Sterilised Dogs & Column 2	Non-Statutory		32.00
	State Concession Column 2	Non-Statutory		16.00
	Cats			
	Unsterilised Cats	Non-Statutory		51.00
	Sterilised Cats & Column 2	Non-Statutory		17.00
	State Concession Column 2	Non-Statutory		8.50
	Other Animal Registration	Non-Statutory		33.00
	Admin Fee for new animals	Non-Statutory	✓	4.00
	Domestic Animal Businesses	Non-Statutory		160.00
	Replacement Tags	Non-Statutory	✓	5.50
	Permit Fee Under Pt A & B AMS	Non-Statutory		35.00
	Domestic (Feral & Nuisance) Animals Act			
	Inspection of registration of a dog or cat, making a record of the information contained in the registration and preparation of a certificate	Non-Statutory		30.00
<b>Traffic Enforcement</b>	Parking Fines			
	Not within parking bay	Statutory		57.00
	Excess of time limit (Non Statutory)	Statutory		57.00
	In a no parking area	Statutory		57.00
	Contrary to parking area requirement	Statutory		57.00
	Expired meter	Statutory		57.00
	Loading Zone etc.	Statutory		113.00
	No Standing, Within 9m clearway, school crossing etc.	Statutory		113.00
<b>Traffic Enforcement cont.</b>	2009/2010 amount to be determined by external statutory body			
	Residential Parking Permit (Type 1)	Non-Statutory		30.00
	Residential Parking Permit (Type 2)	Non-Statutory		50.00

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
<b>Asset Protection</b>	Building Asset Permit	Non-Statutory		250.00
	Building Asset Permit - Bond	Non-Statutory		1350.00
<b>Urban Development</b>	<b>Applications for permits under section 47</b>			
	Subdivide Land	Statutory		781.00
	Subdivide an Existing Building	Statutory		386.00
	Subdivide Land into 2 lots	Statutory		386.00
	Realign a common boundary between lots or consolidate land	Statutory		386.00
	To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment act 1987 but for the existence of the restriction.	Statutory		249.00
	To create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or to create or remove a right of way	Statutory		541.00
	To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Statutory		404.00
	Use only	Statutory		502.00
	To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:			
	Greater than \$10,000 and less than or equal to \$100,000	Statutory		239.00
	Greater than \$100,001	Statutory		490.00
	To develop land (other than for a single dwelling per lot) if the estimated cost of development included in the application is:			
	Less than or equal to \$10,000	Statutory		102.00
	Greater than \$10,000 and less than or equal to \$250,000	Statutory		604.00
	Greater than \$250,000 and less than or equal to \$500,000	Statutory		707.00
	Greater than \$500,000 and less than or equal to \$1,000,000	Statutory		815.00
Greater than \$1,000,00 and less than or equal to \$7,000,000	Statutory		1153.00	
Greater than \$7,000,000 and less than or equal to \$10,000,000	Statutory		4837.00	
Greater than \$10,000,000 and less than or equal to \$50,000,000	Statutory		8064.00	
Greater than \$50,000,000	Statutory		16130.00	
<b>Urban Development cont.</b>	<b>Application for amendments to permits under section 72</b>			
An application to amend a permit to use land if that amendment is to change the use for which the land may be used.	Statutory			502.00

	Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
	An application to amend a permit (other than a permit to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot)- a) to change the statement of what the permit allows; or b) to change any or all of the conditions which apply to the permit; or c) in any way not otherwise provided for in regulation 8B.	Statutory		502.00
	An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$100,000.	Statutory		239.00
	An application to amend a permit (other than a permit to subdivide land) to develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000.	Statutory		490.00
	An application to amend a permit to develop land, other than- a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot where the total estimated cost of the development originally permitted and the additional development to be permitted by the amendment is not more than \$100,000; or b) a permit to subdivide land if the estimated cost of any additional development to be permitted by the amendment is \$10,000 or less.	Statutory		102.00
	An application (other than a Class 3 application or a Class 4 application) to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$250,000.	Statutory		604.00
	An application (other than a Class 4 application) to amend a permit if the estimated cost of any development to be permitted by the amendment is more than \$250,000 and not more than \$500,000.	Statutory		707.00
	An application (other than a Class 4 application) to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000.	Statutory		815.00
	An application to amend a permit to- a) subdivide an existing building; or b) subdivide land into 2 lots; or c) effect a realignment of a common boundary between lots or to consolidate 2 or more lots.	Statutory		386.00
<b>Urban Development Cont.</b>	<b>Fees to amend applications</b>			
	Amend an application for a permit after notice of the application has been given under section 52 for every	Statutory		99.00

Description	Fee Status	Taxable Supply	2010/11 (inc GST if applic) \$
class of application (other than a class 4 application) set out in regulation 7.			
Amend an application to amend a permit after notice of the application has been given under section 52 for every class of application (other than a class 5 application) set out in the table in regulation 8b.	Statutory		99.00
<b>Certificate of Compliance</b>			
The fee for an applicant for a certificate of compliance under Section 97N	Statutory		147.00
<b>Certification</b>			
Certification for subdivision	Statutory		100 plus 20 per lot
Certification for any other application	Statutory		100.00
<b>Satisfaction matters</b>			
Determination carried out to the satisfaction of Responsible Authority	Statutory		99.00
<b>Other Fees</b>			
Planning Enquiries	Non-Statutory	✓	106.00
Provide a copy of Planning Permit	Non-Statutory	✓	32.00
Provide a copy of an Endorsed Plan A4 & A3 - total set)	Non-Statutory	✓	37.00
Provide a copy of an Endorsed Plan (A1- per page)	Non-Statutory	✓	37.00
Photocopying (A4 documents -10 pages and over per page)	Non-Statutory	✓	0.50
Photocopying (A3 documents 10 pages and over per page)	Non-Statutory	✓	1.00
Extensions of Time	Statutory		170.00
Amended Plans under section 62(3)	Statutory		309.00
Retrieval of files before 2001 (1-5 files)	Non-Statutory	✓	27.00
Retrieval of files before 2001 (6-10 files)	Non-Statutory	✓	22.00
Retrieval of files before 2001 (11-15 files)	Non-Statutory	✓	16.00
Retrieval of files before 2001 (15 plus files)	Non-Statutory	✓	11.00
<b>Advertising</b>			
0 to 10 letters	Non-Statutory	✓	82.50
Per additional letter (after 10 letters)	Non-Statutory	✓	6.00
Per site notice	Non-Statutory	✓	106.00