

## Appendix A

### East Preston Community Centre Proposed Governance – Summary comparison of key options

Option:	<b>COUNCIL-MANAGED</b> (as per current operation)	<b>COMMUNITY-MANAGED</b> (with community organisation as lead tenant.)
<b>Benefits</b>	<ul style="list-style-type: none"> <li>Resourced, coordinated approach from Council.</li> <li>Increased visible presence for Council in East Preston, a community which experiences significant disadvantage.</li> <li>Council has full control of the programming and services.</li> <li>Council has already forged many meaningful relationships with the community.</li> <li>Provides Council with a direct link to a part of the community often not engaged in other council programs or services.</li> <li>Can only be effectively delivered in co-operation with community organisation partners to deliver a range of employment, education and wellbeing programs.</li> </ul>	<ul style="list-style-type: none"> <li>Community organisation as lead tenant could attract grants, donations and support that is not available to Council (eg neighbourhood house funding).</li> <li>An established community agency brings strong expertise in community development and service delivery.</li> <li>Helps to strengthen Council’s partnerships with the community sector and may encourage further partnership development.</li> <li>Council can still have oversight of the strategic direction and objectives of the Centre.</li> <li>The available Council budget can “stretch further” under a community organisation lead tenant model.</li> </ul>
<b>Limitations</b>	<ul style="list-style-type: none"> <li>Limited access to external funding opportunities compared to a community organisation</li> <li>Higher cost base than if community managed.</li> </ul>	<ul style="list-style-type: none"> <li>The lead tenant may need to develop new relationships with the local community.</li> <li>Community may be concerned about the change and of a new organisation managing the Centre.</li> <li>Any change in model may be seen as Council withdrawing support from the Centre and community, even if the financial commitment remains the same.</li> </ul>
<b>Advisory body</b>	<ul style="list-style-type: none"> <li>People visiting East Preston Community Centre and attending programs contribute feedback</li> <li>The existing East Preston Resident Action Group provides some feedback and advice on programming and direction for the Centre.</li> </ul>	<ul style="list-style-type: none"> <li>People visiting East Preston Community Centre and attending programs contribute feedback</li> <li>Council could require that a subcommittee be set up specifically for East Preston Community Centre, or a specific community reference group, to provide advice on programming and direction.</li> </ul>
<b>Cost</b>	<ul style="list-style-type: none"> <li>\$159,033 annually, including on site staffing, utilities, cleaning, materials and the costs of programs and activities.</li> </ul>	<ul style="list-style-type: none"> <li>Recommended \$159,033 annually.</li> <li>There may be an additional financial cost for the transition period between Council-managed and lead tenant.</li> </ul>