



the place  
to live

## **AGENDA**

Council meeting to be held  
at Darebin Civic Centre,  
350 High Street Preston  
on Monday, 2 May 2016  
at 7.00 pm.

Public question time will  
commence shortly after 7.00 pm





# **ACKNOWLEDGEMENT OF DAREBIN'S ABORIGINAL AND TORRES STRAIT ISLANDER COMMUNITY**

**(Council adopted this Acknowledgment on 1 July 2013 in order  
to confirm the commitment of Council to the process of  
Reconciliation)**

Darebin City Council acknowledges the Wurundjeri people and the Kulin Nations as the traditional landowners and the historical and contemporary custodians of the land on which the City of Darebin and surrounding municipalities are located.

Council recognises, and pays tribute to, the diversity of Darebin's Aboriginal and Torres Strait Islander community, valuing the unique and important role Aboriginal and Torres Strait Islander community members play in progressing reconciliation, respect and the building of mutual understanding across the City, amongst its people, and in the achievement of shared aspirations. Council recognises and pays tribute to, and celebrates, Darebin's long standing Aboriginal and Torres Strait Islander culture and heritage.





**Italian**

Questo è l'ordine del giorno della riunione del Consiglio Comunale di Darebin per la data che compare sulla prima pagina di questo documento. Se desiderate informazioni in lingua italiana sugli argomenti dell'ordine del giorno, siete pregati di chiamare la Linea Telefonica Multilingue del Comune al 8470 8888.

**Greek**

Αυτή είναι η ημερήσια διάταξη για τη συνεδρίαση του Δημοτικού Συμβουλίου Darebin, για την ημερομηνία που φαίνεται στο εξώφυλλο αυτού του εγγράφου. Αν θα θέλατε πληροφορίες στα Ελληνικά σχετικά με τα θέματα σ' αυτή την ημερήσια διάταξη, παρακαλούμε καλέστε την Πολυγλωσσική Τηλεφωνική Γραμμή του Δήμου στον αριθμό 8470 8888.

**Chinese**

這是一份戴瑞濱市議會議程表，其開會日期顯示於此文件之封面。如果您欲索取有關此議程表的中文資料，敬請致電 8470 8888 聯絡市議會的多語種電話專線。

**Arabic**

هذا هو جدول أعمال اجتماع مجلس بلدية داربيبن والذي سيحدد في التاريخ الوارد في الصفحة الأولى من هذه الوثيقة. إذا أردت الحصول على مزيد من المعلومات في اللغة العربية حول المواضيع المذكورة في جدول الأعمال، فيرجى الاتصال برقم هاتف البلدية المتعدد اللغات 8470 8888

**Macedonian**

Ова е дневниот ред за состанокот на Општината на Градот Даребин, која ќе биде на датумот покажан на предната корица од овој документ. Ако Вие сакате некои информации на Македонски јазик, за предметите на овој дневен ред, Ве молиме повикајте ја Општинската Повеќејазична Телефонска Линија на 8470 8888.

**Vietnamese**

Đây là nghị trình cho cuộc họp của Hội đồng Thành phố Darebin; ngày họp có ghi ở trang bìa tài liệu này. Muốn biết thêm về chương trình nghị sự bằng Việt ngữ, xin gọi cho Đường dây Điện thoại Đa Ngôn ngữ của Hội đồng Thành phố qua số 8470 8888.

**Bosnian**

Ovo je dnevni red za sastanak Gradske općine Darebin čiji je datum održavanja naznačen na prvoj strani ovog dokumenta. Ako želite više informacija o tačkama ovog dnevnog reda na bosanskom jeziku, molimo nazovite općinsku višjejezičnu telefonsku službu na 8470 8888.

**Croatian**

Ovo je dnevni red sastanka u Darebin City Council za dan koji je naveden na prednjem ovitku ovog dokumenta. Ako želite informacije o tačkama ovog dnevnog reda na hrvatskom jeziku, molimo da nazovete Council Multilingual Telephone Line (Višjejezičnu telefonsku liniju) na 8470 8888.

**Portuguese**

Esta é a pauta para a reunião da Câmara Municipal de Darebin a ser realizada na data que consta na capa deste documento. Se você deseja informação em Português sobre os itens desta pauta, por favor ligue para a Linha Telefônica Multilíngue da Câmara no 8470 8888.

**Serbian**

Ово је дневни ред за састанак Darebin City Council-а (Градско веће Darebin) који ће се одржати на дан који је наведен на насловној страни овог документа. Ако желите информације на српском о тачкама дневног реда, молимо вас да назовете Council Multilingual Telephone Line (Вишејезичку телефонску линију Већа), на 8470 8888.

**Somali**

Kuwani waa qodobada shirka lagaga wada hadli doono ee Degmada Degaanka Darebin ee taariikhda lagu xusey boga ugu sareeya ee qoraalkan. Haddii aad doonysid wararka ku saabsan qodobadan oo ku qoran Af-Somali, fadlan ka wac Khadka Taleefanka Afafka ee Golaha oo ah 8470 8888.



# Table of Contents

Item Number	Page Number
<b>1. MEMBERSHIP .....</b>	<b>1</b>
<b>2. APOLOGIES .....</b>	<b>1</b>
<b>3. DISCLOSURES OF CONFLICTS OF INTEREST .....</b>	<b>1</b>
<b>4. CONFIRMATION OF THE MINUTES OF COUNCIL MEETINGS.....</b>	<b>1</b>
<b>5. PUBLIC QUESTION TIME .....</b>	<b>2</b>
<b>6. CONSIDERATION OF REPORTS.....</b>	<b>3</b>
6.1 2016/2017 PROPOSED BUDGET REFERRALS.....	3
6.2 2016/2017 PROPOSED BUDGET: APPROVAL TO PLACE ON PUBLIC DISPLAY .....	6
6.3 MONUMENTS AND MEMORIALS POLICY – PROPOSAL TO ERECT A MEMORIAL TO WILLIAM RUTHVEN VC AT RUTHVEN RESERVE .....	12
<b>7. CONSIDERATION OF RESPONSES TO NOTICES OF MOTION AND GENERAL BUSINESS.....</b>	<b>16</b>
<b>8. NOTICES OF MOTION.....</b>	<b>16</b>
8.1 PROMOTING GREATER INTERFAITH UNDERSTANDING WITH SCHOOL VISITS TO THE ISLAMIC MUSEUM .....	16
8.2 STOP THE WORLD'S LARGEST LANDFILL IN RAVENHALL .....	16
8.3 GREATER GRESSWELL FOREST LAND MANAGEMENT AND WILDLIFE PROTECTION PLAN TO PROTECT THE HEALTH AND WELFARE OF LOCAL KANGAROO POPULATIONS.....	17
<b>9. URGENT BUSINESS .....</b>	<b>18</b>
<b>10. GENERAL BUSINESS.....</b>	<b>18</b>
<b>11. PETITIONS.....</b>	<b>18</b>
<b>12. RECORDS OF ASSEMBLIES OF COUNCILLORS .....</b>	<b>19</b>
12.1 ASSEMBLIES OF COUNCILLORS HELD .....	19
<b>13. REPORTS BY MAYOR AND COUNCILLORS.....</b>	<b>26</b>
<b>14. CONSIDERATION OF REPORTS CONSIDERED CONFIDENTIAL .....</b>	<b>27</b>
14.1 CT 201535 RESERVOIR RETAIL CENTRE FOOTPATH UPGRADE.....	28
14.2 CT 201530 JUNCTION URBAN MASTER PLAN (JUMP) IMPLEMENTATION PROJECT .....	29
<b>15. CLOSE OF MEETING .....</b>	<b>30</b>

---

# Agenda

---

## 1. MEMBERSHIP

Cr. Vince Fontana (Mayor) (Chairperson)  
Cr. Gaetano Greco  
Cr. Tim Laurence  
Cr. Bo Li  
Cr. Trent McCarthy  
Cr. Steven Tsitas  
Cr. Angela Villella  
Cr. Oliver Walsh  
Cr. Julie Williams

## 2. APOLOGIES

## 3. DISCLOSURES OF CONFLICTS OF INTEREST

## 4. CONFIRMATION OF THE MINUTES OF COUNCIL MEETINGS

<b>Recommendation</b>
-----------------------

**That** the Minutes of the Ordinary Meeting of Council held on 18 April 2016 be confirmed as a correct record of business transacted.



## 5. PUBLIC QUESTION TIME

**PLEASE NOTE:** Questions from the public must be submitted prior to the commencement of Council meetings.

- (1) Questions can be submitted online up to 4.00 pm on the day of the meeting:
  - At [darebin.vic.gov.au/publicquestiontime](http://darebin.vic.gov.au/publicquestiontime); or
  - By email to [PQT@darebin.vic.gov.au](mailto:PQT@darebin.vic.gov.au)
- (2) Question can also be submitted in person:
  - At the counter of the Preston Customer Service, 274 Gower Street, Preston until 5.00 pm on the day of the meeting
  - At the Council Chamber from 6.45 pm to 7.00 pm on the day of the meeting

Council officers are available to assist residents in the preparation of questions between 3.00 pm and 5.00 pm on the day of the Council meeting. For assistance please call (03) 8470 8888 and you will be directed to the appropriate department.

No questions will be accepted after 7.00 pm on the night of the Council meeting.

Questions that relate to items that are listed on the Agenda, cannot be responded to.

The Mayor will read the question and provide a response. If a question cannot be answered at the meeting, a written response will be prepared and forwarded to the person raising the question.

Residents do not need to attend the meeting for a question to be answered.

A period of up to 30 minutes will be set aside to enable the Chairperson to read out the questions submitted by the public in accordance with the above guidelines and to provide responses.



## 6. CONSIDERATION OF REPORTS

### 6.1 2016/2017 PROPOSED BUDGET REFERRALS

**Author:** Executive Manager Corporate Governance and Performance

**Reviewed By:** Chief Executive

#### Report Background

This report provides an opportunity for Councillors to disclose any conflicts of interest in relation to the 2016/2017 Proposed Budget.

#### Previous Council Resolution

This matter is not the subject of a previous Council resolution.

#### Previous Briefing(s)

This matter has not previously been to a Councillor briefing.

#### Council Plan Goal/Endorsed Strategy

Not applicable

#### Summary

Funding is included in the Proposed Budget 2016/2017 for a diverse range of activities across the municipality. The need for Councillors to disclose a conflict or interest where one exists in relation to any of these activities requires that they be addressed separately as part of the Budget process.

Any items proposed for inclusion in the Budget in which a Councillor discloses a conflict of interest are to be dealt with by separate resolution under this 'Budget Referrals' process. Once all disclosures have been made and the items which are the subject of any disclosure are determined by the Council, all Councillors are able to vote on the Proposed Budget 2016/2017.

<b>Recommendation</b>
-----------------------

#### THAT:

- (1) The Mayor invites Councillors to disclose any conflicts of interest in relation to adoption of the 2016/2017 Proposed Budget by classifying the type and describing the nature of the interest in accordance with the *Local Government Act 1989*.
- (2) Following each disclosure, Council approve the relevant project and the inclusion of associated funding in the 2016/2017 Proposed Budget.

## **Introduction**

In developing the 2016/2017 Proposed Budget, an extensive range of activities have been considered for funding. Councillors who have a conflict of interest in any items to be considered are required to disclose the type and nature of the interest.

Due to the wide ranging nature of these activities, it is reasonably foreseeable that in any given year, more than half of the Councillors would disclose a conflict of some sort and be required to excuse themselves from the vote on the Budget.

As this would make the adoption of an annual Budget unworkable in practice, the *Local Government Act 1989* (the Act) provides a mechanism for Councillors to vote on a budget, without compromising their position by being in a position of clear conflict.

The Act provides that if a Budget to be approved by a Council includes funding for a matter in which a Councillor has a conflict of interest, the Councillor is taken not to have a conflict of interest for the purposes of approving the Budget if the Council approved the matter and the proposed funding previously and the Councillor disclosed the nature of the conflict at the time the funding was approved by the Council.

In the event that a Councillor forms the view that despite this process, they are still unable to cast a vote on the passage of the annual Budget, a mechanism exists to declare a 'conflicting personal interest' under section 79B of the Act and apply to the Council to be exempted from voting.

## **Issues and Discussion**

At the meeting, the Mayor will invite Councillors to disclose any items contained in the Proposed Budget 2016/2017 in which they have a conflict of interest.

Any items proposed for inclusion in the Budget in which a Councillor discloses a conflict of interest are to be dealt with individually and by separate resolution under this 'Budget Referrals' process.

Once all disclosures have been made and the items which are the subject of any disclosure are determined by the Council, all Councillors are able to freely vote on the Proposed Budget 2016/2017.

## **Options for Consideration**

Nil

## **Financial and Resource Implications**

Nil

## **Risk Management**

Nil

## **Policy Implications**

### **Economic Development**

Nil

**Environmental Sustainability**

There are no environmental sustainability policy implications arising from this report.

**Human Rights, Equity and Inclusion**

There are no human rights, equity and inclusion policy implications arising from this report.

**Other**

This report has been prepared to address section 79C(2) of the *Local Government Act 1989*, in relation to approval of a Council Budget.

**Future Actions**

Council to consider the Proposed Budget 2016/2017

**Consultation and Advocacy**

Nil

**Related Documents**

*Local Government Act 1989*

**Disclosure of Interest**

Section 80C of the *Local Government Act 1989* requires members of Council staff and persons engaged under contract to provide advice to Council to disclose any direct or indirect interest in a matter to which the advice relates.

The Officer reviewing this report, having made enquiries with relevant members of staff, reports that no disclosable interests have been raised in relation to this report.



**6.2 2016/2017 PROPOSED BUDGET: APPROVAL TO PLACE ON PUBLIC DISPLAY**

**Author:** Chief Financial Officer

**Reviewed By:** Director Corporate Services

**Report Background**

Council is required to adopt a Budget for each financial year. However, prior to adopting the Budget in its final form Council is required to place the Proposed Budget on public display inviting submissions, and after considering all submissions the Council can then formally adopt a Budget for the financial year.

This report proposes that Council approve the Proposed Budget for 2016/2017 for public display and invite submissions.

**Previous Council Resolution**

This matter is not the subject of a previous Council resolution.

**Previous Briefing(s)**

Councillor Workshop – Briefing 1:	12 December 2015
Councillor Planning Weekend – Briefing 2:	5 March 2016
Councillor Briefing 3:	31 March 2016
Councillor Briefing 4:	18 April 2016
Councillor Briefing 5:	26 April 2016

**Council Plan Goal/Endorsed Strategy**

Open and Accountable Democracy

**Summary**

The Council must prepare a Budget for each financial year. The Council must ensure that the Budget contains the information specified in the *Local Government Act 1989* (“the Act”) and all details required by the *Local Government (Planning and Reporting) Regulations 2014* (“the Regulations”).

As soon as practicable after the Council has prepared a Budget it must give Public Notice. Any person has the right to make a submission under section 223 of the Act on any proposal contained in the Budget. Following the completion of the statutory obligations, Council may adopt the Budget.

The Act prescribes that Council must adopt its final budget by 30 June each year. This report presents the 2016/2017 Proposed Budget and recommends that public notice be given in accordance with the Act.

<b>Recommendation</b>
-----------------------

**That:**

- (1) Public Notice be given in accordance with sections 129 and 223 of the *Local Government Act 1989* of Council's intention to adopt, at a Special Meeting of Council proposed to be held at 7.00 pm on Monday 27 June 2016, the proposed 2016/2017 Budget (Appendix A) presented to this meeting.
- (2) Public Notice be given in accordance with sections 169 and 223 of the *Local Government Act 1989* of Council's intention to grant, at a Special Meeting of Council proposed to be held at 7.00 pm on Monday 27 June 2016, a rate rebate to pensioners in the 2016/2017 year in the amount of \$150 to each owner of rateable land who is an 'eligible recipient' within the meaning of the State Concessions Act 2004.
- (3) Any person who makes a written submission in relation to the proposed 2016/2017 Budget or in relation to the granting of a rate rebate to pensioners and requests to be heard in support of the written submission, be heard by Council's Hearing of Submissions Committee at a meeting to be held in the Council Chamber, Darebin Civic Centre, 350 High Street Preston at 7.00 pm on Thursday 9 June 2016.

---

**Introduction**

Council must prepare a Budget for each financial year. The Act together with the Regulations, stipulate the information to be included in the budget and form of those disclosures.

The Proposed Budget shown in **Appendix A** has been reviewed and is considered to satisfy all statutory requirements.

Following Council's approval for the public display of the Proposed Budget, Council must give Public Notice and provide a 28 day period for submissions to be lodged. Any person has the right to make a submission under section 223 of the Act on any proposal contained in the Proposed Budget.

It is proposed that submissions will close on Wednesday 3 June 2016 at 5:00 pm, with a meeting of the Council's Hearing of Submissions Committee to be held in the Council Chamber, Darebin Civic Centre, 350 High Street Preston at 7.00 pm on Thursday 9 June 2016 to hear those submitters who wish to be heard in support of their submissions.

Following the consideration of any submissions received, Council is then required to formally adopt the final Budget for 2016/2017.

The Act prescribes that Council must adopt its final budget by 30 June each year. This report presents the 2016/2017 Proposed Budget and recommends that public notice be given in accordance with the Act.

It is proposed that the council will hold a Special Council meeting on the 27<sup>th</sup> June to formally adopt the budget.



## Issues and Discussion

Council has prepared a Budget for 2016/17 which is aligned to the vision in the Council Plan 2013-17. It seeks to maintain services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

The 2016/2017 Proposed Budget is prepared in the context of key principles in the Council's Strategic Resource Plan that underpin long term financial planning.

These principles are:

- Maintenance of the scope and standard of ongoing services provided to the Darebin community.
- A focus on renewing community assets such as roads, footpaths, open space and buildings to ensure they are maintained at an appropriate standard to meet required service levels.
- Generation of sufficient ongoing income to fund Council services and capital works commitments over the longer term.
- Holding of sufficient cash and other and other assets in order to meet Council's payment obligations to suppliers and employees.

In addition the 2016/2017 Proposed Budget's preparation reflects the principles of Council's Charter of Good Governance:

- Transparency
- Accountability
- Equity and Inclusion
- Effectiveness and Efficiency
- Community Engagement
- Ethical Decision Making

This Budget projects a surplus of \$11.44 million for 2016/17, however, it should be noted that the adjusted underlying result is a surplus of \$6.71 million after adjusting for capital grants and contributions.

The 2016/2017 Proposed Budget presents a financially sound budget that maintains all services from the previous year. This budget is balanced and community focused. The average rate will rise by 2.5% in line with the order by the Minister for Local Government on 14 December 2015 under the Fair Go Rates System.

Key drivers of the 2016/2017 Proposed Budget:

1. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
2. To fund renewal of infrastructure and community assets
3. To cope with growth in the population of Darebin residents
4. To cope with cost shifting from the State Government
5. To cope with a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation of the grant.

This will be a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2016 (as amended by supplementary valuations).

The Victorian State Government has introduced a new model budget which includes mandatory sections for 2016/2017. The 2016/2017 Proposed Budget adheres to this model.

Council has been in discussions with the Department of Sport and Recreation relating to its agreement with Football Federation Victoria and the State Government relating to the provision of a synthetic surface for football at John Cain Park. This is being considered in the context of the mutual obligations of all parties. Currently, it appears that Football Federation Victoria is not meeting their obligations under the agreement and licence. Officers will work with Football Federation Victoria and bring a report to Council for their consideration of this matter.

Accordingly, the draft budget does not include a budget estimate of \$800,000 for these works.

Discussions will continue with the department in the coming weeks relating to this potential requirement and a council direction may be required at the adoption of the budget.

### **Financial and Resource Implications**

All matters raised in this report which have a financial implication have been reflected in the 2016/2017 Proposed Budget.

### **Risk Management**

The 2016/2017 Proposed Budget is prepared in the context of minimising and mitigating the risks associated with Council's delivery of services and infrastructure to the community.

### **Policy Implications**

The 2016/2017 Proposed Budget has been prepared to give financial effect in the coming year to the objectives set out in the proposed Council Plan 2013-2017 and Strategic Resource Plan.

### **Economic Development**

Economic development activities proposed for 2016/2017 include maintenance of Wifi in retail strips, activation of vacant shops, working with local trader and business associations to help them improve business performance, and with neighbouring municipalities to develop and implement regional economic growth.

### **Environmental Sustainability**

The 2016/2017 Proposed Budget continues Council's funding of environmental operations in a range of areas including waste collection and recycling services, street cleaning, litter collection, park and sporting field maintenance and improvements in the context of drought, water-saving and energy efficiency measures. Funding has also been included to enhance Council's active work with the community to reduce greenhouse gas emissions.

### **Human Rights, Equity and Inclusion**

The Council Plan 2013-2017 contains a number of policy directions specifically designed to reflect Council's commitment to social inclusion and diversity, and the Proposed Budget has been prepared in this context.

Council has proposed to maintain the \$150 rate rebate provided to over 11,000 eligible Darebin pensioners.

### **Other**

The 2016/2017 Proposed Budget has been prepared to give financial effect in the coming year to the objectives set out in the proposed Council Plan 2013-2017 and Strategic Resource Plan.

### **Future Actions**

- Advertising of the 2016/2017 Proposed Budget in The Age of 4 May 2016, with Northcote and Preston Leader newspapers
- Two community information sessions will be held in the Darebin Civic Centre, 350 High Street Preston at:
  - 1.00 pm on 17 May 2016 and
  - 6.30 pm on 19 May 2016
- The closing date for submissions in relation to the Budget is Wednesday 3 June 2016 at 5:00 pm
- The Hearing of Submissions Committee will meet at 7:00 pm on Thursday 9 June 2016 in the Darebin Council Chamber, 350 High Street Preston to hear any submitters who, in their written submission, request to be heard in support of their submission in relation to the Budget
- Adoption of the 2016/2017 Proposed Budget in its final form at a Special meeting of Council on 27 June 2016.

### **Consultation and Advocacy**

- Councillors
- Chief Executive
- Directors
- Managers and Coordinators

### **Related Documents**

- 2016/2017 Proposed Budget (**Appendix A**)
- Council Plan 2013-2017
- 2016/2017 Rating Strategy
- 2016-2020 Strategic Resource Plan

**Disclosure of Interest**

Section 80C of the *Local Government Act 1989* requires members of Council staff and persons engaged under contract to provide advice to Council to disclose any direct or indirect interest in a matter to which the advice relates.

The Officer reviewing this report, having made enquiries with relevant members of staff, reports that no disclosable interests have been raised in relation to this report.



the place  
to live

## PROPOSED BUDGET 2016/2017 Budget Report for Public Display

Monday 2 May 2016

Released to the public on Wednesday 4 May 2016

This Budget Report has been prepared with reference to Chartered Accountants ANZ "Victorian City Council Model Budget 2016/2017" a best practice guide for reporting local government budgets in Victoria.



## **Darebin City Council – Proposed Budget 2016/2017**

### **Notice to Readers of this Report**

This document contains detailed explanations of the Proposed Budget 2016/2017 for Darebin City Council. The Proposed Budget was adopted in principal by Council on 2 May 2016 to enable its public display and the invitation of submissions.

Persons wishing to make a submission on the Proposed Budget may do so in writing, and the submissions must be lodged with Council by 5:00pm on Friday 3 June 2016.

Submissions can be lodged at [Annual.Budget@darebin.vic.gov.au](mailto:Annual.Budget@darebin.vic.gov.au), or sent by post to

Chief Financial Officer  
City of Darebin  
PO Box 91  
PRESTON VIC 3072

If you are considering making a submission on the Proposed Budget, and would like the opportunity to also make an oral presentation of your written submission, then please make this request within your written submission.

Council will receive and consider any written submissions on the Proposed Budget at a Special Committee Meeting on Thursday 9 June 2016 in the Council Chamber commencing at 7:00pm.

After consideration of all submissions Council intends to adopt the 2016/2017 Budget, in its final form, on Monday 27 June 2016.

<b>Contents</b>	<b>Page</b>
Mayor's introduction	4
Executive summary	6
<b>Budget reports</b>	
1. Link to the Council Plan	10
2. Services and service performance indicators	13
3. Financial statements	26
4. Financial performance indicators	33
5. Other budget information (grants and borrowings)	35
6. Detailed list of capital works	38
7. Rates and charges	52
<b>Budget analysis (best practice)</b>	
8. Summary of financial position	61
9. Budget influences	67
10. Analysis of operating budget	70
11. Analysis of budgeted cash position	76
12. Analysis of capital budget	79
13. Analysis of budgeted financial position	85
<b>Long term strategies</b>	
14. Strategic resource plan	89
15. Rating information	92
16. Other long term strategies	95
<b>Appendices</b>	
A Fees and charges schedule	99
B Budget process	100

## Mayor's Introduction

My fellow Councillors and I are pleased to release the proposed Budget 2016/17 to the community for comment and public submissions.

The Council Plan 2013-2017 sets out the strategic roadmap to deliver our vision over the full term of the Council. This is the final year of the current Council term, so our focus over the next year will be to complete our current commitments. This includes local improvements, enhanced service delivery and commencing exciting major projects that will transform parts of Darebin.

At the same time, Council is preparing a new draft Council Plan for 2017-2021 with significant new projects to be considered, including:

- developing an arts and culture precinct around the Darebin Arts and Entertainment Centre and Northcote Town Hall
- redeveloping the Preston Central Precinct to incorporate a number of new services and community spaces.

The proposed 2016/17 budget outlines the financial resources we need to deliver over 100 services we provide to the community. It also outlines proposed funding allocations for our capital works program and operating projects. As a whole, the budget strives to maintain a critical balance between costs, quality, and value to our ratepayers.

The proposed budget proposes a rate increase of 2.5 per cent. This is in line with the Victorian Government's new Fair Go Rates System which has capped rates increases by Victorian councils to the forecast movement of 2.5 per cent in the Consumer Price Index (CPI).

In this first year of rate capping, we are proud to present a budget that maintains our current service levels without the need to apply for an exemption to the rate cap. We have achieved this by working together to approach the budget with balance, fairness and operational efficiency in mind.

Highlights in the proposed 2016/17 budget include:

### **Community, sport and recreational facilities**

Darebin continues to expand the community facilities and services available to meet local needs.

- Council's new North Eastern Community Centre in Bundoora will become fully operational in 2016/17 and a new neighbourhood centre in East Preston will be commissioned in 2016/17 at a total cost of \$0.87 million.
- Construction will start on pavilions at Mott Reserve and Robinson Reserve with a combined value of around \$2.00 million over two years.
- We will commence a new major project to redevelop the Northcote Aquatic and Recreation Centre. We have allocated \$0.50 million to the preparation of construction documentation and \$0.86 million for urgent maintenance works to keep the facility open until work commences on the new aquatic and leisure facility in 2018.
- Darebin will continue preparations for a new \$13.10 million sporting facility that will provide three indoor and four outdoor netball courts, increasing access to sport for women and girls. Council will be seeking funding assistance from the Federal and State Governments with the facility to be built by 2018.
- Bundoora Park is a regional recreation and leisure facility that is wholly funded by Darebin City Council at an annual cost of around \$1.30 million. Council will advocate to State Government for funding to manage this park, similar to other parks of regional significance in Melbourne. Regional parks are funded through a levy paid by the local community via their water bills. While Darebin residents contribute to this State Government levy through their water bills, Bundoora Park is currently completely funded through rates paid to Council. Council will advocate for a fairer funding arrangement for local residents.

### **Railway crossing removals and precinct planning**

- Darebin has been successful in lobbying the State Government to commit to removing railway crossings in Reservoir, Preston and Alphington between 2018 and 2022. Council is committing \$0.08 million to undertake structure planning in these three locations to improve amenity and usage of the enormous public space that will be opened up by these works.



- We will continue implementing the Reservoir Streetscape Masterplan within the Edwardes Street and Broadway shopping centres with an allocation of \$0.85 million.

#### **Aged care, disability and children's services**

- Council's largest service is Aged Care and Disability Services; in fact Darebin is the largest local government provider of these services in Victoria. In 2016/17 we will be allocating \$8.14 million to the delivery of these services, a 4.3% increase on the previous year.
- The National Disability Insurance Scheme (NDIS) will become fully operational in Darebin during 2016/17. As part of this change, we will see many of our clients with a disability who currently receive services from Council move onto the scheme. In 2016/17 Council will be allocating \$0.20 million to help our eligible service recipients transfer to the NDIS service.
- Council will spend \$5.06 million (an increase of 2.2%) towards family and children's services.

#### **Traffic and transport**

The community has identified traffic management as the number one issue for Council in regular surveys.

- In 2016/17 Council has allocated \$2.84 million to improve traffic management and parking in Darebin.
- Council is allocating \$0.60 million for bicycle path improvements on St George's Road in conjunction with Melbourne Water.

#### **City beautification and infrastructure**

- Council is allocating \$0.88 million to plant 11,000 trees in the city towards our streetscape and urban forest strategy.
- We will commence construction of a \$1.30 million flood detention and water storage facility at John Cain Memorial Park that is being 50% funded by the State Government.

#### **Economic development**

- Council continues to support development within the city through the provision of free Wi-Fi along key shopping strips in Reservoir, Preston and Northcote.
- We will also support growth in the digital economy in 2016/17.

#### **Affordable housing**

- In 2016/17, Council will further investigate the creation of new affordable housing above Council car parks at three locations within the City in conjunction with the State Government and not-for-profit organisations.

These are just some of the highlights in a well-rounded budget that covers the full spectrum of our service to the community.

While the rate increase proposed is 2.5%, it is important to note that the actual rate increases experienced by individual ratepayers will be different due to this being a municipal revaluation year. In a revaluation year, rate increases are impacted by the average rate increase (2.5 per cent) and the property valuation increases of individual properties relative to the average across the municipality.

If your property increased by more in value than the average for Darebin (13.9 per cent), your rates will increase by more than 2.5 per cent, while if your property value increased by less than the 13.9 per cent average, your rates will increase by less than 2.5 per cent and may in fact reduce from the previous year.

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. It is designed to meet the needs and expectations of our residents so I encourage you to read it in full, along with our revised Council Plan 2013-2017, and to provide your feedback to Council.

**Cr Vince Fontana**  
Mayor

## Executive summary

Council has prepared a Budget for 2016/17 which is aligned to the vision in the Council Plan 2013/17. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects a surplus of \$11.4 million for 2016/17, however, it should be noted that the adjusted underlying result is a surplus of \$6.7 million after adjusting for capital grants and contributions (refer Sections 5 and 10.1).

### 1. Key things we are funding

- 1) Ongoing delivery of services to the Darebin community funded by a budget of \$164.7 million. These services are summarised in Section 2.1.
- 2) Continued investment in Infrastructure assets (\$18.3 million) primarily for renewal works. This includes roads (\$5.8 million); bridges (\$0.2 million); footpaths and bicycle paths (\$2.9 million); drainage (\$1.7 million); recreational, leisure and community facilities (\$0.5 million); parks, open space and streetscapes (\$5.6 million); and transport and road safety (\$1.6 million). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Sections 6 and 12.

### 2. The Rate Rise

- a. The average rate will rise by 2.5% in line with the order by the Minister for Local Government on 14 December 2015 under the Fair Go Rates System.
- b. Key drivers
  - i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
  - ii. To fund renewal of infrastructure and community assets
  - iii. To cope with growth in the population of Darebin residents (1.9% in the last year)
  - iv. To cope with cost shifting from the State Government (refer **Paragraph 5**)
  - v. To cope with a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation of the grant
- c. This will be a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2016 (as amended by supplementary valuations).
- d. Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.40. The other \$96.60 goes to the State and Federal Governments.
- e. Refer Section 7 for further Rates and Charges details.

### 3. Key Statistics

- **Total Revenue:** \$164.7M (2015/16 = \$159.0M)
- **Total Expenditure:** \$153.3M (2015/16 = \$150.8M)
- **Accounting Result:** \$11.4M Surplus (2015/16 = \$8.2M Surplus)  
(Refer Income Statement in Section 3)  
(Note: Based on total income of \$164.7M which includes capital grants and contributions)
- **Underlying operating result:** Surplus of \$6.7M (2015/16 = Surplus of \$2.0M)  
(Refer Analysis of operating Budget in Section 10.1)  
(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses)

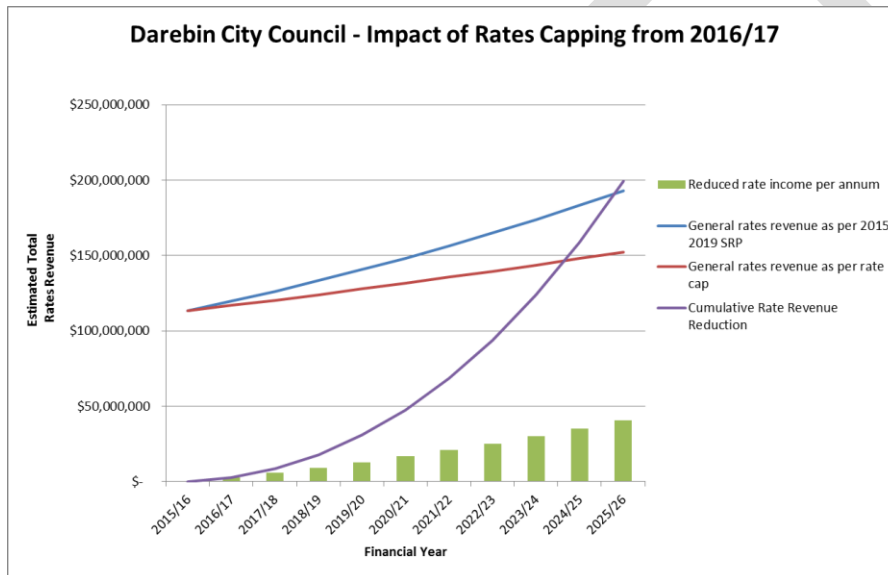
- **Cash result:** \$3.3M Surplus (2015/16 = \$4.9M Deficit)  
(Refer Statement of Cash Flows in Section 3)  
This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.
- **Total Capital Works Program of \$30.4M**
  - \$23.8M from Council operations (rates funded)
  - \$1.0M from borrowings
  - \$2.3M from external grants
  - \$3.3M from contributions

#### 4. Budget Influences

##### External Influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2016/17. The cap for 2016/17 has been set at 2.5%.



Impact in 2016/17 is \$2.84 million against the 5% increase foreshadowed in 2015-2019 Strategic Resource Plan with cumulative loss of rates revenue over 10 years of forecast to be approximately \$200 million.

- State-wide CPI is forecast to be 2.5% for the 2016/17 year.
- The Victorian Wage Price Index is projected to be 3.25% in 2016/17.
- Council must renegotiate a new Collective Agreement during the 2016/17 year for commencement on 1 July 2017.
- Reduction of \$0.03 million in Victoria Grants Commission funding compared to the prior year.
- The stock market and global financial measures continue trend of low returns, this impacts Council's investments and management of superannuation through the legacy program which provides a defined benefit to Local Government members.
- Increases of 3.3% (or \$2.02 per tonne) in the levy payable to the State Government upon disposal of waste into landfill, resulting in additional waste tipping costs of \$0.08 million. The levy has increased from \$9 per tonne in 2008/09 to \$60.52 per tonne in 2016/17 (572% increase in 8 years) and has added \$2.1 million to Council's costs.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by

local governments do not increase in line with real cost increases. More information and examples are shown in the section below.

- Councils across Australia raise approximately 3.4% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

### Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters and their financial impact are set out below:

- Darebin City Council utilises an in-house workforce to provide many of Council's services. The Collective Agreement, negotiated in 2013 and effective to June 2017 awarded a wage increase of 4% for 2016/17.
- A reduction in WorkCover premium of approximately \$1.23 million resulting from a proactive approach to occupational health and safety practices within Council.
- Reduced electricity costs of \$0.37 million as a result of installation of energy efficient street lighting
- The costs of upgrading and maintaining Council infrastructure to meet community expectations.

### 5. Cost Shifting

Cost shifting occurs when Commonwealth and State programs transfer responsibilities to local government with insufficient funding or grants which don't keep pace with delivery costs.

#### **Type 1: Cost Shifting for Specific Services**

##### **Example:**

1. Home and Community Care (HACC) - \$1.91M from 2011/12 to 2015/16

#### **Type 2: Loss of funding in General**

##### **Examples:**

2. A freeze on indexation of the federal financial assistance grants. The Commonwealth announced in its 2014-15 Budget that it will pause indexation of the total national pool of financial assistance grants to local government for three years (2014-15, 2015-16, 2016-17). The cumulative impact on Darebin City Council for the three years totals \$1.20 million

#### **Type 3: Statutory fee that prohibits full cost recovery**

##### **Examples:**

3. Planning fees (set by the State and have been frozen for most of the past 14 years)

#### **Type 4: Levies**

##### **Examples:**

4. State Government landfill levy has increased from \$9 per tonne in 2008/09 to \$60.52 per tonne in 2016/17. The increase from 2015/16 to 2016/17 is 3.3%.

#### **Type 5: Statutory requirements lead to increased costs**

##### **Examples:**

5. Line clearance (cutting back tree branches around power lines) – approximately \$0.42 million per annum

## Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in sections 8 to 15 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

- 1 Links to Council Plan
- 2 Services and service indicators
- 3 Financial statements
- 4 Financial performance indicators
- 5 Grants and borrowings
- 6 Detailed list of capital works
- 7 Rates and charges

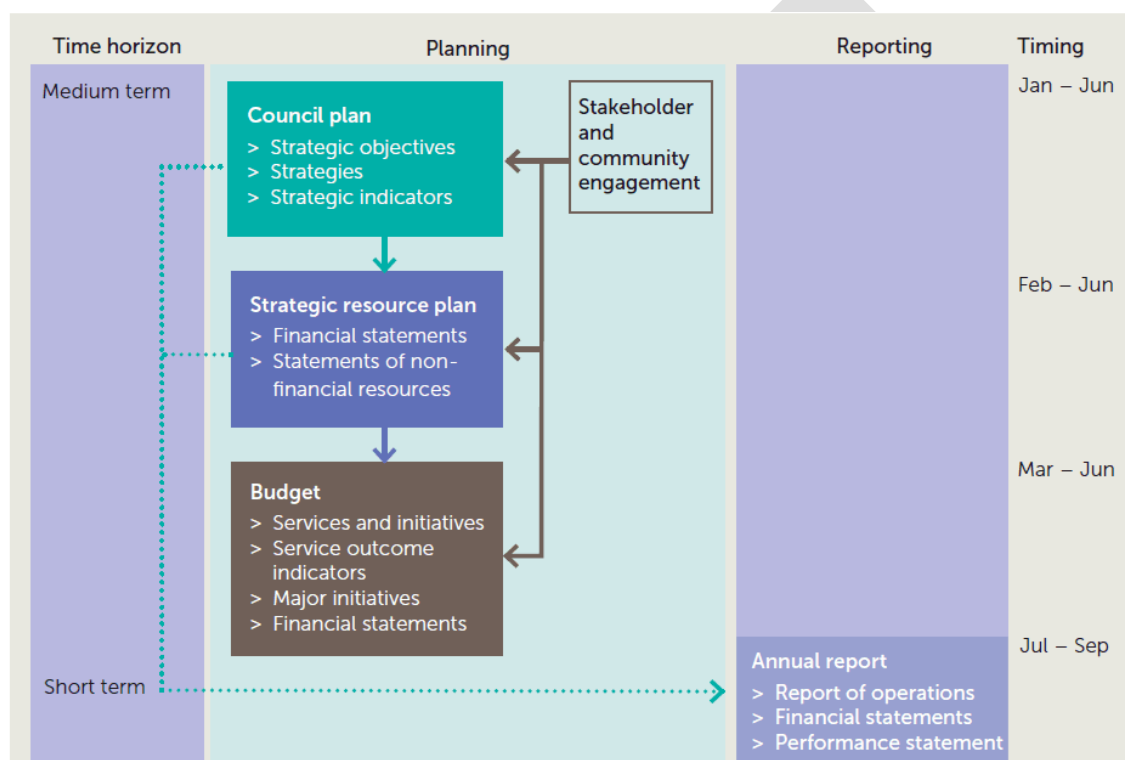
DRAFT

# 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

## 1.2 Our purpose

### Our Council Plan

Darebin's Council Plan 2013-2017 was developed by the Council in its first six months in office. The Council Plan presents commitments to the community, identifying a Vision and Mission, values, and what is planned to be achieved by them during the four years to June 2017. The Council Plan was adopted by Council in June 2013 following extensive community consultation.

All the work that Council does has its strategic justification in the Council Plan 2013-2017.

### Our vision '*Darebin, the place to live*'

#### Our mission

The mission of Darebin City Council is:

*"Working with our diverse community to build a sustainable and liveable city"*

#### Our values (Darebin Charter of Good Governance)

Darebin City Council has developed a Charter of Good Governance to inform community of what it can expect from Council. The Charter outlines six principles of good governance.

The principles include:

**1. Transparency**

Information relating to Council decisions and actions is freely available, easily understood and accessible, especially to those who are most affected by such decisions and is respectful of privacy principles.

**2. Accountability**

Council takes responsibility for the outcomes of the decisions it makes and actions it takes.

**3. Equity and Inclusion**

Council's actions and decision-making are proactively responsive to and inclusive of Darebin's diverse community needs and aspirations.

Council's services and resources are equitably distributed and accessed by those that need them the most.

**4. Effectiveness and Efficiency**

Council plans and delivers services that achieve their intended outcomes, are sustainable and make the most of available resources.

**5. Community Engagement**

Council meaningfully involves the community in its decision-making processes and in shaping the future vision and aspirations of the city.

**6. Ethical Decision Making**

Decisions made by Council are based on clearly defined rules and regulations, with consideration of community impact and feedback and in the best interest of Darebin community.

The Council endorsed the charter on 15 April 2013 and has devised an action plan to implement the administrative machinery that will deliver specific and tangible outcomes in this important area of council business.

## 1.3 Strategic objectives

Darebin City Council's Vision and Mission are realised through six goals (referred to as 'strategic objectives' by the Local Government Act). These six goals reflect the priorities of the Darebin community and were developed after all the consultation results were considered. For each goal,

there is a strategic framework that says what we will do, how and by when, and, how we will know we have done it well.

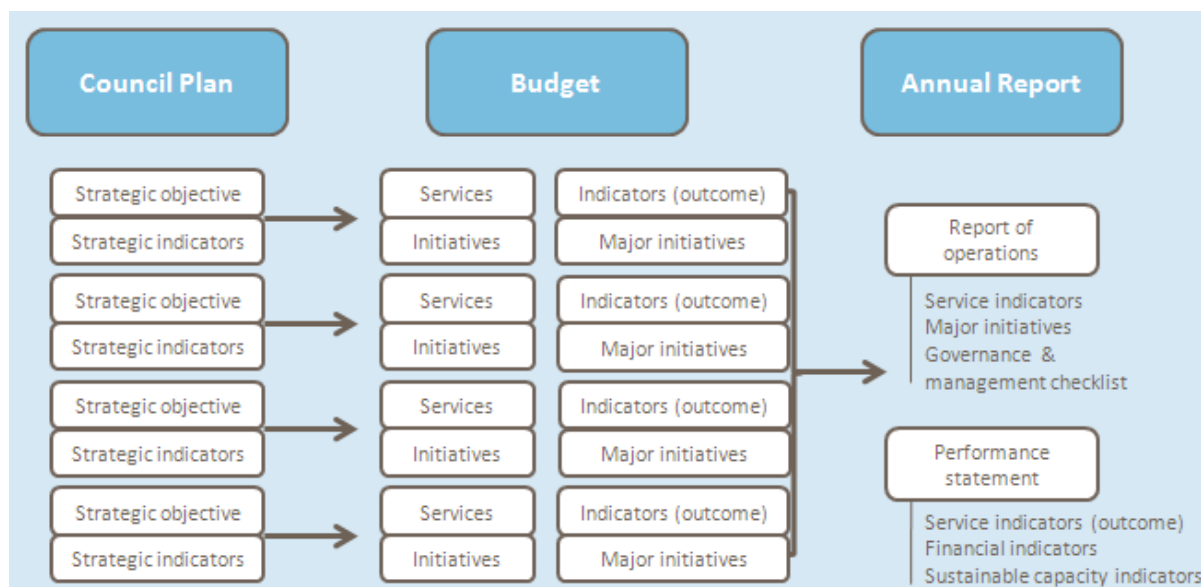
Council delivers services and initiatives under 34 major service categories. Each contributes to the achievement of one of the six Strategic Objectives as set out in the Council Plan for the years 2013-17. The following table lists the six Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
<ul style="list-style-type: none"> <li>Vibrant and innovative economy</li> </ul>	Promote an innovative, vibrant and thriving economy with physical infrastructure that is both well-maintained and appropriately regulated.
<ul style="list-style-type: none"> <li>Healthy and connected community</li> </ul>	Develop a strong physical, social and economic environment that supports and enhances the health and well-being of all Darebin residents. Build a safe, inclusive and equitable community where all feel socially well connected, respected and valued.
<ul style="list-style-type: none"> <li>Sustainable and resilient neighbourhoods</li> </ul>	Lead and work with our community and partners to achieve a rapid transition to an environmentally sustainable city.
<ul style="list-style-type: none"> <li>Thriving and creative culture</li> </ul>	Foster inspiration, celebration, innovation, creativity and diversity in Darebin's arts and culture and encourage it to thrive, entertain, challenge and delight. Promote initiatives that support the economic prosperity of local creative industries. Support arts and culture festivals that enhance social connection and inclusion, pride of place, a sense of belonging and cultural tourism.
<ul style="list-style-type: none"> <li>Excellent Service</li> </ul>	Provide an efficient and productive Council administration that delivers excellent customer care that is responsive, accessible and inclusive.
<ul style="list-style-type: none"> <li>Open and accountable democracy</li> </ul>	Encourage active community engagement in Council decision-making. Advocate for equity and social inclusion and always act responsibly and in the best interest of the whole Darebin community. Govern in accordance with Darebin City Council's Charter of Good Governance.



## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2016/17 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning (formerly Transport, Planning and Local Infrastructure)

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

## 2.1 Strategic Objective 1: Vibrant city and innovative economy

To achieve our objective of vibrant city and innovative economy, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Economic Development	The <b>Economic Development</b> Department develops and implements strategies and activities to foster and promote a sustainable business sector to provide local employment. The Department works with local trader and business associations to help them improve business performance, and also with neighbouring municipalities to develop and implement regional economic growth.	1,232 (14) <b>1,218</b>
Civic Compliance	This Department has responsibility for Councils <b>environmental health service</b> (enhancing the wellbeing of residents through enforcement of the Food Act, Health Act, Tobacco At and Environment Protect Act and associated regulations), <b>Animal Management</b> , Local Laws (responsible for enforcing Council Local laws and other State Acts), Planning Enforcement (responsible for enforcing the Planning Act and related provisions), Traffic Enforcement (responsible for enforcing posted parking restrictions to ensure equitable parking and safe traffic flow) and the School Crossings Supervision Service (73 School Crossing Supervisors who work to ensure that school children travel safely to and from schools in heavy trafficked areas).	7,012 (6,441) <b>571</b>
Assets and Properties	The Assets and Properties Department is responsible for improving the way the City's assets are managed. Activities include planning and management of roads, drains and bridges and property management. Darebin has assets to the value of \$1+ billion, with over 600 kilometres of roads, 470 kilometres of drains and 430 properties. The Department is also responsible for the implementation and on-going management of Council's integrated Asset Management System.	6,591 (846) <b>5,745</b>
City Development	The City Development Department provides support and advice to Council with respect to the Darebin Planning Scheme as well as delivering services to ensure compliance with Building Legislation and industry standards. The Department has the function of administering the Darebin Planning Scheme and this work is mostly development control, undertaken by the <b>Statutory Planning</b> Unit. The <b>Strategic Planning</b> Unit has the function of maintaining the Darebin Planning Scheme which includes, managing planning scheme amendments, strategic studies and research. The Building Services Unit maintains community awareness and acceptance of Building Legislation and meets, maintains and enforces statutory requirements for the built form and public safety in Darebin.	7,008 (2,419) <b>4,589</b>

Major Project, Engineering and Transportation	The Major Projects, Engineering and Transportation Department delivers a range of policy development and project management services across areas including activity centres, transport management and safety, major facility development, engineering, facilities maintenance and the management of capital works projects. With responsibility for engineering and infrastructure project management services including design, tendering, supervision and contract management of <b>roads</b> , drains, major buildings and facilities as well as asset management of Council buildings and delivery of a wide range of building maintenance management services, the majority of Council's capital works budget is managed by this Department. The Department also provides professional advice and policy for Council on all traffic management and transport planning matters, including the development of relevant transport strategies and initiatives involving the encouragement of alternative sustainable transport choices, safety, access and mobility.	2,914 <u>(226)</u> <b>2,688</b>
City Works	The City Works Department is responsible for the collection of domestic garbage and recyclables, green waste and dumped rubbish, street and right of way cleansing, the hard waste collection service, and management of the contract for the operation of the waste transfer station in Reservoir. The Department is responsible for the purchase and maintenance of Council's vehicle, plant and equipment. Ongoing maintenance of Darebin's roads, footpath, drains and Council's extensive network of street, directional, parking, regulatory and advisory signs is also completed by this Department.	22,842 <u>(3,889)</u> <b>18,953</b>

### Major Initiatives

- 1) This program seeks to continue to address traffic and transport priorities in a strategic manner across the municipality and construct a number of traffic management and road safety works to address concerns and priorities raised by the community. Projects include, further advance works regarding grade separations across Darebin, implementing a range of road safety programs, maintenance works, speed reduction programs, and partnership works with key transport stakeholders.
- 2) Delivery of actions from the Darebin Cycle Strategy 2013-2018 which aims to create a culture of cycling in Darebin. Projects include the improvement and construction of shared paths, extension to the shimmy bicycle network and on-road cycle facilities.
- 3) Provision for footpath renewal works throughout the entire city to make walking safer and to meet the standards set out in the Road Management Plan. Locations are selected on the basis of footpath condition and level of use.
- 4) This program delivers key projects prioritised within the walking technical report that was completed for the development of the Walking Strategy. Actions aim to improve the safety and amenity of walking in Darebin, to address issues faced by an ageing and diverse community and also to reduce car dependency.
- 5) Provision for beautification, upgrade and improvement works in minor and major shopping strips across the municipality. Works include strategic review of retail centres and their infrastructure, repairs to street infrastructure and assets bill postering bollards in shopping strips, signage and branding, intensive cleaning of footpaths, rubbish bins and recycling stations.

### Initiatives

- 6) Invest in the City of Darebin's leisure and recreation activities, venues and open spaces, including the renewal of Council's extensive network of off-road bicycle paths, pedestrian spaces and networks; and upgrade various sportsgrounds and playgrounds.

- 7) Continue to implement and monitor the rollout of internet accessibility in the City of Darebin.
- 8) Undertake regular reviews of land use planning policies of the City of Darebin Planning Scheme to ensure that they continue to support local manufacturing, commercial activity and affordable housing. Ensure that they are consistent with all relevant Supporting Strategies related to the goal.
- 9) Complete, implement and monitor the Darebin Integrated Housing Strategy and the Darebin Economic Land Use Strategy. Complete or update land use structure plans and action plans for all major activity centres located in the city. Implement a revised Municipal Strategic Framework Plan. Develop and implement a strategic planning framework that supports the introduction of the State Government's new residential, business and commercial zones, while respecting local amenity and character.
- 10) Develop, implement, monitor and/or review (where appropriate) the Parking Management Strategic Framework and the Road Management Plan. Consider further policies to promote the allocation of appropriate and safe road space for all modes of transport, including cycling and pedestrian movement.
- 11) Implement and monitor Going Places – the Darebin Transport Strategy 2007-2027, the Safe Travel Strategy 2010-2015, the Darebin Cycling Strategy 2013-2018 and all associated Action Plans.
- 12) Work with major institutional stakeholders to develop land use master plans where expansion is considered likely, including La Trobe University, Northland Shopping Centre and the Preston Market.
- 13) Implement and monitor a centralised capital works project management system.
- 14) Implement, monitor or review (where appropriate) all Supporting Strategies and Action Plans associated with this strategic objective, including the Business Development and Employment Strategy 2012-2015, the Green Business Attraction Strategy 2012-2015 and the Darebin Digital Strategy 2013-2018.

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance

notifications and major non-compliance notifications about food premises] x100

## 2.2 Strategic Objective 2: Healthy and connected community

To achieve our objective of healthy and connected community, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Aged and Disability	The Aged and Disability Department provides a range of services to assist older people and those with a disability and their carers, who wish to live independently and remain active in the community. The Department works at the individual, group and community level to make a positive difference in the lives of older people, those with a disability and their carers. This is achieved through a range of services and activities including <b><u>general home care, personal care, respite care, home maintenance, housing support, dementia care, meals and community transport</u></b> . Ancillary expenditure for buildings etc. is reported under other Council services.	17,034 <u>(8,740)</u> <b>8,294</b>
Community Planning	This Department responds to the diverse needs and aspirations of the Darebin community by providing strategic policy and planning expertise.	2,599 <u>(0)</u> <b>2,599</b>
Family and Children	The Family and Children Department is responsible for a mix of service delivery, policy and community partnership projects that target Darebin's children and their families. It includes the management of primary school holiday programs, early childhood resource and liaison, help for services to include children with additional needs, a pre-school enrolment service, centralised child care waiting list, support to play groups, a toy library, <b><u>maternal and child health services</u></b> and an immunisation program. The Department also includes a family services team that works with families in need across Darebin.	7,470 <u>(2,415)</u> <b>5,055</b>
Leisure and Public Realm	The Leisure and Public Realm Department plans and provides the community with a range of active and passive leisure and recreation facilities, programs, projects and services. The Department undertakes recreation policy, planning and programming; facility management; sports development and liaison; specialist recreation programming for disadvantaged groups and individuals; and information provision. The Department also plans and develops Darebin's open space system in line with Council policies and community expectations and provides landscape and urban design advice. The Department is responsible for Council's major recreation facilities at the Darebin Community Sports Stadium,	7,149 <u>(6,217)</u> <b>932</b>

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
	Darebin International Sports Centre, <u>Northcote Aquatic and Recreation Centre and the Reservoir Leisure Centre.</u>	
Libraries, Learning and Youth	Darebin <u>Libraries</u> is responsible for the delivery and management of Council's library service. Through its four static libraries at Fairfield, Northcote, Preston and Reservoir and virtual library at www.darebinlibraries.vic.gov.au, Darebin Libraries provides a quality library service catering for the cultural, educational and recreational needs of the community. Our libraries are convenient, accessible and foster social interaction and community connectedness. This Department operates a youth service. This includes delivery of programs, through the Northland Youth Centre and Darebin Youth Resource Centre and Decibels Youth Music Centre based Reservoir Civic Centre. There is also a Yute program which is a mobile youth outreach program that aim to improve safety as well as social and economic disadvantage in East Reservoir and East Preston. African access program delivering health promotion programs and afterschool holiday and summer camping program.	6,582 <u>(1,315)</u> <b>5,267</b>

### Major Initiatives

- 15) Development of an multisports ball facility to support the provision and participation of women's sports within the City. The project will include indoor and outdoor courts, including an indoor show court, amenities and facilities, car parking and lighting. External funding to be sought from Netball Victoria, Basketball Victoria and the State Government. Total anticipated cost of the project is \$12.4M over a 3 year period covering consultation, design and construction.
- 16) The Play Space Strategy notes that at least two major play spaces will be designed and consulted each financial year in preparation for implementation in the following financial year. Design and construct over two years so that the community has ample time to be involved in all stages of design. Priorities for 2016/17 include Woolhouse, All Nations Park East, Greswell Grange Estate and Merrilands Community Centre.
- 17) Purchase of books, audio visual, magazines, newspapers, online, ebooks and downloadable products in English and language other than English across the four branches of Darebin Libraries, for the Darebin community.
- 18) Renewal and upgrade of park infrastructure in Council's smallest parks. Locations in 2016/17 include: Horton Reserve, Susan Walsh Reserve, and Ludeman Reserve.

### Initiatives

- 19) Develop, implement, monitor and review the Community Health and Wellbeing Plan.
- 20) Conduct and evaluate expos, exhibitions and events that support community health and well-being goals.
- 21) Continue to provide and support equitable access to community facilities, including to local neighbourhood houses, sporting grounds and venues, leisure and recreation facilities and libraries across Darebin.
- 22) Strengthen the capacity of the Darebin Intercultural Centre to meet community needs for intercultural engagement and anti-racism initiatives.
- 23) Support initiatives that: (1.) encourage language learning opportunities for new settlers and members of the community who are not proficient in English, (2.) support the learning of languages other than English (LOTE) within the wider community, (3.) encourage residents and visitors to appreciate our diversity, and (4.) provide learning opportunities for disadvantaged

groups within our community with the aim of increasing their knowledge base, skills and employability.

- 24) Develop, monitor, review or implement (where appropriate) all Supporting Strategies and Action Plans [related to the goal], including the Home and Community Care (HACC) Diversity Plan, the Food Security Strategy, the Leisure Strategy, the Community Safety Strategy, the Graffiti Management Action Plan, the Library Strategy, the Lifelong Learning Strategy, the Early Years and Middle Years Strategies and various local Neighbourhood Renewal plans.
- 25) Develop, monitor, review or implement (where appropriate) Action Plans stemming from the Equity and Inclusion Policy, including: the Human Rights Plan, the Multicultural Strategy, the Sex, Sexuality and Gender Diverse Plans, the Darebin Anti-Racism Strategy, the Aboriginal Action Plan, the Darebin Disability Action Plan, the Gender Equity Plan and the Preventing Violence Against Women Action Plan.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

### 2.3 Strategic Objective 3: Sustainable and resilient neighbourhoods

To achieve our objective of sustainable and resilient neighbourhoods, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Parks and Vegetation	Parks and Vegetation is responsible for the management and maintenance of approximately 600 hectares of open space within Darebin City Council including 90 playgrounds, 48 sporting ovals, several wetlands, landscaped areas, pathways, seating, garden beds, 700 traffic management devices, waterways, bridges, catchments, dams and in excess of 65,000 street trees and 100,000 trees in parks and reserves. It also provides the management of bushland conservation and parkland areas which are located along approximately 40 kilometres of waterways and other areas of environmental significance. The Department is also responsible for the maintenance of Bundoora Park, and both the Northcote and Bundoora Golf Courses.	10,182 <u>(41)</u> <b>10,141</b>
Environment and Natural Resources	The Environment and Natural Resources Department develops and implements policies and programs that contribute to sustainability within Council operations and the community. The Department also seeks to support and achieve greater integration of environmental and sustainability responsibilities across the organisation. The Department is responsible for the Climate Change Action Plan, Sustainable Water Strategy, Stormwater Management Plan, Sustainable Water Use Plan and the <b>Waste Management Strategy</b> .	1,694 <u>(202)</u> <b>1,492</b>

#### Major Initiatives

- 26) Dole and Donath Reserves' masterplan implementation (\$200,000). Robinson/Capp masterplan implementation (\$160,000). WH Robinson Reserve refurbishment (\$200,000).
- 27) Council's Street Tree Planting Strategy has provided valuable direction for the delivery of the street tree planting program for many years. The program would plant around 1,500 new trees in 2016/17.
- 28) Upgrade of sports field practice nets and fencing in accordance with the Outdoor Sports Venues Infrastructure Policy. Locations in 2016/17 are BT Connor Reserve and CH Sullivan Reserve.

#### Initiatives

- 29) Review the Darebin Waste Management Strategy with a focus on the reduction and recovery of food waste and improvements to the hard waste collection program that will increase recycling and reuse.
- 30) Develop, implement and monitor, in a way that is consistent with risk management principles, the Darebin Local Forest Strategy to increase tree coverage on public lands by 25 per cent or more over 15 years. Develop, implement and monitor a Natural Heritage Strategy to protect, enhance or improve biodiversity.
- 31) Implement, monitor and evaluate energy efficiency and education programs to businesses and households. Investigate the feasibility of improving the energy efficiency of local street lighting, in partnership with other levels of government, to reduce greenhouse emissions and costs.



- 32) Deliver, support and evaluate public engagement and education programs that promote sustainable behaviour and suggest ways in which the public can influence wider environmental aims.
- 33) Promote Environmentally Sustainable Design (ESD) in land use planning while advocating for effective State Government controls in Planning Schemes through strategic alliances with groups such as the Council Alliance for a Sustainable Built Environment (CASBE).
- 34) Help to promote pedestrian and cycling initiatives by providing bike parking facilities and or by encouraging local businesses to supply on-street bike facilities, spaces and connecting networks, where appropriate. Encourage large businesses to promote cycle commuting and fleet bikes for work-related journeys.
- 35) Implement, review, evaluate or monitor (where appropriate) all Local Laws, Supporting Strategies and Action Plans, including the Sustainable Water Strategy, the Food Security Strategy, the Domestic Animal Management Plan 2013 - 2015, Local Laws 2015, the Green Business Strategy and the Environment Policy.
- 36) Review the Sustainable Water Strategy with a focus on the development of a Water Sensitive City, including water sensitive urban design (WSUD).

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.4 Strategic Objective 4: Thriving and creative culture

To achieve our objective of thriving and creative culture, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service areas	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Creative Culture	The Creative Culture Department aims to enrich the lives of Darebin's diverse community through a program of arts and cultural events and activities, as well as developing policies and strategies to facilitate arts practice in the municipality. The arts and cultural projects, programs, services and facilities provided by Council contribute significantly to the creativity, physical and mental wellbeing, economic development and social cohesiveness of our community. Management and operation of the Bundoora Homestead Art Centre and the Darebin Art and History Collection, Darebin Arts and Entertainment Centre and Northcote Town Hall is co-ordinated through this service.	4,907 <u>(2,124)</u> <b>2,783</b>

## Major Initiatives

37) The Art in Public Places program is a central feature of Council's Public Art Strategy. It seeks to create and install art work of community and civic significance in public places and to actively engage members of the community in this process. This is a rolling 2 year program. Additionally, this includes the provision for the refurbishment and renewal of all art works in Council's public art collection. The Arts in Public Places program has been in place for fourteen years and has produced over twenty works of art. Annual inspections of the whole collection are undertaken to identify maintenance requirements.

## Initiatives

- 38) Review the existing Darebin Arts and Cultural Development Plan and develop, implement and monitor a new Darebin Arts Strategy.
- 39) Investigate options for implementing a Paint the City program that engages a diversity of artistic expressions, including murals and street art, and discourages illegal tagging.
- 40) Support a diverse community arts festival and events program that reflects the changing needs of our community and its diverse character, including festivals and events such as: Mid-summer, the Darebin Community and Kite Festival, the Darebin Backyard Harvest Festival, the Darebin Homemade Food & Wine Festival, True North, Carols in All Nations, the Ganesh Chaturthi event and the Koorie Pride Youth Festival.
- 41) Increase the participation of newly arrived migrant communities in our festivals and events. Investigate options for a community arts project celebrating the role migration has played in Darebin. Continue to support the True North festival that celebrates the uniqueness of Reservoir.
- 42) Increase attendances, particularly from young families, for arts programs at the Northcote Town Hall, Darebin Arts & Entertainment Centre and Bundoora Homestead Art Centre.
- 43) Restore the Koorie Mural and complete and launch the Stolen Generations Marker public art project.
- 44) Develop, promote and monitor a signature festival, Darebin Music Feast, as a key cultural asset.
- 45) Host a public forum on arts and cultural activity with the community and industry stakeholders.
- 46) Support and assist local art galleries and collaborate with the arts community.
- 47) Initiate a Cultural Tourism Development Strategy to promote the value of cultural assets, heritage sites and facilities; and to coordinate major festivals and events.
- 48) Evaluate the impact of local arts and culture industries on the local economy.

## 2.5 Strategic Objective 5: Excellent service

To achieve our objective of excellent service, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service areas	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Customer Service	This service provides the customer interface for a number of service units and a wide range of transactions. The aim is to resolve the majority of customer enquiries at the first point of contact. The service is delivered through customer service centres, a telephone call centre, internet site and an after-hours emergency service.	2,329 <u>(0)</u> <b>2,329</b>
Corporate Risk Management	This Department is responsible for implementing strategies, policies and operational procedures to minimise or eliminate the exposure of Council to risk. Department services include administration of insurance claims made against Council, assisting in the conduct of risk audits and providing risk management training.	1,093 <u>(13)</u> <b>1,080</b>

Service areas	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Finance	The Finance Department provides financial services and support to both internal and external customers and includes the management of Council's finances, raising and collection of rates and charges, and valuation of properties throughout the municipality.	2,891 <u>(634)</u> <b>2,257</b>
People and Development	The People and Development Department provides support to the organisation on strategic issues such as change management, leadership development and organisation development. The People and Development Department also provides a wide ranging level of operational services including employee relations, industrial relations, occupational health and safety, injury management, employment programs, recruitment, workers compensation and training and development.	2,291 <u>(0)</u> <b>2,291</b>

### Major Initiatives

- 49) Provision of funding to assist Council to respond to the rollout of the National Broadband Network to facilitate greater economic development throughout the City. This also includes provision for wireless network access.

### Initiatives

- 50) Implement and monitor the 'Service Excellence' customer service system and the Customer Feedback Policy to ensure we meet all needs to deliver high quality services to the community in an accessible and inclusive manner.
- 51) Provide regular feedback to the community on service and organisational performance.
- 52) Facilitate a process of 'Best Value' reviews of our existing services and operations, with a focus on selected services in each year, to ensure continuous improvement.
- 53) Advocate to the Federal Government on the roll-out of NBN to ensure all residents and local businesses have equal access and benefit to this critical resource.
- 54) Monitor, expand and continuously improve e-services by facilitating rate payments by credit card, implementing rate payment reminders via SMS, providing online facilities with additional transaction types and investigating the feasibility of rewarding customers who make early payments of rates and charges.
- 55) Implement and monitor the introduction of an improved Occupational Health and Safety (OHS) Management System.
- 56) Consider the Diversity Capabilities Framework in all of our professional development programs and training.
- 57) Develop, implement and monitor a recruitment strategy that values diverse capabilities.
- 58) Develop, implement and monitor an effective induction process for new employees or those transferring to new roles.
- 59) Review and or implement and monitor (where appropriate) policies, strategies and frameworks associated with the Supporting Strategic framework [associated with this strategic objective].

## 2.6 Strategic Objective 6: Open and accountable democracy

To achieve our objective of Urban Development and Environment, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## Services

Service areas	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Mayor and Council	The Mayor and Councillors are responsible for the governance and leadership of the community, and for providing strategic direction to the organisation. Councillors are directly elected by the community and receive an annual allowance which is determined based on guidelines issued by the State Government.	1,291 <u>(238)</u> <b>1,053</b>
Organisational and Corporate Governance	This service includes direct administrative support to the Mayor and Councillors, coordination of Council and Committee meetings, and includes the Chief Executive Officer, Executive Management Team, as well as administrative and policy support staff and a number of Council officers with cross-functional responsibilities who report directly to a Director.	6,179 <u>(115)</u> <b>6,064</b>
Communication and Marketing	This service includes direct administrative support to the Mayor and Councillors, coordination of Council and Committee meetings, and includes the Chief Executive Officer, Executive Management Team, as well as administrative and policy support staff and a number of Council officers with cross-functional responsibilities who report directly to a Director.	1,815 <u>(0)</u> <b>1,815</b>
Information Services	The Information Services Department is responsible for the delivery of strategic and operational computer software and hardware support to the organisation. This Department is also responsible for the implementation and on-going management of Council's integrated Asset Information Management and Customer Request Tracking System.	4,386 <u>(1)</u> <b>4,385</b>

## Major Initiatives

- 60) Upgrade of PCs, laptops, monitors, printers (including multi-function devices), digital cameras, projectors, phones (fixed line and mobile), and other end user devices in line with a operational policy and a four yearly lifecycle.
- 61) Improve the backend IT infrastructure which underpins many of the services delivered by Council to increase the speed, flexibility and capacity of the infrastructure.

## Initiatives

- 62) Update our website to support improved governance by publishing a summary of councillor expenses on a quarterly basis, investigate the possibility of streaming Council meetings live; and consider a centralised page with hyperlinks to all key adopted policies and strategies.
- 63) Review key governance policies, including the Governance Local Law, Councillor Code of Conduct and Councillor Support and Expenses Policy.
- 64) Implement, monitor and evaluate our Equity and Inclusion Planning, Audit Tool and the Community Engagement Framework to help ensure we consult with and plan for all our citizens.
- 65) Develop, implement and monitor an annual Corporate Communications Strategy that targets specific community priorities and ensures consistent delivery of key messages relating to the priorities across a range of communication channels.
- 66) Develop up-to-date, research-based tools and channels to communicate effectively with all members of our diverse community, including Culturally & Linguistically Diverse (CALD) audiences, people with disabilities and other groups who experience barriers to mainstream communication.
- 67) Ensure that human rights principles and commitments are considered in all relevant policies, strategies, plans, actions and initiatives.

- 68) Ensure that all major projects that involve issues of strategic significance include a specific communication plan.
- 69) Participate in relevant Local, State and Federal Government forums and networks to help raise our profile as a leader in Local Government affairs.
- 70) Advocate, and form strategic alliances with other stakeholders to advocate, on issues of regional, state or national strategic significance.
- 71) Support all Advisory Groups and Committees and ensure that such bodies comply with all relevant Council policies, strategies and plans.

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

## 2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2016/17 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

## 2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Vibrant City and Innovative Economy	33,764	47,599	13,835
Healthy and Connected Community	22,147	40,834	18,687
Sustainable and Resilient Neighbourhoods	11,633	11,876	243
Thriving and Creative Culture	2,783	4,907	2,124
Excellent Service	7,957	8,604	647
Open and Accountable Democracy	13,317	13,671	354
Other items not attributed to objectives	1,118	1,118	0
<b>Total services and initiatives</b>	<b>92,719</b>	<b>128,609</b>	<b>35,890</b>
Other non-attributable	18,060		
<b>Deficit before funding sources</b>	<b>110,779</b>		
<b>Funding sources</b>			
Rates and charges	116,048		
Capital grants	6,166		
<b>Total funding sources</b>	<b>122,214</b>		
<b>Surplus for the year</b>	<b>11,435</b>		

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2017/18 to 2019/20 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report:

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

DRAFT

## Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>					
Rates and charges	113,977	<b>118,788</b>	121,753	124,792	127,907
Statutory fees and fines	6,789	<b>7,065</b>	7,206	7,350	7,497
User fees	12,334	<b>12,355</b>	12,664	12,981	13,305
Grants - Operating	13,201	<b>15,551</b>	15,859	16,173	16,493
Grants - Capital	2,407	<b>2,666</b>	2,707	2,749	2,791
Contributions - monetary	4,992	<b>3,500</b>	3,901	3,980	4,065
Contributions - non-monetary assets	0	<b>0</b>	0	0	0
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	(316)	<b>(20)</b>	38	19	0
Other income	5,654	<b>4,790</b>	4,862	4,935	5,009
<b>Total income</b>	<b>159,038</b>	<b>164,695</b>	<b>168,990</b>	<b>172,979</b>	<b>177,067</b>
<b>Expenses</b>					
Employee costs	77,039	<b>82,403</b>	85,699	88,698	91,803
Materials and services	43,291	<b>40,999</b>	42,357	43,760	45,211
Bad and doubtful debts	1,001	<b>951</b>	1,155	1,207	1,239
Depreciation and amortisation	20,816	<b>20,832</b>	24,589	25,313	26,391
Borrowing costs	7	<b>30</b>	51	47	42
Other expenses	8,673	<b>8,046</b>	9,682	12,938	10,202
<b>Total expenses</b>	<b>150,827</b>	<b>153,260</b>	<b>163,533</b>	<b>171,963</b>	<b>174,888</b>
<b>Surplus/(deficit) for the year</b>	<b>8,211</b>	<b>11,435</b>	<b>5,457</b>	<b>1,015</b>	<b>2,179</b>
<b>Other comprehensive income</b>					
<b>Items that will not be reclassified to surplus or deficit in future periods</b>					
Net asset revaluation increment/(decrement)	95,762	<b>6,436</b>	72,306	0	74,994
<b>Total comprehensive result</b>	<b>103,973</b>	<b>17,871</b>	<b>77,763</b>	<b>1,015</b>	<b>77,174</b>

## Balance Sheet

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015	2016	2017	2018	2019
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	41,934	45,206	28,260	27,428	22,845
Trade and other receivables	13,371	16,250	16,971	17,424	17,844
Other financial assets	4,103	4,103	4,103	4,103	4,103
Other assets	1,596	1,469	1,469	1,469	1,469
<b>Total current assets</b>	61,004	67,028	50,803	50,424	46,261
<b>Non-current assets</b>					
Trade and other receivables	3,156	3,156	3,157	3,157	3,158
Property, infrastructure, plant & equipment	1,259,650	1,271,971	1,359,730	1,361,620	1,443,509
<b>Total non-current assets</b>	1,262,806	1,275,127	1,362,887	1,364,777	1,446,667
<b>Total assets</b>	1,323,810	1,342,155	1,413,690	1,415,201	1,492,928
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	22,729	23,644	17,110	17,279	17,521
Trust funds and deposits	0	0	0	0	0
Provisions	16,821	19,031	19,412	19,800	20,196
Interest-bearing loans and borrowings	0	78	76	80	85
<b>Total current liabilities</b>	39,550	42,753	36,597	37,159	37,802
<b>Non-current liabilities</b>					
Provisions	1,406	1,406	1,420	1,434	1,449
Interest-bearing loans and borrowings	0	808	739	658	573
<b>Total non-current liabilities</b>	1,406	2,214	2,159	2,093	2,022
<b>Total liabilities</b>	40,956	44,967	38,756	39,252	39,824
<b>Net assets</b>	1,282,854	1,297,188	1,374,934	1,375,949	1,453,104
<b>Equity</b>					
Accumulated surplus	501,439	509,650	515,107	516,122	518,301
Reserves	781,415	787,538	859,827	859,827	934,803
<b>Total equity</b>	1,282,854	1,297,188	1,374,934	1,375,949	1,453,104





## Statement of Changes in Equity

For the four years ending 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2016</b>				
Balance at beginning of the financial year	1,282,854	501,439	769,159	12,256
Surplus/(deficit) for the year	11,435	11,435	-	-
Net asset revaluation increment/(decrement)	6,436	-	6,436	-
Transfer to other reserves	(3,537)	(3,224)	-	(313)
Transfer from other reserves	-	-	-	-
<b>Balance at end of the financial year</b>	<b>1,297,188</b>	<b>509,650</b>	<b>775,595</b>	<b>11,943</b>
<b>2017</b>				
Balance at beginning of the financial year	1,297,188	509,650	775,595	11,943
Surplus/(deficit) for the year	5,457	5,457	-	-
Net asset revaluation increment/(decrement)	72,289	-	72,289	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
<b>Balance at end of the financial year</b>	<b>1,374,934</b>	<b>515,107</b>	<b>847,884</b>	<b>11,943</b>
<b>2018</b>				
Balance at beginning of the financial year	1,374,934	515,107	847,884	11,943
Surplus/(deficit) for the year	1,015	1,015	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
<b>Balance at end of the financial year</b>	<b>1,375,949</b>	<b>516,122</b>	<b>847,884</b>	<b>11,943</b>
<b>2019</b>				
Balance at beginning of the financial year	1,375,949	516,122	847,884	11,943
Surplus/(deficit) for the year	2,179	2,179	-	-
Net asset revaluation increment/(decrement)	74,976	-	74,976	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
<b>Balance at end of the financial year</b>	<b>1,453,104</b>	<b>518,301</b>	<b>922,860</b>	<b>11,943</b>

## Statement of Cash Flows

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows	Inflows	Inflows	Inflows	Inflows
	(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	112,911	117,796	120,401	123,594	126,709
Statutory fees and fines	6,789	5,640	7,126	7,280	7,427
User fees	12,590	13,197	12,523	12,856	13,181
Grants - operating	16,021	15,551	15,683	16,018	16,339
Grants - capital	5,959	6,166	2,677	2,722	2,765
Interest received	1,822	1,612	1,602	1,613	1,621
Other receipts	2,726	3,178	7,063	7,217	7,368
Employee costs	(77,603)	(81,236)	(89,828)	(88,647)	(91,706)
Materials and services	(39,796)	(40,651)	(44,398)	(43,735)	(45,163)
Other payments	(14,203)	(8,997)	(9,735)	(12,529)	(9,782)
<b>Net cash provided by/(used in) operating activities</b>	27,216	32,256	23,115	26,390	28,758
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(32,347)	(30,373)	(40,059)	(27,203)	(33,304)
Proceeds from sale of property, infrastructure, plant and equipment	438	456	38	19	0
Trust funds and deposits	0	0	83	84	86
Payments of loans and advances	0	0	0	0	0
<b>Net cash provided by/ (used in) investing activities</b>	(31,909)	(29,917)	(39,939)	(27,099)	(33,218)
<b>Cash flows from financing activities</b>					
Finance costs	(7)	(37)	(51)	(47)	(42)
Proceeds from borrowings	0	1,000	0	0	0
Repayment of borrowings	(172)	(30)	(71)	(76)	(80)
<b>Net cash provided by/(used in) financing activities</b>	(179)	933	(123)	(123)	(123)
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	(4,872)	3,272	(16,946)	(832)	(4,582)
Cash and cash equivalents at the beginning of the financial year	46,806	41,934	45,206	28,260	27,428
<b>Cash and cash equivalents at the end of the financial year</b>	41,934	45,206	28,260	27,428	22,845

## Statement of Capital Works

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>					
Land	0	0	0	0	0
Land improvements	90	95	104	107	110
<b>Total land</b>	<b>90</b>	<b>95</b>	<b>104</b>	<b>107</b>	<b>110</b>
Buildings	4,583	4,193	17,249	4,880	5,014
Heritage buildings	0	0	0	0	0
Building improvements	324	517	0	0	0
Leasehold improvements	5	2,050	0	0	0
<b>Total buildings</b>	<b>4,912</b>	<b>6,760</b>	<b>17,249</b>	<b>4,880</b>	<b>5,014</b>
<b>Total property</b>	<b>5,002</b>	<b>6,855</b>	<b>17,353</b>	<b>4,987</b>	<b>5,124</b>
<b>Plant and equipment</b>					
Heritage plant and equipment	0	0	0	0	0
Plant, machinery and equipment	2,350	2,888	3,112	3,192	3,293
Fixtures, fittings and furniture	332	155	0	0	0
Computers and telecommunications	1,789	1,383	1,435	1,489	1,526
Library books	750	751	708	725	744
Carried Forward Capital Works	0	125	0	0	0
<b>Total plant and equipment</b>	<b>5,221</b>	<b>5,302</b>	<b>5,255</b>	<b>5,406</b>	<b>5,564</b>
<b>Infrastructure</b>					
Roads	5,310	5,786	6,027	5,078	5,218
Transport and road safety	1,670	1,610	1,677	1,723	1,770
Bridges	399	220	229	235	81
Footpaths and cycleways	1,733	2,926	2,423	2,482	2,558
Drainage	740	1,698	394	405	416
Recreational, leisure and community facilities	454	464	244	250	5,756
Parks, open space and streetscapes	11,726	5,637	6,458	6,636	6,818
Off street car parks	42	0	0	0	0
Other infrastructure	93	0	0	0	0
Carried Forward Capital Works	0	100	0	0	0
<b>Total infrastructure</b>	<b>26,861</b>	<b>18,441</b>	<b>17,451</b>	<b>16,809</b>	<b>22,617</b>
<b>Total capital works expenditure</b>	<b>32,390</b>	<b>30,598</b>	<b>40,059</b>	<b>27,203</b>	<b>33,304</b>
<b>Represented by:</b>					
New asset expenditure	5,196	6,317	14,514	2,073	3,060
Asset renewal expenditure	16,295	19,456	21,271	20,592	24,483
Asset expansion expenditure	2,630	485	632	650	1,218
Asset upgrade expenditure	8,269	4,340	3,642	3,887	4,544
<b>Total capital works expenditure</b>	<b>32,390</b>	<b>30,598</b>	<b>40,059</b>	<b>27,203</b>	<b>33,304</b>

## Statement of Human Resources

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	75,825	81,369	85,699	88,698	91,803
Employee costs - capital	1,214	1,034	0	0	0
<b>Total staff expenditure</b>	<b>77,039</b>	<b>82,403</b>	<b>85,699</b>	<b>88,698</b>	<b>91,803</b>
	EFT	EFT	EFT	EFT	EFT
<b>Staff numbers</b>					
Employees	761	764	761	761	761
<b>Total staff numbers</b>	<b>761</b>	<b>764</b>	<b>761</b>	<b>761</b>	<b>761</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Directorate	Budget 2016/17 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Office of the Chief Executive	2,924	2,808	116
Assets & Business Services	10,610	10,004	606
Culture, Leisure & Works	18,205	16,675	1,530
Community Development	27,596	12,464	15,132
Corporate Services	13,160	11,856	1,304
Total permanent staff expenditure	72,494	53,807	18,687
Casuals and other expenditure	8,875		
Capitalised Labour costs	1,034		
<b>Total expenditure</b>	<b>82,403</b>		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Office of the Chief Executive	25.4	24.0	1.4
Assets & Business Services	101.7	95.4	6.4
Culture, Leisure & Works	208.3	190.0	18.3
Community Development	295.9	122.8	173.1
Corporate Services	132.3	112.6	19.7
<b>Total permanent staff *</b>	<b>763.6</b>	<b>554.8</b>	<b>218.8</b>

\*Excludes casual and temporary staff

#### 4. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend +/-
						2017/18	2018/19	2019/20	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(1.9%)	1.3%	4.2%	0.2%	(2.5%)	(1.8%)	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	159.5%	154.2%	156.8%	138.8%	135.7%	122.4%	-
Unrestricted cash	Unrestricted cash / current liabilities		61.6%	75.8%	73.9%	39.8%	36.8%	23.8%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.16%	0.0%	0.8%	0.7%	0.6%	0.5%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.14%	0.2%	0.1%	0.1%	0.1%	0.1%	o
Indebtedness	Non-current liabilities / own source revenue		1.1%	1.0%	1.6%	1.5%	1.4%	1.3%	+
Asset renewal	Asset renewal expenses / Asset depreciation	4	60.3%	78.3%	94.5%	86.5%	81.4%	92.8%	+
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	71.4%	74.6%	74.1%	74.2%	74.3%	74.4%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.27%	0.3%	0.3%	0.3%	0.3%	0.3%	o

<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments	\$2,290	\$2,268	\$2,264	\$2,379	\$2,464	\$2,467	-	
Revenue level	Residential rate revenue / No. of residential property assessments	\$1,381	\$1,473	\$1,515	\$1,591	\$1,702	\$1,822	+	
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year	9.8%	9.3%	9.3%	9.3%	9.3%	9.3%	o	

## Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators**

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2016/17 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.

**3 Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**4 Asset renewal** - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## **5. Other budget information (required by the Regulations)**

This section presents other budget related information required by the Regulations

This section includes the following statements and reports:

- 5.1.1 Grants operating
- 5.2.1 Grants capital
- 5.1.3 Statement of borrowings

DRAFT

**5.1.1 Grants - operating (\$2.35 million increase)**

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 17.80% or \$2.35 million compared to 2015/16. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

<b>Operating Grants</b>	<b>Forecast 2015/16 \$'000</b>	<b>Budget 2016/17 \$'000</b>	<b>Variance \$'000</b>
<b><i>Recurrent - Commonwealth Government</i></b>			
Victorian Grants Commission	2,309	4,760	2,451
School Holiday Program	8	10	2
Diesel Fuel Rebate	78	78	0
<b><i>Recurrent - State Government</i></b>			
Aged care	5,961	6,051	90
HACC Support Services	1,035	1,016	(19)
Maternal and child health	1,124	1,124	(0)
Libraries	914	926	12
Family and Children	655	661	6
School crossing supervisors	286	291	5
Metro Access	124	126	2
Immunisation	141	138	(3)
Youth Services	39	39	0
Other	24	24	0
<b>Total recurrent grants</b>	<b>12,698</b>	<b>15,244</b>	<b>2,546</b>
<b><i>Non-recurrent- Commonwealth Government</i></b>			
Other	3	0	(3)
<b><i>Non-recurrent - State Government</i></b>			
HACC Support Services	158	159	1
Family and Children	129	88	(41)
Youth Services	26	24	(2)
Graffiti Prevention	31	0	(31)
Health Promotion	25	0	(25)
Safe Travel	41	0	(41)
Economic Development	12	0	(12)
Other	80	36	(44)
<b>Total non-recurrent grants</b>	<b>505</b>	<b>307</b>	<b>(198)</b>
<b>Total Operating Grants</b>	<b>13,203</b>	<b>15,551</b>	<b>2,348</b>

Increases in specific operating grant funding reflect expected increased demand for these services. The increase in Victoria Grants Commission (VGC) funding is due to the Commonwealth Government bringing forward half of the 2015/16 financial assistance grant which was paid on the 30 June 2015 (prior financial year).



### 5.1.2 Grants - capital (\$0.38 million increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 18.33% or \$0.38 million compared to 2015/16 due mainly to specific funding for some large capital works projects. Section 6 “Analysis of Capital Budget” includes a more detailed analysis of the grants and contributions expected to be received during the 2016/17 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Capital Grant Funding Type and Source	Forecast 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<b>Recurrent - Commonwealth Government</b>			
Roads to Recovery	1,247	1,441	194
<b>Total recurrent grants</b>	<b>1,247</b>	<b>1,441</b>	<b>194</b>
<b>Non-recurrent- Commonwealth Government</b>			
Transport & Road Safety	370	0	(370)
<b>Non-recurrent - State Government</b>			
Buildings	30	0	(30)
Open Space	381	220	(161)
Drains	0	650	650
Plant and Equipment	18	0	(18)
<b>Total non-recurrent grants</b>	<b>799</b>	<b>870</b>	<b>71</b>
<b>Total Capital Grants</b>	<b>2,046</b>	<b>2,311</b>	<b>265</b>

### 5.1.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$	2016/17 \$
Total amount borrowed as at 30 June of the prior year	172,000	0
Total amount to be borrowed	0	1,000,000
Total amount projected to be redeemed	(172,000)	(30,000)
Total amount proposed to be borrowed as at 30 June	0	970,000

## 6. Detailed list of Capital Works

This section presents a listing of the capital works projects that will be undertaken for the 2016/17 year.

The capital works projects are grouped by class and include the following:

- New works for 2016/17
- Works carried forward from the 2015/16 year.

DRAFT

**Capital works program**

For the year ending 30 June 2017

**6.1 New works**

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>									
<b>Land</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Land Improvements</b>	<b>0</b>	0	0	0	0	0	0	0	0
Synthetic wicket replacement	45	0	45	0	0	0	0	45	0
Warm season turf and sportsground upgrades	50	50	0	0	0	0	50	0	0
<b>Total land improvements</b>	<b>95</b>	50	45	0	0	0	50	45	0
<b>Total land</b>	<b>95</b>	50	45	0	0	0	50	45	0
<b>Buildings</b>									
Arts Venues Upgrades and Renewals	500	0	450	50	0	0	0	500	0
Bent Street Senior Citizens Centre Upgrade	150	0	150	0	0	0	0	150	0
Building energy efficiency upgrades	215	0	70	145	0	0	0	105	110
Building renewal backlog	100	0	100	0	0	0	0	100	0
Building roof renewal	120	0	120	0	0	0	0	120	0
Bundoora Homestead building renewal	40	0	40	0	0	0	0	40	0
Darebin Community Sport Stadium works	118	0	118	0	0	0	0	118	0
Darebin Libraries public toilet refurbishment	126	0	126	0	0	0	0	126	0
Darebin Multisports Stadium	600	600	0	0	0	0	0	600	0
Darebin Resource Recovery Centre noise wall	79	79	0	0	0	0	0	79	0
NARC Master Plan renewal works	1,100	0	750	200	150	0	0	1,100	0
Neighbourhood houses - building renewal	145	0	145	0	0	0	0	145	0
Pavilion Redevelopment - GH Mott Reserve	500	0	500	0	0	0	0	500	0
Preston Town Hall Conservation Works	70	0	70	0	0	0	0	70	0
Public Toilet Strategy implementation	210	0	170	40	0	0	0	210	0
Underground Power Supply Preston City Oval	120	0	80	40	0	0	0	120	0
<b>Total Buildings</b>	<b>4,193</b>	679	2,889	475	150	0	0	4,083	110

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Heritage buildings</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Building improvements</b>									
Disability access upgrades of Council facilities	210	0	70	140	0	0	0	210	0
DISC Cycling Infield Barrier and Safety Gate	226	226	0	0	0	0	0	226	0
Neighbourhood houses accessibility	56	0	56	0	0	0	0	56	0
Upgrade Preston City Hall Fire Escape Stairway	25	0	20	5	0	0	0	25	0
<b>Total Building Improvements</b>	<b>517</b>	226	146	145	0	0	0	517	0
<b>Leasehold improvements</b>									
Regional Animal Welfare Facility	2,050	2,050	0	0	0	0	0	2,050	0
<b>Leasehold improvements</b>	<b>2,050</b>	2,050	0	0	0	0	0	2,050	0
<b>TOTAL PROPERTY</b>	<b>6,855</b>	3,005	3,080	620	150	0	50	6,695	110
<b>PLANT AND EQUIPMENT</b>									
<b>Heritage Plant and Equipment</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Plant, Machinery and Equipment</b>									
Art Collection acquisitions	30	30	0	0	0	0	0	30	0
Arts venues minor asset renewal and upgrade	180	0	150	30	0	0	0	180	0
Noise monitoring equipment	55	55	0	0	0	0	0	55	0
Replacement of Mobile Garbage, Green Waste and Recycling Bins	228	0	228	0	0	0	0	228	0
Reservoir Leisure Centre - boiler upgrade	45	0	45	0	0	0	0	45	0
Reservoir Leisure Centre - pool and plant	152	0	152	0	0	0	0	152	0
Vehicles and plant replacement	2,123	0	2,123	0	0	0	455	1,668	0
Youth Services equipment replacement	75	0	75	0	0	0	0	75	0
<b>Total Plant, Machinery and Equipment</b>	<b>2,888</b>	85	2,773	30	0	0	455	2,433	0
<b>Fixtures, Fittings and Furniture</b>									
Darebin Libraries - facilities and furniture	120	0	120	0	0	0	0	120	0
Northcote Family Centre refurbishment	35	0	35	0	0	0	0	35	0
<b>Fixtures, Fittings and Furniture</b>	<b>155</b>	0	155	0	0	0	0	155	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Computers and Telecommunications</b>									
Darebin City Council intranet CMS replacement	175	0	175	0	0	0	0	175	0
Darebin Customer Management System	67	67	0	0	0	0	0	67	0
Darebin Libraries device lending	95	95	0	0	0	0	0	95	0
Darebin Libraries PC replacement	35	0	35	0	0	0	0	35	0
Darebin Libraries Technology Strategy implementation	60	0	0	0	60	0	0	60	0
Enterprise Portfolio Management System (EPMS)	150	150	0	0	0	0	0	150	0
Health protection software	71	71	0	0	0	0	0	71	0
IT business application systems upgrades	10	0	0	10	0	0	0	10	0
IT business systems enhancements	15	10	0	5	0	0	0	15	0
IT equipment renewal	315	0	315	0	0	0	0	315	0
IT infrastructure renewal	369	0	369	0	0	0	0	369	0
Rostering system Reservoir Leisure Centre	21	21	0	0	0	0	0	21	0
<b>Total Computers and Telecommunications</b>	<b>1,383</b>	414	894	15	60	0	0	1,383	0
<b>Library Books</b>									
Library Product purchases	751	69	546	136	0	0	0	751	0
<b>Total Library Books</b>	<b>751</b>	69	546	136	0	0	0	751	0
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>5,177</b>	568	4,368	181	60	0	455	4,722	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Embankment stabilisation - Walker and McLachlan Street Northcote	500	0	500	0	0	500	0	0	0
Kerb and channel renewal program	327	0	327	0	0	0	0	327	0
Right of way resurfacing	70	0	70	0	0	0	0	70	0
Road rehabilitation - ROW rear 2 Royal Laneway	120	0	120	0	0	0	0	120	0
Road rehabilitation design program	100	0	100	0	0	0	0	100	0
Road Rehabilitation Program - Beaconsfield Pde	106	0	106	0	0	0	0	106	0
Road Rehabilitation Program - Campbell Grove	200	0	200	0	0	200	0	0	0
Road Rehabilitation Program - Cornwall Street	205	0	205	0	0	205	0	0	0
Road Rehabilitation Program - Garden Street	195	0	195	0	0	195	0	0	0
Road Rehabilitation Program - Holly Street	287	0	287	0	0	0	0	287	0
Road Rehabilitation Program - Ilma Grove	213	0	213	0	0	0	0	213	0
Road Rehabilitation Program - Myrtle Grove	238	0	238	0	0	238	0	0	0
Road Rehabilitation Program - Rossmoyne Street	150	0	150	0	0	0	0	150	0
Road Rehabilitation Program - Simpson Street	470	0	470	0	0	103	0	367	0
Road resurfacing program	2,500	0	2,500	0	0	0	0	2,500	0
Roundabout and roadside plantings program	80	0	80	0	0	0	0	80	0
Speed limit reductions	25	0	25	0	0	0	0	25	0
<b>Total roads</b>	<b>5,786</b>	<b>0</b>	<b>5,786</b>	<b>0</b>	<b>0</b>	<b>1,441</b>	<b>0</b>	<b>4,345</b>	<b>0</b>
<b>Transport &amp; road safety</b>									
Retrofit parking bays for persons with a disability	110	0	0	110	0	0	0	110	0
Traffic management / road safety	1,500	0	750	750	0	0	0	1,500	0
<b>Total transport &amp; road safety</b>	<b>1,610</b>	<b>0</b>	<b>750</b>	<b>860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,610</b>	<b>0</b>
<b>Bridges</b>									
Bridge replacement - Dundas Street, Thornbury	70	0	70	0	0	0	35	35	0
Merri Creek pedestrian bridge between Arthurton and Beavers Roads	150	150	0	0	0	0	75	75	0
<b>Total Bridges</b>	<b>220</b>	<b>150</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>110</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Footpaths and Cycleways</b>									
Disability access improvements - footpaths	170	0	170	0	0	0	0	170	0
Footpath renewal program	1,000	0	1,000	0	0	0	0	1,000	0
Creek corridors shared path improvements	120	0	60	60	0	0	60	60	0
Shared paths & paths in parks renewal program	936	0	832	104	0	0	0	936	0
St Georges-Cheddar shared path	100	0	100	0	0	0	0	100	0
St Georges Road bicycle path improvements	600	0	100	500	0	0	0	600	0
<b>Total Footpaths and Cycleways</b>	<b>2,926</b>	<b>0</b>	<b>2,262</b>	<b>664</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>2,866</b>	<b>0</b>
<b>Drainage</b>									
DISC stormwater harvest & flood mitigation	1,300	1300	0	0	0	650	0	0	650
Pipe relining renewal program	178	0	158	20	0	0	0	178	0
Reactive drainage renewal works	100	0	100	0	0	0	0	100	0
Reactive minor drainage upgrades	100	0	0	100	0	0	0	100	0
Stormwater drainage contributions program	20	20	0	0	0	0	0	20	0
<b>Total Drainage</b>	<b>1,698</b>	<b>1,320</b>	<b>258</b>	<b>120</b>	<b>0</b>	<b>650</b>	<b>0</b>	<b>398</b>	<b>650</b>
<b>Recreational, Leisure and Community Facilities</b>									
Bundoora farm works	90	0	10	80	0	0	0	90	0
Bundoora Homestead art park	50	50	0	0	0	0	0	50	0
Bundoora Park public golf course infrastructure	86	0	50	36	0	0	0	86	0
Northcote golf course infrastructure asset upgrades - 143 Normanby Avenue, Thornbury	8	0	0	8	0	0	0	8	0
Sports safety fencing	75	75	0	0	0	0	75	0	0
Sporting practice nets	155	0	120	35	0	0	0	155	0
<b>Total Rec, Leisure and Community Facilities</b>	<b>464</b>	<b>125</b>	<b>180</b>	<b>159</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>389</b>	<b>0</b>
<b>Waste Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
Active recreation infrastructure	100	20	55	25	0	0	100	0	0
Adams Reserve	30	30	0	0	0	0	0	30	0
Batman Park Master Plan implementation	350	0	200	150	0	0	350	0	0
Citywide beautification access and amenity	119	0	85	34	0	0	0	119	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Darebin municipal signage strategy implementation	130	104	26	0	0	0	0	130	0
Dog signage upgrade and renewal	240	0	120	120	0	0	240	0	0
Donath & Dole Reserves masterplan	200	0	40	160	0	0	200	0	0
Former Preston Girls School	150	150	0	0	0	0	0	150	0
Fairfield Village Streetscape Master Plan	100	0	100	0	0	0	0	100	0
Major streetscapes implementation - JUMP	300	200	100	0	0	0	0	300	0
Outdoor exercise equipment	80	80	0	0	0	0	80	0	0
Park renewal projects	200	0	200	0	0	0	200	0	0
Pitcher Park sub-surface sports field drainage	240	240	0	0	0	0	0	0	240
Playspace upgrade program	572	0	300	272	0	0	572	0	0
Pocket, small and medium parks renewal program	250	0	165	85	0	0	250	0	0
Reservoir streetscape masterplan implementation	850	0	425	225	200	0	0	850	0
Retail activity centre streetscape upgrades	510	0	300	210	0	0	0	510	0
Robinson/Capp masterplan implementation	160	140	20	0	0	0	160	0	0
Sports and Recreation Victoria, Community Facility Funding Program	581	0	400	181	0	220	0	361	0
Sporting pavilion and sportsfield lighting design	110	20	90	0	0	0	0	110	0
Sportsfield lighting	155	0	31	124	0	0	155	0	0
Sportsground irrigation renewals and upgrades	90	45	30	15	0	0	90	0	0
Urban Forest Strategy implementation	120	120	0	0	0	0	120	0	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>5,637</b>	<b>1,149</b>	<b>2,687</b>	<b>1,601</b>	<b>200</b>	<b>220</b>	<b>2,517</b>	<b>2,660</b>	<b>240</b>
<b>Aerodromes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Off Street Car Parks</b>									
Car parks	0	0	0	0	0	0	0	0	0
<b>Total Off Street Car Parks</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Infrastructure</b>									
Other Infrastructure	0	0	0	0	0	0	0	0	0
<b>Total Other Infrastructure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>18,341</b>	<b>2,744</b>	<b>12,493</b>	<b>2,904</b>	<b>200</b>	<b>2,311</b>	<b>2,762</b>	<b>12,378</b>	<b>890</b>
<b>TOTAL NEW CAPITAL WORKS 2016/17</b>	<b>30,373</b>	<b>6,317</b>	<b>19,941</b>	<b>3,705</b>	<b>410</b>	<b>2,311</b>	<b>3,267</b>	<b>23,795</b>	<b>1,000</b>



## 6.2 Works carried forward from the 2015/16 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Buildings</b>									
Buildings	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Heritage buildings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Building improvements	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0
<b>TOTAL PROPERTY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage Plant and Equipment	0	0	0	0	0	0	0	0	0
<b>Plant, Machinery and Equipment</b>									
Motor vehicles and plant	0	0	0	0	0	0	0	0	0
<b>Total Plant, Machinery and Equipment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
<b>Computers and Telecommunications</b>									
Darebin City Council website enhancements	125	0	15	35	75	0	0	125	0
<b>Total Computers and Telecommunications</b>	<b>125</b>	<b>0</b>	<b>15</b>	<b>35</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>
Library Books	0	0	0	0	0	0	0	0	0
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>125</b>	<b>0</b>	<b>15</b>	<b>35</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
Roads	0	0	0	0	0	0	0	0	0
<b>TOTAL ROADS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Bridges	0	0	0	0	0	0	0	0	0
Footpaths and Cycleways	0	0	0	0	0	0	0	0	0
<b>Total Footpaths and Cycleways</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Drainage	0	0	0	0	0	0	0	0	0
<b>Total Drainage</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Recreational, Leisure and Community Facilities	0	0	0	0	0	0	0	0	0
<b>Total Rec, Leisure and Community Facilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes									
Playspace upgrade program	100	0	0	100	0	0	0	100	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>
Aerodromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks	0	0	0	0	0	0	0	0	0
<b>Total Off Street Car Parks</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Other Infrastructure	0	0	0	0	0	0	0	0	0
<b>Total Other Infrastructure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>
<b>TOTAL CARRIED FWD WORKS 2015/16</b>	<b>225</b>	<b>0</b>	<b>15</b>	<b>135</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>225</b>	<b>0</b>

## 6.3 Summary

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY	6,855	3,005	3,080	620	150	0	50	6,695	110
PLANT AND EQUIPMENT	5,302	568	4,383	216	135	0	455	4,847	0
INFRASTRUCTURE	18,441	2,744	11,993	3,504	200	2,311	2,762	12,478	890
<b>TOTAL CAPITAL WORKS</b>	<b>30,598</b>	<b>6,317</b>	<b>19,456</b>	<b>4,340</b>	<b>485</b>	<b>2,311</b>	<b>3,267</b>	<b>24,020</b>	<b>1,000</b>

DRAFT

## 6.4 Operational projects

Operational projects	Project cost \$'000	Project type		Summary of funding sources			
		Maintenance \$'000	Operational \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>							
<b>Land Improvements</b>	<b>0</b>	0	0	0	0	0	0
Warm season turf establishment	170	170	0	0	0	170	0
<b>Total land improvements</b>	<b>170</b>	170	0	0	0	170	0
<b>Buildings</b>							
Active and Healthy Wellbeing Hub	120	0	120	0	0	120	0
Building maintenance backlog	400	400	0	0	0	400	0
Former Preston Police Station - Demolition	225	225	0	0	0	225	0
Former Preston RSL - Demolition	150	150	0	0	0	150	0
NARC Master Plan maintenance works	260	260	0	0	0	260	0
Northcote Town Hall Façade Remediation Works	50	50	0	0	0	50	0
Northland Customer Service Centre and Northcote Customer Service Centre	80	80	0	0	0	80	0
Preston Town Hall Conservation Works	30	0	30	0	0	30	0
Roof access safety	43	43	0	0	0	43	0
WR Ruthven VC Reserve Pavilion - Demolition	60	60	0	0	0	60	0
<b>Total Buildings</b>	<b>1,418</b>	1,268	150	0	0	1,418	0
<b>Building improvements</b>							
Asbestos removal management	200	200	0	0	0	200	0
Gas enclosures - Donath Reserve, Mary Park, Pitcher Park, KP Hardiman	15	15	0	0	0	15	0
Meter cages	50	50	0	0	0	50	0
Office accommodation - Darebin City Council municipal buildings	100	0	100	0	0	100	0
Sporting pavilion building bin enclosures	31	31	0	0	0	31	0
<b>Total Building Improvements</b>	<b>396</b>	296	100	0	0	396	0
<b>TOTAL PROPERTY</b>	<b>1,984</b>	1,734	250	0	0	1,984	0

Operational projects	Project cost \$'000	Project type		Summary of funding sources			
		Maintenance \$'000	Operational \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PLANT AND EQUIPMENT</b>							
<b>Plant, Machinery and Equipment</b>							
Christmas decorations	75	0	75	0	0	75	0
<b>Total Plant, Machinery and Equipment</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
<b>Fixtures, Fittings and Furniture</b>							
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0
<b>Fixtures, Fittings and Furniture</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Computers and Telecommunications</b>							
IT business application systems upgrades	90	90	0	0	0	90	0
IT business systems enhancements	85	85	0	0	0	85	0
IT equipment renewal	135	135	0	0	0	135	0
IT infrastructure renewal	41	41	0	0	0	41	0
<b>Total Computers and Telecommunications</b>	<b>351</b>	<b>351</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>351</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>426</b>	<b>351</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>426</b>	<b>0</b>
<b>INFRASTRUCTURE</b>							
<b>Roads</b>							
Alteration to road pits by authorities	50	50	0	0	0	50	0
Blackspot treatments	30	0	30	0	0	30	0
Major patching and repairs program	150	150	0	0	0	150	0
Roundabout and roadside plantings	40	40	0	0	0	40	0
Signs and lines	45	45	0	0	0	45	0
Speed limit reductions	25	25	0	0	0	25	0
Traffic signals maintenance	154	154	0	0	0	154	0
<b>Total roads</b>	<b>494</b>	<b>464</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>494</b>	<b>0</b>

Operational projects	Project cost \$'000	Project type		Summary of funding sources			
		Maintenance \$'000	Operational \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Transport &amp; road safety</b>							
Public transport partnerships	40	40	0	0	0	40	0
Public transport partnerships	307	0	307	0	0	307	0
Street lighting maintenance	25	25	0	0	0	25	0
<b>Total transport &amp; road safety</b>	<b>372</b>	<b>65</b>	<b>307</b>	<b>0</b>	<b>0</b>	<b>372</b>	<b>0</b>
<b>Bridges</b>							
Bridge maintenance	75	75	0	0	0	75	0
<b>Total Bridges</b>	<b>75</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>	<b>0</b>
<b>Footpaths and Cycleways</b>							
Walking initiatives	295	295	0	0	0	295	0
Cycling facilities	332	166	166	0	0	332	0
Shared paths & paths in parks maintenance	104	104	0	0	0	104	0
St Georges-Cheddar shared path	100	100	0	0	0	100	0
<b>Total Footpaths and Cycleways</b>	<b>831</b>	<b>665</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>831</b>	<b>0</b>
<b>Drainage</b>							
Pipe relining renewal program	20	20	0	0	0	20	0
Strategic water outcome for Darebin	80	0	80	0	40	40	0
TW Blake Community Park Water Sensitive Design	70	0	70	0	35	35	0
Water sensitive urban design	75	0	75	0	0	75	0
<b>Total Drainage</b>	<b>245</b>	<b>20</b>	<b>225</b>	<b>0</b>	<b>75</b>	<b>170</b>	<b>0</b>
<b>Recreational, Leisure and Community Facilities</b>							
Leisure minor works funding program	60	0	60	0	0	60	0
<b>Total Rec, Leisure and Community Facilities</b>	<b>60</b>	<b>0</b>	<b>60</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>0</b>

Operational projects	Project cost \$'000	Project type		Summary of funding sources			
		Maintenance \$'000	Operational \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Parks, Open Space and Streetscapes</b>							
Adams Reserve	20	20	0	0	0	20	0
Citywide beautification access and amenity	51	51	0	0	0	51	0
Creek conservation parkland and bushland	117	117	0	0	0	117	0
Edgars Creek Edwardes Lake Park sediment basin	45	45	0	0	0	45	0
Edwardes Lake Master Plan - Edwardes Street, Reservoir	60	0	60	0	0	60	0
Fairfield Village Streetscape Master Plan	80	80	0	0	0	80	0
Goal post replacement program	27	27	0	0	0	27	0
Greenstreets tree removal and planting program	420	420	0	0	0	420	0
Preston Oval heritage tree works	25	25	0	0	0	25	0
Ray Bramham Gardens improvement works	45	0	45	0	0	45	0
Refurbish public art program	20	20	0	0	0	20	0
Thornbury streetscape masterplan development	80	0	80	0	0	80	0
Urban Forest Strategy implementation	80	50	30	0	0	80	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>1,070</b>	855	215	0	0	1,070	0
<b>TOTAL INFRASTRUCTURE</b>	<b>3,147</b>	2,144	1,003	0	75	3,072	0
<b>TOTAL OPERATIONAL PROJECTS 2016/17</b>	<b>5,557</b>	4,259	1,298	0	75	5,482	0

## 7. Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

DRAFT



## 7. Rates and charges

This section considers the Council's rating strategy and assumptions underlying the current year rate increase and rating structure.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 72.1% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process.

The State Government has introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

Council's cost increases for 2016/17 driven by wage increases set under relevant industrial agreements, contract price increases, and increased compliance costs have been limited to just over 3%.

The Council-funded rate rebate, raised to \$150 in 2015/16 will continue to be provided to residential pensioner ratepayers in 2016/17 in addition to the State Government pensioner rates concession. The pensioner rate rebate was first introduced in the 2010/2011 year and is to assist in the proper development of the municipal district, in accordance with section 169 of the Act.

Total rates and charges raised will be \$118.79 million, including an allowance of supplementary rates on new developments and service charges for the optional green waste service and Solar Saver program. The level of rates raised allows Council to maintain the services currently delivered to the community and deliver a substantial capital works program.

Supplementary rates on property developments are forecast to be \$0.60 million in 2016/17, with special charge scheme rates for retail activity areas forecast to be \$0.34 million. The green waste collection service charge of \$2.30 million is included in rates and charges for the 2016/17 year.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Darebin.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.5% in line with the rate cap.

7.1 The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2015/16 cents/\$CIV	2016/17 cents/\$CIV	Change
General rate for rateable residential land	0.258933	<b>0.265406</b>	<b>2.5%</b>
General rate for rateable business land	0.453133	<b>0.464461</b>	<b>2.5%</b>
General rate for rateable vacant residential land	0.776799	<b>0.796219</b>	<b>2.5%</b>
General rate for rateable vacant business land	1.035732	<b>1.061625</b>	<b>2.5%</b>
General rate for rateable mixed use occupancy land	0.362506	<b>0.371569</b>	<b>2.5%</b>
General rate for rateable vacant retail land	1.035732	<b>1.061625</b>	<b>2.5%</b>
Rate concession for rateable recreational land	0.226566	<b>0.232231</b>	<b>2.5%</b>

7.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2015/16 \$	2016/17 \$	Change
Residential	88,861,528	<b>92,902,868</b>	4.6%
Business	20,111,013	<b>21,006,384</b>	4.5%
Vacant residential	563,513	<b>437,172</b>	-22.4%
Vacant business	894,241	<b>697,849</b>	-22.0%
Mixed use occupancy	1,135,111	<b>1,175,677</b>	3.6%
Vacant retail	132,729	<b>91,300</b>	-31.2%
Recreational	25,840	<b>26,486</b>	2.5%
<b>Total amount to be raised by general rates</b>	<b>111,723,975</b>	<b>116,337,736</b>	<b>4.1%</b>

7.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2015/16 Number	2016/17 Number	Change
Residential	61,094	<b>62,311</b>	2.0%
Business	4,565	<b>4,628</b>	1.4%
Vacant residential	154	<b>114</b>	-26.0%
Vacant business	87	<b>65</b>	-25.3%
Mixed use occupancy	536	<b>539</b>	0.6%
Vacant retail	34	<b>17</b>	-50.0%
Cultural and Recreational	8	<b>8</b>	0.0%
<b>Total number of assessments</b>	<b>66,478</b>	<b>67,682</b>	<b>1.8%</b>

7.4 The basis of valuation to be used is the Capital Improved Value (CIV).

7.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2015/16 \$	2016/17 \$	Change
Residential	34,318,348,000	<b>35,004,011,000</b>	2.0%
Business	4,438,214,101	<b>4,522,743,301</b>	1.9%
Vacant residential	72,543,000	<b>54,906,000</b>	-24.3%
Vacant business	86,339,000	<b>65,734,000</b>	-23.9%
Mixed use occupancy	313,129,000	<b>316,409,000</b>	1.0%
Vacant retail	12,815,000	<b>8,600,000</b>	-32.9%
Cultural and Recreational	11,405,000	<b>11,405,000</b>	0.0%
<b>Total value of land</b>	<b>39,252,793,101</b>	<b>39,983,808,301</b>	<b>1.9%</b>

7.6 The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	2015/16 \$	2016/17 \$	Change
Green waste service charge – 120 litre bin	48.00	<b>50.00</b>	4.2%
Green waste service charge – 120 litre bin (pensioner)	28.20	<b>29.00</b>	2.8%
Green waste service charge – 240 litre bin	92.00	<b>95.00</b>	3.3%
Green waste service charge – 240 litre bin (pensioner)	60.00	<b>61.00</b>	1.7%

7.7 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2015/16 \$	2016/17 \$	Change
Green waste service charge	2,124,902	<b>2,303,707</b>	4.9%

7.8 The estimated total amount to be raised by all rates and charges compared with the previous financial year.

	2015/16 \$	2016/17 \$	Change
General rates	111,723,975	<b>116,337,736</b>	4.1%
Green waste service charge	2,124,902	<b>2,303,707</b>	4.9%
<b>Total rates and charges*</b>	113,848,877	<b>118,641,443</b>	<b>4.1%</b>

\*Excludes the impact of the Council pensioner rate rebate and supplementary rates.

7.9 The estimated total amount of Council pensioner rebate in relation to rates, compared with the previous financial year.

Type of Charge	2015/16 \$	2016/17 \$	Change
Pensioner rate rebate	-1,753,800	<b>-1,710,000</b>	<b>-2.5%</b>

7.10 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land
- Changes in the number of green waste services provided to residents
- Changes in the number of pensioners eligible for the Council pensioner rebate in relation to rates.

## Differential rates

### 7.11 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.265406% (0.265406 cents in the dollar of CIV) for all rateable residential land.
- A general rate of 0.464461% (0.464461 cents in the dollar of CIV) for all rateable business land.
- A general rate of 0.796219% (0.796219 cents in the dollar of CIV) for all rateable vacant residential land.
- A general rate of 1.061625% (1.061625 cents in the dollar of CIV) for all rateable vacant business land.
- A general rate of 0.371569% (0.371569 cents in the dollar of CIV) for all rateable mixed use occupancy land.
- A general rate of 1.061625% (1.061625 cents in the dollar of CIV) for all rateable vacant retail land.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### 7.12 Residential land

7.12.1 Residential Land is any land which is not Vacant Residential Land as described in subparagraph 7.14.1 and:

- 7.12.1.1 the primary use of which is residential; or
- 7.12.1.2 which is unoccupied and is zoned residential under the Darebin Planning Scheme.
- 7.12.2 The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
  - 7.12.2.1 construction and maintenance of infrastructure assets;
  - 7.12.2.2 development and provision of health and community services; and
  - 7.12.2.3 provision of general support services.
- 7.12.3 The types and classes of rateable land within this differential rate are those having the relevant characteristics described in subparagraph 7.12.1 above.
- 7.12.4 The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.
- 7.12.5 The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.
- 7.12.6 The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in paragraph 7.12.1 above.
- 7.12.7 The residential land affected by this rate is that which is located in any zone where residential development is permitted by the Darebin Planning Scheme and which displays the characteristics described in subparagraph 7.12.1 above.
- 7.12.8 The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2016/17 financial year.
- 7.12.9 Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

### **7.13 Business land**

- 7.13.1 Business Land is any land which is not Vacant Retail Land, as described in subparagraph 7.17.1, and:
  - 7.13.1.1 the primary use of which is the carrying out of the manufacture or production of, or the trade in, goods or services; or
  - 7.13.1.2 which is unoccupied and is zoned other than residential under the Darebin Planning Scheme.
- 7.13.2 The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
  - 7.13.2.1 construction and maintenance of infrastructure assets;
  - 7.13.2.2 development and provision of health and community services; and
  - 7.13.2.3 provision of general support services.
- 7.13.3 The types and classes of rateable land within this differential rate are those having the relevant characteristics described in subparagraph 7.12.1 above.
- 7.13.4 The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.
- 7.13.5 The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.
- 7.13.6 The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in subparagraph 7.12.1 above.

- 7.13.7 The business land affected by this rate is that which is in any zone where business development is permitted by the Darebin Planning Scheme and which displays the characteristics described in subparagraph 7.12.1 above.
- 7.13.8 The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2016/176 financial year.
- 7.13.9 Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

#### 7.14 Vacant residential land

- 7.14.1 Vacant Residential Land is any land which is zoned residential under the of Darebin Planning Scheme and:
  - 7.14.1.1 on which there is no dwelling or other building designed or adapted for permanent occupation; and
  - 7.14.1.2 in respect of which a building permit for demolition was issued under the Building Act 1993 since the date 18 months prior to the date of declaration of rates for the 2016/17 financial year; and
  - 7.14.1.3 in respect of which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 in the period since demolition, with the date of demolition taken to be the date on which the building permit for demolition was issued under the Building Act 1993;or
  - 7.14.1.4 on which there is no dwelling or other building designed or adapted for permanent occupation; and
  - 7.14.1.5 in respect of which no building permit for demolition was issued under the Building Act 1993 since the date 18 months prior to the date of declaration of rates for the 2016/17 financial year; and
  - 7.14.1.6 in respect of which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2016/17 financial year.
- 7.14.2 The objectives of this differential rate are to:
  - 7.14.2.1 promote responsible land management through appropriate maintenance and development of the land; and
  - 7.14.2.2 encourage prompt development of vacant residential land and attract new residents to the Darebin; and
  - 7.14.2.3 ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
    - (a) construction and maintenance of infrastructure assets;
    - (b) development and provision of health and community services; and
    - (c) provision of economic development and general support services.
- 7.14.3 The types and classes of rateable land within this differential rate are those having the relevant characteristics described in subparagraph 7.14.1 above.
- 7.14.4 The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.
- 7.14.5 The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.
- 7.14.6 The residential land affected by this rate is that which is zoned residential under the Darebin Planning Scheme and which displays the characteristics described in subparagraph 7.14.1 above.

- 7.14.7 Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

## 7.15 Vacant business land

- 7.15.1 Vacant Business Land is any land:

- 7.15.1.1 which is zoned other than residential under the Darebin Planning Scheme; and
- 7.15.1.2 on which no building designed or adapted for permanent occupation is constructed; and
- 7.15.1.3 in respect of which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2016/17 financial year.

- 7.15.2 The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are to:

- 7.15.2.1 promote responsible land management through appropriate maintenance and development of the land;
- 7.15.2.2 ensure that foregone community and economic development resulting from underutilisation of land is minimised;
- 7.15.2.3 encourage the use and occupancy of business land, leading to reinvigoration of trade and commerce within the Darebin; and
- 7.15.2.4 ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
  - (a) construction and maintenance of infrastructure assets;
  - (b) development and provision of health and community services; and
  - (c) provision of economic development and general support services.

- 7.15.3 The types and classes of rateable land within this differential rate are those having the relevant characteristics described in subparagraph 7.15.1 above.

- 7.15.4 The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

- 7.15.5 The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

- 7.15.6 The vacant land affected by this rate is that which is zoned other than residential under the Darebin Planning Scheme and which displays the characteristics described under subparagraph 7.15.1 above.

- 7.15.7 Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

## 7.16 Mixed use occupancy land

- 7.16.1 Mixed Use Occupancy Land is any land:

- 7.16.1.1 on which there is a building, at least part of which is used, designed or adapted for the carrying out of the manufacture or production of, or the trade in, goods and services and is occupied for that purpose; and
- 7.16.1.2 on which there is a building, at least part of which is used, designed or adapted as a principal place of residence and is occupied as such; and
- 7.16.1.3 both the part of the land which meets the requirements of subparagraph 7.16.1.1 and the part of the land which meets the requirements of subparagraph 7.16.1.2 is occupied by the ratepayer; or
- 7.16.1.4 where there is more than one ratepayer, at least one of those ratepayers occupies both the part of the land which meets the requirements of

subparagraph 7.16.1.1 and the part of the land which meets the requirements of subparagraph 7.16.1.2.

- 7.16.2 The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are to:
- 7.16.2.1 ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
    - (a) construction and maintenance of public infrastructure assets;
    - (b) development and provision of health, environmental and community services; and
    - (c) provision of general support services; and
  - 7.16.2.2 address an apparent inequity for those ratepayers who reside in, and operate a business from, the same building and have previously been required to pay rates in respect of two separate assessments.
- 7.16.3 The types and classes of rateable land within this differential rate are those having the relevant characteristics described in subparagraph 7.16.1 above.
- 7.16.4 The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.
- 7.16.5 The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.
- 7.16.6 The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in subparagraph 7.16.1 above.
- 7.16.7 The land affected by this rate is that which is in any zone where mixed use development is permitted by the Darebin Planning Scheme and which displays the characteristics described in subparagraph 7.16.1 above.
- 7.16.8 The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2016/17 financial year.
- 7.16.9 Council has considered this differential rate in the context of the range of revenue instruments and options available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

## **7.17 Vacant retail land**

- 7.17.1 Vacant Retail Land is any land:
- 7.17.1.1 on which a building designed or adapted for retail occupation is constructed; and
  - 7.17.1.2 in respect of which:
    - (a) the building has not been open for trade since a date 24 months prior to the date of declaration of rates for the 2016/17 financial year; and
    - (b) no building permit has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2016/17 financial year.
- 7.17.2 The objectives of this differential rate are to:
- 7.17.2.1 promote responsible land management through appropriate maintenance, development and use of the land;
  - 7.17.2.2 ensure that foregone community and economic development resulting from underutilisation of the land is minimised;
  - 7.17.2.3 encourage the use and occupancy of retail land, leading to reinvigoration of trade and commerce within the Darebin; and
  - 7.17.2.4 ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
    - (a) construction and maintenance of public infrastructure assets;

- (b) development and provision of health, environmental and community services; and
- (c) provision of economic development and general support services.

- 7.17.3 The types and classes of rateable land within this differential rate are those having the relevant characteristics described in subparagraph 7.17.1 above.
- 7.17.4 The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.
- 7.17.5 The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.
- 7.17.6 The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in subparagraph 7.17.1 above.
- 7.17.7 The land affected by this rate is that which is in any zone where retail development is permitted by the Darebin Planning Scheme and which displays the characteristics described in subparagraph 7.17.1 above.
- 7.17.8 The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2016/17 financial year.
- 7.17.9 Council has considered this differential rate in the context of the range of revenue instruments and options available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

#### **7.18 Pensioner rebate**

The Budget includes a rebate in relation to rates granted under section 169 of the Local Government Act 1989, to assist the proper development of the municipal district. The rebate is in the amount of \$150 to each owner of rateable land who is an 'eligible recipient' within the meaning of the State Concessions Act 2004.

Council considers that the granting of the rebate provides a benefit to the Darebin community in that it provides some relief on rates to elderly and other eligible residents in addition to the State Government rates concession, and is consistent with principles of fairness and equity.



## Budget Analysis

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information:

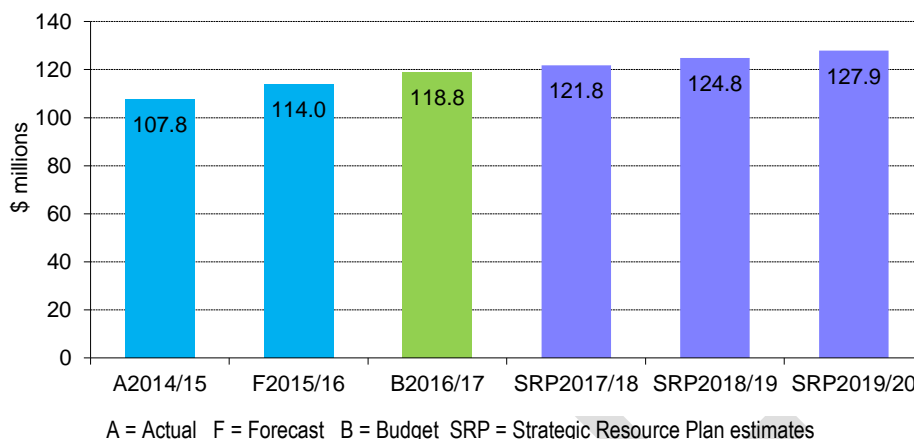
- 8 Summary of financial position
- 9 Budget influences
- 10 Analysis of operating budget
- 11 Analysis of budgeted cash position
- 12 Analysis of capital budget
- 13 Analysis of budgeted financial position
- 14 Strategic resource plan
- 15 Summary of other strategies
- 16 Rating strategy

DRAFT

## 8. Summary of financial position

Council has prepared a Budget for the 2016/17 financial year which seeks to balance the demand for services and infrastructure with the community’s capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

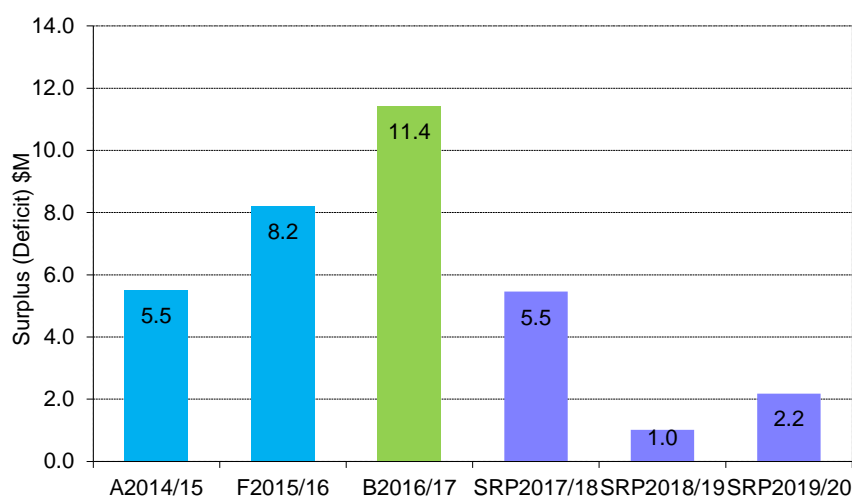
### 8.1 Total rates and charges



It is proposed that the average rate increases by 2.5% for the 2016/17 year, raising total rates of \$118.79 million, including \$0.60 million generated from supplementary rates and \$2.23 million from service charges. The Council funded rate rebate provided to residential pensioner ratepayers – on top of the State Government pensioner concession – remains at \$150 for 2016/17 at a cost of \$1.71 million.

This rate increase is in line with rate cap increase set by the Minister for Local Government. (The rate increase for the 2015/16 year was 5.0%). Refer also Sections 7 and 10 for more information.

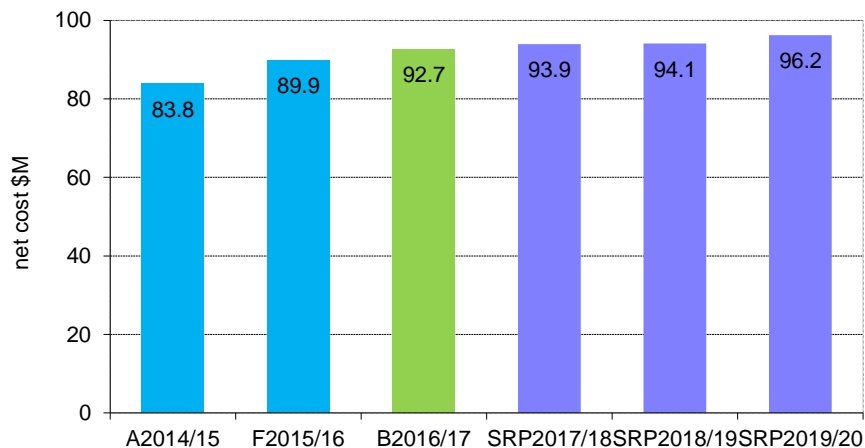
### 8.2 Operating result



The operating result is a key figure to assess Council’s financial performance. It is calculated by deducting the total expenses for the year from total revenues. While Council is a ‘not-for-profit’ organisation, it should nonetheless generate a surplus in order to ensure financial sustainability in the future. The Capital Works program is primarily funded from the cash surplus that is generated by Council.

The expected operating result for the 2016/17 year is a surplus of \$11.44 million, which is an increase of \$3.22 million over 2015/16. The improved operating result is due mainly to identified operational savings and efficiencies. The adjusted underlying result, which excludes items such as non-recurrent capital grants and non-cash contributions is a surplus of \$6.71 million, which is an increase of \$4.70 million over 2015/16 – refer to Section 7 of this summary for further information. (The forecast operating result for the 2015/16 year is a surplus of \$8.21 million).

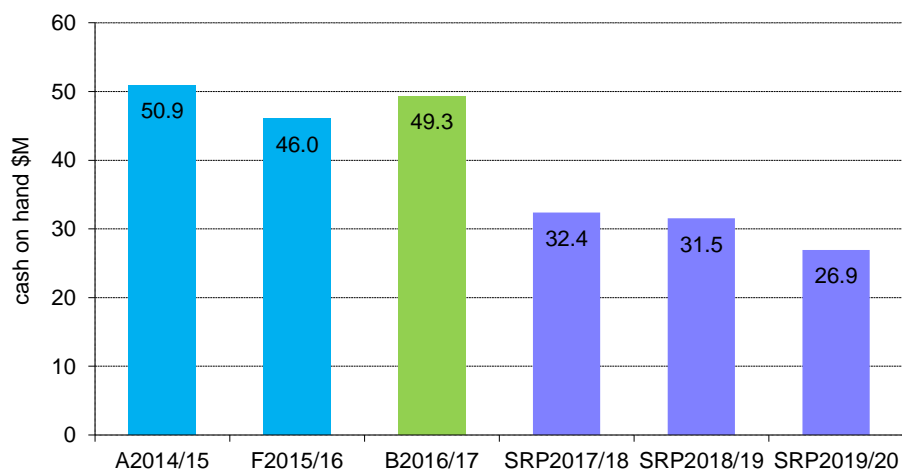
### 8.3 Services



The net cost of services delivered to the community for the 2016/17 year is expected to be \$92.72 million which is an increase of \$2.86 million over 2015/16. A key influencing factor in the development of the 2016/17 budget has been striving to keep within the State Government’s 2.5% capped rate increase. For the 2016/17 year, service levels have been maintained. (The forecast net cost for the 2015/16 year is \$89.85 million).

Refer Section 2 for a list of services.

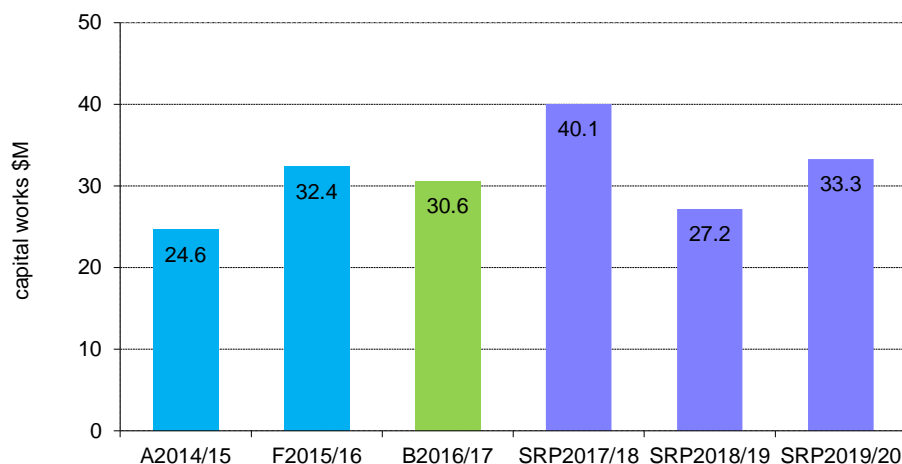
### 8.4 Cash and investments



Cash and investments (including term deposits classified as financial assets) are expected to increase by \$3.27 million during the year to \$49.31 million as at 30 June 2017. This is due mainly to reduced funds put towards capital expenditure \$3.44 million and funds received from borrowings \$1.00 million. (Cash and investments are forecast to be \$46.04 million as at 30 June 2016).

Refer also Section 4 for the Statement of Cash Flows and Section 11 for an analysis of the cash position.

## 8.5 Capital works



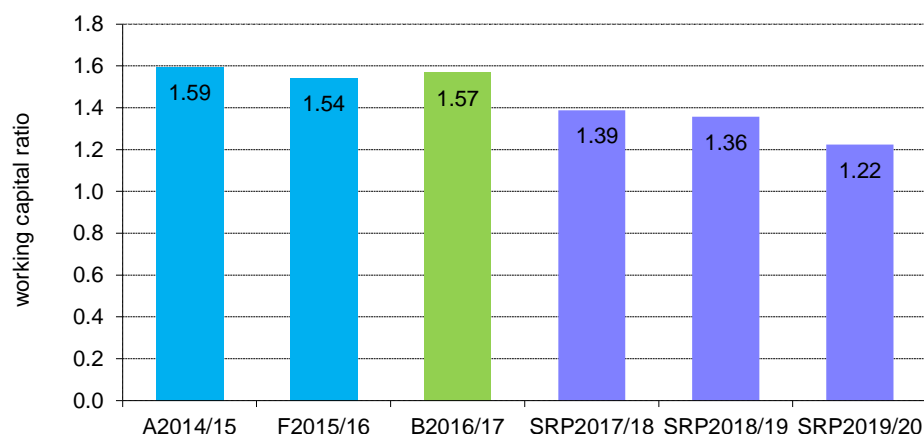
The capital works program for the 2016/17 year is expected to be \$30.60 million of which \$0.23 million relates to projects which will be carried forward from the 2015/16 year. The carried forward component is fully funded from the 2015/16 budget.

Of the \$30.60 million of capital funding required, \$2.31 million will come from external grants, \$3.27 million from contributions (including asset sales of \$0.46 million), \$1.00 million from borrowings and the balance of \$24.02 million from Council cash. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. (Capital works is forecast to be \$32.39 million for the 2015/16 year).

The asset renewal program has been increased to \$19.46 million in the 2016/17 year.

Refer also Section 4 for the Statement of Capital Works and Section 12 for an analysis of the capital budget.

## 8.6 Financial position

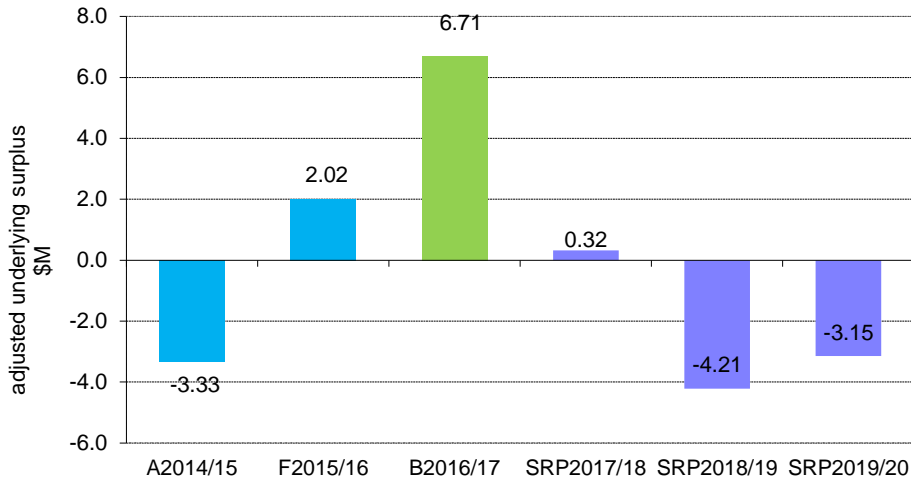


Working capital represents operating liquidity available to Council. The budgeted working capital at 30 June 2017 is a financially sound 157% of current (or short term) assets against current liabilities, representing Council's ability to meet its current obligations. This means that for every \$1.00 of current liabilities, Council has \$1.57 worth of current assets.

The financial position is expected to improve with net assets (net worth) to increase by \$14.33 million to \$1.30 billion with net current assets (working capital) to increase by \$2.82 million to \$24.28 million as at 30 June 2017. (Net assets are forecast to be \$1.28 billion as at 30 June 2016).

Refer also Section 4 for the Balance Sheet and Section 13 for an analysis of the budgeted financial position.

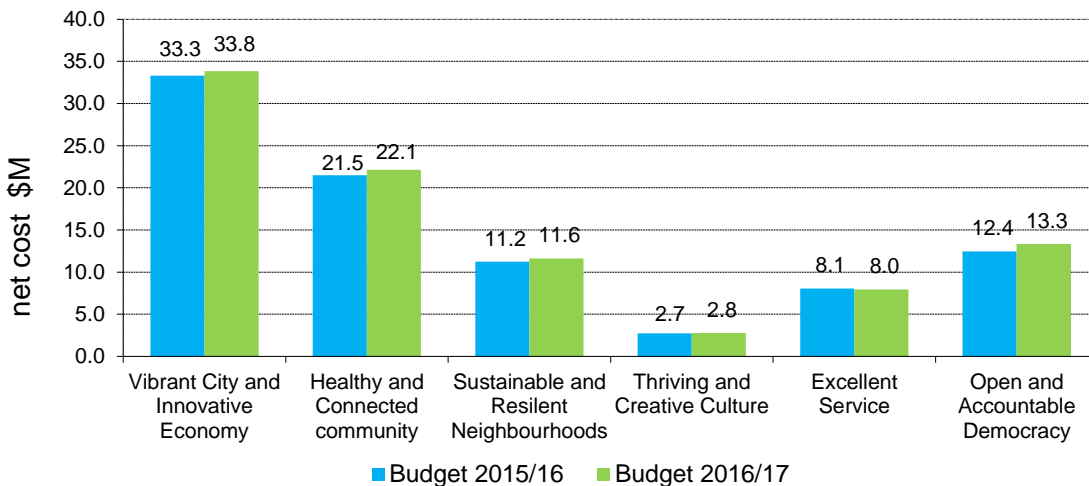
### 8.7 Financial sustainability



A high level Strategic Resource Plan for the years 2017/18 to 2019/20 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council’s strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an increasing deficit over the four year period.

Refer Section 14 for more information on the Strategic Resource Plan.

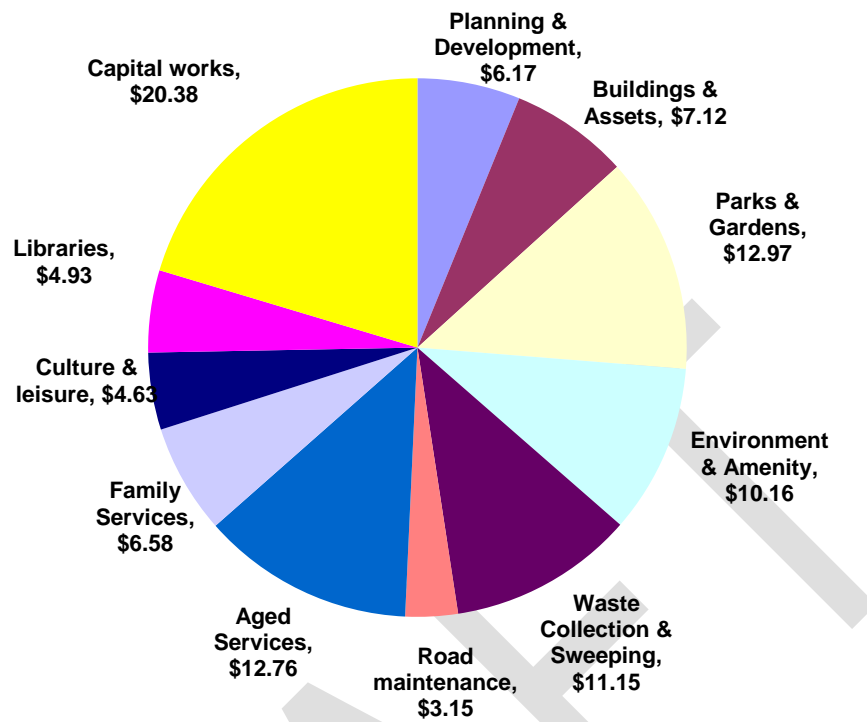
### 8.8 Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2016/17 year.

The services that contribute to these objectives are set out in Section 2.

### 8.9 Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. Council overheads, governance costs and administrative costs are allocated to our external facing services using an internal overhead allocation model.

## 9. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

### 9.1 Snapshot of Darebin City Council

The City of Darebin is located five kilometres north of the centre of Melbourne. The City of Darebin includes the suburbs of Alphington, Bundoora, Fairfield, Kingsbury, Macleod, Northcote, Preston, Reservoir and Thornbury.

The City of Darebin has been home to the Wurundjeri people for many thousands of years, and parts of Darebin still hold cultural significance to their descendants. Darebin's indigenous history is an important part of the community's rich mix of cultures and is acknowledged by Council on formal occasions.

In 1856, local government began when the Epping District Roads Board was created and in 1871 the Shire of Darebin was formed, covering an area more than six times the size of Darebin today. In 1994, Victorian Council amalgamations brought together the then Cities of Preston, Northcote and small parts of the Cities of Coburg, Heidelberg and Diamond Valley and the City of Darebin was formed.

#### Population

The population declined steadily from the late 1970s through to the mid-1990s. It has however been growing since and reached 150,881 in 2015. (Source: Australian Bureau of Statistics, Estimated Resident Population).

#### Ageing population

Australia's population is ageing and Darebin is no exception. The age profile is similar to metropolitan averages however there is a lower proportion of people in the younger age groups 10 to 15 and 15 to 19 and a higher proportion of 25 to 34 year olds and people aged over 65. (Source: Australian Bureau of Statistics, Census of Population and Housing).

#### Births

Despite an ageing population, approximately 2,100 babies have been born each year since 2005. In the 2015/16 financial year 2,056 babies are expected to be born in the municipality. (Source: Maternal and Child Health database).

#### Cultural diversity

The City is a highly culturally and linguistically diverse municipality. Many different cultural groups live in the City of Darebin and 38.7 per cent speaking a language other than English at home.

Just over one third of residents were born overseas. Of the total population, 60% were born in Australia. Of those residents born overseas, 86% were born in non-English-speaking countries and 14% were born in English-speaking countries. The main countries of birth of residents, apart from Australia, are Italy, Greece and India and China. (Source: Australian Bureau of Statistics, Census of Population and Housing).

#### Housing

The number of homes is increasing. In 2016, there were 62,169 dwellings, of which 62,110 were private homes and 59 were non-private dwellings such as nursing homes, hotels, motels and hostels. While more housing stock is available, the population has remained fairly stable, due to decreasing household sizes. Trends show that the number of one-person households is increasing, as is the number of small households.

The proportion of separate houses has fallen over the past decade with the growth of flats, units or apartments, along with semidetached, row, terrace and townhouses. Residential property prices have increased significantly over the past 10 years. The median house price increased from \$311,000 in 2004 to \$597,000 in 2016.

## Education and occupation

The share of the City of Darebin's population attending educational institutions reflects the age structure of the population, as it is influenced by the number of children attending school; proximity to tertiary education, which can mean young adults leaving home to be nearer to educational facilities and; the degree to which people are seeking out educational opportunities in adulthood, especially in their late teens and early twenties. (Source: Department of Education and Training, Summary Statistics Victorian Schools).

Analysis of the share of the population attending educational institutions in the City of Darebin in 2011 compared to Greater Melbourne shows that there was a lower proportion attending primary school, a lower proportion attending secondary school, and a higher proportion engaged in tertiary level education. Overall, 6.2% of the population were attending primary school, 4.5% of the population were attending secondary institutions, and 9.8% were learning at a tertiary level, compared with 7.6%, 6.3% and 7.6% respectively for Greater Melbourne. (Source: Australian Bureau of Statistics, Census of Population and Housing).

However, with an increasing proportion of residents working in white collar jobs, more residents holding university degrees and fewer residents with no post high school qualifications, Darebin's labour force is more resilient than ever.

## Budget implications

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with residents, and use interpreting services for interpersonal communication with residents. Council also draws on the abilities of its bilingual staff.
- With one of the largest populations of older persons in Victoria, Council has significant demands for the provision of services such as home care and delivered meals. The Budget and Strategic Resource Plan are based on Council continuing to meet the demand for these services without a waiting list, with a consequent increase in the cost of these services.
- Around 20% of residential ratepayers are entitled to the State Government pensioner rates concession. Council has an additional Council-funded rebate of \$150 (introduced in 2009/10). In addition to rates, Council offers discounts to pensioners on a range of its user-pay services including the optional green waste collection service, and free animal registration for one dog or cat (introduced in 2011/12). These are reflected in the annual budget.
- Over 25,000 Darebin residents are affected by a disability of some kind and Council has set out measures to ensure appropriate access to buildings and services in its Disability Access and Inclusion Plan. This Plan influences a range of measures in both operating and capital budgets.

## 9.2 External influences

- Consumer Price Index (CPI) increases on goods and services of 1.7% through the year to December quarter 2015 (ABS release 28 January 2015). State-wide CPI is forecast to be 2.5% for the 2016/17 year (Victorian Budget Papers 2015/16).
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adult ordinary time earnings in the 12 months to May 2015 was 1.7% (ABS release 13 August 2015). The wages price index in Victoria is projected to be 3.25% per annum in 2016/17 and the subsequent two years (Victorian Budget Papers 2015/16). Council must renegotiate a new Collective Agreement during the 2016/17 year for commencement on 1 July 2017.
- Reduction of \$0.03 million in Victoria Grants Commission funding compared to the prior year.
- Increases of 3.3% (or \$2.02 per tonne) in the levy payable to the State Government upon disposal of waste into landfill, resulting in additional waste tipping costs of \$0.20 million. The levy has increased from \$9 per tonne in 2008/09 to \$60.52 per tonne in 2016/17 (572% increase in 8 years) and has added \$2.1 million to Council's costs.
- Cost Shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services and Home and Community Care for aged



residents. In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.

- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.
- The Victorian State Government's introduction of a cap on rate increases from 2016/17. The cap for 2016/17 has been set at 2.5%, as opposed to 5% set out in Council's Strategic Resource Plan.

### 9.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters and their financial impact are set out below:

- Darebin City Council utilises an in-house workforce to provide many of Council's services. The Collective Agreement, negotiated in 2013 and effective to June 2017, awarded a wage increase of 4% for 2016/17.
- A reduction in WorkCover premium of approximately \$1.23 million resulting from a proactive approach to occupational health and safety practices within Council.
- Reduced electricity costs of \$0.37 million as a result of installation of energy efficient street lighting
- The costs of upgrading and maintaining Council infrastructure to meet community expectations.

### 9.4 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market levels.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2015/16 levels.
- Staff levels to be maintained at 2015/16 levels except where service demand has changed.
- Contract labour to be minimised.
- New initiatives or employee proposals to be justified through a business case.
- Real savings in expenditure and increases in revenue identified in 2015/16 to be preserved.
- Operating revenues and expenses arising from completed 2015/16 capital projects to be included.

### 9.5 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2016/17 to 2019/20 (Section 14.), Rating Information (Section 15.) and Other Long Term Strategies (Section 16.) including borrowings, infrastructure and service delivery.

## 10. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2016/17 year.

### 10.1 Budgeted income statement

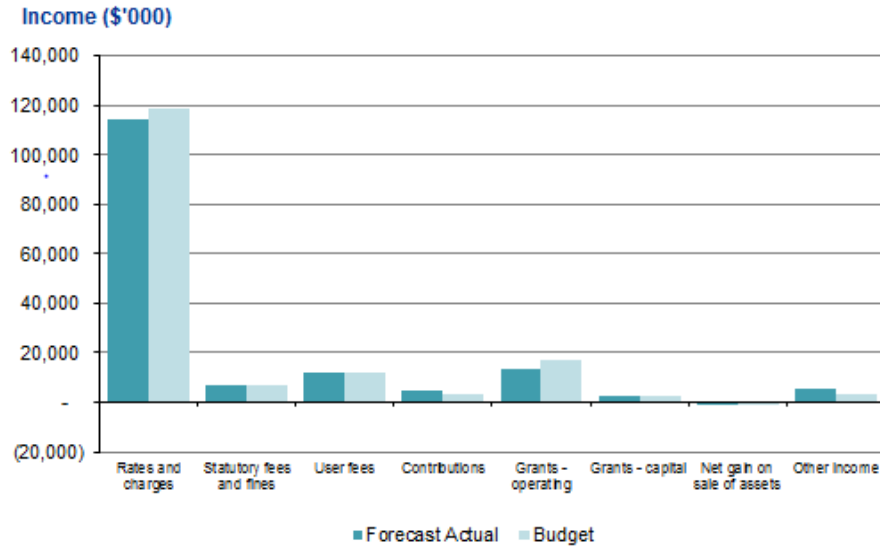
	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total income	10.2	159,038	164,695	5,657
Total expenses	10.3	(150,827)	(153,260)	(2,433)
<b>Surplus (deficit) for the year</b>		<b>8,211</b>	<b>11,435</b>	<b>3,224</b>
Grants – capital non-recurrent	10.2.6	(1,204)	(1,225)	(21)
Contributions - non-monetary assets		0	0	0
Capital contributions - other sources	10.2.4	(4,992)	(3,500)	1,492
<b>Adjusted underlying surplus (deficit)</b>	10.1.1	<b>2,015</b>	<b>6,710</b>	<b>4,695</b>

#### 10.1.1 Adjusted underlying surplus (\$4.70 million increase)

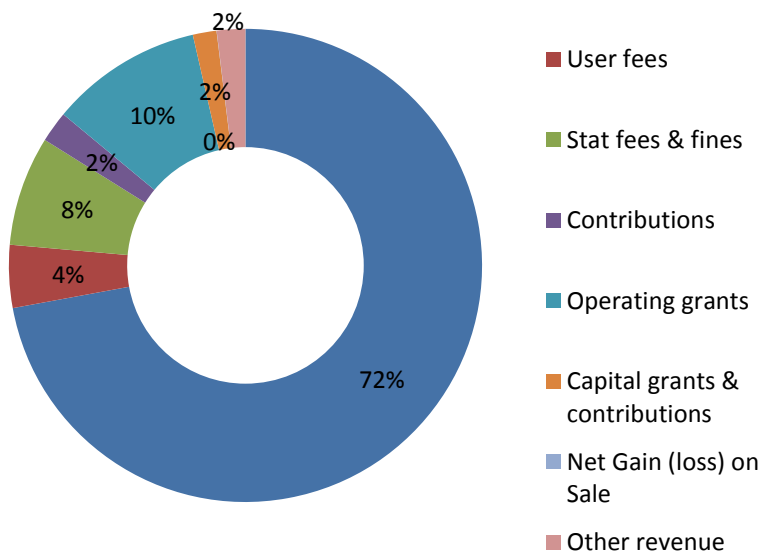
The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2016/17 year is a surplus of \$6.71 million which is an increase of \$4.70 million from the 2015/16 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

### 10.2 Income

Income Types	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Rates and charges	10.2.1	113,977	118,788	4,811
Statutory fees and fines	10.2.2	6,789	7,065	276
User fees	10.2.3	12,334	12,355	21
Contributions - monetary	10.2.4	4,992	3,500	(1,492)
Grants - operating	5.1.1	13,201	15,551	2,350
Grants – capital	5.1.2	2,407	2,666	259
Net gain on disposal of property, infrastructure, plant and equipment	10.2.5	(316)	(20)	296
Other income	10.2.6	5,654	4,790	(864)
<b>Total income</b>		<b>159,038</b>	<b>164,695</b>	<b>5,657</b>



Source: Section 3



Budgeted income 2016/17

**10.2.1 Rates and charges (\$4.81 million increase)**

It is proposed that income raised by all rates and charges be increased by 4.2% or \$4.81 million over 2015/16 to \$118.79 million. This includes an increase in general rates of 3.3% and forecasts supplementary rates to decrease by \$0.66 million over 2015/16 to \$0.60 million.

Section 7 – Rates and Charges - includes a more detailed analysis of the rates and charges to be levied for 2016/17 and the rates and charges information specifically required by the Regulations.

**10.2.2 Statutory fees and fines (\$0.28 million increase)**

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 4.1% or \$0.28 million compared to 2015/16 due mainly to anticipated non-voting fines relating to council elections.

A detailed listing of statutory fees is included in Appendix A.

### **10.2.3 User fees (\$0.02 million increase)**

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include separate rating schemes, use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

User charges are projected to increase by 0.2% or \$0.02 million over 2015/16. The main area contributing to the increase is leisure services (\$0.23 million) due to expected increased patronage of Council facilities. In addition, Council plans to increase user charges for all areas by 2.5% in line with expected inflationary trends over the budget period to maintain parity between user charges and the costs of service delivery.

A detailed listing of fees and charges is included in Appendix A.

### **10.2.4 Contributions - monetary (\$1.49 million decrease)**

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to decrease by \$1.49 million or 29.9% compared to 2015/16.

### **10.2.5 Net gain on disposal of property, infrastructure, plant and equipment (\$0.30 million decrease)**

Proceeds from the disposal of Council assets are forecast to be \$0.46 million for 2016/17 and relate to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold is forecast to be \$0.48 million.

### **10.2.6 Other income (\$0.86 million decrease)**

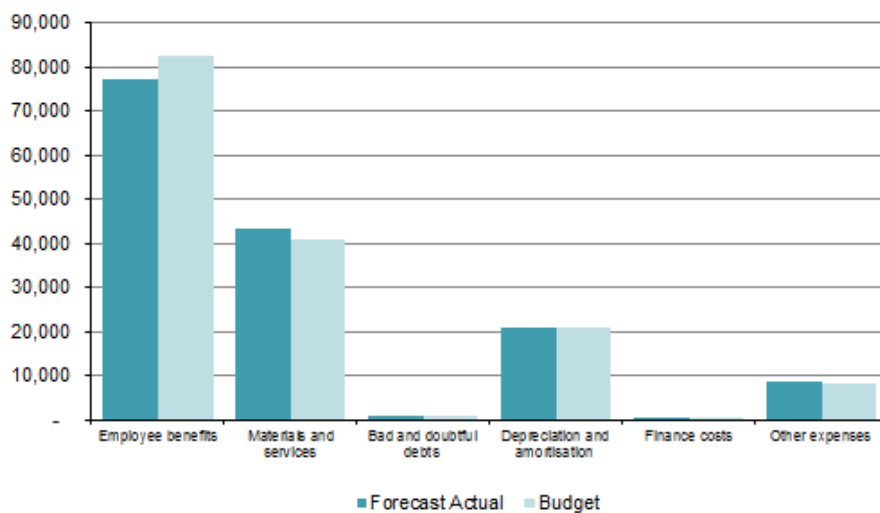
Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments and rate arrears.

Other income is forecast to decrease by 15.2% or \$0.86 million compared to 2015/16. Interest on investments is forecast to decline by 14.8% or \$0.21 million compared to 2015/16.

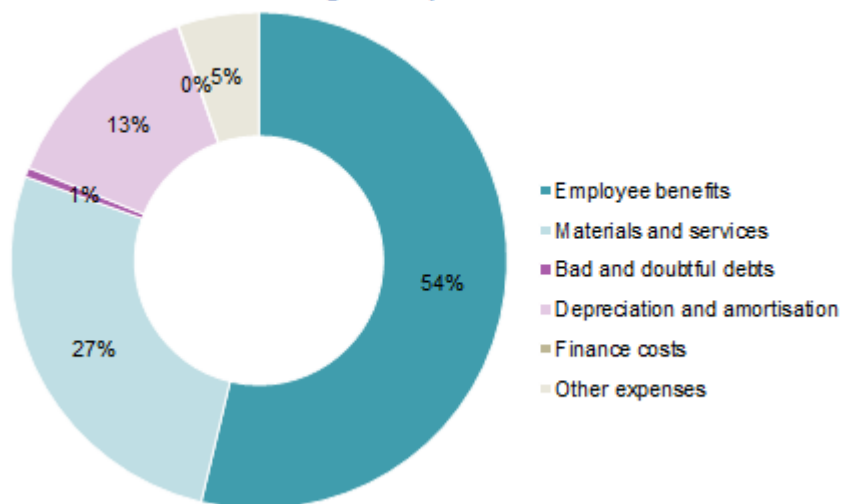
### 10.3 Expenses

Expense Types	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Employee costs	10.3.1	77,039	82,403	5,364
Materials and services	10.3.2	43,291	40,999	(2,292)
Bad and doubtful debts	10.3.3	1,001	951	(50)
Depreciation and amortisation	10.3.4	20,816	20,832	16
Borrowing costs	10.3.5	7	30	23
Other items of expense	10.3.6	8,673	8,046	(627)
<b>Total expenses</b>		<b>150,827</b>	<b>153,260</b>	<b>2,434</b>

Expenses (\$'000)



Budgeted Expenses



Budgeted expenses 2016/17

**10.3.1 Employee costs (\$5.36 million increase)**

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 7.0% or \$5.36 million compared to 2015/16. This increase relates to the increase in salary and wages under relevant industrial agreements, employee on-costs such as leave provisions and workers compensation, and resources to meet additional community demand.

A summary of planned human resources expenditure categorised according to the organisational structure of Council is included below:

Directorate	Budget 2016/17 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Office of the Chief Executive	2,924	2,808	116
Assets & Business Services	10,610	10,004	606
Culture, Leisure & Works	18,205	16,675	1,530
Community Development	27,596	12,464	15,132
Corporate Services	13,160	11,856	1,304
Total permanent staff expenditure	72,494	53,807	18,687
Casuals and other expenditure	8,875		
Capitalised Labour costs	1,034		
Total expenditure	82,403		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Office of the Chief Executive	25.4	24.0	1.4
Assets & Business Services	101.7	95.4	6.4
Culture, Leisure & Works	208.3	190.0	18.3
Community Development	295.9	122.8	173.1
Corporate Services	132.3	112.6	19.7
Total permanent staff *	763.6	554.8	218.8

\*Excludes casual and temporary staff.

The most significant increases in employee costs by service unit are summarised below:

Department	Service Unit	Forecast	Budget	Variance
		Actual 2015/16 \$'000	2016/17 \$'000	\$'000
Office of the Chief Executive Assets & Business Services	Corporate Governance	183	299	(116)
	Transport	1,000	1,285	(285)
	Statutory Planning	2,892	3,063	(171)
Culture, Leisure & Works	Environmental Operations	4,384	4,585	(201)
	Reservoir Leisure Centre	1,866	1,990	(124)
	Parks & Vegetation	2,351	2,523	(172)
	Access & Support	11,248	11,426	(178)
Community Development	Community Participation & Development	610	921	(311)
	Family & Community Programs	4,015	4,122	(107)
	Community Facilities	670	784	(114)
	Darebin Libraries	4,203	4,478	(275)
	Customer Service	1,792	1,970	(178)
	Human Resources	1,153	1,286	(133)
	IT	1,797	2,023	(226)
Corporate Services	Health & Urban Protection	878	998	(120)
	Civic Compliance	3,200	3,510	(310)
	Communications & Marketing	1,176	1,277	(101)

### 10.3.2 Materials and services (\$2.29 million decrease)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 5.3% or \$2.29 million compared to 2015/16.

This is mainly driven by a \$1.29 million decrease in contract labour which will be offset by employee costs. Contract labour is used to backfill vacant positions during the recruitment process, for periods of extended leave, and for specific project works.

### 10.3.3 Bad and doubtful debts (\$0.05 million decrease)

Bad and doubtful debts is projected to decrease by \$0.05 million or 5.0% compared to 2015/16 due mainly to an anticipated increase in collection rates.

### 10.3.4 Depreciation and amortisation (\$0.02 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.02 million for 2016/17 is due mainly to the completion of the 2015/16 capital works program and the full year effect of depreciation on the 2015/16 capital works program.

### 10.3.5 Borrowing costs (\$0.02 million increase)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The increase in borrowing costs results from the planned loan of \$1.00 million to be used in the delivery of the capital works program.

### 10.3.6 Other items of expense (\$0.63 million decrease)

Other items of expense relate to a range of unclassified items including contributions to community groups, advertising, insurances, motor vehicle registrations, legal expenses and other miscellaneous expenditure items. Other expenses are forecast to decrease by 7.2% or \$0.63 million compared to 2015/16. This is mainly due to anticipated reductions insurance expenses, legal expenses and contributions.

## 11. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2016/17 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

### 11.1 Budgeted cash flow statement

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<b>Cash flows from operating activities</b>	11.1.1			
<i>Receipts</i>				
Rates and charges		112,911	117,796	4,885
User fees and fines		19,379	18,837	(542)
Grants - operating		16,021	15,551	(470)
Grants - capital		5,959	6,166	207
Interest		1,822	1,612	(210)
Trust funds and deposits taken		0	0	0
Other receipts		2,726	3,178	452
		<b>158,818</b>	<b>163,140</b>	4,322
<i>Payments</i>				
Employee costs		(77,603)	(81,236)	(3,633)
Other payments		(53,999)	(49,648)	4,351
		<b>(131,602)</b>	<b>(130,884)</b>	718
<b>Net cash provided by operating activities</b>		<b>27,216</b>	<b>32,256</b>	5,040
<b>Cash flows from investing activities</b>	11.1.2			
Proceeds from sales of property, infrastructure, plant and equipment		438	456	18
Repayment of loans and advances		0	0	0
Payments for property, infrastructure, plant and equipment		(32,347)	(30,373)	1,974
<b>Net cash used in investing activities</b>		<b>(31,909)</b>	<b>(29,917)</b>	1,992
<b>Cash flows from financing activities</b>	11.1.3			
Finance costs		(7)	(37)	(30)
Proceeds from borrowings		0	1,000	1,000
Repayment of borrowings		(172)	(30)	142
<b>Net cash used in financing activities</b>		<b>(179)</b>	<b>933</b>	1,112
<b>Net decrease in cash and cash equivalents</b>		<b>(4,872)</b>	<b>3,272</b>	8,144
Cash and cash equivalents at the beginning of the year		46,806	41,934	(4,872)
<b>Cash and cash equivalents at end of the year</b>	11.1.4	<b>41,934</b>	<b>45,206</b>	3,272



**11.1.1 Operating activities (\$5.04 million increase)**

The increase in cash inflows from operating activities is due mainly to a \$4.89 million increase in rates and charges, which is in line with the increase in rates and charges of 2.5%.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>8,211</b>	<b>11,435</b>	<b>3,224</b>
Depreciation	20,816	20,832	16
Loss (gain) on disposal of property, infrastructure, plant and equipment	316	20	(296)
Net movement in current assets and liabilities	(2,127)	(31)	2,096
<b>Cash flows available from operating activities</b>	<b>27,216</b>	<b>32,256</b>	<b>5,040</b>

**11.1.2 Investing activities (\$1.97 million decrease)**

The decrease in payments for investing activities represents the reduction in Council cash being used for capital works expenditure as disclosed in Section 10 of this budget report.

**11.1.3 Financing activities (\$1.99 million increase)**

The increase in cash from financing activities is mainly due to the planned loan associated with the delivery of the capital works program of \$1.00 million.

**11.1.4 Cash and cash equivalents at end of the year (\$3.27 million increase)**

Overall, total cash and investments is forecast to increase by \$3.27 million to \$45.21 million as at 30 June 2017.

**11.2 Restricted and unrestricted cash and investments**

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2017 it will have cash of \$45.21 million. In addition, \$4.10 million is budgeted to be held in term deposits and reported as financial assets, giving total cash and investments of \$49.31 million at 30 June 2017. It is anticipated that \$16.08 million of this total will be restricted in its use as shown in the following table.

	Ref	Forecast Actual 2016 \$'000	Budget 2017 \$'000	Variance \$'000
<b>Total cash and investments</b>		<b>46,037</b>	<b>49,309</b>	<b>3,272</b>
Restricted cash and investments				
- Statutory reserves	11.2.1	(12,256)	(11,943)	313
- Cash held to fund carry forward capital works	11.2.2	0	0	0
- Trust funds and deposits		(4,578)	(4,135)	443
<b>Unrestricted cash and investments</b>	11.2.3	<b>29,203</b>	<b>33,231</b>	<b>4,028</b>
- Discretionary reserves		0	0	0
<b>Unrestricted cash adjusted for discretionary reserves</b>		<b>29,203</b>	<b>33,231</b>	<b>4,028</b>

**11.2.1 Statutory reserves (\$0.31 million decrease)**

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

**11.2.2 Cash held to fund carry forward capital works**

There is no amount shown as cash held to fund carry forward works at 30 June 2017, as it is expected that the capital works budget in the 2016/17 financial year will be fully expended. Section 6.2 contains further details on capital works funding.

**11.2.3 Unrestricted cash and investments (\$33.23 million)**

The amount shown is in accordance with the definition of unrestricted cash included in the Section 3 of the Regulations. These funds are available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

DRAFT

## 12. Analysis of capital budget

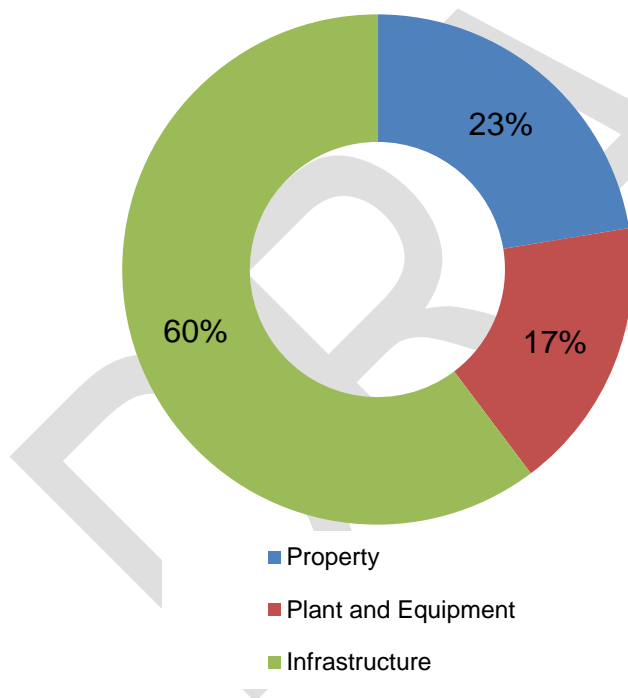
This section analyses the planned capital works expenditure budget for the 2016/17 year and the sources of funding for the capital budget. Further detail on the capital works program can be found in Section 6.

### 12.1 Capital works expenditure

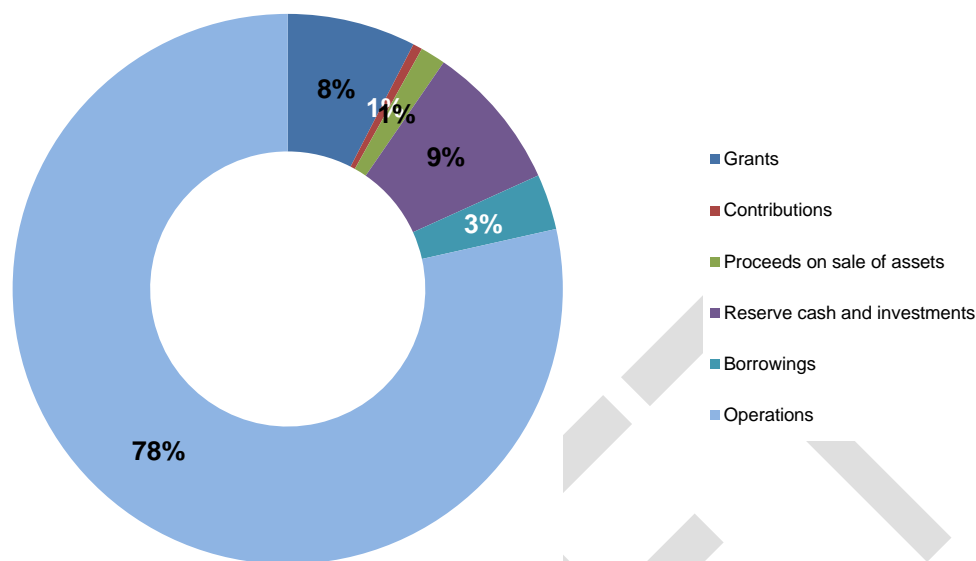
Capital Works Areas	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<b>Works carried forward</b>	12.1.1			
<b>Property</b>				
Land		0	0	0
Land improvements		0	0	0
<b>Total land</b>		0	0	0
Buildings		975	0	(975)
Heritage buildings		0	0	0
Building improvements		0	0	0
Leasehold improvements		5	0	(5)
<b>Total buildings</b>		980	0	(980)
<b>Total property</b>		980	0	(980)
<b>Plant and equipment</b>				
Plant, machinery and equipment		319	0	(319)
Computers and telecommunications		414	125	(289)
Library books		0	0	0
Fixtures, fittings and furniture		202	0	(202)
<b>Total plant and equipment</b>		935	125	(810)
<b>Infrastructure</b>				
Roads		596	0	(596)
Transport and road safety		0	0	0
Bridges		0	0	0
Footpaths and cycleways		95	0	(95)
Drainage		0	0	0
Rec, leisure and community facilities		0	0	0
Waste management		0	0	0
Parks, open space and streetscapes		1,871	100	(1,771)
Off street car parks		0	0	0
Other infrastructure		0	0	0
<b>Total infrastructure</b>		2,562	100	(2,462)
<b>Total works carried forward</b>		4,477	225	(4,252)
<b>New works</b>				
<b>Property</b>	12.1.2			
Land		0	0	0
Land improvements		90	95	5
<b>Total land</b>		90	95	5
Buildings		3,608	4,193	585
Heritage buildings		0	0	0
Building improvements		324	517	193
Leasehold improvements		0	2,050	2,050
<b>Total buildings</b>		3,932	6,760	2,828
<b>Total property</b>		4,022	6,855	2,833
<b>Plant and equipment</b>	12.1.3			
Plant, machinery and equipment		2,031	2,888	857
Computers and telecommunications		1,375	1,383	8
Library books		750	751	1
Fixtures, fittings and furniture		130	155	25
<b>Total plant and equipment</b>		4,286	5,177	891

<b>Infrastructure</b>	12.1.4			
Roads		4,714	5,786	1,072
Transport and road safety		1,670	1,610	(60)
Bridges		399	220	(179)
Footpaths and cycleways		1,638	2,926	1,288
Drainage		740	1,698	958
Rec, leisure and community facilities		454	464	10
Parks, open space and streetscapes		9,855	5,637	(4,218)
Off street car parks		42	0	(42)
Other infrastructure		93	0	(93)
<b>Total infrastructure</b>		<b>19,605</b>	<b>18,341</b>	<b>(1,264)</b>
<b>Total new works</b>		<b>27,913</b>	<b>30,373</b>	<b>2,460</b>
<b>Total capital works expenditure</b>		<b>32,390</b>	<b>30,598</b>	<b>(1,792)</b>
<b>Represented by:</b>				
New asset expenditure	12.1.5	5,196	6,317	1,121
Asset renewal expenditure	12.1.5	16,295	19,456	3,161
Asset upgrade expenditure	12.1.5	8,269	4,340	(3,929)
Asset expansion expenditure	12.1.5	2,630	485	(2,145)
<b>Total capital works expenditure</b>		<b>32,390</b>	<b>30,598</b>	<b>(1,792)</b>

Budgeted capital works 2016/17



## Capital Budget Funding Sources 2016/17



### 12.1.1 Carried forward works (\$0.25 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2015/16 year it is forecast that \$0.25 million of capital works will be incomplete and be carried forward into the 2016/17 year.

### 12.1.2 Property (\$6.86 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

For the 2016/17 year, \$6.86 million will be expended on building and building improvement projects. The more significant projects include the Regional Animal Welfare Facility (\$2.05 million), works for the Northcote and Aquatic Recreation Centre (\$1.10 million), Darebin Multisports Stadium (\$0.60 million) and G H Mott Reserve (\$0.50 million).

### 12.1.3 Plant and equipment (\$5.30 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

For the 2016/17 year, \$5.30 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.12 million), upgrade and replacement of information technology (\$1.38 million) and library material purchases (\$0.75 million).

### 12.1.4 Infrastructure (\$18.44 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2016/17 year, \$7.62 million will be expended on road and road related projects. The more significant projects include local road reconstructions (\$1.34 million), federally funded Roads to Recovery projects (\$1.44 million), road resheeting (\$2.50 million), and road safety and traffic management (\$1.50 million).

For the 2016/17 year, \$2.93 million will be expended on footpaths and cycleways. The more significant projects include footpath renewals (\$1.00 million), shared paths in parks (\$0.94 million),

creek corridors shared path improvements (\$0.12 million) and St Georges-Cheddar share path (\$0.10 million).

For the 2016/17 year, \$1.70 million will be expended on drainage projects. The more significant of these include the Darebin International Sport Centre stormwater harvesting and flood mitigation (\$1.30 million), and pipe relining program (\$0.18 million).

For the 2016/17 year,

For the 2016/17 year, \$5.64 million will be expended on parks, open space and streetscapes. The more significant projects include Reservoir streetscape masterplan implementation (\$0.85 million), city wide Sports and Recreation Victoria community facility funding program (\$0.58 million), playspace upgrade program (\$0.57 million), retail activity centre streetscape upgrades (\$0.51 million), Batman Park master plan (\$0.35 million), JUMP streetscape implementation (\$0.30 million), pocket, small and medium park renewal program (0.25 million), Pitcher Park sub-surface sport field drainage (\$0.24 million), dog signage upgrade and renewal (\$0.24 million), Donath and Dole Reserves masterplan (\$0.20 million), Robinson/Capp masterplan implementation (\$0.16 million), and sportsfield lighting (\$0.16 million).

Other new infrastructure expenditure includes \$0.22 million on bridges, and cycleways, \$0.46 million on recreational, leisure and community facilities.

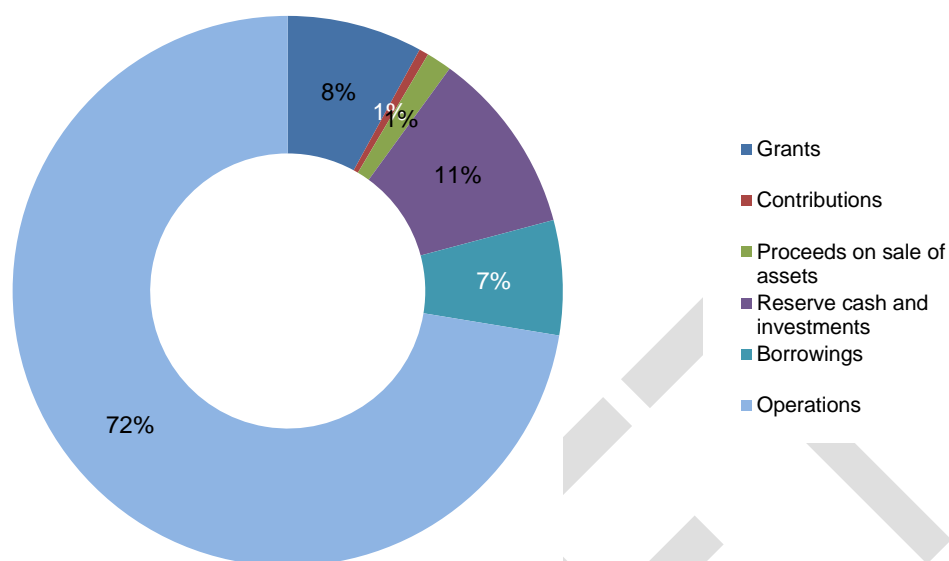
#### 12.1.5 Asset renewal (\$19.46 million), new assets (\$6.32 million), upgrade (\$4.34 million) and expansion (\$0.49 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

### 12.2 Funding sources

Sources of Funding	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<b>Works carried forward</b>				
<b>Current year funding</b>				
Grants		0	0	0
Contributions		0	0	0
Borrowings		0	0	0
Council cash				
- operations		4,477	225	(4,252)
- proceeds on sale of assets		0	0	0
- reserve cash and investments		0	0	0
- unrestricted cash and investments		0	0	0
<b>Total works carried forward</b>	12.2.1	<b>4,477</b>	<b>225</b>	<b>(4,252)</b>
<b>New works</b>				
<b>Current year funding</b>				
Grants	12.2.2	1,674	2,311	747
Contributions		98	170	72
Borrowings		0	1,000	1,000
Council cash				
- operations	12.2.3	21,079	23,795	16
- proceeds from sale of assets	12.2.4	482	455	(27)
- reserve cash and investments	12.2.5	2,775	2,642	519
- unrestricted cash and investments	12.2.6	1,805	0	(1,103)
<b>Total new works</b>		<b>27,913</b>	<b>30,373</b>	<b>2,274</b>
<b>Total funding sources</b>		<b>32,390</b>	<b>30,598</b>	<b>(1,978)</b>

### Capital Budget Funding Sources 2016/17



#### 12.2.1 Carried forward works (\$0.23 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2015/16 year it is forecast that \$0.23 million of capital works will be incomplete and be carried forward into the 2016/17 year.

#### 12.2.2 Grants (\$2.31 million)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for the Roads to Recovery projects (\$1.44 million) and the Darebin International Sport Centre stormwater harvesting and flood mitigation (\$0.65).

#### 12.2.3 Council cash - operations (\$23.80 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$23.80 million will be generated from operations to fund the 2016/17 capital works program. This amount equates to the cash generated from operating activities of \$32.26 million as set out in the 'Analysis of Budgeted Cash Position' adjusted for capital grants of \$6.17 million and borrowing costs of \$0.07 million.

#### 12.2.4 Council cash - proceeds from sale of assets (\$0.46 million)

Proceeds from sale of assets include motor vehicle sales in accordance with Council's fleet renewal policy of \$0.46 million.

#### 12.2.5 Council cash - reserve cash and investments (\$2.64 million)

Council has significant cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as the Open Space Reserve. For 2016/17, \$2.64 million will be used to fund part of the new capital works program including warm season turf and sportsground upgrades (\$0.05 million), sports safety fencing (\$0.75 million), active recreation infrastructure (\$0.10 million), Batman Park masterplan implementation (\$0.35 million), dog signage upgrade and renewal (\$0.24 million), Donath and Dole Reserves masterplan (\$0.20 million), outdoor exercise equipment (\$0.08 million), park renewals project (\$0.20 million), Pitcher Park sub-surface sportsfield drainage (\$0.24 million), playspace upgrade program (\$0.57 million), pocket, small and medium parks renewal program (\$0.25 million), Robinson/Capp

masterplan implementation (\$0.16 million), sportsfield lighting (\$0.16 million), sportsground irrigation renewals and upgrades (\$0.90 million), and Urban Forest strategy implementation (\$0.12 million).

**10.2.6 Council cash - unrestricted cash and investments (\$0.00 million)**

In addition to reserve investments, Council has uncommitted cash and investments which represent unrestricted cash and investments and funds preserved from the previous year mainly as a result of grants and contributions being received in advance. It is forecast that there will be no draw down required to fund new capital works in the 2016/17 year.

DRAFT



### 13. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2015/16 and 2016/17. It also considers a number of key financial performance indicators.

#### 13.1 Budgeted balance sheet

	Ref	Forecast Actual 2016 \$'000	Budget 2017 \$'000	Variance \$'000
<b>Current assets</b>	13.1.1			
Cash and cash equivalents		41,934	45,206	3,272
Trade and other receivables		13,371	16,250	2,879
Financial assets		4,103	4,103	0
Other assets		1,596	1,469	(127)
<b>Total current assets</b>		<b>61,004</b>	<b>67,028</b>	<b>6,024</b>
<b>Non-current assets</b>	13.1.1			
Trade and other receivables		3,156	3,156	0
Property, infrastructure, plant and equipment		1,259,650	1,271,971	12,321
<b>Total non-current assets</b>		<b>1,262,806</b>	<b>1,275,127</b>	<b>12,321</b>
<b>Total assets</b>		<b>1,323,810</b>	<b>1,342,155</b>	<b>18,345</b>
<b>Current liabilities</b>	13.1.2			
Trade and other payables		22,729	23,644	915
Interest-bearing loans and borrowings		0	78	78
Provisions		16,821	19,031	2,210
<b>Total current liabilities</b>		<b>39,550</b>	<b>42,753</b>	<b>3,203</b>
<b>Non-current liabilities</b>	13.1.2			
Interest-bearing loans and borrowings		0	808	808
Provisions		1,406	1,406	0
<b>Total non-current liabilities</b>		<b>1,406</b>	<b>2,214</b>	<b>808</b>
<b>Total liabilities</b>		<b>40,956</b>	<b>44,967</b>	<b>4,011</b>
<b>Net assets</b>		<b>1,282,854</b>	<b>1,297,188</b>	<b>14,334</b>
<b>Equity</b>	13.1.4			
Accumulated surplus		501,439	509,650	8,211
Asset revaluation reserve		769,159	775,595	6,436
Other reserves		12,256	11,943	(313)
<b>Total equity</b>		<b>1,282,854</b>	<b>1,297,188</b>	<b>14,334</b>

#### 13.1.1 Current Assets (\$6.02 million increase) and Non-Current Assets (\$12.32 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. The current portion has been forecast to increase by \$2.88 million over the 2015/16 end year balance. Council is offering a 10 year repayment term for ratepayers who avail themselves of solar panels through Council's Solar Saver program. By 30 June 2017 it is forecast \$1.80 million in receivables would be attributable to this program. The non-current portion is not expected to change significantly.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$12.32 million increase in this balance is mainly attributable to the net result of the capital works program (\$30.60 million of new assets) and depreciation of assets (\$20.83 million).

### 13.1.2 Current Liabilities (\$3.20 million increase) and Non-Current Liabilities (\$0.81 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2015/16 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to borrow \$1.00 million in 2016/17 associated with the delivery of the capital works program.

### 13.1.3 Working Capital (\$2.82 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward capital works from the previous financial year.

	Forecast Actual 2016 \$'000	Budget 2017 \$'000	Variance \$'000
<b>Current assets</b>	61,004	67,028	6,024
<b>Current liabilities</b>	39,550	42,753	3,203
<b>Working capital</b>	21,454	24,275	2,821
Restricted cash and investment current assets			
- Statutory reserves	(12,256)	(11,943)	313
- Cash held to fund carry forward capital works	-	-	-
- Trust funds and deposits	(4,578)	(4,135)	443
<b>Unrestricted working capital</b>	<b>4,620</b>	<b>11,411</b>	<b>3,577</b>

The table above indicates there is a positive working capital position and that working capital to fund statutory reserves and carried forward capital works in 2015/16.

### 13.1.4 Equity (\$14.33 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

## 13.2 Key assumptions

In preparing the Balance Sheet for the year ending 30 June 2017 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 98.5% of total rates and charges raised will be collected in the 2016/17 year.
- Accounts payable to suppliers of goods and services to Council are forecast to increase by 2.9% in 2016/17. The actual level is influenced particularly by the timing of capital works expenditure. The normal payment cycle is 30 days.
- Other debtors and creditors are to remain largely consistent with 2015/16 levels.
- Employee entitlements to be increased by the Collective Agreement outcome offset by the impact of more active management of leave entitlements of staff.
- The capital expenditure component of the capital works program to be \$30.41 million.
- All capital works planned for 2016/17 will be fully expended.
- Borrowings of \$1.00 million associated with the delivery of the capital works program in 2016/17.
- The Solar Saver program will generate \$0.97 million in ratepayer loans to be recovered through a Special Charge scheme.
- No demand for additional contributions to Vision Super occurring in 2016/17.
- Employee entitlements to be increased by the Collective Agreement outcome offset by the impact of more active management of leave entitlements of staff.

DRAFT

## LONG TERM STRATEGIES

This section includes the following analysis and information

- 14 Strategic resource plan
- 15 Rating information
- 16 Other long term strategies

DRAFT

## 14. Strategic resource plan

This section includes an extract of the adopted Strategic Resource Plan (SRP) to provide information on the long term financial projections of the Council.

### 14.1 Plan development

The Act requires a SRP to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared a SRP for the four years 2016/17 to 2019/20 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

Objective	Measure
<u>Service levels</u> We will maintain the scope and standard of ongoing services provided to the Darebin community and be flexible to address changing community needs with innovative services and facilities.	Allowance for continuity of services included within the annual budgets throughout the plan period.
<u>Asset renewal</u> We will continue to focus on renewing community assets such as roads, footpaths, open space and buildings to ensure they are maintained at an appropriate standard to meet required service levels.	Increase in the amount of capital expenditure allocated to asset renewal projects in Council's capital works program, expressed as a percentage of the amount required to maintain the assets, as measured by depreciation.
<u>Operating performance</u> We will ensure that Council generates sufficient ongoing income to fund its services and capital works commitments over the longer term.	Achieve an underlying operating surplus throughout the term of the SRP. The underlying surplus is measured after adjusting for capital grants that are not necessarily ongoing funding sources and timing differences on grants for provision of services.
<u>Cash and liquidity</u> We will ensure Council holds sufficient cash and other assets in order to meet payment obligations to suppliers and employees.	Achieve a working capital ratio of at least 1.1 : 1 throughout the plan.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

## 14.2 Financial resources

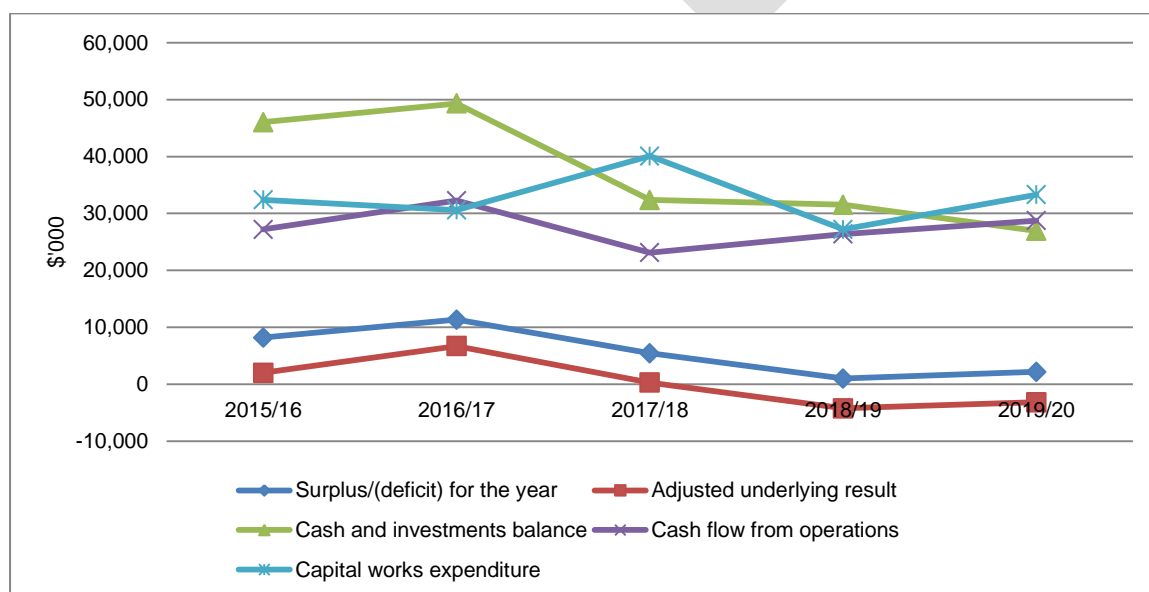
The following table summarises the key financial results for the next four years as set out in the SRP for years 2016/17 to 2019/20. Section 3 includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast	Budget 2016/17 \$'000	Strategic Resource Plan			Trend +/-
	Actual		Projections			
	2015/16 \$'000		2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	
Surplus/(deficit) for the year	8,211	11,435	5,457	1,015	2,179	-
Adjusted underlying result	2,015	6,710	319	(4,215)	(3,147)	-
Cash and investments balance	46,037	49,309	32,363	31,531	26,948	-
Cash flow from operations	27,216	32,256	23,115	26,390	28,758	o
Capital works expenditure	32,390	30,598	40,059	27,203	33,304	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (Section 11)** - Cash and investments is forecast to decrease over the four year period from \$49.31 million to \$26.95 million, which indicates underlying deficits in future years.
- **Rating levels (Section 15)** – Modest rate increases are forecast over the four years at an average of 2.5%.
- **Service delivery strategy (Section 16)** – Service levels have been maintained for 2016/17 but with the introduction of capped rates increases service reviews will need to be undertaken across all services to establish sustainable service levels in future years. Excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result sees significant deficits in 2018/19 and 2019/20. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result.

- **Borrowing strategy (Section 16)** – Borrowings are forecast to increase from \$0 in 2015/16 to \$0.74 million in 2019/20 to support the delivery of the capital works program, particularly intergenerational asset.
- **Infrastructure strategy (Section 16)** - Capital expenditure over the four year period will total \$130.94 million at an average of \$32.74 million.

DRAFT

## 15. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

### 15.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 14.), rates and charges were identified as an important source of revenue, accounting for 72.1% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.

However, it has been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality.

The State Government has introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

Council's cost increases for 2016/17 driven by wage increases set under relevant industrial agreements, contract price increases, and increased compliance costs have been limited to just over 3%.

The Council-funded rate rebate, raised to \$150 in 2015/16 will continue to be provided to residential pensioner ratepayers in 2016/17 in addition to the State Government pensioner rates concession. The pensioner rate rebate was first introduced in the 2010/2011 year and is to assist in the proper development of the municipal district, in accordance with section 169 of the Act.

Total rates and charges raised will be \$118.72 million, including an allowance of supplementary rates on new developments and service charges for the optional green waste service and Solar Saver program. The level of rates raised allows Council to maintain the services currently delivered to the community and deliver a substantial capital works program.

Supplementary rates on property developments are forecast to be \$0.60 million in 2016/17, with special charge scheme rates for retail activity areas forecast to be \$0.34 million. The green waste collection service charge of \$2.23 million is included in rates and charges for the 2016/17 year.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Darebin.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.5% in line with the rate cap.

### 15.2 Current year rates and charges

The following table sets out future proposed increases in revenue from rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2016.



Year	General Rate Increase %	Green waste Increase %	Total Rates Raised \$'000
2015/16	5.00	5.00	113,977
2016/17	2.50	3.00	118,788
2017/18	2.50	3.00	121,753
2018/19	2.50	3.00	124,792
2019/20	2.50	3.00	127,907

### 15.3 Rating structure

Council has established a rating structure which is comprised of two elements. These are:

- Property values, which form the central basis of rating under the Local Government Act 1989
- A 'user pays' component to reflect usage of certain services provided by Council

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used, that is, whether the property is used for residential or commercial purposes. This distinction is based on the concept that business should pay a fair and equitable contribution to rates, taking into account the benefits those commercial properties derive from the local community.

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis.

The existing rating structure comprises six differential rates (residential, business, vacant residential, vacant business, mixed use occupancy, and vacant retail), and a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to levy the rate for recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands".

The business rate is set at 175% of the residential rate, the rate concession for recreational land is set at 50% of the commercial rate, the residential vacant land rate is set at 300% of the residential rate, the vacant business land rate is set at 400% of the residential rate, mixed use occupancy land is set at 140% of the residential rate, and vacant retail land is set at 400% of the residential rate. Council also levies green waste charge as allowed under the Act.

The following table summarises the rates to be determined for the 2016/17 year. A more detailed analysis of the rates to be raised is contained in Section 7 'Statutory Disclosures'.

Rate type	How applied	2015/16	2016/17	Total Raised \$000's
Residential rates	Cents in \$ of CIV	0.258933	0.265406	92,903
Business rates	Cents in \$ of CIV	0.453133	0.464461	21,006
Vacant residential	Cents in \$ of CIV	0.776799	0.796219	437
Vacant business	Cents in \$ of CIV	1.035732	1.061625	698
Mixed use occupancy	Cents in \$ of CIV	0.362506	0.371569	1,176
Vacant retail	Cents in \$ of CIV	1.035732	1.061625	91
Recreational rates	Cents in \$ of CIV	0.226566	0.232231	26

Council has adopted a formal *Rating Strategy* that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

#### 15.4 General revaluation of properties

During the 2015/16 year, a revaluation of all properties within the municipality was carried out and will apply from 1 July 2016 for the 2016/17 year. The outcome of the general revaluation has been a significant change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased on average by 13.9% for the two years from 1 January 2014 to 1 January 2016. Of this increase, rateable residential properties have increased by 14.6% and rateable business properties by 11.0%.

The following table summarises the valuation changes between the 2014 and 2016 general revaluations for residential properties by suburb. Rates for individual properties will vary depending on their individual valuation outcomes.

Suburb	Rateable Residential Valuation Change	Rateable Business Valuation Change
Alphington	16.5%	8.6%
Bundoora	10.1%	20.6%
Coburg	18.7%	1.4%
Fairfield	15.2%	8.2%
Kingsbury	11.7%	8.3%
Macleod	8.4%	5.0%
Northcote	17.4%	11.7%
Preston	15.7%	12.0%
Reservoir	12.7%	7.7%
Thornbury	13.2%	10.7%
<b>Darebin average</b>	<b>14.6%</b>	<b>11.0%</b>

In view of the outcomes of the general revaluation of all properties within the Council's municipal district during the 2015/16 year, Council has chosen not to make any changes to the existing rate differential.

## 16. Summary of other strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

### 16.1 Borrowings

In developing the Strategic Resource Plan (SRP) (see Section 14), borrowings was identified as an important funding source for capital works programs. In the past, Council has borrowed to finance large infrastructure projects and since then has been in a phase of debt reduction resulting in borrowings reduced to \$0 during 2015/16. With Council considering a number of substantial intergenerational capital works projects, it is timely to reconsider the issue of borrowings.

Council has determined that borrowings will be considered as a means of funding strategic infrastructure initiatives with reference to criteria including funding of projects which are:

- iconic in nature
- of a size that could not otherwise be funded through the annual capital works program
- based on a sound business case including consideration of the following factors:
  - the purposes for which the borrowings are being sought including the level of demonstrated community need for the project and the expected life of the infrastructure
  - reasons why the project cannot be funded through normal operational income
  - a clear statement of how the repayments will be funded and the impact on funding otherwise available for recurrent services or capital works
  - any financial return to Council which can be used to meet the loan repayments

Borrowings may also be required in the future as a means of securing a fixed rate of payment for other liabilities Council may face, for example, should there be a future requirement to contribute additional amounts to the local government defined benefit superannuation fund.

Any future borrowings will be considered carefully in accordance with sound financial management principles and the ability of Council to meet the relevant prudential requirements for borrowing set out by State Government. The relevant State Government prudential requirements for borrowing are set out below:

Prudential ratio	Calculation	Rationale	State Govt Limit
Liquidity (working capital)	Current Assets : Current Liabilities	Reflects ability to repay current commitments from cash or near cash assets	> 1.1 : 1
Debt commitment	Total loans as a percentage of rate revenue	Reflects total loan levels relative to Council rates	<60%
Debt servicing	Total interest costs as a percentage of total revenue	Reflects the proportion of total revenue that is used to service loan interest	<5%

Council will manage its debt and only undertake additional borrowings in accordance with the following principles:

- Council complies with the Local Government Prudential Guidelines at all times.
- Loans are only taken when Council's Long Term Financial Plan shows that debt management obligations can be met over the life of the loan.
- Loan funds are drawn only at the time when required.
- Loan funds should be considered when funding intergenerational infrastructure initiatives.

For the 2016/17 year, Council has decided to take out new borrowings for associated with the delivery of the capital works program. It is likely that in future years, borrowings will be required to fund future intergenerational infrastructure initiatives. The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2016.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2015/16	0	172	7	0
2016/17	1,000	30	37	970
2017/18	0	71	51	899
2018/19	0	76	47	823
2019/20	0	80	42	743

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$	2016/17 \$
Total amount borrowed as at 30 June of the prior year	172,000	0
Total amount to be borrowed	0	1,000,000
Total amount projected to be redeemed	(172,000)	(30,000)
Total amount proposed to be borrowed as at 30 June	0	970,000

## 16.2 Infrastructure

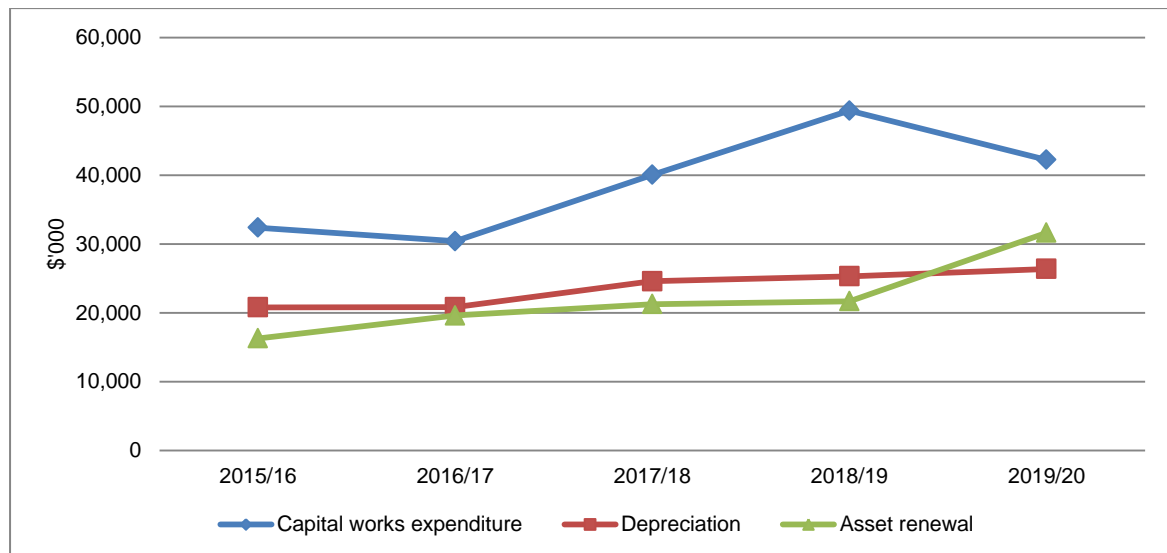
Council is developing a more detailed understanding of its future infrastructure requirements based on the knowledge provided by various Asset Management Plans, which sets out future capital expenditure requirements of the Council by class of asset. Asset management plans predict infrastructure consumption, renewal needs and consider infrastructure needs to meet future community service expectations. The key aspects of Council's approach to infrastructure management are:

- A long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes;
- Identification of capital projects through the preparation of asset management plans;
- Prioritisation of capital projects within classes on the basis of evaluation criteria;
- Methodology for allocating annual funding to classes of capital projects; and
- Business Case template for officers to document capital project submissions.

A key objective set out in the Strategic Resource Plan is to continue to focus on renewing community assets such as roads, footpaths, open space and buildings to ensure they are maintained at an appropriate standard to meet required service levels. This is measured by the amount of expenditure allocated to asset renewal projects included in Council's capital works program across the plan period.

Council has demands for capital expenditure for both new assets and renewal of existing assets.

The following graph indicates that total funding available for capital works exceeds depreciation in each of the four years.



The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

Year	Total Capital Program \$'000	Summary of funding sources			
		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2015/16	32,390	1,674	3,355	27,361	0
2016/17	30,598	2,311	3,267	24,020	1,000
2017/18	40,059	2,707	3,901	33,451	0
2018/19	27,203	2,749	3,980	20,474	0
2019/20	33,304	2,791	4,065	26,448	0

In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has significant cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions public resort and recreation. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose.

Council will consider plans to rationalise underperforming assets and assets that are no longer required to support service delivery.

### 16.3 Service delivery

The key objectives in Council's Strategic Resource Plan (referred to in Section 14.) which directly impact the future service delivery strategy are to maintain existing service levels and to achieve a breakeven operating result within five to six years. The Rating Information (see Section 15.) also refers to modest rate increases into the future. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The general influences affecting all operating revenue and expenditure include the following:

	2016/17	2017/18	2018/19	2019/20
	%	%	%	%
Consumer Price Index	2.5	2.5	2.5	2.5
Engineering Construction Index	3.2	3.2	3.2	3.2
Non-Residential Building Index	3.5	3.5	3.5	3.5
Rate increases	2.5	2.5	2.5	2.5
Wages growth	4.5	4.0	4.0	4.0
Government funding	2.0	2.0	2.0	2.0
Statutory fees	2.0	2.0	2.0	2.0
Investment return	3.0	3.0	3.0	3.0

As well as the general influences, there are also a number of specific influences which relate directly to service areas or activities. The most significant changes in these areas are summarised below.

### Transfer Station

Waste tipping fees for inert waste are expected to rise further as the State Government has increased the levy payable upon disposal of waste at landfill. Following increases of \$44 per tonne since 2008/09, the fee will rise a further \$2.02 per tonne (3.3%) in 2016/17. The financial impact will be to increase tipping fee costs at the Transfer Station from \$0.36 million in 2015/16 to \$0.46 million in 2016/17. The pricing structure currently in place for Transfer Station users will be adjusted to absorb all future cost increases.

### Residential Garbage Collection

Waste tipping charges associated with the disposal of residential garbage and also growth in the number of tenements. The increased landfill levy will also increase Council's cost of residential garbage disposal.

### Valuation Services

The Council is required to revalue all properties within the municipality every two years. The last general revaluation was carried out as at 1 January 2016 effective for the 2016/17 year and the next revaluation will be undertaken as at 1 January 2018. An allowance of \$0.08 million has been made every two years commencing in 2016/17 to meet the additional cost of resources to complete the revaluation process.

### Statutory Planning

The statutory planning unit has been growing significantly over the past three years as the level of property development activity has increased. It is expected that the 2016/17 budget will be insufficient to meet all the needs of the Unit.

The service delivery outcomes measured in financial terms are shown in the following table.

Year	Surplus (Deficit) for the year \$'000	Adjusted Underlying Surplus (Deficit) \$'000	Net Service (Cost) \$'000
2015/16	8,211	2,015	(89,851)
2016/17	11,435	6,710	(92,716)
2017/18	5,457	319	(93,948)
2018/19	1,015	(4,215)	(94,101)
2019/20	2,179	(3,147)	(96,214)

Service levels have been maintained for 2016/17 but with the introduction of capped rates increases service reviews will need to be undertaken across all services to establish sustainable service levels in future years. Excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result sees significant deficits in 2018/19 and 2019/20. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result.

The net cost of the services provided to the community increases from \$92.72 million to \$96.21 million over the four year period.

## **Appendix A**

### **Fees and charges schedule**

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2016/17 year.

DRAFT

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>ASSETS &amp; BUSINESS SERVICES</b>				
<b>Building Services &amp; Asset Protection</b>				
<b>Asset Protection</b>	Building Asset Permit	Non-Statutory		330.00
	Building Asset Permit - Bond	Non-Statutory		1,500.00
	Building Site Compliance Permit	Non-Statutory		150.00
<b>Building Services</b>	Building Permit Fees			
	Class 10			
	Cost of building works			
	\$0 - \$5,000	Non-Statutory	✓	525.00
	\$5,001 - \$10,000	Non-Statutory	✓	600.00
	Class 1 & 10 (over \$10,000)			
	Cost of building works			
	\$10,001 - \$100,000	Non-Statutory	✓	\$580.00 + 1.0% of building works
	\$100,001 - \$500,000	Non-Statutory	✓	\$1580.00 + 0.22% of building works
	\$500,001 +	Non-Statutory	✓	POA
	Units			
	Cost per unit	Non-Statutory	✓	\$800/unit or permit fee on cost
	Residential,			
	Cost of building works			
	\$0 - \$10,000	Non-Statutory	✓	760.00
	\$10,001 - \$100,000	Non-Statutory	✓	\$810 - 2300
	\$100,001 - \$1,000,000	Non-Statutory	✓	\$2300 - 6350
	\$1,000,001 +	Non-Statutory	✓	POA
	Commercial & Industrial Class			
	Cost of building works			
	\$0 - \$10,000	Non-Statutory	✓	830.00
	\$10,001 - \$50,000	Non-Statutory	✓	\$830 - 3350
	\$50,001 - \$350,000	Non-Statutory	✓	\$3350 - 4820
	\$350,001 - \$650,000	Non-Statutory	✓	\$4820 - 6700
	\$650,001 - \$1,000,000	Non-Statutory	✓	\$6700 - 8900
	\$1,000,001 +	Non-Statutory	✓	POA
	Lodgement Fees			
	Cost of building works over \$10,000			
	Residential	Statutory		37.40
	Commercial	Statutory		37.40
	Consents and report of Council by the Municipal Building Surveyor			
	Consent and report - per clause	Statutory		250.60
	Precautions over Street Alignment - application fee	Statutory		250.60
	Precautions over Street Alignment - daily charge Domestic	Statutory		\$75 per week
	Precautions over Street Alignment - daily charge Commercial/Residential	Statutory		3.50/m2 per week
	Precautions over Street Alignment - daily charge Commercial/Residential Main Roads	Statutory		5.00/m2 per week
	Road/ROW Closure	Statutory		465.00
	Lapsed permits & inspections			
	Extension of time for building permits	Statutory		225.00
	Expired building permits (renewal)	Statutory		400.00
	Lapsed permit inspection	Statutory		225.00
	Additional inspection	Statutory		200.00
	Variation to Existing Building Permits	Non-Statutory	✓	275.00
	Building Inspections			
	Within Darebin - per inspection	Non-Statutory		180.00
	Other Municipalities - per inspection	Non-Statutory		275.00
	Any Request for Building Approval			
	Particulars under Regulation 327	Statutory		49.90
	Any Request under Section 29A	Statutory		62.60



Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Building Services Cont.</b>	Certificate of Occupancy/Insurance Policy/Building Approval	Non-Statutory		60.00
	Property Information Fast Tracked	Non-Statutory		50.00
	Copies of plans			
	Domestic Building	Non-Statutory		90.00
	Commercial Building	Non-Statutory		245.00
	Copying Fees			
	A1 Copies (Per Copy)	Non-Statutory		6.00
	A3Copies (Per Copy)	Non-Statutory		1.40
	A4 Copies (Per Copy)	Non-Statutory		0.80
	Microfilming			
	Domestic Building	Non-Statutory		145.00
	Commercial Building	Non-Statutory		315.00
	Demolitions			
	Domestic Buildings - for Dwelling & Outbuildings	Non-Statutory	✓	580.00
	Commercial Buildings - Per Storey	Non-Statutory	✓	675.00
	Additional Assessment Fee	Non-Statutory	✓	700.00
<b>Urban Development</b>	<b>Applications for permits under section 47</b>			
	Subdivide Land	Statutory		781.00
	Subdivide an Existing Building	Statutory		386.00
	Subdivide Land into 2 lots	Statutory		386.00
	Realign a common boundary between lots or consolidate land	Statutory		386.00
	To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment act 1987 but for the existence of the restriction.	Statutory		249.00
	To create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or to create or remove a right of way	Statutory		541.00
	To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Statutory		404.00
	Use only	Statutory		502.00
	To develop land or to use and develop land for a single dwelling per Greater than \$10,000 and less than or equal to \$100,000	Statutory		239.00
	Greater than \$100,001	Statutory		490.00
	To develop land (other than for a single dwelling per lot) if the Less than or equal to \$10,000	Statutory		102.00
	Greater than \$10,000 and less than or equal to \$250,000	Statutory		604.00
	Greater than \$250,000 and less than or equal to \$500,000	Statutory		707.00
	Greater than \$500,000 and less than or equal to \$1,000,000	Statutory		815.00
	Greater than \$1,000,00 and less than or equal to \$7,000,000	Statutory		1,153.00
	Greater than \$7,000,000 and less than or equal to \$10,000,000	Statutory		4,837.00
	Greater than \$10,000,000 and less than or equal to \$50,000,000	Statutory		8,064.00
	Greater than \$50,000,000	Statutory		16,130.00
	<b>Application for amendments to permits under section 72</b>			
	An application to amend a permit to use land if that amendment is to change the use for which the land may be used.	Statutory		502.00

Description	Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Urban Development Cont.</b>			
An application to amend a permit (other than a permit to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot)- a) to change the statement of what the permit allows; or b) to change any or all of the conditions which apply to the permit; or c) in any way not otherwise provided for in regulation 8B.	Statutory		502.00
An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$100,000.	Statutory		239.00
An application to amend a permit (other than a permit to subdivide land) to develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of any additional development to be permitted by the amendment is more than \$100,000.	Statutory		490.00
An application to amend a permit to develop land, other than- a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot where the total estimated cost of the development originally permitted and the additional development to be permitted by the amendment is not more than \$100,000; or b) a permit to subdivide land if the estimated cost of any additional development to be permitted by the amendment is \$10,000 or less.	Statutory		102.00
An application (other than a Class 3 application or a Class 4 application) to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$250,000.	Statutory		604.00
An application (other than a Class 4 application) to amend a permit if the estimated cost of any development to be permitted by the amendment is more than \$250,000 and not more than \$500,000.	Statutory		707.00
An application (other than a Class 4 application) to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000.	Statutory		815.00
An application to amend a permit to- a) subdivide an existing building; or b) subdivide land into 2 lots; or c) effect a realignment of a common boundary between lots or to consolidate 2 or more lots.	Statutory		386.00
<b>Fees to amend applications</b>			
Amend an application for a permit after notice of the application has been given under section 52 for every class of application (other than a class 4 application) set out in regulation 7.	Statutory		102.00
Amend an application to amend a permit after notice of the application has been given under section 52 for every class of application (other than a class 5 application) set out in the table in regulation 8b.	Statutory		102.00
<b>Certificate of Compliance</b>			
The fee for an applicant for a certificate of compliance under Section 97N	Statutory		147.00
<b>Certification</b>			
Certification for subdivision	Statutory		100 plus 20 per lot
Certification for any other application	Statutory		100.00
<b>Satisfaction matters</b>			
Determination carried out to the satisfaction of Responsible Authority	Statutory		102.00
<b>Other Fees</b>			
Planning Enquiries	Non-Statutory		110.00
Provide a copy of Planning Permit	Non-Statutory		35.00
Provide a copy of an Endorsed Plan A4 & A3 - total set)	Non-Statutory		35.00
Provide a copy of an Endorsed Plan (A1- per page)	Non-Statutory		35.00

	Description	Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
<b>Urban Development Cont.</b>	Photocopying (A4 documents -10 pages and over per page)	Non-Statutory		0.50	
	Photocopying (A3 documents 10 pages and over per page)	Non-Statutory		1.00	
	Re-submission of plans to satisfy permit conditions (1st time is free)	Non-Statutory		120.00	
	<b>Extensions of Time</b>				
	1 new dwelling includes dwelling extensions and alterations	Non-Statutory		180.00	
	2-9 dwellings	Non-Statutory		350.00	
	10 + dwellings	Non-Statutory		500.00	
	Commercial/ Industrial	Non-Statutory		200.00	
	Mixed Use development	Non-Statutory		500.00	
	Subdivision	Non-Statutory		350.00	
	<b>Amended Plans under section 62(3)</b>		Statutory		350.00
	Amended Plans (Secondary Consent)	Non-Statutory		350.00	
	Retrieval of files before 2001 (1-5 files)	Non-Statutory		30.00	
	Retrieval of files before 2001 (6-10 files)	Non-Statutory		25.00	
	Retrieval of files before 2001 (11-15 files)	Non-Statutory		20.00	
	Retrieval of files before 2001 (15 plus files)	Non-Statutory		15.00	
	<b>Advertising</b>				
	0 to 20 letters	Non-Statutory		160.00	
	21-30 letters	Non-Statutory		240.00	
	31 -40 letters	Non-Statutory		315.00	
	41- 50 letters	Non-Statutory		390.00	
	51 -60 letters	Non-Statutory		470.00	
	61 -70 letters	Non-Statutory		550.00	
	71 - 80 letters	Non-Statutory		625.00	
	81-90 letters	Non-Statutory		700.00	
	91 -99 letters	Non-Statutory		780.00	
	100 letters or more	Non-Statutory		790.00	
	Per additional letter (after 10 letters)	Non-Statutory		2.00	
	1st site notice	Non-Statutory		125.00	
	2 site notices	Non-Statutory		150.00	
3 site notices	Non-Statutory		175.00		
4 + site notices	Non-Statutory		200.00		
Replacement site notice (per site notice)	Non-Statutory		60.00		
Application to end a Section 173 Agreement	Non-Statutory		250.00		
Application to amend a Section 173 Agreement	Non-Statutory		500.00		
<b>Engineering Services</b>	Subdivisional works - plan checking	Statutory		0.75% of works	
	Subdivisional works - supervision	Statutory		2.5% of works	
	*Legal Point of Discharge	Statutory		62.50	
	*Municipal Road speed greater than 50kph - Work other than minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		586.20	
	*Municipal Road speed greater than 50kph - Work other than minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		319.60	
	*Municipal Road speed greater than 50kph - Minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		126.50	
	Municipal Road speed greater than 50kph - Minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		81.60	
	*Municipal Road speed not more than 50kph - Work other than minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		319.60	
	*Municipal Road speed not more than 50kph - Work other than minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		81.60	
	*Municipal Road speed not more than 50kph - Minor works - Conducted on any part of the roadway, shoulder or pathway	Statutory		126.50	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Engineering Services</b>				
	*Municipal Road speed not more than 50kph - Minor works - Not conducted on any part of the roadway, shoulder or pathway	Statutory		81.60
	*2016/17 amount to be determined by external statutory body			
<b>Environmental Planning</b>				
	<b>General Waste</b>			
	<b>Large Bin Permits</b>			
	<b>Up to 4 Occupants</b>			
	120 litre bin	Non-Statutory		71.00
	240 litre bin	Non-Statutory		220.00
	<b>5-6 Occupants</b>			
	240 litre bin	Non-Statutory		113.00
	<b>7-9 Occupants</b>			
	240 litre bin	Non-Statutory		81.00
	<b>Green Waste</b>			
	120 litre bin	Non-Statutory		50.00
	120 litre bin - pensioner	Non-Statutory		29.00
	240 litre bin	Non-Statutory		95.00
	240 litre bin - pensioner	Non-Statutory		61.00
	Business Recycling Service Establishment Fee	Non-Statutory		92.00
<b>Right of Way</b>	Payment Plan Establishment Fee - Discontinued Laneways	Non-Statutory		365.00
<b>Transport Management and Planning</b>				
	Road Closure permits	Statutory		182.20
	Assessment of Work Zone application	Non-Statutory		182.20
	Approval for Work Zone	Non-Statutory	✓	608.10+(182.20/bay/month)
	Assessment of Directional Signage application	Non-Statutory		146.00
	Approval for Directional Signage	Non-Statutory	✓	219.00
	Car share bay establishment fee	Non-Statutory	✓	1,100.00
	Car share bay renewal fee (bi-annual)	Non-Statutory	✓	NA
	Cycle parking development permit condition payment	Non-Statutory		350.00
<b>CULTURE, LEISURE &amp; WORKS</b>				
<b>Northcote Aquatic &amp; Recreation Centre</b>				
	Lockers	Non-Statutory	✓	2.60
	Security Pouch	Non-Statutory	✓	3.30
	Lost Locker Keys	Non-Statutory	✓	17.80
	Swim Entry			
	Children under 2Yrs	Non-Statutory	✓	
	Adult Swim - 16Yrs +	Non-Statutory	✓	6.10
	Junior Swim - 2Yrs +	Non-Statutory	✓	4.60
	Concession Swim	Non-Statutory	✓	4.90
	Casual Swim 8 am to 4pm (During School Terms)	Non-Statutory	✓	3.10
	Non Participant Entry	Non-Statutory	✓	4.50
	Family (2 Adults & 3 Child.)	Non-Statutory	✓	16.20
	Family (2 Adults & 3 Child.) concession	Non-Statutory	✓	13.00
	Birthday Parties	Non-Statutory	✓	156.50
	2nd Instructor	Non-Statutory	✓	93.90
	Swim, Spa & Sauna			
	Adult	Non-Statutory	✓	11.00
	Concession - 6am - 4pm	Non-Statutory	✓	8.90
	After Entry	Non-Statutory	✓	5.90
	After Class	Non-Statutory	✓	4.30
	Casual Gym			
	Adult Gym/Swim/Spa/Steam	Non-Statutory	✓	20.00
	Concession	Non-Statutory	✓	16.90
	Access for All	Non-Statutory	✓	4.80

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
Northcote Aquatic & Recreation Centre Cont.	Active Adults	Non-Statutory	✓	6.70
	Health Consultation	Non-Statutory	✓	66.30
	Child Care			
	Members (Per Child Per Session)	Non-Statutory	✓	5.80
	Non Members	Non-Statutory	✓	11.00
	Occasional Care - 1 Child (2 hours)	Non-Statutory	✓	15.50
	Family (2 or more from same family)			
	Members (Per Child Per Session)	Non-Statutory	✓	8.90
	Non Members	Non-Statutory	✓	16.90
	20 Visits - Child Pass			
	Members	Non-Statutory	✓	104.40
	Non Members	Non-Statutory	✓	198.00
	20 Visits - Family Pass			
	Members	Non-Statutory	✓	160.20
	Non Members	Non-Statutory	✓	304.20
	Aqua Memberships			
	Fortnightly Debit	Non-Statutory	✓	25.50
	Fortnightly Debit - Concession	Non-Statutory	✓	20.40
	Joining fee	Non-Statutory	✓	85.00
	Concession joining fee	Non-Statutory	✓	65.00
	Gold Pass Gym/Aerobics/S/S/S)			
	3 Month	Non-Statutory	✓	440.80
	3 Month - Concession	Non-Statutory	✓	374.70
	6 Month	Non-Statutory	✓	676.10
	6 Month - Concession	Non-Statutory	✓	574.70
	12 Month	Non-Statutory	✓	1,044.50
	12 Month - Concession	Non-Statutory	✓	887.80
	Fortnightly Debit	Non-Statutory	✓	38.20
	Fortnightly Debit - Concession	Non-Statutory	✓	32.50
	Joining fee	Non-Statutory	✓	99.00
	Concession joining fee	Non-Statutory	✓	85.00
	Fortnightly Debit - PrYme membership	Non-Statutory	✓	25.80
	Teenage Memberships			
	Fortnightly Debit - Gold	Non-Statutory	✓	23.60
	Monthly Debit - Joining Fee	Non-Statutory	✓	60.00
	Tennis only Memberships			
	12 Month	Non-Statutory	✓	455.00
	Fortnightly Debit	Non-Statutory	✓	18.40
	Joining fee	Non-Statutory	✓	
	Tennis Court Hire			
	(6.00am - 4.00pm) half hour	Non-Statutory	✓	11.90
	(6.00am - 4.00pm) one hour	Non-Statutory	✓	20.50
	(4.00pm - 10.00 pm) half hour & weekends	Non-Statutory	✓	16.20
	(4.00pm - 10.00 pm) one hour & weekends	Non-Statutory	✓	23.20
	Five Hour Hire Card	Non-Statutory	✓	105.70
	Junior Tennis Hire			
	(6.00am - 4.00pm) half hour	Non-Statutory	✓	7.80
(6.00am - 4.00pm) one hour	Non-Statutory	✓	11.70	
(4.00pm - 10.00 pm) half hour & weekends	Non-Statutory	✓	7.80	
(4.00pm - 10.00 pm) one hour & weekends	Non-Statutory	✓	11.70	
Aerobics				
Adult	Non-Statutory	✓	15.10	
Adult - Concession	Non-Statutory	✓	13.10	
Teenage	Non-Statutory	✓	7.10	
Boxing Circuit	Non-Statutory	✓	15.10	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
Northcote Aquatic & Recreation Centre Cont.	Boxing Circuit - Concession	Non-Statutory	✓	13.10	
	Fit Ball Class	Non-Statutory	✓	15.10	
	Fit Ball Class - Concession	Non-Statutory	✓	13.10	
	Yoga	Non-Statutory	✓	15.10	
	Yoga - Concession	Non-Statutory	✓	13.10	
	Pump Class	Non-Statutory	✓	15.10	
	Pump Class - Concession	Non-Statutory	✓	13.10	
	Run Squad - Non Member	Non-Statutory	✓	7.70	
	Pilates	Non-Statutory	✓	15.10	
	Pilates Conc.	Non-Statutory	✓	13.10	
	Personal Training				
	1 on 1 - 30 minutes - Member	Non-Statutory	✓	39.65	
	1 on 1 - 60 minutes - Member	Non-Statutory	✓	65.90	
	2 on 1 - 30 minutes - Member	Non-Statutory	✓	55.05	
	2 on 1 - 60 minutes - Member	Non-Statutory	✓	91.75	
	3 on 1 - 30 minutes - Member	Non-Statutory	✓	59.50	
	3 on 1 - 60 minutes - Member	Non-Statutory	✓	99.15	
	1 on 1 - 30 minutes - Non Member	Non-Statutory	✓	45.85	
	1 on 1 - 60 minutes - Non Member	Non-Statutory	✓	78.60	
	2 on 1 - 30 minutes - Non Member	Non-Statutory	✓	62.90	
	2 on 1 - 60 minutes - Non Member	Non-Statutory	✓	104.80	
	3 on 1 - 30 minutes - Non Member	Non-Statutory	✓	66.85	
	3 on 1 - 60 minutes - Non Member	Non-Statutory	✓	111.25	
	Adrenaline - Casual	Non-Statutory	✓	20.60	
	Challenge Fitness Camp - Members rate				204.40
	Challenge Fitness Camp - Non members rate				227.10
	Aqua				
	Aqua Aerobics	Non-Statutory	✓	15.10	
	Aqua Aerobics - Concession	Non-Statutory	✓	13.10	
	Aqua Movers	Non-Statutory	✓	6.70	
	Swim Lessons				
	Swim School Infants				
	SS Infant Debit	Non-Statutory	✓	27.00	
	SS Preschool Debit	Non-Statutory	✓	27.00	
	Swim School Primary				
	SS Primary Debit	Non-Statutory	✓	27.00	
	Swim Lesson Junior Life				
	SS JLG Debit 1st	Non-Statutory	✓	30.40	
	Swim School Adult				
	SS Adult Debit	Non-Statutory	✓	30.40	
	Schools Lessons				
	Child School Entry	Non-Statutory			
Schools T2 & T3 - Student lesson rate: Ratio 1:6	Non-Statutory		10.30		
Schools T2 & T3 - Student lesson rate: Ratio 1:7	Non-Statutory		10.30		
Schools T2 & T3 - Student lesson rate: Ratio 1:8	Non-Statutory		9.25		
Schools T2 & T3 - Student lesson rate: Ratio 1:9	Non-Statutory		9.25		
Schools T4 & T1 - Student lesson rate: Ratio 1:6	Non-Statutory		10.80		
Schools T4 & T1 - Student lesson rate: Ratio 1:7	Non-Statutory		10.80		
Schools T4 & T1 - Student lesson rate: Ratio 1:8	Non-Statutory		9.80		
Schools T4 & T1 - Student lesson rate: Ratio 1:9	Non-Statutory		9.80		
Carnivals					
50M Lane Hire per Hour (Casual)	Non-Statutory	✓	58.40		
25M Lane Hire per Hour (Casual)	Non-Statutory	✓	46.76		
Northcote Swim Club - Indoor Lane Hire Rate	Non-Statutory	✓	18.55		
Northcote Swim Club - Outdoor Lane Hire Rate	Non-Statutory	✓	21.10		
Lifeguard Hire Rate for Carnivals	Non-Statutory	✓	34.00		
25m whole pool hire per hour	Non-Statutory	✓	129.80		
50m whole pool Hire per Hour	Non-Statutory	✓	270.40		

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Northcote Aquatic &amp; Recreation Centre Cont.</b>				
	10 Pass Cards			
	Adult Swim (10)	Non-Statutory	✓	54.90
	Adult Swim (10) - Concession	Non-Statutory	✓	44.10
	Child Swim (10)	Non-Statutory	✓	41.40
	Swim, Spa, Sauna (10)	Non-Statutory	✓	99.00
	Swim, Spa, Sauna (10) - Concession	Non-Statutory	✓	80.10
	Family Swim (10)	Non-Statutory	✓	145.80
	Exercise Class (10)	Non-Statutory	✓	135.90
	Exercise Class (10) - Concession	Non-Statutory	✓	117.90
<b>Darebin International Sports Centre</b>				
<b>FFV - State Football Centre</b>				
<b>Hourly Rates</b>				
	FFV Affiliated Club	Non-Statutory	✓	120.00
	Social Booking	Non-Statutory	✓	180.00
	Schools (School Hours)	Non-Statutory	✓	75.00
	Schools (After Hours)	Non-Statutory	✓	120.00
	Northcote FC	Non-Statutory	✓	50.00
<b>Daily Rates</b>				
	FFV Affiliated Club	Non-Statutory	✓	750.00
	Commercial Booking	Non-Statutory	✓	1,200.00
	Community Booking	Non-Statutory	✓	600.00
For bulk bookings (greater than 5) FFV offers a 10% discount				
<b>Darebin Community Sports Stadium</b>				
	Stadium Entry Fees			
	Concession (Student, Health Care Card, Pension Card)	Non-Statutory	✓	2.00
	Adult	Non-Statutory	✓	2.30
	Family (2 Adults, 2 Children)	Non-Statutory	✓	6.30
	Facility Hire			
	Indoor Court Hire - Peak	Non-Statutory	✓	51.00
	Indoor Court Hire - Off Peak	Non-Statutory	✓	39.50
	Indoor Court Hire - Peak/ Contracted	Non-Statutory	✓	48.30
	Outdoor Court Hire - Lights Off	Non-Statutory	✓	30.50
	Outdoor Court Hire - Lights On	Non-Statutory	✓	34.00
	Multi Purpose Room Hire	Non-Statutory	✓	33.00
	Mezzanine Hire	Non-Statutory	✓	27.00
	Tennis Court Hire - Lights Off	Non-Statutory	✓	30.50
	Tennis Court Hire - Lights On	Non-Statutory	✓	34.00
	Golden Oldies	Non-Statutory	✓	5.60
	ASP Program	Non-Statutory	✓	
<b>Sports Development Program</b>				
	Grade 1A (Regional)			
	Sole use of oval	Non-Statutory	✓	7,898.00
	Shared use of oval	Non-Statutory	✓	5,925.00
	Additional oval sole use	Non-Statutory	✓	3,951.00
	Additional oval shared use	Non-Statutory	✓	3,001.00
	Grade 1 (District)			
	Sole use of oval	Non-Statutory	✓	1,564.00
	Shared use of oval	Non-Statutory	✓	1,067.00
	Additional oval sole use	Non-Statutory	✓	783.00
	Additional oval shared use	Non-Statutory	✓	594.00
	Grade 2 (Local)			
	Sole use of oval	Non-Statutory	✓	1,422.00
	Shared use of oval	Non-Statutory	✓	1,051.00
	Additional oval sole use	Non-Statutory	✓	711.00
	Additional oval shared use	Non-Statutory	✓	540.00
	Grade 3 (Neighbourhood)			
	Sole use of oval	Non-Statutory	✓	948.00
	Shared use of oval	Non-Statutory	✓	711.00

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
<b>Sports Development Program Cont,</b>	Additional oval sole use	Non-Statutory	✓	474.00	
	Additional oval shared use	Non-Statutory	✓	361.00	
	Casual Ground Allocations ( <b>Regional</b> ground hire - per day for <b>community</b> access)			658.00	
	Casual Ground Allocations ( <b>Regional</b> ground hire - per day for <b>commercial</b> access)	Non-Statutory	✓	1,314.00	
	Casual Ground Allocations ( <b>District</b> ground hire - per day for <b>community</b> access)	Non-Statutory	✓	329.00	
	Casual Ground Allocations ( <b>District</b> ground hire - per day for <b>commercial</b> access)	Non-Statutory	✓	658.00	
	Casual Ground Allocations ( <b>Neighbourhood &amp; Local</b> ground hire - per day for <b>School</b> access)	Non-Statutory	✓	0.00	
	Casual Ground Allocations ( <b>Neighbourhood &amp; Local</b> ground hire - per day for <b>community</b> access)	Non-Statutory	✓	90.00	
	Casual Ground Allocations ( <b>Neighbourhood &amp; Local</b> ground hire - per day for <b>commercial</b> access)	Non-Statutory	✓	181.00	
	Casual Ground Allocations - Edwardes Lake Athletics Track & Hardiman Reserve Hockey Pitch ( <b>community</b> access)	Non-Statutory	✓	329.00	
	Casual Ground Allocations - Edwardes Lake Athletics Track & Hardiman Reserve Hockey Pitch ( <b>commercial</b> access)	Non-Statutory	✓	658.00	
	<b>Theatre Hire (Community &amp; Not-For-Profit Hirers)</b>				
	- Hourly rate (includes 1 technical supervisor) April to December	Non-Statutory	✓	164.00	
	- Performance up to 2.5 hours (includes ushers) April to December	Non-Statutory	✓	724.00	
	- Hourly rate (includes 1 technical supervisor) January to March	Non-Statutory	✓	116.00	
- Performance up to 2.5 hours (includes ushers) January to March	Non-Statutory	✓	511.00		
- Performance over 150 minutes - per additional hour or part of hour	Non-Statutory	✓	216.00		
<b>Theatre Hire (Commercial Hirers)</b>					
- Hourly rate (min hire 4 hrs) (includes 1 supervising technician)	Non-Statutory	✓	171.00		
- Performance up to 150 Minutes (includes ushers)	Non-Statutory	✓	1,032.00		
- Performance over 150 minutes - per additional hour or part of hour	Non-Statutory	✓	216.00		
<b>Additional Staff - Rate applies across all sections</b>					
- Front-of-House or Technical staff - per hour / three hour minimum	Non-Statutory	✓	56.00		
- Lighting Board Operator or Sound Desk Operator per hour - 3 hrs minimum	Non-Statutory	✓	63.00		
<b>Competitions in Theatre</b>					
- Hourly rate - staged, continuous sessions	Non-Statutory	✓	249.00		
Plus staffing: Technicians, Ushers Kiosk (see rate above)					
<b>Conference in Theatre</b>					
- 1 hour event	Non-Statutory	✓	447.00		
- Per additional hour	Non-Statutory	✓	221.00		
- Set up charge (one hour minimum)	Non-Statutory	✓	195.00		
<b>Performance in Grevillea room</b>					
- Performance up to 150 minutes	Non-Statutory	✓	488.00		
- Rehearsal fee	Non-Statutory	✓	405.00		
<b>Programs, Merchandise &amp; Artworks Sales</b>					
Eleven per cent of gross sales or \$35 opt out fee	Non-Statutory	✓	36.00		
<b>Room Hire (Commercial Rate - Based on minimum 4 hours)</b>					
Grevillia Room					
- 4 Hours	Non-Statutory	✓	400.00		
- 8 Hours	Non-Statutory	✓	698.00		
- 12 Hours	Non-Statutory	✓	1,017.00		
- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	123.00		



Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
<b>Darebin Arts &amp; Entertainment Centre Cont.</b>	Jacaranda Room				
	- 4 Hours	Non-Statutory	✓	267.00	
	- 8 Hours	Non-Statutory	✓	488.00	
	- 12 Hours	Non-Statutory	✓	703.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	88.00	
	Acacia Room				
	- 4 Hours	Non-Statutory	✓	277.00	
	- 8 Hours	Non-Statutory	✓	498.00	
	- 12 Hours	Non-Statutory	✓	708.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	90.00	
	Studio				
	- 4 Hours	Non-Statutory	✓	216.00	
	- 8 Hours	Non-Statutory	✓	359.00	
	- 12 Hours	Non-Statutory	✓	441.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	72.00	
	Waratah Room or Exhibition Space (excluding display of artworks)				
	- 4 Hours	Non-Statutory	✓	149.00	
	- 8 Hours	Non-Statutory	✓	200.00	
	- 12 Hours	Non-Statutory	✓	303.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	50.00	
	Foyer				
	- 4 Hours	Non-Statutory	✓	275.00	
	- 8 Hours	Non-Statutory	✓	555.00	
	- 12 Hours	Non-Statutory	✓	842.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	103.00	
	Full Venue (Excluding Theatre)				
	- 12 Hours	Non-Statutory	✓	3,500.00	
	<b>Room Hire (Non Commercial Rates/Community Groups/City of Darebin - Based on 4 hr min)</b>				
	Grevillia Room				
	- 4 Hours	Non-Statutory	✓	211.00	
	- 8 Hours	Non-Statutory	✓	390.00	
	- 12 Hours	Non-Statutory	✓	549.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	72.00	
	Jacaranda Room				
	- 4 Hours	Non-Statutory	✓	165.00	
	- 8 Hours	Non-Statutory	✓	272.00	
	- 12 Hours	Non-Statutory	✓	385.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	56.00	
	Acacia Room				
	- 4 Hours	Non-Statutory	✓	165.00	
	- 8 Hours	Non-Statutory	✓	275.00	
	- 12 Hours	Non-Statutory	✓	385.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	56.00	
	Studio				
	- 4 Hours	Non-Statutory	✓	98.00	
	- 8 Hours	Non-Statutory	✓	175.00	
	- 12 Hours	Non-Statutory	✓	277.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	45.00	
	Waratah Room or Exhibition Space (excluding display of artworks)				
	- 4 Hours	Non-Statutory	✓	67.00	
	- 8 Hours	Non-Statutory	✓	123.00	
	- 12 Hours	Non-Statutory	✓	175.00	
	- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	33.00	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Darebin Arts &amp; Entertainment Centre Cont.</b>				
Foyer				
- 4 Hours	Non-Statutory	✓	165.00	
- 8 Hours	Non-Statutory	✓	277.00	
- 12 Hours	Non-Statutory	✓	385.00	
- Hourly (additional to minimum e.g. fifth to sixth hour)	Non-Statutory	✓	56.00	
Full Venue (Excluding Theatre)				
- 12 Hours	Non-Statutory	✓	2,000.00	
<b>Function Room Rehearsal Rate (Mon - Fri, 9am - 5pm ONLY)</b>				
Acacia Room				
- 1 Hour	Non-Statutory	✓	44.00	
- 5 Hours	Non-Statutory	✓	176.00	
Studio				
- 1 Hour	Non-Statutory	✓	35.00	
- 5 Hours	Non-Statutory	✓	140.00	
Waratah Room				
- 1 Hour	Non-Statutory	✓	24.00	
- 5 Hours	Non-Statutory	✓	96.00	
Cleaning and Repair Bond (Low Risk Events)	Non-Statutory	✓	700.00	
Cleaning and Repair Bond (High Risk Events)	Non-Statutory	✓	2,200.00	
<b>Darebin Arts Box Office</b>				
Inside Charge - Commercial	Non-Statutory	✓	3.25	
Inside Charge - Standard	Non-Statutory	✓	2.75	
Inside Charge - Not For Profit	Non-Statutory	✓	2.25	
Complimentary Tickets - General Admission Up to 10% - Additional comps at inside charge rate	Non-Statutory	✓	0.95	
Complimentary Tickets - Reserved Seating Up to 10% - Additional comps at inside charge rate	Non-Statutory	✓	0.95	
Owsell Charge - Commercial	Non-Statutory	✓	3.80	
Owsell Charge - Standard	Non-Statutory	✓	3.30	
Owsell Charge - Not For Profit	Non-Statutory	✓	2.80	
Owsell Administration Charge	Non-Statutory	✓	83.00	
Phone Bookings	Non-Statutory	✓	5.00	
Internet Bookings	Non-Statutory	✓	3.60	
Exchange or Refund Fee - Per Ticket	Non-Statutory	✓	3.60	
Reprint Fee			0.50	
<b>Northcote Town Hall</b>				
<b>Regular Meeting and Room Hire Fees</b>				
Late Night Surcharge per room hire that extends beyond 8pm - per hour rate	Non-Statutory	✓	12.00	
Surcharge per hour for public holidays	Non-Statutory	✓	28.00	
Small Rooms (GFR1, FFR3)				
Standard Rate - Weekly Booking 3 or more	Non-Statutory	✓	22.00	
Standard Rate - Casual	Non-Statutory	✓	34.00	
Not For Profit Rate - Weekly Booking 3 or more	Non-Statutory	✓	17.00	
Not For Profit Rate - Casual	Non-Statutory	✓	27.00	
Medium Rooms (GFR2, FFR1, FFR2A, FFR2B)				
Standard Rate - Weekly Booking 3 or more	Non-Statutory	✓	28.00	
Standard Rate - Casual	Non-Statutory	✓	45.00	
Not For Profit Rate - Weekly Booking 3 or more	Non-Statutory	✓	21.00	
Not For Profit Rate - Casual	Non-Statutory	✓	34.00	
Large Rooms (FFR2A&B, Roof Top)				
Standard Rate - Weekly Booking 3 or more	Non-Statutory	✓	39.00	
Standard Rate - Casual	Non-Statutory	✓	72.00	
Not For Profit Rate - Weekly Booking 3 or more	Non-Statutory	✓	30.00	
Not For Profit Rate - Casual	Non-Statutory	✓	58.00	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Northcote Town Hall</b>				
<b>Cont.</b>				
<b>Rehearsal Fees</b>				
Studio 1				
	Casual Rehearsal Room Hire - per hour	Non-Statutory	✓	23.00
	Casual Rehearsal Room Hire - 8 hours	Non-Statutory	✓	90.00
Studio 2				
	Casual Rehearsal Room Hire - per hour	Non-Statutory	✓	19.00
	Casual Rehearsal Room Hire - 8 hours	Non-Statutory	✓	74.00
Main Hall				
	Casual Rehearsal Room Hire - per hour	Non-Statutory	✓	34.00
	Casual Rehearsal Room Hire - 8 hours	Non-Statutory	✓	136.00
Small Rooms (GFR1, FFR3)				
	Casual Rehearsal Room Hire - per hour	Non-Statutory	✓	13.00
	Casual Rehearsal Room Hire - 8 hours	Non-Statutory	✓	52.00
Medium Rooms (GFR2, FFR1, FFR2A, FFR2B)				
	Casual Rehearsal Room Hire - per hour	Non-Statutory	✓	19.00
	Casual Rehearsal Room Hire - 8 hours	Non-Statutory	✓	74.00
Large Rooms (FFR2A&B, Roof Top)				
	Casual Rehearsal Room Hire - per hour	Non-Statutory	✓	23.00
	Casual Rehearsal Room Hire - 8 hours	Non-Statutory	✓	90.00
<b>Casual Function and Party Room Hire Fees</b>				
East Wing Function Rooms				
	Standard Rate - Casual Function Hire (Fri, Sat & Sun) (up to 9 hour booking )	Non-Statutory	✓	720.00
	Standard Rate - Casual Function Hire (Fri, Sat & Sun) (additional hour per hour)	Non-Statutory	✓	125.00
	Not For Profit Rate - Casual Function Hire (Fri, Sat & Sun) (up to 9 hour booking )	Non-Statutory	✓	565.00
	Not For Profit Rate - Casual Function Hire (Fri, Sat & Sun) (additional hour per hour)	Non-Statutory	✓	92.00
Main Hall				
	Standard Rate - Casual Function Hire (Fri, Sat & Sun) (up to 9 hour booking )	Non-Statutory	✓	1,185.00
	Standard Rate - Casual Function Hire (Fri, Sat & Sun) (additional hour per hour)	Non-Statutory	✓	190.00
	Not For Profit Rate - Casual Function Hire (Fri, Sat & Sun) (up to 9 hour booking )	Non-Statutory	✓	640.00
	Not For Profit Rate - Casual Function Hire (Fri, Sat & Sun) (additional hour per hour)	Non-Statutory	✓	105.00
<b>Performance / Events / Exhibitions / Festival Hire Fees</b>				
Main Hall				
	Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	4,855.00
	Standard Rate - Daily Booking	Non-Statutory	✓	1,210.00
	Standard Rate - Per Hour Booking	Non-Statutory	✓	155.00
	Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	2,875.00
	Not For Profit Rate - Daily Booking	Non-Statutory	✓	720.00
	Not For Profit Rate - Per Hour Booking	Non-Statutory	✓	100.00
Studio Space 1				
	Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	1,950.00
	Standard Rate - Daily Booking	Non-Statutory	✓	495.00
	Standard Rate - Per Hour Booking	Non-Statutory	✓	100.00
	Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	1,460.00
	Not For Profit Rate - Daily Booking	Non-Statutory	✓	370.00
	Not For Profit Rate - Per Hour Booking	Non-Statutory	✓	78.00
Studio Space 2				
	Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	1,180.00
	Standard Rate - Daily Booking	Non-Statutory	✓	300.00
	Standard Rate - Per Hour Booking	Non-Statutory	✓	62.00
	Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	885.00

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Northcote Town Hall</b>	Not For Profit Rate - Daily Booking	Non-Statutory	✓	225.00
<b>Cont.</b>	Not For Profit Rate - Per Hour Booking	Non-Statutory	✓	46.00
	<b>Civic Square</b>			
	Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	1,595.00
	Standard Rate - Daily Booking	Non-Statutory	✓	400.00
	Standard Rate - Per Hour Booking	Non-Statutory	✓	72.00
	Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	720.00
	Not For Profit Rate - Daily Booking	Non-Statutory	✓	185.00
	Not For Profit Rate - Per Hour Booking	Non-Statutory	✓	42.00
	<b>East Wing Large Rooms (FFR2A&amp;B, Roof Top)</b>			
	Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	1,180.00
	Standard Rate - Daily Booking	Non-Statutory	✓	300.00
	Standard Rate - Per Hour Booking	Non-Statutory	✓	62.00
	Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	✓	885.00
	Not For Profit Rate - Daily Booking	Non-Statutory	✓	225.00
	Not For Profit Rate - Per Hour Booking	Non-Statutory	✓	46.00
	<b>Tram Stop Stage</b>			
	Standard Rate - Per Hour Booking	Non-Statutory	✓	46.00
	Not For Profit Rate - Per Hour Booking	Non-Statutory	✓	23.00
	<b>Kitchen Hire</b>			
	Main Hall - standard rate	Non-Statutory	✓	200.00
	Main Hall - not for profit	Non-Statutory	✓	150.00
	1st floor - standard rate	Non-Statutory	✓	102.00
	1st floor - not for profit	Non-Statutory	✓	75.00
	Roof top - standard rate	Non-Statutory	✓	102.00
	Roof top - not for profit	Non-Statutory	✓	75.00
	Cleaning and Repair Bond (Low Risk Events)	Non-Statutory		700.00
	Cleaning and Repair Bond (High Risk Events)	Non-Statutory		2,200.00
	<b>Market Stallholder Fees (4 week season)</b>			
	Main Hall - No Equipment	Non-Statutory	✓	260.00
	Studio - No Equipment	Non-Statutory	✓	240.00
	Main Hall - Equipment Provided	Non-Statutory	✓	300.00
	Studio - Equipment Provided	Non-Statutory	✓	280.00
	<b>Other Fees</b>			
	Staffing Costs			
	FOH/Ticketing Manager	Non-Statutory	✓	56.00
	Usher/Ticket Box Staff	Non-Statutory	✓	50.00
	Bar Manager	Non-Statutory	✓	56.00
	Catering/Duty Staff	Non-Statutory	✓	50.00
	Technical Supervisor	Non-Statutory	✓	56.00
	Technical Staff	Non-Statutory	✓	50.00
	Security & Crowd Control	Non-Statutory	✓	50.00
	<b>Lighting Packages</b>			
	Standard Rate - Studio 1 Lighting package (weekly rate)	Non-Statutory	✓	600.00
	Standard Rate - Studio 1 Lighting package (daily rate)	Non-Statutory	✓	150.00
	Not For Profit Rate - Studio 1 Lighting package (weekly rate)	Non-Statutory	✓	480.00
	Not For Profit Rate - Studio 1 Lighting package (daily rate)	Non-Statutory	✓	120.00
	Standard Rate - Studio 2 Lighting package (weekly rate)	Non-Statutory	✓	480.00
	Standard Rate - Studio 2 Lighting package (daily rate)	Non-Statutory	✓	120.00
	Not For Profit Rate - Studio 2 Lighting package (weekly rate)	Non-Statutory	✓	400.00
	Not For Profit Rate - Studio 2 Lighting package (daily rate)	Non-Statutory	✓	100.00
	Standard Rate - Main Hall Performance Lighting Package A (weekly	Non-Statutory	✓	3,000.00
	Standard Rate - Main Hall Performance Lighting Package A (daily rate)	Non-Statutory	✓	750.00

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
Northcote Town Hall Cont.	Not For Profit Rate - Main Hall Performance Lighting Package A (weekly rate)	Non-Statutory	✓	2,800.00	
	Not For Profit Rate - Main Hall Performance Lighting Package A (daily rate)	Non-Statutory	✓	700.00	
	Standard Rate - Main Hall Performance Lighting Package B (weekly rate)	Non-Statutory	✓	1,600.00	
	Standard Rate - Main Hall Performance Lighting Package B (daily rate)	Non-Statutory	✓	400.00	
	Not For Profit Rate - Main Hall Performance Lighting Package B (weekly rate)	Non-Statutory	✓	1,520.00	
	Not For Profit Rate - Main Hall Performance Lighting Package B (daily rate)	Non-Statutory	✓	380.00	
	Standard Rate - Main Hall Performance Lighting Package C (weekly rate)	Non-Statutory	✓	600.00	
	Standard Rate - Main Hall Performance Lighting Package C (daily rate)	Non-Statutory	✓	150.00	
	Not For Profit Rate - Main Hall Performance Lighting Package C (weekly rate)	Non-Statutory	✓	480.00	
	Not For Profit Rate - Main Hall Performance Lighting Package C (daily rate)	Non-Statutory	✓	120.00	
	Standard Rate - Main Hall Performance Lighting Package D (weekly rate)	Non-Statutory	✓	800.00	
	Standard Rate - Main Hall Performance Lighting Package D (daily rate)	Non-Statutory	✓	200.00	
	Not For Profit Rate - Main Hall Performance Lighting Package D (weekly rate)	Non-Statutory	✓	720.00	
	Not For Profit Rate - Main Hall Performance Lighting Package D (daily rate)	Non-Statutory	✓	180.00	
	Standard Rate - Main Hall Function Lighting Package A (weekly rate)	Non-Statutory	✓	800.00	
	Standard Rate - Main Hall Function Lighting Package A (daily rate)	Non-Statutory	✓	200.00	
	Not For Profit Rate - Main Hall Function Lighting Package A (weekly rate)	Non-Statutory	✓	720.00	
	Not For Profit Rate - Main Hall Function Lighting Package A (daily rate)	Non-Statutory	✓	180.00	
	Standard Rate - Main Hall Function Lighting Package B (weekly rate)	Non-Statutory	✓	600.00	
	Standard Rate - Main Hall Function Lighting Package B (daily rate)	Non-Statutory	✓	150.00	
	Not For Profit Rate - Main Hall Function Lighting Package B (weekly rate)	Non-Statutory	✓	480.00	
	Not For Profit Rate - Main Hall Function Lighting Package B (daily rate)	Non-Statutory	✓	120.00	
	Standard Rate - Main Hall Function Lighting Package C (weekly rate)	Non-Statutory	✓	1,400.00	
	Standard Rate - Main Hall Function Lighting Package C (daily rate)	Non-Statutory	✓	350.00	
	Not For Profit Rate - Main Hall Function Lighting Package C (weekly rate)	Non-Statutory	✓	1,200.00	
	Not For Profit Rate - Main Hall Function Lighting Package C (daily rate)	Non-Statutory	✓	300.00	
	<b>Audio Packages</b>				
	Standard Rate - Studio 1 Audio package (weekly rate)	Non-Statutory	✓	360.00	
	Standard Rate - Studio 1 Audio package (daily rate)	Non-Statutory	✓	120.00	
	Not For Profit Rate - Studio 1 Audio package (weekly rate)	Non-Statutory	✓	240.00	
	Not For Profit Rate - Studio 1 Audio package (daily rate)	Non-Statutory	✓	80.00	
	Standard Rate - Studio 2 Audio package (weekly rate)	Non-Statutory	✓	250.00	
	Standard Rate - Studio 2 Audio package (daily rate)	Non-Statutory	✓	100.00	
	Not For Profit Rate - Studio 2 Audio package (weekly rate)	Non-Statutory	✓	150.00	
	Not For Profit Rate - Studio 2 Audio package (daily rate)	Non-Statutory	✓	60.00	
	Standard Rate - Main Hall Audio package (weekly rate)	Non-Statutory	✓	450.00	
	Standard Rate - Main Hall Audio package (daily rate)	Non-Statutory	✓	150.00	
	Not For Profit Rate - Main Hall Audio package (weekly rate)	Non-Statutory	✓	300.00	
	Not For Profit Rate - Main Hall Audio package (daily rate)	Non-Statutory	✓	100.00	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
Northcote Town Hall Cont.	<b>Yearly Office Lease</b>			
	Community Hub - Standard Rate - \$450 Per Square Meter, Per Annum	Non-Statutory	✓	10,175.00
	Subcontracting Service Fee - Per Hour	Non-Statutory	✓	49.00
Reservoir Leisure Centre	<b>Swim Entry</b>			
	Children under 3Yrs	Non-Statutory	✓	0
	Adult Swim - 16Yrs +	Non-Statutory	✓	5.90
	Junior Swim - 3Yrs +	Non-Statutory	✓	4.40
	Concession Swim	Non-Statutory	✓	4.60
	Concession Swim - off peak	Non-Statutory	✓	2.95
	School Swim	Non-Statutory	✓	3.20
	School Swim Teacher - 1 hour	Non-Statutory	✓	38.00
	School Swim teacher - 45 minutes	Non-Statutory	✓	34.00
	<b>Swim Lessons</b>			
	Swim Lesson (Adult/Squad) - 45mins	Non-Statutory		17.70
	Swim Lesson (Child/Parent/Toddler) - 30mins	Non-Statutory		12.90
	Swim Lesson - Conc	Non-Statutory		11.60
	Swim Lesson - D - Debit Fortnightly (40 weeks per year)	Non-Statutory		25.80
	Swim Lesson - Conc - D - Debit Fortnightly (40 weeks per year)	Non-Statutory		23.20
	Swim Lesson Private - 30min	Non-Statutory		39.50
	Swim Lesson Private (2 Child) - 30 mins	Non-Statutory		51.50
	Swim Lesson Special Needs	Non-Statutory		19.75
	<b>Family Swim and Visit Passes</b>			
	Family (2 Adults & 3 Child.)	Non-Statutory	✓	15.50
	Family Concession	Non-Statutory	✓	13.40
	20 Visit Swim (Adult)	Non-Statutory	✓	103.00
	20 Visit Swim (Child)	Non-Statutory	✓	77.00
	20 Visit Swim (Concession)	Non-Statutory	✓	83.00
	<b>Swim, Spa &amp; Sauna</b>			
	Adult	Non-Statutory	✓	10.30
	Concession - 6am - 4pm	Non-Statutory	✓	8.30
	Lockers	Non-Statutory	✓	2.50
	Birthday Parties	Non-Statutory	✓	25.50
	<b>Aerobics &amp; Gymnasium</b>			
	Aqua Aerobics	Non-Statutory	✓	11.80
	Aqua Aerobics Concession	Non-Statutory	✓	9.30
	Aerobics	Non-Statutory	✓	13.40
	Aerobics Concession	Non-Statutory	✓	10.70
	Health Club Casual includes all facilities	Non-Statutory	✓	19.50
	Health Club - Off Peak/Guest			7.70
	Health Club Guest/concession	Non-Statutory	✓	15.50
	Pilates	Non-Statutory	✓	17.50
	RPM	Non-Statutory	✓	14.90
	RPM Concession	Non-Statutory	✓	11.90
	<b>Child Care</b>			
	Members (1 Child Per Session)	Non-Statutory	✓	5.20
	Members (extra Child Per Session)	Non-Statutory	✓	3.10
	Non Members (Per Child Per Session)	Non-Statutory	✓	7.20
	Non Members (Extra Child Per Session)	Non-Statutory	✓	3.10
	<b>Memberships</b>			
	Health Club			
Monthly	Non-Statutory	✓	79.30	
Monthly concession	Non-Statutory	✓	63.70	
Fortnightly - 3 month contract	Non-Statutory	✓	36.70	
Fortnight Conc	Non-Statutory	✓	29.40	
3 Month	Non-Statutory	✓	430.00	
12 Month	Non-Statutory	✓	995.00	
<b>Aquatic</b>				
Monthly - 3 month contract	Non-Statutory	✓	48.50	
Monthly concession	Non-Statutory	✓	38.70	
Fortnightly - 3 month contract	Non-Statutory	✓	22.40	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
<b>Reservoir Leisure Centre Cont.</b>	Fortnight Conc	Non-Statutory	✓	18.00	
	3 months	Non-Statutory	✓	215.00	
	12 months	Non-Statutory	✓	580.00	
	Staying Active				
	Monthly - 3 month contract	Non-Statutory	✓	54.20	
	Fortnightly - 3 month contract	Non-Statutory	✓	25.00	
	3 months	Non-Statutory	✓	260.00	
	12 months	Non-Statutory	✓	655.00	
	Low Use Membership - 3months spread over 12 months maximum)	Non-Statutory	✓	450.00	
	Teen Health Club				
	Monthly - 3 month contract	Non-Statutory	✓	39.50	
	Fortnightly - 3 month contract	Non-Statutory	✓	18.20	
	3 months	Non-Statutory	✓	199.00	
	12 months	Non-Statutory	✓	540.00	
	Note: Concession Memberships 20% Discount to Full Fees				
	Note - 12 months contract receive 10% off 3 month contract				
	Function Room	Non-Statutory	✓	38.70	
	Aerobics Room	Non-Statutory	✓	49.00	
	Hydro Pool				
	Lane Hire	Non-Statutory	✓	34.20	
All Pools - less than 90 bathers - 2 staff (30% discount to mens and womens night)	Non-Statutory	✓	330.00		
Consulting Rooms	Non-Statutory	✓	490.00		
Additional lifeguards	Non-Statutory	✓	63.00		
NB. "once off" joining fee on monthly debit (\$50 for aqua, \$100 gym, aero, gold 20% discount for concession applies)					
NB. "once off" joining fee on monthly debit (\$74 staying active and \$60 for teen gym members - no discount for conc.)					
NB 10% discount on 12 month direct debit contracts					
<b>Darebin Parks</b>	Tree replacement due to vehicle crossing or development application Low retention value	Non-Statutory	✓	463.00	
	Medium - High retention value	Non-Statutory	✓	>\$463 depending on condition of the tree (calculated using the City of Melbourne amenity value method)	
<b>Bundoora Park (incl. Children's Farm)</b>	<b>BUNDOORA PARK FARM:</b>				
	Casual Admission:				
	Adult	Non-Statutory	✓	10.00	
	Child	Non-Statutory	✓	6.50	
	Family	Non-Statutory	✓	26.00	
	Group 15+/Concession Adult	Non-Statutory	✓	6.70	
	Child Hosted Parties			37.00	
	Educational Programs:				
	One hour session	Non-Statutory	✓	10.20	
	Full day Program	Non-Statutory	✓	15.00	
	Registered Pre-School/play & kinder groups - Adult admission	Non-Statutory	✓	6.70	
	Recreational Programs:				
	Holiday Programs (external)	Non-Statutory	✓	15.00	
	Holiday program (internal)	Non-Statutory	✓	41.00	
	Jackaroo & Jillaroo 8 weeks (Price per 3hr session)	Non-Statutory	✓	20.00	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
<b>Bundoora Park (incl. Children's Farm) Cont.</b>	Room Hire:				
	Ibis Room - per 3 hours (Birthday parties)	Non-Statutory	✓	79.00	
	Birthday Barn - per 3 hours	Non-Statutory	✓	79.00	
	Stables - per 3 hours	Non-Statutory	✓	79.00	
	Chapel - per 2 hours	Non-Statutory	✓	230.00	
	Booking Cancellation Fee (less than 10 working days notice)	Non-Statutory	✓	49.00	
	Rides & Activities:				
	Pony Rides (child 1-10 only)	Non-Statutory	✓	3.30	
	Tractor Ride of Discovery (adult/ child)	Non-Statutory	✓	3.30	
	Book of 10 ride tickets	Non-Statutory	✓	26.80	
	Mobile Farm Hire (per 4 hours)	Non-Statutory	✓	1,000.00	
	Mobile Farm Hire (per 6 hours)	Non-Statutory	✓	1,430.00	
	Photo shoot (per 2 hours)	Non-Statutory	✓	123.00	
	Community Gardens (per year)	Non-Statutory	✓	102.00	
	Community Gardens - Raised Plot (per year)	Non-Statutory	✓	77.00	
	Filming (Not For Profit Organisations) - 4 hours	Non-Statutory	✓	220.00	
	Filming (Not For Profit/Community Organisations) - Full Day	Non-Statutory	✓	435.00	
	Filming Commercial - 4 hours	Non-Statutory	✓	980.00	
	Filming Commercial - Full Day	Non-Statutory	✓	1,690.00	
	Community Gardens Social Group Visits (50 per year)	Non-Statutory	✓	340.00	
	BBQ Hire	Non-Statutory	✓	12.80	
	ADMINISTRATION:				
	Friends of Bundoora Park Annual Membership Fees				
	Family	Non-Statutory	✓	175.00	
	Adult	Non-Statutory	✓	62.00	
	Additional child in family membership	Non-Statutory	✓	41.00	
	PUBLIC OPEN SPACE:				
	Cross Country large per day	Non-Statutory	✓	930.00	
	Cross Country small per day	Non-Statutory	✓	410.00	
	Dog Club Ground Rentals/Club (July to June)	Non-Statutory	✓	874.00	
	Reserved Picnic Area:				
	May 1st to October 31st (weekends - per day)	Non-Statutory	✓	115.50	
	May 1st to October 31st (weekdays - per day)	Non-Statutory	✓	105.50	
	November 1st to April 30th (weekends per day)	Non-Statutory	✓	248.00	
	November 1st to April 30th (weekdays per day)	Non-Statutory	✓	105.00	
	Note: Additional \$60 for electricity per site for areas 4,5,6,7,8	Non-Statutory	✓	90.50	
	Picnic shelter hire weekends p/h	Non-Statutory	✓	88.50	
	<b>Bundoora Golf Course</b>	GOLF COURSE:			
		Green Fees:			
		18 holes Weekdays (Adult)	Non-Statutory	✓	29.00
		18 holes Weekdays (Concession)	Non-Statutory	✓	23.00
		18 Hole Weekends/Public Hols. (Adult)	Non-Statutory	✓	31.00
		18 Hole Weekends/Public Hols. (Junior/After Midday)	Non-Statutory	✓	12.00
		9 Hole Weekdays (Adult)	Non-Statutory	✓	20.00
		9 Hole Weekdays (Concession)	Non-Statutory	✓	16.50
9 Hole Weekends/Public Hols. (Adult)		Non-Statutory	✓	20.50	
9 Hole Weekends/Public Hols. (Junior/After Midday)		Non-Statutory	✓	10.00	
18 holes Weekdays after 2pm		Non-Statutory	✓	20.00	
Practice Fairway- per hour		Non-Statutory	✓	5.50	
Rentals:					
Club House Casual Hire (per day - not evenings)		Non-Statutory	✓	251.75	
Golf Club Rentals (full year)		Non-Statutory	✓	1,582.35	
<b>Northcote Golf Course</b>	Green Fees				
	Adult 9 Holes	Non-Statutory	✓	19.50	
	Adults 18 Holes	Non-Statutory	✓	26.00	
	Concession 9 Holes	Non-Statutory	✓	15.80	
Concession 18 Holes	Non-Statutory	✓	22.00		



Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Northcote Golf Course Cont.</b>	Junior 9 Holes (Weekdays Weekend & Public Holidays after midday)	Non-Statutory	✓	10.50
	Junior 18 Holes (Weekdays Weekend & Public Holidays after midday)	Non-Statutory	✓	12.60
<b>Darebin</b>	Crossing Permits: Residential	Statutory		205
<b>Construction</b>	Crossing Permits: Industrial	Statutory		205
<b>Road Openings</b>	Crossing Application Fee	Statutory		105
	Inspection Fees	Statutory		179
	Road Reinstatement			
	Concrete Footpath 75mm Depth (Per sqm)	Statutory		190
	Concrete Footpath 125 - 150mm Depth (Per sqm)	Statutory		226
	Deep Lift asphalt road/asphalt concrete road base Per sqm)	Statutory		268
	Bitumen Roads (Per Square Metre)	Statutory		200
	Kerb & Channel (Per Metre)	Statutory		200
<b>Collection Services</b>	Waste/Recycle Bin Hire per each	Non-Statutory	✓	12.05
	Waste/Recycle Bin not returned per each	Non-Statutory	✓	66.25
	Waste/Recycle Bin deliver, empty, clean, pick up including tipping fee	Non-Statutory	✓	38.40
	Minimum 5 bins at a cost per each			
<b>Transfer Station</b>	RECYCLABLE - Residential Quantities			
<b>- Gate Office</b>	Glass Containers	Non-Statutory	✓	Free
	Paper	Non-Statutory	✓	Free
	Car and household batteries	Non-Statutory	✓	Free
	Clothing - Charity disposal	Non-Statutory	✓	Free
	PET/HDPE Plastic	Non-Statutory	✓	Free
	Paint	Non-Statutory	✓	Free
	Fluorescent light tubes	Non-Statutory	✓	Free
<b>Transfer Station</b>	Computers	Non-Statutory	✓	Free
<b>- Gate Office Cont.</b>	Computer Key boards	Non-Statutory	✓	Free
	Computer printers	Non-Statutory	✓	Free
	Computer peripherals	Non-Statutory	✓	Free
	WASTE DISPOSAL CHARGE			
	Mixed (general) waste - (M3)	Non-Statutory	✓	87.00
	Mattress/bed base (No)	Non-Statutory	✓	30.00
	Demolition & excavated material (heavy inert) - (M3)	Non-Statutory	✓	150.00
	Clean Concrete - (M3)	Non-Statutory	✓	60.00
	Clean Bricks - (M3)	Non-Statutory	✓	60.00
	Timber (non compostable) - (M3)	Non-Statutory	✓	75.00
	Tyre - Passenger Car - (No)	Non-Statutory	✓	12.00
	Tyre - Medium 4 Wheel Drive - (No)	Non-Statutory	✓	15.00
	Tyre - Truck - Small - (No)	Non-Statutory	✓	20.00
	Tyre - Truck - Medium - (No)	Non-Statutory	✓	28.00
	Tyre - Truck - Large - (No)	Non-Statutory	✓	50.00
	Tyre - Agriculture - Small - (No)	Non-Statutory	✓	55.00
	Tyre - Agriculture - Large - (No)	Non-Statutory	✓	85.00
	Green Waste - (M3)	Non-Statutory	✓	75.00
	Any Waste - (Car boot load ) Flat rate	Non-Statutory	✓	30.00
	Any Waste - (Half Car boot load ) Flat rate	Non-Statutory	✓	18.00
	Any Waste - (Station Wagon load ) Flat rate	Non-Statutory	✓	45.00
	Minimum charge	Non-Statutory	✓	18.00
	Heavy Inert - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	✓	140.00
	Mixed (General) Waste - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	✓	205.00
	Green Waste - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	✓	185.00
	Timber Waste - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	✓	185.00
	Concrete - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	✓	60.00
	Disposal domestic gas cylinders up to 9kg	Non-Statutory	✓	10.00
	Disposal domestic refridgerators/airconditioners	Non-Statutory	✓	20.00
	Computer monitors (No)	Non-Statutory	✓	12.00
	Televisions (No)	Non-Statutory	✓	25.00
	Waste Engine oil (Litre)	Non-Statutory	✓	0.20

Description	Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>COMMUNITY DEVELOPMENT</b>			
<b>Community Support Program</b>			
<b>Low Level Fees</b>			
<b>SINGLE- under \$37,604pa</b>			
Domestic assistance - per hour	Non-Statutory		6.00
Personal care - per hour	Non-Statutory		4.20
Respite care (adult & children) - per hour	Non-Statutory		3.30
<b>COUPLE - under \$57,555 pa</b>			
Domestic assistance - per hour	Non-Statutory		6.50
Personal care - per hour	Non-Statutory		4.20
Respite care (adult & children) - per hour	Non-Statutory		3.30
<b>FAMILY - under \$63,620 pa (plus and extra \$6,065 for each additional child)</b>			
Domestic assistance - per hour	Non-Statutory		6.50
Personal care - per hour	Non-Statutory		4.20
Respite care (adult & children) - per hour	Non-Statutory		3.30
<b>Medium Level Fees</b>			
<b>SINGLE - over \$37,604 pa but under \$82,058 pa</b>			
Domestic assistance - per hour	Non-Statutory		10.50
Personal care - per hour	Non-Statutory		9.50
Respite care (adult & children) - per hour	Non-Statutory		5.00
<b>COUPLE - over \$57,555 pa but under \$109,700 pa</b>			
Domestic assistance - per hour	Non-Statutory		15.00
Personal care - per hour	Non-Statutory		9.50
Respite care (adult & children) - per hour	Non-Statutory		5.00
<b>FAMILY with 1 child - over \$63,620 pa but under \$115,523 pa (plus an extra \$6,065 for each additional child)</b>			
Domestic assistance - per hour	Non-Statutory		15.50
Personal care - per hour	Non-Statutory		9.50
Respite care (adult & children) - per hour	Non-Statutory		5.00
<b>High Level Fees</b>			
<b>SINGLE - over \$82,058 pa</b>			
Domestic assistance - per hour	Non-Statutory		40.00
Personal care - per hour	Non-Statutory		42.00
Respite care (adult & children) - per hour	Non-Statutory		39.00
<b>COUPLE - over \$109,700 pa</b>			
Domestic assistance - per hour	Non-Statutory		40.00
Personal care - per hour	Non-Statutory		42.00
Respite care (adult & children) - per hour	Non-Statutory		39.00
<b>FAMILY with 1 child - over \$115,523 pa (plus an additional \$6,065 for each additional child)</b>			
Domestic assistance - per hour	Non-Statutory		40.00
Personal care - per hour	Non-Statutory		42.00
Respite care (adult & children) - per hour	Non-Statutory		39.00
<b>Community Support Program Cont.</b>			
<b>Home Safety</b>			
Note: Fees do not include cost of materials			
<b>Low Level Fees</b>			
SINGLE - under \$37,604 pa - per hour	Non-Statutory		12.00
COUPLE - under \$57,555 pa - per hour	Non-Statutory		13.00
FAMILY - under \$63,620 pa - per hour	Non-Statutory		13.00
<b>Medium Level Fees</b>			
SINGLE - over \$37,604 pa but under \$82,058 pa	Non-Statutory		18.00
COUPLE - over \$57,555 pa but under \$109,700 pa	Non-Statutory		19.00
FAMILY with 1 child - over \$63,620 pa but under \$115,523 pa (plus an extra \$6,065 for each additional child)	Non-Statutory		19.00
<b>High Level Fees</b>			
SINGLE - over \$82,058 pa	Non-Statutory		50.00
COUPLE - over \$109,700 pa	Non-Statutory		52.00
FAMILY with 1 child - over \$115,523 pa (plus an additional \$6,065 for each additional child)	Non-Statutory		52.00
<b>Community Transport</b>			
Cost of transport per client per day	Non-Statutory		4.20
Internal Mini Bus Hire	Non-Statutory		80.00
Darebin Bus (\$150 Bond)	Non-Statutory		60.00

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Food Services</b>	<b>Delivered Meals</b>			
	Fee	Non-Statutory		8.50
<b>Dementia Care</b>	Planned Activity Group High (PAG) - Per Visit	Non-Statutory		12.00
	Support for Carers Program (per day)	Non-Statutory		12.00
<b>Full Cost</b>	Domestic Assistance - per hour	Non-Statutory	✓	70.00
	Personal Care - per hour	Non-Statutory	✓	90.00
	Respite Care - per hour	Non-Statutory	✓	80.00
	Property Maintenance - per hour	Non-Statutory	✓	100.00
	Delivered Meal - per meal	Non-Statutory	✓	25.00
	Dementia Care - per visit	Non-Statutory	✓	59.00
<b>Senior Citizens Centres hourly fees</b>	Northcote Senior Citizens Centre 18a Bent Street	Non-Statutory	✓	8.20
	Reservoir Senior Citizens Centre Wright Street	Non-Statutory	✓	8.20
	East Reservoir Senior Citizens Centre 7a Strathmerton Street	Non-Statutory	✓	8.20
	East Preston Senior Citizens Centre Donald Street	Non-Statutory	✓	8.20
	Leinster Grove Community Centre 99 Leinster Grove Thornbury	Non-Statutory	✓	8.20
<b>Toy Library Service</b>	<b>January 2016 - December 2016</b>			
	Miscellaneous - Fines (as of 1st Jan)	Non-Statutory	✓	3.10
	Annual Fee (as of 1st Jan)	Non-Statutory	✓	41.00
	Renewal Fee - Group/Service	Non-Statutory	✓	62.00
	Concession Rate	Non-Statutory	✓	5.00
	Student	Non-Statutory	✓	10.00
	Grandparent	Non-Statutory	✓	10.00
	Additional Toy (Small)	Non-Statutory	✓	2.00
	Additional Toy (Large)	Non-Statutory	✓	5.00
	<b>January 2017 - December 2017</b>			
	Miscellaneous - Fines (as of 1st Jan)	Non-Statutory	✓	3.20
	Annual Fee (as of 1st Jan)	Non-Statutory	✓	45.00
	Renewal Fee - Group/Service	Non-Statutory	✓	65.00
	Concession Rate	Non-Statutory	✓	6.00
	Student	Non-Statutory	✓	11.00
	Grandparent	Non-Statutory	✓	11.00
	Additional Toy (Small)	Non-Statutory	✓	2.50
	Additional Toy (Large)	Non-Statutory	✓	5.50
<b>School Holiday Program</b>	5-12 Year Holiday Program (Full Daily Fee - per child)	Non-Statutory		60.00
	Excursion Fee	Non-Statutory		70.00
	Booking Fee	Non-Statutory		12.00
	Late Pick up Fee - per 15 minutes	Non-Statutory		16.00
	Late Pick up Fee after 15 minutes late - per minute	Non-Statutory		3.50
	Late payment fee	Non-Statutory		25.00
<b>Centralised Waiting List</b>	<b>1st February 2016 - 31st January 2017</b>			
	Centralised Kindergarten Application Fee	Non-Statutory		17.50
	Centralised Pre- Kindergarten Application Fee	Non-Statutory		17.50
	Centralised Child Care Application Fee	Non-Statutory		17.50
	*Concession card holders	Non-Statutory		Free
	<b>1st February 2017 - 31st January 2018</b>			
	Centralised Kindergarten Application Fee	Non-Statutory		22.00
	Centralised Pre- Kindergarten Application Fee	Non-Statutory		22.00
	Centralised Child Care Application Fee	Non-Statutory		22.00
	*Concession card holders	Non-Statutory		Free
<b>Early Years Services</b>				
<b>Archiving Fees</b>	<b>Services with 0-50 enrolments</b>			
	0-5 boxes (per annum)	Non-Statutory		No Fee
	5+ boxes (per annum)	Non-Statutory		\$25 per Box

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Early Years Services</b>	<b>Services with 50-100 enrolments</b>			
<b>Archiving Fees Cont.</b>	0-7 boxes (per annum)	Non-Statutory		No Fee
	7+ boxes (per annum)	Non-Statutory		\$25 per Box
	<b>Services with 100+ enrolments</b>			
	0-9 boxes (per annum)	Non-Statutory		No Fee
	9+ boxes (per annum)	Non-Statutory		\$25 per Box
	Retrieval and return delivery fee (per box)	Non-Statutory		21.50
<b>Maternal &amp; Child Health</b>	PLAYGROUPS			
	Hire Fees-Activity Room (per group)	Non-Statutory		16.50
	Room Hire Fairfield Activity room - weekends per hour	Non-Statutory		22.10
<b>Immunisation</b>	VACCINES			
	Prevenar	Non-Statutory		156.50
	Rotateq	Non-Statutory		96.00
	Infanrix Hexa	Non-Statutory		102.50
	Priorix	Non-Statutory		41.00
	Neisvac	Non-Statutory		90.00
	Varilrix	Non-Statutory		71.50
	Infanrix IPV	Non-Statutory		62.00
	Boostrix	Non-Statutory		40.00
	Gardasil	Non-Statutory		155.00
	Hep A (per dose) Paediatric Havrix 720	Non-Statutory		47.00
	Hep A (per dose) Adult Havrix 1440	Non-Statutory		82.00
	Engerix (Hepatis B) Paediatric	Non-Statutory		26.00
	Engerix Hep B Adult	Non-Statutory		28.50
	Twinrix (Hepatitis A & B) Adult	Non-Statutory		84.00
	I POL	Non-Statutory		47.00
	Influenza	Non-Statutory		20.00
	Influenza- Commercial Program (1-20 people)	Non-Statutory		440 flat fee
	Influenza- Commercial Program (21 + people)	Non-Statutory		\$22 per person
	Priorix Tetra	Non-Statutory		76.50
	Menitorix	Non-Statutory		71.50
	ADT	Non-Statutory		20.50
	Hep A Paed Vaqta	Non-Statutory		47.00
	Boostrix IPV	Non-Statutory		80.00
<b>Fairfield Community Room</b>	Darebin and non profit organisations (per hour)	Non-Statutory	✓	9.25
	Non Darebin or profit making organisations (per hour)	Non-Statutory	✓	20.50
	Internal Users	Non-Statutory	✓	8.20
	Children's Party's			
	Bond	Non-Statutory	✓	100.00
	Cleaning	Non-Statutory	✓	48.50
<b>Donald Street Community Hall</b>	Darebin & non profit organisations (per hour)	Non-Statutory	✓	9.25
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	20.50
	Internal Users	Non-Statutory	✓	8.20
	Children's Party's			
	Bond	Non-Statutory	✓	100.00
	Cleaning	Non-Statutory	✓	48.50
<b>Clyde Street Community Centre</b>	Hall Hire			
	Darebin & non profit Organisations (Per Hour)	Non-Statutory	✓	9.25
	Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	✓	20.50
	Internal Users (Per Hour)	Non-Statutory		8.20
	Children's Party's	Non-Statutory	✓	26.00
	Bond	Non-Statutory		100.00
	Cleaning	Non-Statutory	✓	48.50
<b>Batman Park Hall</b>	Darebin & non profit Organisations (Per Hour)	Non-Statutory	✓	9.25
	Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	✓	20.50
	Internal Users (Per Hour)	Non-Statutory	✓	8.20

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$	
Darebin North East Community Hub	<b>Commercial:</b>				
	Meeting Room 1- hourly	Non-Statutory	✓	14.50	
	Childrens Space- Playgroups only- Hourly	Non-Statutory	✓	45.00	
	Computer Education- hourly	Non-Statutory	✓	14.50	
	Meeting Room 2- Hourly	Non-Statutory	✓	9.30	
	<b>Function Space</b>				
	Reception Room 1- Hourly	Non-Statutory	✓	23.00	
	Function Space Room 2- hourly	Non-Statutory	✓	29.00	
	Multipurpose Room 3- Hourly	Non-Statutory	✓	17.50	
	Gallery Space	Non-Statutory	✓	29.00	
	After hours casual staff	Non-Statutory	✓	45.00	
	<b>Community</b>				
	Meeting Room 1 - hourly	Non-Statutory	✓	10.00	
	Childrens Space- Hourly	Non-Statutory	✓	33.50	
	Playgroups only	Non-Statutory	✓	17.00	
	Computer Education- hourly	Non-Statutory	✓	10.50	
	Meeting Room 2- Hourly	Non-Statutory	✓	7.20	
	<b>Function Space</b>	Non-Statutory	✓		
	Reception (Room 1)- Hourly	Non-Statutory	✓	17.50	
	Function Room (Room 2)- hourly	Non-Statutory	✓	20.50	
	Multi purpose Room (Room 3)- hourly	Non-Statutory	✓	14.50	
	Gallery Space	Non-Statutory	✓	20.50	
	After hours casual staff	Non-Statutory	✓	45.00	
	Room 1 & 2 & 3- hourly	Non-Statutory	✓	52.50	
	<b>One off Charges-</b>				
	Commercial Kitchen	Non-Statutory	✓	111.00	
	AV hire Commercial	Non-Statutory	✓	113.00	
	AV hire Community	Non-Statutory	✓	50.50	
	General Cleaning Fee	Non-Statutory	✓	115.00	
	<b>Other:</b>				
	Security Bond	Non-Statutory	✓	\$300 - \$600	
	Crockery (cup/saucer/spoon, side plate, glass)	Non-Statutory	✓	\$2.15/person	
	Tea/coffee/sugar/milk per person	Non-Statutory	✓	\$2.65/person	
	Tea/coffee/sugar/milk and biscuits per person	Non-Statutory	✓	\$3.20/ person	
	Darebin Intercultural Centre	<b>Pearl Room - Function Room</b>			
		Commercial - per hour	Non-Statutory	✓	31.85
		Community - per hour	Non-Statutory	✓	26.70
		<b>Jade Room - Function Room</b>			
		Commercial - per hour	Non-Statutory	✓	31.85
		Community - per hour	Non-Statutory	✓	26.70
<b>Amber Room - Office and Hot desk</b>					
Commercial - per hour		Non-Statutory	✓	26.70	
Community - per hour		Non-Statutory	✓	19.50	
<b>Opal Room - Small meeting room</b>					
Commercial - per hour		Non-Statutory	✓	26.70	
Community - per hour		Non-Statutory	✓	19.50	
<b>Community Kitchen - (To serve food only- no cooking)</b>					
Commercial - per meeting		Non-Statutory	✓	63.70	
Community - per meeting		Non-Statutory	✓	53.45	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Darebin Intercultural Centre Cont.</b>	<b>Data Projector and screen</b>			
	Commercial- per session	Non-Statutory	✓	21.60
	Community - per session	Non-Statutory	✓	16.45
	<b>Lecturn with PA and fixed microphone</b>			
	Commercial- per session	Non-Statutory	✓	21.60
	Community - per session	Non-Statutory	✓	16.45
	<b>Laptop</b>			
	Commercial- per session	Non-Statutory	✓	21.60
	Community - per session	Non-Statutory	✓	16.45
	<b>Blue-ray player (Pearl room only)</b>			
	Commercial- per session	Non-Statutory	✓	21.60
	Community - per session	Non-Statutory	✓	16.45
	<b>Flip Chart</b>			
	Commercial- per session	Non-Statutory	✓	21.60
	Community - per session	Non-Statutory	✓	16.45
	<b>Staffing</b>			
	Commercial- per session	Non-Statutory	✓	48.30
	Community - per session	Non-Statutory	✓	37.00
	<b>Access Card (Refundable)</b>			
	Commercial- per session	Non-Statutory	✓	20.00
	Community - per session	Non-Statutory	✓	20.00
	<b>Whiteboard</b>			
	Commercial- per session	Non-Statutory	✓	no charge
	Community - per session	Non-Statutory	✓	no charge
	<b>Other</b>			
	Tea, coffee, milk, sugar and stirrers	Non-Statutory	✓	no charge
	Disposable Plates (100% biodegradable & sustainable earth products)	Non-Statutory	✓	\$9.25 per 25 large
	Disposable Plates (100% biodegradable & sustainable earth products)	Non-Statutory	✓	\$11.30 per 50 small
	Kitchen Cleaning Fee	Non-Statutory	✓	\$53.45 minimum
	Facility Cleaning Fee	Non-Statutory	✓	\$53.45 minimum
<b>Ruthven Pavilion</b>	Darebin & non profit organisations (per hour)	Non-Statutory	✓	15.50
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	26.00
	Internal Users	Non-Statutory	✓	14.00
	Bond for swipe card issue	Non-Statutory	✓	100.00
	Cleaning	Non-Statutory	✓	48.50
<b>Keon Park Childrens Hub</b>	<b>Multi-use Room 1 (half room)</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	15.50
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	26.00
	Internal Users	Non-Statutory	✓	14.00
	<b>Multi-use Room 2 (half room)</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	15.50
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	26.00
	Internal Users	Non-Statutory	✓	14.00
	<b>Multi-use Room 1 &amp; 2 combined</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	31.00
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	52.00
	Internal Users	Non-Statutory	✓	28.00
	<b>Meeting Room</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	15.50
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	26.00
	Internal Users	Non-Statutory	✓	14.00
	Commercial Kitchen Hire	Non-Statutory	✓	113.00
	Crockery only (per person)	Non-Statutory	✓	2.15
	Crockery/Tea/coffee/sugar/milk (per person)	Non-Statutory	✓	2.65
	Lecturn/ AV	Non-Statutory	✓	103.00
Bond for swipe card issue	Non-Statutory	✓	100.00	
Cleaning	Non-Statutory	✓	48.50	
After hours casual staff costs (per hour)	Non-Statutory	✓	45.00	

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Reservoir Community and Learning Centre</b>	<b>Function Room 1</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	15.50
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	26.00
	Internal Users	Non-Statutory	✓	14.00
	<b>Function Room 2</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	15.50
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	26.00
	Internal Users	Non-Statutory	✓	14.00
	<b>Function Room combined (1 and 2)</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	31.00
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	52.00
	Internal Users	Non-Statutory	✓	28.00
	<b>Meeting Room 1</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	5.20
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	8.30
	Internal Users	Non-Statutory	✓	4.15
	<b>Meeting Room 2</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	5.20
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	8.30
	Internal Users	Non-Statutory	✓	4.15
	<b>Meeting Room combined (1 and 2)</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	10.40
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	16.60
	Internal Users			8.30
	<b>Meeting Room 3</b>			
	Darebin & non profit organisations (per hour)	Non-Statutory	✓	5.20
	Non Darebin & Profit organisations (per hour)	Non-Statutory	✓	8.30
	Internal Users	Non-Statutory	✓	4.15
	Commercial Kitchen Hire	Non-Statutory	✓	113.00
	Audio Visual system	Non-Statutory	✓	103.00
Lectern- stand alone (no av)	Non-Statutory	✓	15.50	
Bond	Non-Statutory	✓	\$300 - \$600	
Cleaning Fee	Non-Statutory	✓	105.00	
After hours casual staff cost	Non-Statutory	✓	45.00	
<b>Youth Services</b>	<b>FREEZA</b>			
	Event ticket sales	Non-Statutory	✓	5.00
	<b>ASAP</b>			
	Participant program charges	Non-Statutory	✓	5.00
	<b>DECIBELS</b>			
	Recording and mixing for under 25s (including engineer) per hour	Non-Statutory	✓	40.00
	Recording and mixing for general public (including engineer) per hour	Non-Statutory	✓	60.00
	Internal technical support (includes PA hire) per hour	Non-Statutory	✓	40.00
	Recording & Mixing for Community Projects targeting under 25's (including engineer) per hour	Non-Statutory	✓	20.00
	Retail Sales (Decibels Records CD's)	Non-Statutory	✓	10.00
	<b>YOUTH PROGRAMS &amp; GROUPS</b>			
	Teenage Holiday Program- General Activity	Non-Statutory	✓	10.00
Youth Program Event	Non-Statutory	✓	10.00	
<b>Library - Loan materials &amp; equipment</b>	<b>Library Fines</b>			
	Per day Fine	Non-Statutory		0.35
	Maximum Fine per member per book	Non-Statutory		10.00
	Replacement membership cards	Non-Statutory		3.00

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Library - Loan materials &amp; equipment Cont.</b>				
<b>Printing &amp; Copying Fees</b>				
	Standard black & white (A4)	Non-Statutory	✓	0.25
	Standard black & white (A3)	Non-Statutory	✓	0.40
	Colour (A4)	Non-Statutory	✓	2.00
	Colour (A3)	Non-Statutory	✓	3.00
	Inter Library Loan (Non Victorian public library)	Non-Statutory	✓	16.50
	Damaged and Lost Books Fine	Non-Statutory		Repl. Cost
	Debt Recovery Fee	Non-Statutory	✓	15.00
	Digital Images			
	Per digital image - CDROM or Disc (300 or 600dpi) private use or research	Non-Statutory	✓	10.00
	Per digital image - CDROM or Disc (300 or 600dpi) publication or commercial use	Non-Statutory	✓	20.00
	Annual fee per digital image for use on a web page	Non-Statutory	✓	15.00
	Meeting Room hire			
	NON PROFIT ORGANISATIONS			
	<3 hour - weekday (per Hour)	Non-Statutory	✓	18.50
	3 hour - weekday	Non-Statutory	✓	43.00
	6 hour - weekday	Non-Statutory	✓	86.00
	Per hour weekend (to 3 hours)	Non-Statutory	✓	29.50
	3 hour - weekend	Non-Statutory	✓	74.00
	7 hour - weekend	Non-Statutory	✓	125.00
	COMMERCIAL ORGANISATIONS			
	<3 hour - weekday (per Hour)	Non-Statutory	✓	39.00
	3 hour - weekday	Non-Statutory	✓	87.00
	6 hour - weekday	Non-Statutory	✓	138.00
	Per hour weekend (to 3 hours)	Non-Statutory	✓	60.00
	3 hour - weekend	Non-Statutory	✓	130.00
	7 hour - weekend	Non-Statutory	✓	150.00
	Storage lockers			
	NON PROFIT ORGANISATIONS			
	Single locker	Non-Statutory	✓	45.00
	Double locker	Non-Statutory	✓	90.00
	COMMERCIAL ORGANISATIONS			
	Single locker	Non-Statutory	✓	68.00
	Double locker	Non-Statutory	✓	115.00
	Library			
	- Merchandising			
	Library Bags	Non-Statutory	✓	2.00
	Drink Bottles	Non-Statutory	✓	2.50
	Individual book packs (per book)	Non-Statutory	✓	2.75
<b>CORPORATE SERVICES</b>				
<b>Health Protection</b>				
	Premises inspection fee	Non-Statutory		204.47
	Food Act - New Premise Assessment	Non-Statutory		165.00
	Food registrations - Class 1 & 2	Non-Statutory		439.50
	Transfer of registration - Class 1 & 2	Non-Statutory		50% of reg fee
	Food registrations - Class 3	Non-Statutory		419.00
	Transfer of registration - Class 3	Non-Statutory		50% of reg fee
	Food premises with more than 5 employees (extra \$ per employee)	Non-Statutory		19.50
	Food registration sport club/canteen (for 6 months operation)	Non-Statutory		50% of reg fee
	Food Premises with additional cart, van or mobile (for each cart, van or mobile)	Non-Statutory		50% of reg fee
	Food Act - Class 2 or 3 Temporary/Mobile Stall, Vehicle Premises (for 6 months operation)	Non-Statutory		323.66
	Food Act - Class 2 or 3 Temporary/Mobile Stall, Vehicle Premises (for 1 month operation)	Non-Statutory		205.50
	Food Act - Class 2 or 3 Single Event Temporary/Mobile Stall, Vehicle Premises	Non-Statutory		102.75
	Follow up inspection (per hour)	Non-Statutory		80.00



Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Health Protection Cont.</b>	Health Act New Premise Assessment	Non-Statutory		92.00
	Health Act registration	Non-Statutory		113.00
	Health Act Notification (Once off registration) - Hairdressers only			207.47
	Health Act transfer of registration	Non-Statutory		50% of reg fee
	Residential Tenancies Act (Caravan Park) cost per site	Non-Statutory		3.00
	Head lice combs	Non-Statutory	✓	n/a
<b>Local Laws</b>	Shopping Trolley Release Fees	Non-Statutory		46.00
	<b>Commercial Waste Bins on Council Land</b>			
	80L Bin	Non-Statutory		80.00
	120L Bin	Non-Statutory		120.00
	140L Bin	Non-Statutory		140.00
	240L Bin	Non-Statutory		240.00
	360L Bin	Non-Statutory		360.00
	<b>Footpath Trading Outdoor Dining Fees</b>			
	Per Chair	Non-Statutory		25.00
	Per Bench Seat	Non-Statutory		90.00
	Per Table	Non-Statutory		25.00
	Umbrella	Non-Statutory		45.00
	Display of Goods	Non-Statutory		250.00
	Café screen (fixed or temp)	Non-Statutory		143.50
	Planter boxes on footpath	Non-Statutory		45.00
	Heaters	Non-Statutory		45.00
	A Board	Non-Statutory		102.50
	Real Estate Auction/ Open for Inspection signs per agency (annual fee)	Non-Statutory		550.00
	Permit Transfer	Non-Statutory		40.00
	Public Indemnity Insurance	Non-Statutory		30.00
	Application Fee	Non-Statutory		41.00
	Confiscation Notice Release Fee	Non-Statutory		100.00
	Fire Hazard Removal	Non-Statutory		360.00
	Fire Hazard Infringement	Statutory		1,517.00
	<b>Abandoned Vehicle Fees</b>			
	Release Fee	Non-Statutory		327.00
	Storage Fee (per day)	Non-Statutory		40.00
	Towing (per tow)	Non-Statutory		126.00
	<b>Skips on Roads</b>			
	Annual Permit	Non-Statutory		674.00
	Once off permit (less than 3 placements per year)	Non-Statutory		135.00
	<b>Local Law Permits</b>			
	Itinerant Traders (per year)	Non-Statutory		1,764.00
<b>Animal Control</b>	<b>Dogs</b>			
	Unsterilised Dogs	Non-Statutory		151.00
	Sterilised Dogs - Column 2 category (Domestic Animals Act)	Non-Statutory		50.00
	<b>State Concession Column 2</b>	Non-Statutory		
	Pensioner Concession - Maximum Fee	Non-Statutory		75.00
	Pensioner Concession - Reduced Fee	Non-Statutory		25.00
	Pension Rebate - 1st Dog Free	Non-Statutory		
	Dangerous Dogs	Non-Statutory		273.00

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Animal Control Cont.</b>	<b>Cats</b>			
	Unsterilised Cats	Non-Statutory		86.00
	Sterilised Cats	Non-Statutory		29.00
	State Concession Column 2	Non-Statutory		14.50
	Pension Rebate - 1st Cat Free	Non-Statutory		
	Multiple Animal Registration	Non-Statutory		52.00
	Admin Fee for new animals	Non-Statutory		5.00
	Domestic Animal Businesses	Non-Statutory		216.00
	Replacement Tags	Non-Statutory		6.00
	Permit Fee Under Pt A & B AMS	Non-Statutory		52.00
	Domestic (Feral & Nuisance) Animals Act			
	Animal surrender (single animal)	Non-Statutory		42.00
	Animal surrender (multiple animals)	Non-Statutory		57.00
	<b>Pound release fees</b>	Non-Statutory		
	Dogs with identification (for first day of stay)	Non-Statutory		35.00
	Dogs with identification (extra \$ per day of stay)	Non-Statutory		12.00
	Dogs with no identification (for first day of stay)	Non-Statutory		57.00
	Dogs with no identification (extra \$ per day of stay)	Non-Statutory		13.00
	Cats (for first day of stay)	Non-Statutory		12.00
	Cats (extra \$ per day of stay)	Non-Statutory		6.00
<b>Traffic Enforcement</b>	<b>Parking Fines</b>			
	Parking Offences	Statutory		78.00
	Stopping Offences	Statutory		91.00
	Loading Zone Clearway Offences	Statutory		156.00
	2016/2017 amount to be determined by external statutory body			
	Residential Parking Permit (Type 1)	Non-Statutory		40.00
	Residential Parking Permit (Type 2)	Non-Statutory		60.00
	Filming Permit	Non-Statutory		315.00
	Parking Bay Permit - Residential	Non-Statutory		22.00
	Parking Bay Permit - Commercial	Non-Statutory		52.00
	Final reminder notice	Non-Statutory		27.00
	Court administration and processing	Non-Statutory		32.00
	<b>Equipment for hire for events (bollards, signs, witches hats)</b>			
	Equipment pick up	Non-Statutory	✓	40.00
	Equipment delivery	Non-Statutory	✓	100.00
	Equipment loss/ damage	Non-Statutory	✓	40.00
<b>Revenue Services</b>	Land Certificates (Urgent)	Statutory		50.00
	Land Certificates (non Urgent)	Statutory		24.80
	Credit card fee for payment of rates	Non-Statutory		0.33%
	Valuation Certificate	Statutory		15.00
<b>Valuations</b>	Fees - Provision of supplementary valuation information (per sup. valuation)	Statutory		71.85
<b>Records Management</b>	F.O.I. Application fee	Statutory		27.90
	Search Charges (per hour or part of an hour)	Statutory		20.90
	F.O.I. Inspection Supervision per hour (to be calculated per quarter hour or part of a quarter hour)	Statutory		20.90
	Photocopying Charge (per black and white A4 page)		✓	0.20
<b>Risk Services</b>	Casual Hirers Public Liability Scheme			
	Under 10 People or \$11.00/8hr booking	Non-Statutory	✓	3.60
	11-20 People or \$15.40/8hr booking	Non-Statutory	✓	4.70
	21-30 People or \$18.70/8hr booking	Non-Statutory	✓	5.90
	21-30 People \$36.30 per day or part thereof	Non-Statutory	✓	39.10

Description		Fee Status	Taxable Supply	2016/17 (inc GST if applic) \$
<b>Risk Services Cont.</b>	31-40 People \$48.40 per day or part thereof	Non-Statutory	✓	52.10
	41-50 People \$60.50 per day or part thereof	Non-Statutory	✓	65.10
	51-100 People \$72.60 per day or part thereof	Non-Statutory	✓	78.10
	101-500 People \$96.80 per day or part thereof	Non-Statutory	✓	104.10
	501-1000 People \$145.20 per day or part thereof	Non-Statutory	✓	156.30
<b>Municipal Buildings &amp; Halls</b>	Preston City Hall			
	Mon - Fri (Day Rate) Per Hour	Non-Statutory	✓	60.00
	Mon to Fri (Night Rate) Per Hour	Non-Statutory	✓	119.70
	Saturday Per Hour	Non-Statutory	✓	119.70
	Sunday & Public Holidays Per Hour	Non-Statutory	✓	119.70
	Security Deposit Bond	Non-Statutory		300 - 600
	(Community Group rates are 70% of scheduled fee)			
	Preston Shire Hall			
	Mon - Fri (Day Rate) Per Hour	Non-Statutory	✓	55.00
	Mon to Fri (Night Rate) Per Hour	Non-Statutory	✓	114.50
	Saturday Per Hour	Non-Statutory	✓	114.50
	Sunday & Public Holidays Per Hour	Non-Statutory	✓	114.50
	Tea & Coffee Service per cup	Non-Statutory	✓	2.65
	Tea, Coffee & Biscuits Service per cup	Non-Statutory	✓	3.80
	Side Plates	Non-Statutory	✓	0.55
	Glass Hire	Non-Statutory	✓	0.50
	Audio Visual Hire (commercial hire rates) - per item	Non-Statutory	✓	47.00
	Portable Sound System (with 3 microphones) per day	Non-Statutory	✓	265.00
	Portable Stage with skirt (Community) per day	Non-Statutory	✓	140.00
	Portable Stage with skirt (Commercial) per day	Non-Statutory	✓	265.00

DRAFT

## Appendix B Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2016/17 budget, which is included in this report, is for the year 1 July 2016 to 30 June 2017 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ending 30 June 2017 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards and the Local Government Model Accounts. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Minister of Local Government announces maximum rate increase	22 Dec
2. Officers update Council's long term financial projections	Dec
3. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
4. Council submits formal rate variation submission to ESC	31 Mar
5. Proposed budget(s) submitted to Council for approval	2 May
6. ESC advises whether rate variation submission successful	31 May
7. Public notice advising intention to adopt budget	4 May
8. Budget available for public inspection and comment	4 May
9. Public submission process undertaken	May/Jun
10. Submissions period closes (28 days)	3 Jun

11. Submissions considered by Council/Committee	9 Jun
12. Budget and submissions presented to Council for adoption	27 Jun
13. Copy of adopted budget submitted to the Minister	Jul
14. Revised budget where a material change has arisen	

---

DRAFT

## CONTACT US

274 Gower Street, Preston  
PO Box 91, Preston, Vic 3072  
T 8470 8888  
F 8470 8877  
E [mailbox@darebin.vic.gov.au](mailto:mailbox@darebin.vic.gov.au)  
[darebin.vic.gov.au](http://darebin.vic.gov.au)



National Relay Service  
TTY dial 133 677 or  
Speak & Listen 1300 555 727  
or [iprelay.com.au](http://iprelay.com.au), then enter  
03 8470 8888



Speak Your Language  
8470 8470

**6.3 MONUMENTS AND MEMORIALS POLICY – PROPOSAL TO ERECT A MEMORIAL TO WILLIAM RUTHVEN VC AT RUTHVEN RESERVE**

**Author:** Manager Leisure and Public Realm

**Reviewed By:** Director, Community Development

**Report Background**

Darebin RSL has presented Council with a submission to place a memorial to William Ruthven VC at Ruthven Reserve. Council's Monuments and Memorials Policy nominates that any monument or memorial must be approved by a motion of Council. This report presents information on the proposed memorial for consideration by Council.

**Previous Council Resolution**

This matter is not the subject of a previous Council resolution.

**Previous Briefing(s)**

This matter has not previously been to a Councillor briefing.

**Council Plan Goal/Endorsed Strategy**

Darebin Monuments and Memorials Policy.

**Summary**

A monument for William Ruthven VC has been proposed by the Darebin RSL to be located near the new pavilion at Ruthven Reserve. This memorial is intended to commemorate William Ruthven VC's actions leading to his being awarded the Victoria Cross medal and his political contributions following his return from service.

This report assesses the request against requirements under Council's Monuments and Memorials Policy to determine if the proposal is in line with the policy.

**Recommendation**

**That Council:**

- (1) Endorse in principle the proposal to erect a memorial to William Ruthven VC at Ruthven Reserve and liaise with the Darebin RSL in relation to:
  - a) Site and engineering assessments and certifications.
  - b) Achieving written permissions from any above or below ground asset owners.
  - c) Installation Plan.
  - d) A proof of the image and proposed wording for the plaque and monument.
  - e) Consultation with stakeholders, residents and user groups of Ruthven Reserve.

- (2) Receive a further report at the conclusion of the planning and consultation stages that provides a final proof of the image and then proposed wording for the plaque and monument.
  - (3) Note that the Darebin RSL will provide the necessary funding for the proposal. There is no cost to Council.
- 

## **Introduction**

The Darebin RSL has proposed a memorial to William Ruthven VC to be located in Ruthven Reserve near the renovated pavilion.

## **Issues and Discussion**

### **Proposal for memorial to William Ruthven.**

The Darebin RSL's proposal for a monument to William Ruthven VC is to create an etched black granite plaque incorporating an image of William Ruthven VC in his World War 1 uniform alongside a summary of the action that led to his award of the Victoria Cross (VC) by King George V in 1918. The proposed plaque would also recognize the post war contribution by William Ruthven VC to the then City of Preston and Reservoir as the longest standing local member of the Victorian parliament. The full proposal as submitted is attached (**Appendix A**).

The proposed plaque would be either set into a natural rock or stoneware recreated rock situated in the existing natural gravel and native grass garden bed alongside the pavilion. The granite and rock would tie in with the natural setting and other rocks scattered throughout the landscape at the reserve.

If a suitable rock cannot be located, a rock will be recreated out of stoneware that is the approximate colour of the gravel garden bed and path. The proposed location for the memorial is in the existing landscaped garden beds directly adjacent to the pavilion at Ruthven Reserve.

The proposed plaque would be approximately 600 x 400mm and set into a rock that would accommodate the size of the plaque and which would set it about approximately 600-700mm above the ground.

### **Funding for the memorial**

The RSL will provide the necessary funding for the proposal. There is no cost to Council.

### **Maintenance of the memorial**

There would be little to no ongoing maintenance required as all materials are designed to withstand a lifetime in an external environment.

### **Compliance with the Monuments and Memorials**

The proposed memorial commemorates both a person, William Ruthven, and an event, his being awarded the Victoria Cross (VC) medal - a military decoration awarded for valour "in the presence of the enemy". Ruthven was one of only 64 service people from World War 1 awarded the Victoria Cross making it a rare and prestigious honour.



As the recipient of the VC medal, Ruthven made a significant contribution to the cultural heritage of Darebin and Victoria through his military and political service. The understanding of and significance of military contributions such as VC medal recipients, is timeless as military service is a historic and contemporary part of modern life.

Other than the reserve that bears his name, William Ruthven is not commemorated elsewhere in the Municipality.

The selection of natural materials and the location proposed in an existing garden bed near the pavilion is in keeping with the aesthetic and function of the public open space and will add understanding to how the reserve and pavilion got its name.

The proposal is compliant with the policy and will complement the existing conditions at the reserve. Further, William Ruthven is a figure of significance to local and national military heritage making a monument or memorial appropriate. The RSL has agreed to be responsible for the cost of the memorial and the low maintenance requirements make the selected materials appropriate.

Because the wording of the plaque has not been finalised, a proof of the image and wording of the plaque should be provided to Council before the plaque is commissioned.

### **Options for Consideration**

Provide the Darebin RSL with in principle approval for the commission of a monument to commemorate William Ruthven VC at Ruthven Reserve. Before unconditional approval is given, Darebin RSL is to present Council with:

- Through assessment of the site inclusive of the location of any above ground and below ground services.
- Written permissions from any above or below ground asset owners like Telstra, Jemena etcetera.
- An installation plan showing how the monument will be brought into the site causing no damage to any Council assets, above or below ground services or existing infrastructure.
- An engineer's certification showing the construction detail for the memorial noting all dimensions, footings and materials for the monument.
- A proof of the image and wording for the plaque and monument.
- Evidence of consultation with stakeholders, residents and user groups of Ruthven Reserve.

### **Financial and Resource Implications**

Council has no financial responsibility with this project as all costs will be borne by the Darebin RSL.

### **Risk Management**

As part of the installation of the memorial, Darebin RSL's contractors will be required to do a full site assessment inclusive of survey of above ground and underground services before implementing any part of the memorial. This assessment will include a plan for accessing the site and installing the monument without damaging any existing assets.

Consultation with the community and user groups should be undertaken to ensure understanding of and knowledge of the monument.

### **Policy Implications**

#### **Economic Development**

Improvements to the aesthetics of parks and opens spaces has a positive impact on economic development.

#### **Environmental Sustainability**

Use of local contractors and materials will be encouraged in the realisation of the project.

#### **Human Rights, Equity and Inclusion**

Consultation with the local community and user groups should be undertaken by the RSL as part of this proposal.

#### **Other**

There are no other factors which impact on this report.

### **Future Actions**

Obtain information regarding installation details, site constraints and consultation from the Darebin RSL.

### **Consultation and Advocacy**

Darebin RSL will be responsible for consultation with stakeholders, park users and residents.

### **Related Documents**

Darebin Monuments and Memorials Policy

### **Disclosure of Interest**

Section 80C of the *Local Government Act 1989* requires members of Council staff and persons engaged under contract to provide advice to Council to disclose any direct or indirect interest in a matter to which the advice relates.

The Officer reviewing this report, having made enquiries with relevant members of staff, reports that no disclosable interests have been raised in relation to this report.

## **SUBMISSION TO ERECT A MEMORIAL TO WILLIAM RUTHVEN VC AT RUTHVEN RESERVE DEVELOPMENT SPONORED BY DAREBIN RSL**

Darebin RSL have commissioned Laserform Creative to develop a fitting granite commemorating William RUTHVEN VC at Ruthven Reserve, named after the aforementioned, in the city of Darebin. This memorial would coincide with the new pavilion development at the reserve.

The proposal is to create an etched black granite plaque incorporating an image of William Ruthven VC in his World War 1 uniform alongside a summary of the action that saw him awarded the Victoria Cross (VC) by King George V in 1918. The plaque would also recognize the significant post war contribution by William RUTHVEN VC to the then City of Preston and Reservoir as the longest standing local member of the Victorian parliament.

The plaque would be either set into a natural rock or recreated rock from stoneware that could be situated in the natural gravel and native grass garden bed alongside the pavilion. The granite and rock would tie in with the natural setting and other rocks scattered throughout the landscape at the reserve. If a suitable rock cannot be located, a rock will be recreated out of stoneware that is the approximate colour of the gravel garden bed and path. Refer attached photograph of the preferred location.

It is envisaged that the plaque would be approximately 600 x 400mm and set into a rock that would accommodate the size of the plaque and which would set it about approximately 600 - 700mm above the ground.

The RSL will provide the necessary funding for the proposal.

There would be no ongoing maintenance required as all materials are designed to withstand a lifetime in an external environment.

The plaque proposal conforms to the City of Darebin's memorial policy as follows:

### **5.2 "Monuments and larger memorials are for the purposes of this policy are specifically designed objects or structures commemorating a person, event, or place.**

1. *Council's Leisure, Public Realm and Venues Unit will coordinate the application review process and provide information to the Memorials and Monuments Committee:*
  - *the application will include all relevant details including the nature and intent of the proposed memorial or monument; site preference (location) and analysis; design concept to scale; text or images to be included; and any other information including maintenance costs that will provide Council with a full understanding of the intended outcome of the proposed memorial. Design will not be commissioned at this stage – a concept will be sufficient.*
  - *All plaques must conform to City of Darebin plaque and memorial design specifications. Any wording on plaques or memorials must be approved by Council. A maximum number of words are stipulated for each category of plaque or memorial (see design specifications). Text should be brief and in a language accessible to the public and should avoid use of jargon or acronyms. Text should be written following research from a wide range of authoritative sources and be verified by a qualified historian. Proofing and checking will be undertaken by Council. If a graphic image is utilised the amount of text will be reduced."*

**Given the significance and nature of the commemoration, reference has to be directly linked to the awarding of the Victoria Cross, therefore it is not possible for the text component to be brief. The VC citation has been reduced by virtue of a precis of William RUTHVEN's service and post war contribution to Preston and Reservoir.**

There is also scope for the monument to not even fall under this policy as it is connected with the opening of a new building (Ruthven Pavilion) that is directly related and named after William Ruthven VC.

**Attachment 1: Draft proposal of the engraved granite plaque**

Example of the type of rock to be incorporated into the memorial or colour of the recreated stoneware rock.



Image only for purposes of the colour of a stoneware rock

The preferred location at the reserve (Person represents approximate location of the rock and plaque)



Attachment 1 – Plaque proof. (Images are not accurately recreated due to media used. Proof is only for wording and recommended layout)



The image is a black and white proof for a Victoria Cross plaque. At the top, the words "VICTORIA" and "CROSS" are written in large, bold, white capital letters. In the center, there is a stylized representation of the Victoria Cross medal, which is a cross with a central emblem, surrounded by a banner that reads "AUSTRALIA". Below the medal, the text "WORLD WAR 1" is written in a smaller font. The main body of the plaque contains a biographical text about William "Rusty" RUTHVEN, detailing his military service during World War I and his actions that led to him being awarded the Victoria Cross. To the right of the text is a black and white photograph of a man in a military uniform, wearing a cap and looking to the left. At the bottom left, there is a small circular emblem of the Darebin RSL. Below the emblem, the text "DONATED BY DAREBIN RSL" and "CREATED BY LASERFORM CREATIVE" is written.

# VICTORIA CROSS



WORLD WAR 1

William "Rusty" RUTHVEN (1893 - 1970), was born in Collingwood and was a mechanic in the timber industry before enlisting as a Private in the Australian Imperial Force (AIF) in April 1915. He landed at Gallipoli in October 1915 as a reinforcement for the 22nd Battalion. In March 1916 he arrived in France, where he served on the Western Front for the remainder of the First World War. During his service he was wounded on several occasions. He was promoted several times, eventually attaining the rank of second lieutenant in 1918.

On 19 May 1918, sergeant RUTHVEN took part in an attack near Ville-Sur-Ancre in France where he performed outstanding acts of bravery. When his company commander was wounded, he assumed command, but the advance was held up by heavy machine-gun fire. With total disregard for his own safety he ran at the machine-gun post, bombed it, and captured the gun. Then, encountering enemy coming out of a shelter, he wounded two and captured six. RUTHVEN reorganised his men and then noticed further enemy movement in a nearby sunken road. Armed only with a revolver, he wounded two men and captured thirty-two prisoners single handedly. He spent the rest of the day, under fire, supervising consolidation and encouraging his men.

Throughout the whole operation he showed the most magnificent courage and determination, inspiring everyone by his fine fighting spirit, his remarkable courage, and his dashing action and was awarded the Victoria Cross (VC) by King George V in 1918, the highest award for bravery.

POST WAR

During World War II, he served with the 3rd Australian Garrison Battalion and other garrison units reaching the rank of Major.

He was elected to the Victorian Legislative Assembly in 1945 and was the local member for Preston until 1955, then following a redistribution represented Reservoir until his retirement in 1961.

"Rusty" RUTHVEN retained close links with other Victoria Cross winners. In 1956 he attended the Victoria Cross centenary celebrations in London. He was president of the Werrimull and Collingwood RSSILA's (RSL) and was a life member of the Preston sub branch and a trustee of Melbourne's Shrine of Remembrance.

He died on 12 January 1970.



DONATED BY DAREBIN RSL  
CREATED BY LASERFORM CREATIVE

## 7. CONSIDERATION OF RESPONSES TO NOTICES OF MOTION AND GENERAL BUSINESS

Nil

## 8. NOTICES OF MOTION

### 8.1 PROMOTING GREATER INTERFAITH UNDERSTANDING WITH SCHOOL VISITS TO THE ISLAMIC MUSEUM

NOTICE OF MOTION NO. 277

CR. TIM LAURENCE

Take notice that at the Ordinary meeting to be held on 2 May 2016 it is my intention to move:

*That the Mayor write to the Principals, and relevant parent committees and school councils of all the State and Independent Schools in the Darebin inviting them:*

- (1) *To visit the Islamic Museum in Anderson Street Thornbury for themselves, if they have not already visited, to see firsthand the value this unique Darebin-located museum can offer students.*
- (2) *To consider a program of student excursions to the museum to build greater Interfaith understanding in our community and greater harmony in our next generation of Darebin citizens.*

Notice Received: 18 April 2016

Notice Given to Councillors: 26 April 2016

Date of Meeting: 2 May 2016

### 8.2 STOP THE WORLD'S LARGEST LANDFILL IN RAVENHALL

NOTICE OF MOTION NO. 278

CR. TIM LAURENCE

Take notice that at the Ordinary meeting to be held on 2 May 2016, it is my intention to move:

*That the Mayor write to the Premier, the Minister for Environment and the Minister for Planning urging them to not approve the expansion of the Ravenhall landfill that would make it 'the World's largest tip', and instead consider planning controls and energy polices to promote European-style 'waste-to-energy' solutions with strict emissions controls as suggested the former Mayor of Darebin and current Member of Kororoit, Ms Kairouz.*

Notice Received: 18 April 2016

Notice Given to Councillors: 26 April 2016

Date of Meeting: 2 May 2016

**8.3 GREATER GRESSWELL FOREST LAND MANAGEMENT AND WILDLIFE PROTECTION PLAN TO PROTECT THE HEALTH AND WELFARE OF LOCAL KANGAROO POPULATIONS**

**NOTICE OF MOTION NO. 279**

**CR. TIM LAURENCE**

Take notice that at the Ordinary meeting to be held on 2 May 2016, it is my intention to move:

***That Council:***

- (1) Notes with alarm the recent health issues affecting Kangaroos in Gresswell Wildlife Reserve and the community concern caused by the now abandoned State Government Kangaroo cull. Council therefore resolves to develop a Greater Gresswell Forest land management and Kangaroo and Wildlife protection plan to protect the health and welfare of local Kangaroo populations by strengthening vegetation protections and by putting in place legal protections to preserve in perpetuity the wildlife movements and Kangaroo feeding places within the network of Gresswell Forest-linked parklands that are within the city of Darebin.*
- (2) Council notes that these parklands in the Darebin LGA, namely the Gresswell Hill area, the Strathallan Golf course, the Habitat link, the Gresswell Grange Lakes and La Trobe Universities bushland areas, are larger than the current Gresswell Wildlife Reserve and collectively form a vital habitat for Kangaroo populations.*
- (3) Officers report back to Council with an outline for a health and welfare plan to assist in preserving the Kangaroo population on 6 June 2016.*

*Furthermore, that this plan for Kangaroo protection in parklands within the City of Darebin include but not be limited to:*

- An enhanced tree and vegetation protection schedule across all the parkland areas*
- A grassland management plan for Kangaroos and a feed plan for droughts and summer months*
- The development and resources for a Friends of Gresswell Kangaroos group*
- The removal or redesign of color bond fences and any current obstructions between these parkland areas*
- The creation of safe a wildlife underpass or crossing points for Kangaroos between La Trobe University's bushland and the habitat link*
- A wildlife safety report on Main Road and the Ring Road*
- The development of a section 173 agreement between La Trobe University and Darebin Council to ensure permanent protection of access to grasslands for Kangaroos on the Habitat Link and the Strathallan golf course.*
- Any required updating of current planning zoning and Darebin's MSS to limit land use in line with Darebin's Kangaroo protection plan.*
- An outline of a consultation plan with Springthorpe Owners Corporation, Strathallan Golf Club and La Trobe University and relevant animal Welfare and rescue groups*

**9. URGENT BUSINESS**

**10. GENERAL BUSINESS**

Nil

**11. PETITIONS**



## 12. RECORDS OF ASSEMBLIES OF COUNCILLORS

### 12.1 ASSEMBLIES OF COUNCILLORS HELD

An Assembly of Councillors is defined in section 3 of the *Local Government Act 1989* to include Advisory Committees of Council if at least one Councillor is present or, a planned or scheduled meeting attended by at least half of the Councillors and one Council Officer that considers matters intended or likely to be the subject of a Council decision.

Written records of Assemblies of Councillors must be kept and include the names of all Councillors and members of Council staff attending, the matters considered, any conflict of interest disclosures made by a Councillor attending, and whether a Councillor who has disclosed a conflict of interest leaves the assembly.

Pursuant to section 80A (2) of the Act, these records must be, as soon as practicable, reported at an ordinary meeting of the Council and incorporated in the minutes of that meeting.

An Assembly of Councillors record was kept for:

- Councillor Strategic Workshop – 4 April 2016
- Councillor Briefing Session – 11 April 2016
- Darebin Environment Reference Group – 13 April 2016
- Darebin Education Committee – 18 April 2016
- Councillor Strategic Workshop – 18 April 2016

<b>Recommendation</b>
-----------------------

**That** the record of the Assembly of Councillors held on 4, 11, 13 and 18 April 2016 be noted and incorporated in the minutes of this meeting.



## ASSEMBLY OF COUNCILLORS PUBLIC RECORD

<b>ASSEMBLY DETAILS:</b>	<b>Title:</b>	Councillor Strategic Workshop
	<b>Date:</b>	Monday 4 April 2016
	<b>Location:</b>	Conference Room, Darebin Civic Centre
<b>PRESENT:</b>	<b>Councillors:</b>	Cr. Vince Fontana (Mayor), Cr. Oliver Walsh, Cr. Steven Tsitas, Cr. Bo Li, Cr Trent McCarthy, Cr. Angela Villella, Cr. Julie Williams,(from 5.58 pm).
	<b>Council Staff:</b>	Rasiah Dev, Steve Hamilton, Katrina Knox, Jacinta Stevens, Darren Rudd and Joanne Cuscaden (5.45 pm to 6.25 pm), Nathan Moresi (5.45 pm to 6.35 pm), Dave Bell (from 6.06 pm), Chris Meulblok (from 6.15 pm).
<b>APOLOGIES:</b>		Cr. Tim Laurence, Cr. Gaetano Greco (Leave of absence)

The Assembly commenced at 5.45 pm

MATTERS CONSIDERED		DISCLOSURES AND COMMENTS
1.	Councillor/Chief Executive Discussion - Deferred to 18 April 2016.	No disclosures were made.
2.	CONFIDENTIAL - Planning Scheme Amendment C137, St Georges Road (Verbal)	No disclosures were made.
3.	Amendment C156 – Residential Planning Zones	No disclosures were made. Cr. Villella absent from 6.06 pm - 6.11 pm
4.	St Georges Road – M40 Project (Verbal)	No disclosures were made. Cr. Tsitas absent from 6.10 pm – 6.30pm Cr. Walsh absent from 6.16 pm – 6.31 pm
5.	Right of Way Policy Workshop (Verbal)	No disclosures were made. Cr. Villella left the meeting at 6.44 pm
6.	Update on Grade Separations	No disclosures were made.
7.	Reservoir Streetscape Masterplan	No disclosures were made.

The Assembly concluded at 6.49 pm

<b>RECORD COMPLETED BY:</b>	<b>Officer Name:</b>	Katrina Knox
	<b>Officer Title:</b>	Director Community Development



## ASSEMBLY OF COUNCILLORS PUBLIC RECORD

<b>ASSEMBLY DETAILS:</b>	<b>Title:</b> Councillor Briefing Session  <b>Date:</b> Monday 11 April 2016  <b>Location:</b> Function Room, Darebin Civic Centre
<b>PRESENT:</b>	<b>Councillors:</b> Cr. Vince Fontana (Mayor), Cr. Oliver Walsh – from (5.40 pm), Cr. Steven Tsitas, Cr. Gaetano Greco, Cr. Bo Li, Cr. Tim Laurence, Cr. Angela Villella (from 6.05 pm) and Cr. Trent McCarthy (from 6.10pm).  <b>Council Staff:</b> Rasiah Dev, Steve Hamilton, Gavin Cator, Katrina Knox, Alexis Young, , Darren Rudd (5.35 pm - 6.45 pm), Nathan Moresi (5.50 pm – 6.05 pm).  <b>Other:</b> Kate Oliver, Maddocks Lawyers (5.35 pm to 6.50 pm). Rob McGauran, Katherine Sundermand, MGS Architects, Hugh Lu, Urbis and Tim Pearce, CEL Australia (5.35 pm to 5.55 pm).
<b>APOLOGIES:</b>	Cr. Julie Williams.

The Assembly commenced at 5.35pm

MATTERS CONSIDERED		DISCLOSURES AND COMMENTS
1.	Separation Street Industrial Land Development Proposal (Verbal)	No disclosures were made. Cr. Walsh absent from 5.43 pm - 5.45 pm
2.	Children's Crossing – Clyde Street, Thornbury (Verbal)	No disclosures were made
3.	St Georges Road Update (Verbal)	No disclosures were made.
4.	Handling of Confidential Information Training	No disclosures were made. Cr. Walsh absent from 6.13 pm to 6.16 pm and 6.45 pm to 6.47 pm Cr. Tsitas absent from 6.32 pm to 6.55 pm
5.	OurSay – NDIS Consultation Update	No disclosures were made.
6.	Terms of Reference Submission to the Managing Residential Development Advisory Committee (MRDAC)	No disclosures were made.
7.	Status Report on Outstanding Reports and General Business Items	No disclosures were made.

The Assembly concluded at 7.00 pm

<b>RECORD COMPLETED BY:</b>	<b>Officer Name:</b>	Katrina Knox
	<b>Officer Title:</b>	Director Community Development



## ASSEMBLY OF COUNCILLORS PUBLIC RECORD

<b>ASSEMBLY DETAILS:</b>	<b>Title:</b>	Darebin Environment Reference Group
	<b>Date</b>	Wednesday 13 April 2016
	<b>Location:</b>	Conference Room, Darebin Council Offices
<b>PRESENT:</b>	<b>Councillors:</b>	Cr. Trent McCarthy
	<b>Council Staff:</b>	Libby Hynes, Gavin Mountjoy and Anna Haygreen
	<b>Other:</b>	Community members.
<b>APOLOGIES:</b>		Cr. Steven Tsitas

The Assembly commenced at 7:05 pm

MATTERS CONSIDERED		DISCLOSURES AND COMMENTS
1.	Welcome	No disclosures were made.
2.	Assembly of Councillors	No disclosures were made.
3.	Climate Change Review	No disclosures were made.
4.	Sustainable Living Expo reflections	No disclosures were made.
5.	Council budget process	No disclosures were made.
6.	General issues included discussion of previous Council minutes and project updates	No disclosures were made.
7.	A community member asked if DERG could write a letter of support for a planning permit submission recently advertised	As Cr. McCarthy is a member of the Planning Committee, he left the meeting prior to discussion of the item at 8.50pm and returned after the discussion was complete at 8.53 pm.

The Assembly concluded at 9.10 pm

<b>RECORD COMPLETED BY:</b>	<b>Officer Name:</b>	Anna Haygreen
	<b>Officer Title:</b>	Environmental Education and Promotions Officer



## ASSEMBLY OF COUNCILLORS PUBLIC RECORD

<b>ASSEMBLY DETAILS:</b>	<b>Title:</b>	Darebin Education Committee
	<b>Date:</b>	Monday April 18 2016
	<b>Location:</b>	Pearl Room, Darebin Intercultural Centre
<b>PRESENT:</b>	<b>Councillors:</b>	Cr. Bo Li
	<b>Council Staff:</b>	Cheryl Hermence, Wendy Dinning, Jackie Mansourian
	<b>Other:</b>	Principals from various Darebin schools, including Kingsbury Primary, Reservoir East Primary, Westgarth Primary, William Ruthven Secondary College, Croxton School, Pavilion School, East Preston Islamic College Representative from Department of Education and Training ( North West area) and INLLEN
<b>APOLOGIES:</b>		Cr. Gaetano Greco

The Assembly commenced at 4.00 pm

MATTERS CONSIDERED		DISCLOSURES AND COMMENTS
<b>1</b>	School initiatives under new Victorian model for improving students outcomes	No disclosures were made
<b>2</b>	Darebin Council initiatives and advocacy since November 2015 DEC meeting	No disclosures were made
<b>3</b>	Sharing news and initiatives	No disclosures were made

The Assembly concluded at 6.15 pm

<b>RECORD COMPLETED BY:</b>	<b>Officer Name:</b>	Jackie Mansourian
	<b>Officer Title:</b>	Community Renewal Officer



## ASSEMBLY OF COUNCILLORS PUBLIC RECORD

<b>ASSEMBLY DETAILS:</b>	<b>Title:</b> Councillor Strategic Workshop  <b>Date:</b> Monday 18 April 2016  <b>Location:</b> Conference Room, Darebin Civic Centre
<b>PRESENT:</b>	<b>Councillors:</b> Cr. Vince Fontana (Mayor), Cr. Oliver Walsh (from 5.41 pm), Cr. Steven Tsitas, Cr. Trent McCarthy, Cr. Angela Villella, Cr. Julie Williams, Cr. Tim Laurence, Cr. Gaetano Greco and Cr. Bo Li (from 6.05 pm).  <b>Council Staff:</b> Rasiah Dev, Steve Hamilton, Gavin Cator, Katrina Knox, Jacinta Stevens, Allan Cochrane, Dave Bell (from 6.00 pm).  <b>Other:</b>
<b>APOLOGIES:</b>	

The Assembly commenced at 5.39 pm

MATTERS CONSIDERED		DISCLOSURES AND COMMENTS
1.	Junction Urban Master Plan.	No disclosures were made.
2.	2016/2017 Budget Briefing	No disclosures were made.  Cr. Tsitas absent from 6.20 pm to 6.29 pm and left the meeting at 6.50 pm.  Cr. Walsh absent from 6.29 pm to 6.30 pm and 6.35 pm to 6.40 pm and left the meeting at 6.45 pm.  Cr. Laurence left the meeting at 6.45 pm.  Cr. Villella left the meeting at 6.50 pm.

The Assembly concluded at 6.51 pm

<b>RECORD COMPLETED BY:</b>	<b>Officer Name:</b> Katrina Knox  <b>Officer Title:</b> Director Community Development
-----------------------------	---

### 13. REPORTS BY MAYOR AND COUNCILLORS

<b>Recommendation</b>
-----------------------

**That** Council note the Reports by Mayor and Councillors.



## 14. CONSIDERATION OF REPORTS CONSIDERED CONFIDENTIAL

### CLOSE OF MEETING

**MOVED:** Cr.

**SECONDED:** Cr.

**That** in accordance with section 89(2) of the *Local Government Act 1989*, Council resolves to close the meeting to members of the public to consider the following items which relate to contractual, legal, personnel and governance matters:

14.1 CT 201535 Reservoir Retail Centre Footpath Upgrade

14.2 CT 201530 Junction Urban Master Plan (JUMP) Implementation Project

### RE-OPENING OF MEETING

**MOVED:** Cr.

**SECONDED:** Cr.

**That** the meeting be re-opened to the members of the public.

**CONFIDENTIAL****14.1 CT 201535 RESERVOIR RETAIL CENTRE FOOTPATH UPGRADE**

**Author:** Manager Major Projects and Infrastructure

**Reviewed By:** Director Assets and Business Services

**Report Background**

This report summarises the tender process, including the tender responses, tender evaluation and assessment process and recommends the award of a contract to a suitable contractor to undertake the Reservoir Retail Centre Footpath Upgrade project.

**Previous Council Resolution**

This matter is not the subject of a previous Council resolution.

**Previous Briefing(s)**

This matter is not the subject of a previous Councillor briefing.

**Council Plan Goal/Endorsed Strategy**

- 'Better Streets, Better Living', Reservoir Streetscape Masterplan, 2014
- Reservoir Identity Study, 2014
- Reservoir 2030 - The Reservoir Structure Plan, 2012

**Summary**

The upgrade of the footpaths in the Reservoir retail centre will respond to the actions outlined in the Reservoir Streetscape Masterplan.

**Recommendation**

**That** the Council report and resolution remain confidential with the exception of the successful tenderer(s) name and contract period.

**CONFIDENTIAL****14.2 CT 201530 JUNCTION URBAN MASTER PLAN (JUMP) IMPLEMENTATION PROJECT**

**Author:** Manager Major Projects and Infrastructure

**Reviewed By:** Director Assets and Business Services

**Report Background**

This report summarises the tender process, including the tender responses, tender evaluation and assessment process and recommends the award of a contract to a suitable contractor to undertake the JUMP Implementation Project – High Street Preston.

**Previous Council Resolution**

This matter is not the subject of a previous Council resolution.

**Previous Briefing(s)**

This matter has not previously been to a Councillor briefing.

**Council Plan Goal/Endorsed Strategy**

- Junction Urban Master Plan - From Pavement to Place, 2014

**Summary**

The upgrade of High Street Preston will respond to the actions outlined in the Junction Urban Master Plan (JUMP). The works will also respond directly to the requests of the community to improve perception/actual safety, usability and aesthetic of the JUMP precinct.

Traffic calming devices such as the central median, kerb outstands, pedestrian thresholds and landscaping, will support slower speed travel and encourage a safer public space for pedestrians and cyclists. The proposed changes also provide opportunities for outdoor dining, increased shade, improved amenity and create a more vibrant public realm for the community.

**Recommendation**

**That** the Council report and resolution remain confidential with the exception of the successful tenderer(s) name and contract period.

**15. CLOSE OF MEETING**

