



City of  
**DAREBIN**

the place  
to live

## ANNUAL BUDGET

# 2019-20

This Budget Report has been prepared with reference to the Local Government Model Budget 2019-20 and the Local Government Better Practice Guide prepared by Local Government Victoria.

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## Mayor's Introduction

This is the third budget since this Council was elected in 2016 and it charts our progress towards the goals that our community has set for Council.

Darebin is a great place to live and work, and thousands more people make it their home every year. This growing population puts additional pressure on Council services such as maternal and child health, leisure facilities, parks, libraries, roads, recycling and waste services. With this in mind, we will continue to invest in the infrastructure we need to ensure we thrive, live sustainably and build better connections between people.

Every year, Council hears ideas for programs and projects that we'd like to support. Council operates in a constrained environment and always has to make tough choices to ensure we deliver on our community's needs and aspirations, but also offer value for money.

Some of the highlights funded in the budget include:

1. **Walking and Cycling:** Safe travel projects and infrastructure to promote cycling and walking, and education for schools to increase the numbers of children and parents walking and cycling to school.
2. **Social Inclusion:** A dedicated Aboriginal Maternal & Child Health Nurse, affordable housing program and implementing the recommendations of the *Age Friendly Darebin* review.
3. **Improving recreation facilities across the municipality** including the multi-sports stadium, Northcote Aquatic and Recreation Centre, Reservoir Leisure Centre and upgrades to sports grounds and pavilions.
4. **Creative Industries:** Growing the print and digital collection for library customers, creating a home for artists and cultural organisations at the Northcote Town Hall, and providing equipment for arts venues and community hubs.
5. **Level crossing removal opportunities:** Engaging with the Level Crossing Removal Project, residents and traders in relation to the removal of the level crossing in Reservoir.
6. **Edwardes Lake Park Athletics Track:** design and construction, along with supporting infrastructure including a Changing Places public toilet facility.
7. **Road resurfacing program:** This program uses recycled asphalt and addresses our commitment to responding to the climate emergency in a tangible way.

I commend this budget to the Darebin community and look forward to your ongoing feedback.

**Cr Susan Rennie**  
Mayor

## Executive summary

Council has prepared a Budget for 2019-20 which is aligned to the vision of the Council Plan 2017 - 2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects a surplus of \$12.4 million for 2019-20. However, it should be noted that the underlying result is a surplus of \$4.9 million after adjusting for capital grants and contributions.

### 1. Key funding objectives

- 1) Ongoing delivery of services to the Darebin community funded by a budget of \$184.9 million. These services are summarised in Section 2.
- 2) Continued investment in property assets (\$26.0 million) and infrastructure assets (\$18.5 million) primarily for renewal works. This includes land improvements (\$4.5 million), buildings (\$19.1 million), building improvements (\$2.4 million), roads (\$4.3 million); bridges (\$2.2 million); footpaths and bicycle paths (\$5.3 million); drainage (\$2.1 million); recreational, leisure and community facilities (\$0.1 million); and parks, open space and streetscapes (\$4.5 million). The Statement of Capital Works can be found in Section 3 with further details on the capital works budget in Sections 4.5.

### 2. The Rate Rise

- a. The average rate will rise by 2.5% in line with the order by the Minister for Local Government on 20 December 2018 under the Fair Go Rates System.
- b. Key drivers to support the rate rise
  - i. To fund ongoing service delivery including the continual improvement of service delivery balanced with greater service demands from residents
  - ii. To fund renewal of infrastructure and community assets
  - iii. To respond to Darebin's population growth
  - iv. To respond to cost shifting from the State Government
  - v. To respond to a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation for three years. Indexation of these grants restored in the 2017 Federal Budget.
- c. Valuations will be as per the General Revaluation dated 1 January 2019 (as amended by supplementary valuations).
- d. Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.60. The other \$96.40 goes to the State and Federal Governments.
- e. Refer Section 4 for further Rates and Charges details.

### 3. Key Statistics

- Total Revenue: \$184.9M (2018-19 = \$183.3M)
- Total Expenditure: \$172.5M (2018-19 = \$165.8M)
- Accounting Result: \$12.4M Surplus (2018-19 = \$17.5M Surplus)  
(Refer Comprehensive Income Statement in Section 3)  
(Note: Based on total income of \$184.9M which includes capital grants and contributions)
- Underlying operating result: \$4.9M Surplus (2018-19 = \$7.5M Surplus)  
(Refer Analysis of operating Budget in Section 4.1)  
(Note: Underlying operating result is an important measure of financial sustainability as it

excludes income which is to be used for capital, from being allocated to cover operating expenses)

- Cash result: \$5.0M Deficit (2018-19 = \$2.3M Deficit)  
(Refer Statement of Cash Flows in Section 3)  
This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.
- Total Capital Works Program: \$52.2M (2018-19 = \$49.7M)
  - \$41.6M from Council operations (rates funded)
  - \$7.3M from reserves
  - \$2.5M from external grants
  - \$0.8M from contributions

#### 4. Budget Influences

##### External Influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2017-18. The cap for 2019-20 has been set at 2.5%.
- The Consumer Price Index (CPI) for Victoria is forecast to be 2.5% for the 2019-20 year (Victorian Department of Treasury and Finance, 2018-19 Budget Update).
- The Victorian Wage Price Index is projected to be 2.75% in 2019-20 (Victorian Department of Treasury and Finance, 2018-19 Budget Update).
- Anticipated increases of 2.5% (or \$1.62 per tonne) in the levy payable to the State Government upon disposal of waste into landfill, resulting in additional waste tipping costs of \$0.07 million. The levy has increased from \$9 per tonne in 2008-09 to a forecast \$66.32 per tonne in 2019-20 (736% increase in 11 years) and has added \$2.8 million to Council's costs.
- Ongoing cost shifting. This occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with service provision real cost increases.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

##### Other Influences

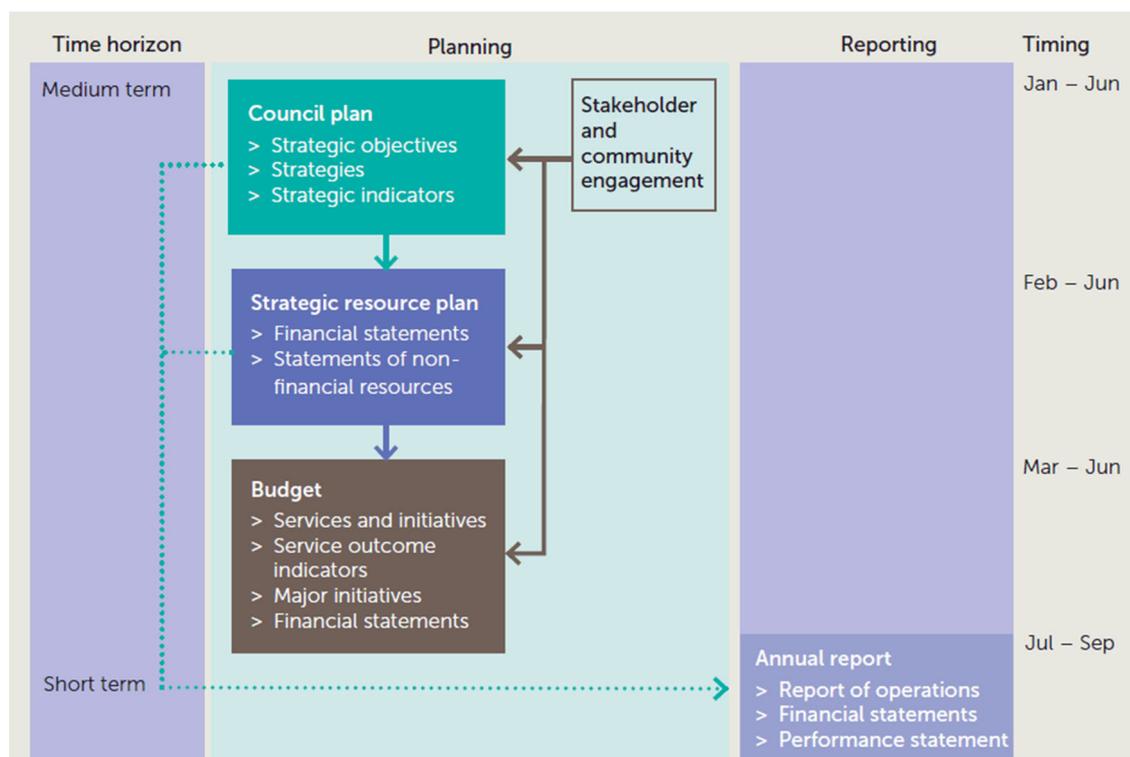
- Service reviews undertaken in 2018-29 including Aged Services
- Asset management obligations.

## 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then how Council is accountable to its community (Annual Report).

### 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives outlined in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term financial plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

## 1.2 Our purpose

### Our Council Plan

Darebin's Council Plan 2017-2021 sets out our strategic plan to deliver our vision over the full term of the Council. The Council Plan outlines our commitments to the community, identifying a Vision and Mission, values, and what is planned to be achieved during the four years to June 2021.

### Our vision

***“A greener, bolder, more connected city”***

### Our mission

*“To preserve and improve the physical, social, environmental and economic health of all our neighbourhoods and ensure quality of life for current and future generations”*

### Our values (Darebin Charter of Good Governance)

Darebin City Council has developed a Charter of Good Governance to inform the community of what it can expect from Council. The Charter outlines six principles of good governance.

The principles include:

#### 1. **Transparency**

Information relating to Council decisions and actions is freely available, easily understood and accessible, especially to those who are most affected by such decisions and is respectful of privacy principles.

#### 2. **Accountability**

Council takes responsibility for the outcomes of the decisions it makes and actions it takes.

#### 3. **Equity and Inclusion**

Council's actions and decision-making are proactively responsive to and inclusive of Darebin's diverse community needs and aspirations.

Council's services and resources are equitably distributed and accessed by those that need them the most.

#### 4. **Effectiveness and Efficiency**

Council plans and delivers services that achieve their intended outcomes, are sustainable and make the most of available resources.

#### 5. **Community Engagement**

Council meaningfully involves the community in its decision-making processes and in shaping the future vision and aspirations of the city.

#### 6. **Ethical Decision Making**

Decisions made by Council are based on clearly defined rules and regulations, with consideration of community impact and feedback and in the best interest of the Darebin community.

## 1.3 Strategic objectives

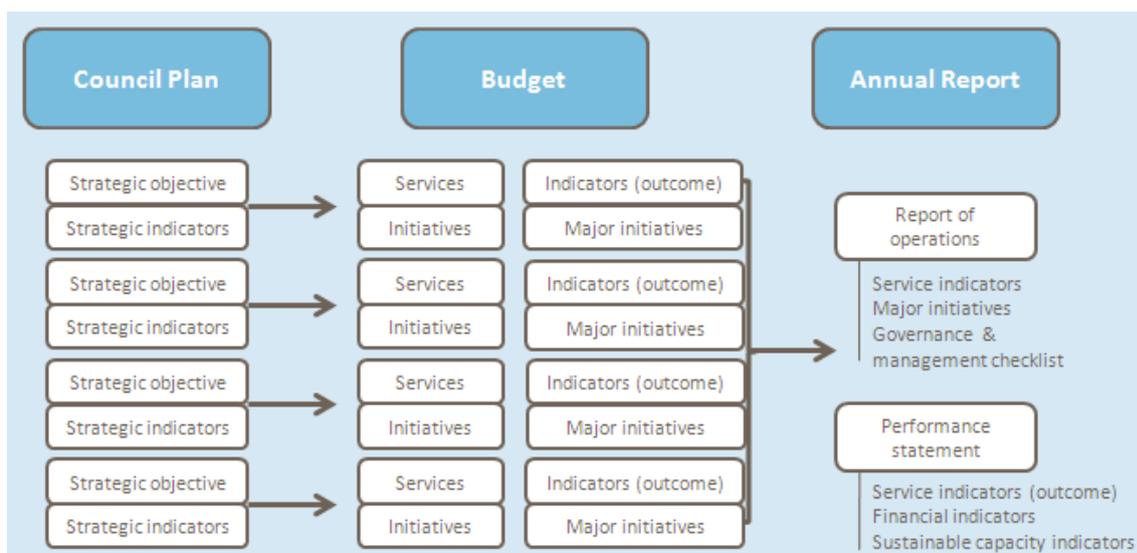
Darebin City Council's Vision and Mission are realised through six goals (referred to as 'Strategic Objectives' by the Local Government Act). These six goals reflect the priorities of the Darebin community and were developed after all the consultation results were considered. For each goal, there is a strategic framework that says what we will do, how and by when, and, how we will know we have done it well.

Council delivers services and initiatives under 22 major service categories. Each contributes to the achievement of one of the six Strategic Objectives as set out in the Council Plan for the years 2017-21. The following table lists the six Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
A sustainable city	We will be leaders in creating a sustainable city through local <b>innovation projects that address climate change</b>
Opportunities to live well	We will improve the wellbeing of people in our community by <b>providing opportunities</b> for them to live their lives well
A liveable city	We will ensure our planning system facilitates <b>high quality and sustainable development</b> that extracts social, environmental and economic benefits for our community
A strong economy	We will <b>support and attract a diversity of local businesses and industries</b> by fostering an environment in which they can thrive
Involving our diverse community	We will lead on <b>equity</b> and <b>recognise our diverse community as our</b> greatest asset for solving future challenges
A well governed Council	We will be a <b>leading, modern, and open council</b> to meet our challenges, now and in the future

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019-20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

## 2.1 Strategic Objective 1: A sustainable city

To achieve our objective of a sustainable city, we will be leaders in creating a sustainable city through local innovation projects that address climate change by:

- Becoming an energy and water efficient city and reduce waste
- Increasing sustainable transport through safer streets for walking and cycling, and advocacy for public transport
- Expanding and improving our network of open and green spaces, parks and natural environments to provide the lungs for our city and reduce the impacts of climate change.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
Environment and natural resources	Develops and implements policies and programs that contribute to sustainability within Council and the community. Responsible for the Climate Emergency Plan, Natural Heritage Strategy, Sustainable Water Strategy, Sustainable Water Use Plan, Urban Forest Strategy and the Waste Management Strategy.	Exp	2,177	8,522	9,095
		Rev	347	5,122	4,484
		Net	1,830	3,400	4,611
Open spaces, parks and natural environment	Responsible for the management and maintenance of approximately 600ha of open space including 90 playgrounds, several wetlands, pathways, seating, garden beds, waterways, pedestrian bridges, catchments, dams and street trees and more than 100,000 trees in parks and reserves.	Exp	12,929	12,713	13,864
		Rev	53	72	52
		Net	12,876	12,641	13,812
Sustainable Transport	Develops policy and project delivery for transport management and safety.	Exp	3,398	2,468	2,414
		Rev	152	189	202
		Net	3,245	2,279	2,212
Waste management	Collection of domestic garbage and recyclables, green waste and dumped rubbish, street and right of way cleansing, the hard waste collection service, and management of the contract for the operation of the waste transfer station in Reservoir.	Exp	14,877	15,585	15,726
		Rev	3,142	2,716	2,713
		Net	11,735	12,869	13,013

### Major Initiatives

- 1) Doubling of solar power in Darebin.
- 2) Create Climate Emergency Darebin as an organisation and commence actions.
- 3) Continue to improve walking and cycling infrastructure.
- 4) Work with the Darebin Nature Trust to foster biodiversity in the City.
- 5) Increase our tree canopy and urban forest.

## Initiatives

- 6) Implement the Climate Emergency Plan to address climate change and mitigate risks.
- 7) Continue to address traffic and transport priorities in a strategic manner across the municipality and construct a number of traffic management and road safety works to address concerns and priorities raised by the community.
- 8) Delivery of actions from the Darebin Cycle Strategy which aims to create a culture of cycling in Darebin. Projects include the improvement and construction of shared paths, extension to the shimmy bicycle network and on-road cycle facilities.
- 9) Invest in the City of Darebin's extensive network of off-road bicycle paths, pedestrian spaces and networks.
- 10) Implement and monitor Going Places – the Darebin Transport Strategy 2007-2027, the Safe Travel Strategy 2018-2020, the Darebin Cycling Strategy and all associated Action Plans.
- 11) Enhance our urban forest by 1,900 trees.
- 12) Work to ensure all residents live within 500 metres open space through the implementation of the Open Space Strategy.
- 13) Reduce private vehicle use to an average of 13 kilometres per day per person by 2020.
- 14) Increase car share bays to 100 by 2021.
- 15) Reduce investment in financial institutions that lend to the fossil fuel industry.
- 16) Development of the Rain Management Plan to identify water treatment and reuse possibilities throughout the municipality and produce a long term plan for the management of rain water.

## Service Performance Outcome Indicators

Service	Indicator	2017-18 Actual	2018-19 Forecast	2019-20 Budget
Waste collection*	Waste diversion	49.1%	49.0%	49.0%

\*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

## 2.2 Strategic Objective 2: Opportunities to live well

To achieve our objective of opportunities to live well, we will improve the wellbeing of people in our community by providing opportunities for them to live their lives well by:

- Ensuring health and social services meet our community's needs across their life-course
- Expanding opportunities for participation and social connection through sport, physical activity, arts, culture and other leisure activities
- Expanding lifelong learning opportunities, to enable local people to learn, develop their interests, and secure good quality work.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
Aged and disability	Provides a range of services to assist older people and those with a disability and their carers, who wish to live independently and remain active in the community. Services and activities include general home care, personal care, respite care, home maintenance, housing support, dementia care, meals and community transport.	Exp	14,093	13,827	14,216
		Rev	8,069	8,018	7,913
		Net	6,024	5,809	6,304
Family, youth and children	Responsible for a mix of service delivery, policy and community partnership projects that target Darebin's children, youth and their families. It includes school holiday programs, early childhood resource and liaison, help for services to include children with additional needs, a pre-school enrolment service, centralised child care waiting list, support to play groups, a toy library, maternal and child health services, an immunisation program, and a youth service.	Exp	7,419	8,052	8,345
		Rev	3,012	2,514	2,644
		Net	4,406	5,538	5,701
Recreation and leisure	Recreation policy, planning and programming; facility management; sports development and liaison; specialist recreation programming for disadvantaged groups and individuals; and information provision. Responsible for Council's major recreation facilities at the Darebin Community Sports Stadium, Darebin International Sports Centre, Northcote Aquatic and Recreation Centre and the Reservoir Leisure Centre.	Exp	7,710	7,873	7,718
		Rev	5,843	6,221	5,855
		Net	1,867	1,652	1,863
Libraries and learning	Responsible for our physical library services at Fairfield, Northcote, Preston and Reservoir and e-book, e-audiobook and e-magazine collection loans via our virtual library at <a href="http://www.darebinlibraries.vic.gov.au">www.darebinlibraries.vic.gov.au</a> .	Exp	5,312	5,588	5,514
		Rev	1,198	1,215	1,222
		Net	4,114	4,373	4,292

## Major Initiatives

- 17) Commence works at the old Ruthven Primary School site in Reservoir.
- 18) Finalise design and commence construction of a multi-sports stadium facilities at John Cain Memorial Park.
- 19) Continue design for the renewal of the Northcote Aquatic and Recreation Centre recreation centre and implement the findings of the feasibility study for renewal of the Reservoir Leisure Centre.
- 20) Continue and finalise the review of aged care services in light of Federal Government changes and community needs and commence implementation of the outcomes of the review.
- 21) Construct the new play space at Bundoora Homestead designed by artist Steaphan Paton (Gunai/ Monero) with Hassell Landscape Architects.

## Initiatives

- 22) Increase physical activity and involvement in club based sport, and reduce barriers, especially for women and girls, and low income residents by providing facilities and programs.
- 23) Finalise and implement a comprehensive lifelong learning strategy that incorporates Council, community and educational services, programs and activities.
- 24) Implement new Festivals Framework and Arts Precinct Review.
- 25) Finalise and implement new Library Strategy to ensure the library service is meeting current and future community needs.
- 26) Continue to upgrade our sports grounds and associated facilities, including a focus on female appropriate facilities.
- 27) Maintain our high immunisation and health check rates through innovative approaches to communication and conversation with families on the importance of immunisation.
- 28) Maintain support for playgroups and seek additional funding when available through Victorian Government grant programs.
- 29) Continue innovative youth programs and outreach services to improve outcomes for Darebin's young people.
- 30) Build or upgrade six play spaces.
- 31) Employ, program, commission and support a greater diversity of artists and creative organisations to reflect Darebin's rich multicultural character.
- 32) Ensure community participation in the operation and management of the East Preston Community Centre with a program of events that engages the local community population.
- 33) Provide an Aboriginal Maternal and Child Health nurse to ensure that Council's maternal and child health services include and support Aboriginal families.

## Service Performance Outcome Indicators

Service	Indicator	2017-18 Actual	2018-19 Forecast	2019-20 Budget
Maternal and Child Health*	Participation in MCH service	81.4%	82.0%	90.0%
	Participation in MCH service by Aboriginal children	90.9%	91.0%	91.0%
Libraries*	Participation	14.6%	15.0%	15.0%
Aquatic facilities*	Utilisation	5.2%	5.4%	5.4%

\*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

### 2.3 Strategic Objective 3: A liveable city

To achieve our objective of sustainable and resilient neighbourhoods, we will ensure our planning system facilitates high quality and sustainable development that extracts social, environmental and economic benefits for our community by:

- Encouraging and facilitating appropriate development in identified areas to create opportunities for living accessibly to public transport, infrastructure, open space and attractive, safe public areas
- Supporting our creative industries to ensure the city grows as a significant arts and creative centre
- Managing local roads, buildings and public spaces to make our city safer, cleaner and more attractive.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

#### Services

Service area	Description of services provided		2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
City development and health	Provides support and advice to Council with respect to the Darebin Planning Scheme (Strategic Planning) as well as delivering services to ensure compliance with building legislation and industry standards (Statutory Planning). Responsible for Council's environmental health service (enforcement of the Food Act, Health Act, Tobacco Act and Environment Protect Act and associated regulations).	Exp	8,697	9,657	11,099
		Rev	4,611	5,206	5,549
		Net	4,086	4,451	5,550
Creative culture and community facilities	Provides a program of arts and cultural events and activities and develops policies and strategies to facilitate arts practice in the municipality. Management and operation of the Bundoora Homestead Art Centre and the Darebin Art and History Collection, and coordination of Darebin Arts Centre and Northcote Town Hall and community venues.	Exp	6,177	6,918	7,248
		Rev	1,760	1,790	2,059
		Net	4,417	5,128	5,189
Civic compliance	Responsible for Council's animal management, Local Laws, Planning Enforcement, Traffic Enforcement and School Crossings Supervision Service.	Exp	7,483	7,309	8,191
		Rev	6,749	6,902	6,985
		Net	735	407	1,206
Facilities and infrastructure management and maintenance	Responsible for planning, management and maintenance of roads, footpaths, drains, bridges, facilities, properties as well as network of street, directional, parking, regulatory and advisory signs. Oversees and coordinates the delivery of the capital works program including the delivery of major infrastructure projects.	Exp	11,947	12,632	12,599
		Rev	446	443	570
		Net	11,500	12,188	12,029

#### Major Initiatives

- 34) Continue the development of a plan for the revitalisation of central Preston.
- 35) Set high expectations for the quality of design and building in the City Continue to develop a city plan which sets out long term plan for the Darebin.

- 36) Create a developer contributions scheme.  
 37) Continue to create a new suburb in Northland.  
 38) Use the opportunity created by the Victorian Government's removal of road and rail crossings.

### Initiatives

- 39) Review the planning scheme to facilitate appropriate and high quality sustainable development that drives social, environmental and economic benefits for our community.  
 40) Continue to collaborate with the Victorian Government to plan a significant, integrated and high quality social and private housing development at Stokes and Penola Streets Thornbury.  
 41) Create plans to revitalise: central Preston, the Reservoir Junction and Oakover Village / Preston Junction.  
 42) Make safer, through good urban design, key public places and spaces where people currently feel unsafe.  
 43) To establish built form guidelines for Heidelberg Road to allow better planning control.

### Service Performance Outcome Indicators

Service	Indicator	2017-18 Actual	2018-19 Forecast	2019-20 Budget
Statutory planning*	Decision making	46%	60%	61%
Roads*	Satisfaction	66.7	67.0	67.0
Animal management*	Health and safety	3	3	0
Food safety*	Health and safety	98.3%	100.0%	100.0%

\*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

## 2.4 Strategic Objective 4: A strong economy

To achieve our objective of a strong economy, we will support and attract a diversity of local businesses and industries by fostering an environment in which they can thrive by:

- Fostering an environment that ensures our local businesses succeed – from large industries to microbusiness and freelancers
- Enabling and activating space, including vacant shop fronts, council facilities, to accommodate different businesses and industries
- Pursuing regionally significant economic opportunities to drive growth and sustainability for our region.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
Economic development	Economic Development develops and implements strategies and activities to foster and promote a sustainable business sector to provide local employment. Work with local trader and business associations to help them improve business performance. Work with neighbouring municipalities to develop and implement regional economic growth.	Exp	1,199	1,074	1,457
		Rev	21	1	2
		Net	1,177	1,073	1,455

### Major Initiatives

- 44) Continue to advocate for the ongoing operation of a vibrant Preston Market.
- 45) Support businesses facing disruption due to level crossing removals to thrive during and beyond the construction works.

### Initiatives

- 46) Assist businesses to increase local employment, including the uptake of Federal and State government funding for employment and skills training opportunities.
- 47) Improve business performance through of our assistance with digital access and capability, environmental performance, export capability, and attraction of visitors.
- 48) Increase in the number of vacant shops reactivated with creative businesses.
- 49) Repurpose Council facilities to support business.
- 50) Continue to advocate for regional economic growth through regional partnerships.

## 2.5 Strategic Objective 5: Involving our diverse community

To achieve our objective of involving our diverse community, we will lead on equity and recognise our diverse community as our biggest asset for solving future challenges by

- Making our services, facilities and programs accessible to all, including our most vulnerable
- Bringing the ideas of our diverse community into our decision-making
- Being responsive and respectful to the current and emerging aspirations of Traditional Owners and Aboriginal and Torres Strait Islander communities in Darebin.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
Communication, advocacy and engagement	Using demographic data to undertake consultation, facilitation, engagement and evaluation to inform the promotion and advocacy of social justice, community inclusion and equity. Work with other levels of government, partners, stakeholders and media on issues that are important to the Darebin community.	Exp	2,164	2,140	2,562
		Rev	-	-	-
		Net	2,164	2,140	2,562
Community wellbeing and social policy	This service develops policy and implements projects which address disadvantage and make Darebin a healthier, safer and more inclusive place for all residents.	Exp	2,590	2,966	2,928
		Rev	86	73	-
		Net	2,504	2,892	2,928
Customer service	This service provides the customer interface for a number of services and a wide range of transactions. Service is delivered via customer service centres, a telephone call centre, our website and an after-hours emergency service.	Exp	2,043	2,436	2,568
		Rev	-	-	-
		Net	2,043	2,436	2,568
People and development	Provides support to the organisation on strategic issues such as change management, workforce planning, leadership development and organisation development.	Exp	2,317	2,682	3,006
		Rev	-	-	-
		Net	2,317	2,682	3,006

### Major initiative

51) Continue to advocate for better public transport.

### Initiatives

52) Develop and implement actions to improve communication with our multicultural community.

53) Implement our Equity, Diversity and Inclusion strategy with associated action plans.

54) Advocate to:

- Reduce our high level of gaming machine losses – higher than the Victorian average annually
- Support refugees. Darebin is a Refugee Council of Australia “refugee welcome zone”. We welcome refugees, uphold their human rights, and demonstrate compassion.
- Address housing affordability.

- 55) Diversify and increase the number of individuals, organisations and community collaborations actively linked to Council, to ensure decision-making for complex problems includes all interests.
- 56) Deliver solution based engagement methods that suit the various stakeholders and organisations in our active community and increase community feedback.
- 57) Implement the community engagement framework and the outcomes of the review of community advisory committees.
- 58) Provide facilitation and governance training for Councillors to ensure they can effectively lead community forums and meet the challenges of operating in an increasingly complex environment.
- 59) Find solution based engagement methods that suit the various groups in our active community.
- 60) Increase citizen participation in council meetings.
- 61) Build advocacy partnerships with Councils, Non-Government Organisations and others, to tackle the big issues that affect our community.

## 2.6 Strategic Objective 6: A well governed Council

To achieve our objective of being a leading, modern, and open council to meet our challenges, now and in the future by:

- Implementing the best delivery models to optimise efficiency and value
- Finding new ways to deliver long term financial sustainability
- Communicating our progress on the actions in this council plan to residents, community leaders, community organisations, business, industry, and Victorian and Federal governments to ensure we can all act together.

The services, major initiatives, initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2017-18 Actual \$'000	2018-19 Forecast \$'000	2019-20 Budget \$'000
Mayor and council	The Mayor and Councillors are responsible for the governance and leadership of the community, and for providing strategic direction to the organisation.	Exp	2,140	1,992	2,158
		Rev	319	119	83
		Net	1,820	1,873	2,075
Corporate governance	This service includes direct administrative support to the Mayor and Councillors, coordination of Council and Committee meetings, and includes the Chief Executive Officer, Executive Management Team, as well as the administration of Council business, policy support, and corporate risk.	Exp	6,476	6,493	6,719
		Rev	798	2,557	932
		Net	5,678	3,936	5,787
Information technology services	This service provides Council with digital platforms to improve business performance and allowing timely and informed decision making. The Information technology services enables and enhances improved service provision to Council and the community.	Exp	4,451	6,292	6,838
		Rev	2	2	2
		Net	4,449	6,290	6,836
Financial services	Provides financial services and support to internal and external customers and includes management of Council's finances, raising and collection of rates and charges, and valuation of properties.	Exp	3,596	3,637	4,168
		Rev	714	681	229
		Net	2,882	2,955	3,939
Fleet services	Responsible for the oversight of the fleet required to support Council's service delivery.	Exp	3,318	3,248	3,380
		Rev	90	119	88
		Net	3,228	3,130	3,292

### Initiatives

- 62) Develop a ten year corporate plan that will integrate the long term financial strategy, strategic planning, asset management, and service planning requirements of the organisation.
- 63) Implement a service review program.
- 64) Ensure people can transact with us anywhere, anytime, on any device.
- 65) Provide a quarterly performance report on the Council Plan.
- 66) Improve our research, data analysis, and community engagement capabilities to ensure we know the changing issues facing our community.
- 67) Introduce agile organisational structures that give our workforce the flexibility to respond rapidly to change.

- 68) Find new ways to collaborate with external stakeholders/partners to deliver efficiencies and improve service delivery outcomes including regional shared services with other councils, partnerships, and advocacy campaigns.
- 69) Use smart technology to help manage our business.
- 70) Identify and pursue alternative revenue sources to overcome shortfall of projected income and to prevent any increase in rates.
- 71) Make decisions considering people, planet, progress and profit (quadruple bottom line).
- 72) Develop a ten year financial strategy to ensure we can continue to deliver services, programs and assets while delivering an underlying surplus.
- 73) Conduct our business transparently and as by legislation.

### Service Performance Outcome Indicators

Service	Indicator	2017-18 Actual	2018-19 Forecast	2019-20 Budget
Governance*	Satisfaction	66.7	68.0	68.0

\*Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators. Performance reporting on Council's progress on initiatives is through the quarterly Council Plan action plan progress report.

## 2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

In addition to the service performance indicators, Council is committed to being accountable for our actions and taking decisions in an open and transparent manner. Accordingly, Council reports on a quarterly basis on progress on the Council Plan action plan.

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

## 2.8 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
A sustainable city	33,649	41,101	7,452
Opportunities to live well	18,160	35,793	17,633
A liveable city	23,974	39,137	15,163
A strong economy	1,455	1,457	2
Involving our community	11,065	11,065	-
A well governed Council	21,929	23,263	1,334
<b>Total services and initiatives</b>	<b>110,232</b>	<b>151,816</b>	<b>41,584</b>
<b>Expenses added in:</b>			
Depreciation	23,535		
Finance costs	-		
Others	(7,340)		
<b>Deficit before funding sources</b>	<b>126,427</b>		
<b>Funding sources added in:</b>			
Rates & charges	(136,152)		
Waste charge revenue	(2,665)		
<b>Total funding sources</b>	<b>(138,817)</b>		
<b>Operating (surplus)/deficit for the year</b>	<b>(12,390)</b>		

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019-20 has been supplemented with projections to 2022-23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

#### Pending Accounting Standards

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019-20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement.

These new standards have the potential to impact the timing of how the Council recognises income.

## City of Darebin Budgeted Comprehensive Income Statement

For the four years ending 30 June 2023		Forecast	Budget	Strategic Resource Plan Projections		
		Actual		2020/21	2021/22	2022/23
Notes	2018/19	2019/20	2020/21	2021/22	2022/23	
	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>Income</b>						
Rates and charges	4.1.1	131,497	<b>136,152</b>	135,811	139,817	143,912
Statutory fees and fines	4.1.2	10,037	<b>10,507</b>	10,717	10,931	11,150
User fees	4.1.3	9,607	<b>10,076</b>	10,328	10,586	10,851
Grants - Operating	4.1.4	13,372	<b>15,330</b>	15,636	15,948	16,266
Grants - Capital	4.1.4	5,018	<b>2,454</b>	6,505	12,251	8,137
Contributions - monetary	4.1.5	5,700	<b>5,700</b>	6,339	6,386	6,485
Contributions - non-monetary		-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		1,799	<b>568</b>	620	620	620
Fair value adjustments for investment property		-	-	-	-	-
Net gain/(loss) on disposal of investment property		-	-	-	-	-
Net gain/(loss) on disposal of intangible assets		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	6,304	<b>4,121</b>	4,180	4,240	4,301
<b>Total Income</b>		<b>183,334</b>	<b>184,908</b>	<b>190,135</b>	<b>200,781</b>	<b>201,722</b>
<b>Expenses</b>						
Employee costs	4.1.7	(80,911)	<b>(88,112)</b>	(90,006)	(91,942)	(93,918)
Materials and services	4.1.8	(55,536)	<b>(54,642)</b>	(51,410)	(52,784)	(54,196)
Bad and doubtful debts		(1,272)	<b>(1,322)</b>	(1,067)	(1,019)	(1,086)
Depreciation and amortisation	4.1.9	(23,121)	<b>(23,535)</b>	(24,911)	(25,658)	(26,427)
Borrowing costs		-	-	-	-	-
Other expenses	4.1.10	(4,952)	<b>(4,907)</b>	(5,463)	(5,623)	(8,787)
<b>Total Expenses</b>		<b>(165,792)</b>	<b>(172,518)</b>	<b>(172,857)</b>	<b>(177,026)</b>	<b>(184,415)</b>
<b>Surplus/(deficit) for the year</b>		<b>17,542</b>	<b>12,390</b>	<b>17,278</b>	<b>23,755</b>	<b>17,307</b>
<b>Other comprehensive income</b>						
Items that will not be reclassified to surplus or deficit in future periods:						
Net asset revaluation increment /(decrement)		(2,913)	-	-	39,880	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods						
		-	-	-	-	-
<b>Total comprehensive result</b>		<b>14,629</b>	<b>12,390</b>	<b>17,278</b>	<b>63,635</b>	<b>17,307</b>

## City of Darebin Budgeted Balance Sheet

For the four years ending 30 June 2023		Forecast Actual	Budget	Strategic Resource Plan Projections		
Notes	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	
<b>Assets</b>						
<b>Current assets</b>						
	43,636	<b>38,642</b>	19,163	1,762	(22,129)	
Cash and cash equivalents						
Trade and other receivables	14,690	<b>14,918</b>	15,013	16,027	16,023	
Other financial assets	21,728	<b>12,228</b>	6,114	-	-	
Inventories	67	<b>67</b>	67	67	67	
Non-current assets classified as held for sale	-	-	-	-	-	
Other assets	3,364	<b>3,364</b>	3,364	3,364	3,364	
<b>Total current assets</b>	4.2.1	<b>83,485</b>	<b>69,219</b>	43,721	21,220	(2,674)
<b>Non-current assets</b>						
	4,463	<b>6,512</b>	6,543	6,575	6,607	
Trade and other receivables						
Investments in associates and joint ventures	2,840	<b>2,840</b>	2,840	2,840	2,840	
Property, infrastructure, plant & equipment	1,481,417	<b>1,507,237</b>	1,546,624	1,633,466	1,675,660	
Investment property	-	-	-	-	-	
Intangible asset	380	<b>300</b>	285	270	255	
Landfill rehabilitation intangible asset	-	-	-	-	-	
<b>Total non-current assets</b>	4.2.1	<b>1,489,100</b>	<b>1,516,889</b>	1,556,292	1,643,151	1,685,362
<b>Total assets</b>		<b>1,572,585</b>	<b>1,586,108</b>	1,600,013	1,664,371	1,682,688
<b>Liabilities</b>						
<b>Current liabilities</b>						
	12,099	<b>12,099</b>	8,216	8,419	8,899	
Trade and other payables						
Trust funds and deposits	5,034	<b>5,034</b>	5,135	5,237	5,342	
Provisions	18,435	<b>19,568</b>	19,959	20,359	20,766	
Interest-bearing loans and borrowings	4.2.3	-	-	-	-	
<b>Total current liabilities</b>	4.2.2	<b>35,568</b>	<b>36,701</b>	33,310	34,015	35,007
<b>Non-current liabilities</b>						
	1,774	<b>1,774</b>	1,792	1,810	1,828	
Provisions						
Interest-bearing loans and borrowings	4.2.3	-	-	-	-	
<b>Total non-current liabilities</b>	4.2.2	<b>1,774</b>	<b>1,774</b>	1,792	1,810	1,828
<b>Total liabilities</b>		<b>37,342</b>	<b>38,475</b>	35,102	35,825	36,834
<b>Net assets</b>		<b>1,535,243</b>	<b>1,547,633</b>	1,564,911	1,628,546	1,645,853
<b>Equity</b>						
	563,136	<b>578,380</b>	595,658	621,188	638,495	
Accumulated surplus						
Reserves	972,107	<b>969,253</b>	969,253	1,007,358	1,007,358	
<b>Total equity</b>		<b>1,535,243</b>	<b>1,547,633</b>	1,564,911	1,628,546	1,645,853

## City of Darebin

### Budgeted Statement of Changes in Equity

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2019/20</b>					
Balance at beginning of the financial year		1,535,243	563,136	958,662	13,445
Surplus/(deficit) for the year		12,390	12,390	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer (to)/from reserves	4.3.1	-	2,854	-	(2,854)
<b>Balance at end of financial year</b>	4.3.2	<b>1,547,633</b>	<b>578,380</b>	<b>958,662</b>	<b>10,591</b>
<b>2020/21</b>					
Balance at beginning of the financial year		1,547,633	578,380	958,662	10,591
Surplus/(deficit) for the year		17,278	17,278	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer (to)/from reserves		-	-	-	-
<b>Balance at end of financial year</b>		<b>1,564,911</b>	<b>595,658</b>	<b>958,662</b>	<b>10,591</b>
<b>2021/22</b>					
Balance at beginning of the financial year		1,564,911	595,658	958,662	10,591
Surplus/(deficit) for the year		23,755	23,755	-	-
Net asset revaluation increment/(decrement)		39,880	-	39,880	-
Transfer (to)/from reserves		-	1,775	-	(1,775)
<b>Balance at end of financial year</b>		<b>1,628,546</b>	<b>621,188</b>	<b>998,542</b>	<b>8,816</b>
<b>2022/23</b>					
Balance at beginning of the financial year		1,628,546	621,188	998,542	8,816
Surplus/(deficit) for the year		17,307	17,307	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfer (to)/from reserves		-	-	-	-
<b>Balance at end of financial year</b>		<b>1,645,853</b>	<b>638,495</b>	<b>998,542</b>	<b>8,816</b>

## City of Darebin Budgeted Statement of Cash Flows

For the four years ending 30 June 2023		Forecast	Budget	Strategic Resource Plan Projections		
		Actual				
	Notes	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		127,676	129,823	137,602	140,509	145,295
Statutory fees and fines		8,204	9,473	10,858	10,986	11,257
User fees		10,149	10,869	10,464	10,638	10,955
Grants - operating		15,895	15,330	15,842	16,027	16,422
Grants - capital		2,636	2,454	6,590	12,312	8,216
Contributions - monetary		5,700	5,700	6,339	6,386	6,485
Interest received		1,974	1,558	1,567	1,575	1,583
Dividends received		-	-	-	-	-
Trust funds and deposits taken		-	-	101	103	105
Other receipts		4,322	2,560	2,731	2,710	2,807
Net GST refund / payment		9,187	10,383	8,371	9,983	10,054
Employee costs		(83,589)	(87,926)	(95,881)	(95,392)	(97,404)
Materials and services		(72,743)	(65,504)	(54,766)	(54,766)	(56,208)
Trust funds and deposits repaid		(301)	-	-	-	-
Other payments		-	-	(5,384)	(5,401)	(8,672)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	29,110	34,720	44,436	55,669	50,893
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(47,172)	(52,223)	(70,711)	(79,866)	(75,466)
Proceeds from sale of property, infrastructure, plant and equipment		2,928	509	682	682	682
Payments for investment property		(2,768)	-	-	-	-
Proceeds from investment property		-	-	-	-	-
Payments for intangible assets		-	-	-	-	-
Proceeds from intangible assets		-	-	-	-	-
Payments for investments		-	-	-	-	-
Proceeds from investments		18,058	12,000	6,114	6,114	-
Loan and advances made		-	-	-	-	-
Repayments of loans and advances		-	-	-	-	-
<b>Net cash provided by/(used in) investing activities</b>	4.4.2	(28,954)	(39,714)	(63,915)	(73,070)	(74,784)
<b>Cash flows from financing activities</b>						
Finance costs		-	-	-	-	-
Proceeds from borrowings		-	-	-	-	-
Repayment of borrowings		-	-	-	-	-
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	-	-	-	-	-
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		156	(4,994)	(19,479)	(17,401)	(23,891)
Cash and cash equivalents at the beginning of the financial year		43,480	43,636	38,642	19,163	1,762
<b>Cash and cash equivalents at the end of the financial year</b>		43,636	38,642	19,163	1,762	(22,129)

## City of Darebin Budgeted Capital Works Statement

For the four years ending 30 June 2023		Forecast Actual	Budget	Strategic Resource Plan Projections		
	Notes	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Property</b>						
Land		1,715	-	-	-	-
Land improvements		1,133	4,496	2,028	482	594
<b>Total land</b>		2,848	4,496	2,028	482	594
Buildings		14,290	19,087	35,632	46,516	40,805
Heritage buildings		-	-	-	-	-
Building improvements		2,585	2,370	1,438	1,536	605
Leasehold improvements		-	-	-	-	-
<b>Total buildings</b>		16,875	21,457	37,070	48,052	41,409
<b>Total property</b>		19,723	25,953	39,098	48,534	42,003
<b>Plant and equipment</b>						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		2,917	3,866	4,197	4,160	4,581
Fixtures, fittings and furniture		-	300	412	315	322
Computers and telecommunications		3,166	2,802	3,723	3,850	3,111
Library books		804	820	836	852	869
<b>Total plant and equipment</b>		6,887	7,788	9,169	9,178	8,882
<b>Infrastructure</b>						
Roads		7,139	4,263	4,218	4,728	5,299
Bridges		3,638	2,240	52	-	-
Footpaths and cycleways		4,712	5,266	5,761	3,869	4,476
Drainage		1,985	2,101	1,124	1,116	1,947
Recreational, leisure and community facilities		130	110	167	171	176
Waste management		-	-	-	-	-
Parks, open space and streetscapes		5,456	4,502	4,695	5,009	5,823
Aerodromes		-	-	-	-	-
Off street car parks		-	-	-	-	-
Other infrastructure		-	-	-	-	-
<b>Total infrastructure</b>		23,060	18,482	16,016	14,894	17,720
<b>Total capital works expenditure</b>	4.5.1	49,670	52,223	64,283	72,605	68,606
<b>Represented by:</b>						
New asset expenditure		16,686	14,345	22,742	14,585	5,226
Asset renewal expenditure		21,684	26,375	28,203	35,756	39,034
Asset expansion expenditure		1,622	1,825	1,975	7,666	9,244
Asset upgrade expenditure		9,678	9,678	11,362	14,598	15,101
<b>Total capital works</b>	4.5.1	49,670	52,223	64,283	72,605	68,606
<b>Funding sources represented by:</b>						
Grants		3,190	2,454	4,019	9,734	5,587
Contributions		1,828	824	542	497	507
Council Cash		44,652	48,946	59,722	62,375	62,512
Borrowings		-	-	-	-	-
<b>Total capital works expenditure</b>		49,670	52,223	64,283	72,605	68,606

## City of Darebin Budgeted Statement of Human Resources

For the four years ending 30 June 2023	Forecast	Budget	Strategic Resource Plan Projections		
	Actual	2019/20	2020/21	2021/22	2022/23
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - Operating	(79,267)	(86,809)	(88,675)	(90,582)	(92,529)
Employee costs - Capital	(1,644)	(1,303)	(1,331)	(1,360)	(1,389)
<b>Total staff expenditure</b>	<b>(80,911)</b>	<b>(88,112)</b>	<b>(90,006)</b>	<b>(91,942)</b>	<b>(93,918)</b>
<b>Staff numbers</b>	EFT	EFT	EFT	EFT	EFT
Employees	771.2	781.3	784.0	784.0	784.0
<b>Total staff numbers</b>	<b>771.2</b>	<b>781.3</b>	<b>784.0</b>	<b>784.0</b>	<b>784.0</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2019/20 \$'000	Comprises:			
		Permanent	Part Time	Casual	Temporary
		Full time \$'000	\$'000	\$'000	\$'000
Chief Executive	567	567	-	10	143
City Sustainability & Strategy	16,885	15,016	1,869	583	1,529
Operations & Capital	15,653	15,376	277	136	175
Community	29,034	15,504	13,530	3,245	2,234
Governance & Engagement	14,383	12,496	1,887	302	362
<b>Total Permanent Staff Expenditure</b>	<b>76,522</b>	<b>58,959</b>	<b>17,563</b>	<b>4,276</b>	<b>4,443</b>
Casuals, temporary and Other Expenditure	10,287				
Capitalised Labour Costs	1,303				
<b>Total Expenditure</b>	<b>88,112</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2019/20 FTE	Comprises			
		Permanent	Part Time	Casual	Temporary
		Full time			
Chief Executive	3.0	3.0	-	0.1	0.9
City Sustainability & Strategy	160.9	135.1	25.8	10.9	15.0
Operations & Capital	171.9	168.9	3.0	2.0	2.0
Community	302.5	145.5	157.0	54.2	24.3
Governance & Engagement	132.1	110.9	21.2	4.6	2.9
<b>Total permanent staff</b>	<b>770.4</b>	<b>563.4</b>	<b>207.0</b>	<b>71.8</b>	<b>45.1</b>
Casuals, temporary and Other Expenditure	116.9				
Capitalised Labour costs	10.9				
<b>Total staff</b>	<b>898.2</b>				

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 73.6% of Council's total annual revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019-20 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

The Council-funded rate rebate, raised to \$150 in 2015-16 will continue to be provided to residential pensioner ratepayers in 2019-20 in addition to the State Government pensioner rates concession. The pensioner rate rebate was first introduced in the 2010-2011 year and is to assist in the development of the municipal district, in accordance with section 169 of the Act.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.5% in line with the rate cap.

Total rates and charges raised will be \$136.03 million, including an allowance of supplementary rates on new developments, service charges for the optional green waste service and special charges relating to retail activity areas and the Solar Saver scheme. The level of rates raised allows Council to maintain the services currently delivered to the community and deliver a substantial capital works program.

Supplementary rates on property developments are forecast to be \$1.00 million in 2019-20, special charge scheme rates for retail activity areas is forecast to be \$0.35 million, and special charge scheme rates for the Solar Saver scheme is forecast to be \$4.27 million. The green waste collection service charge of \$2.67 million is included in rates and charges for the 2019-20 year.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2018/19 \$	Budget 2019/20 \$	Change \$	Change %
General rates*	124,808,555	129,017,929	4,209,374	3.4%
Green waste service charge	2,533,000	2,665,000	132,000	5.2%
Special charges - retail activity centres	344,337	343,310	(1,027)	(0.3%)
Special charges - Solar Saver scheme	3,993,416	4,270,000	276,584	6.9%
Supplementary rates and charges	850,000	950,000	100,000	11.8%
Interest on rates and charges	507,000	450,900	(56,100)	(11.1%)
Pensioner rate rebate	(1,540,000)	(1,545,000)	(5,000)	0.3%
<b>Rates and charges</b>	<b>131,496,308</b>	<b>136,152,139</b>	<b>4,655,831</b>	<b>3.5%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change
	Cents / \$ CIV	Cents / \$ CIV	%
General rate for rateable residential	0.1938660	0.2126790	9.7%
General rate for rateable commercial	0.3392650	0.3721890	9.7%
General rate for rateable vacant residential	0.5815972	0.6380380	9.7%
General rate for rateable vacant business	0.7754629	0.8507180	9.7%
General rate for rateable mixed use occupancy	0.2714120	0.2977510	9.7%
General rate for rateable vacant retail	0.7754629	0.8507180	9.7%
Rate concession for rateable recreational	0.1696325	0.1860950	9.7%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change	Change
	\$	\$	\$	%
Residential	101,311,309	103,634,893	2,323,585	2.3%
Commercial	20,917,484	22,735,582	1,818,099	8.7%
Vacant residential	482,749	436,195	(46,554)	(9.6%)
Vacant business	711,208	829,195	117,987	16.6%
Mixed use occupancy	1,260,003	1,279,957	19,954	1.6%
Vacant retail	59,323	56,403	(2,920)	(4.9%)
Recreational	66,481	45,705	(20,776)	(31.3%)
<b>Total amount to be raised by general rates</b>	<b>124,808,555</b>	<b>129,017,929</b>	<b>4,209,374</b>	<b>3.4%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change	Change
	Number	Number	Number	%
Residential	64,773	66,010	1,237	1.9%
Commercial	4,681	4,689	8	0.2%
Vacant residential	108	102	(6)	(5.6%)
Vacant business	62	63	1	1.6%
Mixed use occupancy	533	534	1	0.2%
Vacant retail	10	9	(1)	(10.0%)
Cultural and Recreational	10	10	-	-
<b>Total number of assessments</b>	<b>70,177</b>	<b>71,417</b>	<b>1,240</b>	<b>1.8%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change	Change
	\$	\$	\$	%
Residential	52,258,420,000	48,728,315,000	(3,530,105,000)	(6.8%)
Commercial	6,165,529,498	6,108,612,066	(56,917,432)	(0.9%)
Vacant residential	83,004,000	68,365,000	(14,639,000)	(17.6%)
Vacant business	91,713,960	97,470,000	5,756,040	6.3%
Mixed use occupancy	464,240,000	429,875,000	(34,365,000)	(7.4%)
Vacant retail	7,650,000	6,630,000	(1,020,000)	(13.3%)
Cultural and Recreational	39,191,000	24,560,000	(14,631,000)	(37.3%)
<b>Total value of land</b>	<b>59,109,748,458</b>	<b>55,463,827,066</b>	<b>(3,645,921,392)</b>	<b>(6.2%)</b>

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	Change
	2018/19	2019/20		
	\$	\$	\$	%
Green waste service charge - 120 litre bin	52.80	54.10	1.3	2.5%
Green waste service charge - 120 litre bin (pensioner)	30.55	31.30	0.8	2.5%
Green waste service charge - 240 litre bin	100.00	102.50	2.5	2.5%
Green waste service charge - 240 litre bin (pensioner)	64.30	65.90	1.6	2.5%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2018/19	2019/20	Change	Change
	\$	\$	\$	%
Green waste collection	2,533,000	2,665,000	132,000.0	5.2%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2018/19	2019/20	Change	Change
	\$	\$	\$	%
General rates	124,808,555	129,017,929	4,209,374	3.4%
Waste management charge	2,533,000	2,665,000	132,000	5.2%
<b>Rates and charges</b>	<b>127,341,555</b>	<b>131,682,929</b>	<b>4,341,374</b>	<b>3.4%</b>

4.1.1(j) Fair Go Rates System Compliance – Darebin City Council is fully compliant with the State Government's Fair Go Rates System.

	2018/19	2019/20
Total Rates	\$ 125,826,674	\$ 128,972,224
Number of rateable properties	71,407	71,407
<b>Base Average Rates</b>	<b>\$ 1,762.11</b>	<b>\$ 1,806.16</b>
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$ 1,762.11	\$ 1,806.16
Maximum General Rates Revenue	\$ 125,826,674	\$ 128,972,224
Budgeted General Rates Revenue	\$ 124,742,034	\$ 128,972,224

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- Changes in the number of green waste services provided to residents
- Changes in the number of pensioners eligible for the Council pensioner rebate in relation to rates.

4.1.1(l) Differential rates

#### Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2126790% (0.2126790 cents in the dollar of CIV) for all rateable residential land.
- A general rate of 0.3721890% (0.3721890 cents in the dollar of CIV) for all rateable business land.
- A general rate of 0.6380380% (0.6380380 cents in the dollar of CIV) for all rateable vacant residential land.
- A general rate of 0.8507180% (0.8507180 cents in the dollar of CIV) for all rateable vacant business land.
- A general rate of 0.2977510% (0.2977510 cents in the dollar of CIV) for all rateable mixed use occupancy land.
- A general rate of 0.8507180% (0.8507180 cents in the dollar of CIV) for all rateable vacant retail land.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### **Residential land**

Residential Land is any land which is not Vacant Residential Land as described under the heading Vacant residential land and:

- the primary use of which is residential; or
- which is unoccupied and is zoned residential under the Darebin Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets;
- development and provision of health and community services; and
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in the paragraphs immediately above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The residential land affected by this rate is that which is located in any zone where residential development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2019-20 financial year.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

### **Business land**

Business Land is any land which is not Vacant Retail Land, as described under the heading Vacant business land and:

- the primary use of which is the carrying out of the manufacture or production of, or the trade in, goods or services; or
- which is unoccupied and is zoned other than residential under the Darebin Planning Scheme.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets;
- development and provision of health and community services; and
- provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in the paragraphs immediately above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The business land affected by this rate is that which is in any zone where business development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2019-20 financial year.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

### **Vacant residential land**

Vacant Residential Land is any land which is zoned residential under the of Darebin Planning Scheme and:

- on which there is no dwelling or other building designed or adapted for permanent occupation; and
- in respect of which a building permit for demolition was issued under the Building Act 1993 since the date 18 months prior to the date of declaration of rates for the 2019-20 financial year; and
- in respect of which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 in the period since demolition, with the date of demolition taken to be the date on which the building permit for demolition was issued under the Building Act 1993;

or

- on which there is no dwelling or other building designed or adapted for permanent occupation; and
- in respect of which no building permit for demolition was issued under the Building Act 1993 since the date 18 months prior to the date of declaration of rates for the 2019-20 financial year; and
- in respect of which no building permit for the construction of a new dwelling or other building designed or adapted for permanent occupation has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2019-20 financial year.

The objectives of this differential rate are to:

- promote responsible land management through appropriate maintenance and development of the land; and
- encourage prompt development of vacant residential land and attract new residents to the Darebin; and
- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
  - (a) construction and maintenance of infrastructure assets;
  - (b) development and provision of health and community services; and
  - (c) provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The residential land affected by this rate is that which is zoned residential under the Darebin Planning Scheme and which displays the characteristics described in this section above.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

### **Vacant business land**

Vacant Business Land is any land:

- which is zoned other than residential under the Darebin Planning Scheme; and
- on which no building designed or adapted for permanent occupation is constructed; and
- in respect of which no building permit for the construction of a new building designed or adapted for permanent occupation has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2019-20 financial year.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are to:

- promote responsible land management through appropriate maintenance and development of the land;
- ensure that foregone community and economic development resulting from underutilisation of land is minimised;
- encourage the use and occupancy of business land, leading to reinvigoration of trade and commerce within the Darebin; and
- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
  - (a) construction and maintenance of infrastructure assets;
  - (b) development and provision of health and community services; and
  - (c) provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The vacant land affected by this rate is that which is zoned other than residential under the Darebin Planning Scheme and which displays the characteristics described in this section above.

Council has considered this differential rate in the context of the range of revenue instruments available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

### **Mixed use occupancy land**

Mixed Use Occupancy Land is any land:

- on which there is a building, at least part of which is used, designed or adapted for the carrying out of the manufacture or production of, or the trade in, goods and services and is occupied for that purpose; and
- on which there is a building, at least part of which is used, designed or adapted as a principal place of residence and is occupied as such; and
- both the part of the land which meets the requirements the first bullet point of this section and the part of the land which meets the requirements of second bullet point of this section is occupied by the ratepayer; or
- where there is more than one ratepayer, at least one of those ratepayers occupies both the part of the land which meets the requirements of the first bullet point of this section and the part of the land which meets the requirements of the second bullet point of this section.

The objectives of this differential rate, having regard to principles of equity including the capacity to pay of those levied the rate, are to:

- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:
  - (a) construction and maintenance of public infrastructure assets;
  - (b) development and provision of health, environmental and community services; and
  - (c) provision of general support services; and
- address an apparent inequity for those ratepayers who reside in, and operate a business from, the same building and have previously been required to pay rates in respect of two separate assessments.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The land affected by this rate is that which is in any zone where mixed use development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2019-20 financial year.

Council has considered this differential rate in the context of the range of revenue instruments and options available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

## **Vacant retail land**

Vacant Retail Land is any land:

- on which a building designed or adapted for retail occupation is constructed; and
- in respect of which:
  - (a) the building has not been open for trade since a date 24 months prior to the date of declaration of rates for the 2019-20 financial year; and
  - (b) no building permit has been issued under the Building Act 1993 since the date 12 months prior to the date of declaration of rates for the 2019-20 financial year.

The objectives of this differential rate are to:

- promote responsible land management through appropriate maintenance, development and use of the land;
- ensure that foregone community and economic development resulting from underutilisation of the land is minimised;
- encourage the use and occupancy of retail land, leading to reinvigoration of trade and commerce within the Darebin; and
- ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited) to the:
  - (a) construction and maintenance of public infrastructure assets;
  - (b) development and provision of health, environmental and community services; and
  - (c) provision of economic development and general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described in this section above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is land wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate is, in the case of improved land, any use of land creating the relevant characteristics described in this section above.

The land affected by this rate is that which is in any zone where retail development is permitted by the Darebin Planning Scheme and which displays the characteristics described in this section above.

The types of buildings on the land within this differential rate are all buildings which are present on the land at the date of declaration of rates for the 2019-20 financial year.

Council has considered this differential rate in the context of the range of revenue instruments and options available to it and has determined that this differential rate is the most appropriate means of meeting Council's stated objectives.

## **Pensioner rebate**

The Budget includes a rebate in relation to rates granted under section 169 of the Local Government Act 1989, to assist the proper development of the municipal district. The rebate is in the amount of \$150 to each owner of rateable land who is an 'eligible recipient' within the meaning of the State Concessions Act 2004.

Council considers that the granting of the rebate provides a benefit to the Darebin community in that it provides some relief on rates to elderly and other eligible residents in addition to the State Government rates concession, and is consistent with principles that underpin the Council Plan 2017-2021.

#### 4.1.2 Statutory fees and fines

	Forecast Actual	Budget	Change	Change
	2018/19	2019/20		
	\$'000	\$'000	\$'000	%
Animal registration	724	876	152	21.0%
Building services	1,167	1,399	232	19.9%
Environmental health	785	785	-	-
Statutory planning	2,350	2,464	114	4.9%
Traffic enforcement	4,582	4,699	117	2.6%
Other Fees/Fines	429	284	(145)	(33.8%)
<b>Total statutory fees and fines</b>	<b>10,037</b>	<b>10,507</b>	<b>470</b>	<b>4.7%</b>

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 4.7% or \$0.47 million due to increases in animal registration, building services, statutory planning, and traffic enforcement compared to 2018-19. There is a reduction in non-voting fines relating to council elections being received in 2018-19 and not in 2019-20. A detailed listing of statutory fees is included in Appendix A.

#### 4.1.3 User fees

	Forecast Actual	Budget	Change	Change
	2018/19	2019/20		
	\$'000	\$'000	\$'000	%
Aged and health services	920	958	38	4.1%
Arts and culture	1,183	1,511	328	27.7%
Family, children and community programs	146	148	2	1.4%
Golf course attendance	974	995	21	2.2%
Leisure centres and recreation	3,742	3,923	181	4.8%
Library	194	193	(1)	(0.5%)
Registration and other permits	1,841	2,073	232	12.6%
Other fees and charges	607	275	(332)	(54.7%)
<b>Total user fees</b>	<b>9,607</b>	<b>10,076</b>	<b>469</b>	<b>4.9%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as home help services. In setting the budget, the key principle for determining the level of user charges has been to reflect increases in CPI or that the fee reflects the market.

User fees are projected to increase by 4.9% or \$0.47 million from 2018-19. The increase is mainly due to the user fees associated with Arts and Culture; registration and other permits; and Leisure Centres and Recreation.

A detailed listing of fees and charges is included in Appendix A.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 14.6% or \$1.96 million compared to 2018-19. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 23.1% or

\$0.74 million compared to 2018-19. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below. Note that only confirmed grant funding is included in the budget and that applications for other grant funding will be made when grant opportunities are identified.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000	Change %
<b>Summary of grants</b>				
Commonwealth funded grants	8,900	11,394	2,494	28.0%
State funded grants	7,661	6,390	(1,271)	(16.6%)
<b>Total grants received</b>	<b>16,561</b>	<b>17,784</b>	<b>1,223</b>	<b>7.4%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	1,991	4,349	2,358	118.4%
Aged care	5,435	5,505	70	1.3%
Community Home Support Services	746	746	-	-
Diesel fuel rebate	79	87	8	10.1%
<b>Recurrent - State Government</b>				
Aged care	459	459	-	-
Family and children	825	990	165	20.0%
HACC support services	203	204	1	0.5%
Immunisation	116	149	33	28.4%
Libraries	971	985	14	1.4%
Maternal and child health	1,163	1,257	94	8.1%
Metro access	143	-	(143)	(100.0%)
School crossing supervisors	489	474	(15)	(3.1%)
Youth services	136	41	(95)	(69.9%)
Other	6	8	2	33.3%
<b>Total recurrent grants</b>	<b>12,762</b>	<b>15,254</b>	<b>2,492</b>	<b>19.5%</b>
<b>Non-recurrent - Commonwealth Government</b>				
	-	-	-	-
<b>Non-recurrent - State Government</b>				
Disability inclusion	43	-	(43)	(100.0%)
Gender equity	73	-	(73)	(100.0%)
Homestead heritage	76	-	(76)	(100.0%)
Housing strategy	55	-	(55)	(100.0%)
Libraries	38	32	(6)	(15.8%)
Maternal and child health	68	-	(68)	(100.0%)
Recycling services	138	-	(138)	(100.0%)
Travel	41	-	(41)	(100.0%)
Youth services	24	24	-	-
Other	54	20	(34)	(63.0%)
<b>Total non-recurrent operating grants</b>	<b>610</b>	<b>76</b>	<b>(534)</b>	<b>(87.5%)</b>
<b>Total operating grants</b>	<b>13,372</b>	<b>15,330</b>	<b>1,958</b>	<b>14.6%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to Recovery	648	706	58	9.0%
<b>Total recurrent grants</b>	<b>648</b>	<b>706</b>	<b>58</b>	<b>9.0%</b>
<b>Non-recurrent - State Government</b>				
Buildings	590	350	(240)	(40.7%)
Bridges	450	-	(450)	(100.0%)
Parks, open space and streetscapes	1,288	1,380	92	7.1%
Plant and equipment	18	18	-	-
Roads	196	-	(196)	(100.0%)
<b>Total non-recurrent capital grants</b>	<b>2,542</b>	<b>1,748</b>	<b>(794)</b>	<b>(31.2%)</b>
<b>Total capital grants</b>	<b>3,190</b>	<b>2,454</b>	<b>(736)</b>	<b>(23.1%)</b>
<b>Total Grants</b>	<b>16,562</b>	<b>17,784</b>	<b>1,222</b>	<b>7.4%</b>

#### 4.1.5 Contributions

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000	Change %
Monetary	5,700	5,700	-	0.0%
Non-monetary	-	-	-	0.0%
<b>Total contributions</b>	<b>5,700</b>	<b>5,700</b>	<b>-</b>	<b>-</b>

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

There are no changes to the amount contributions expected to be received when compared to 2018-19.

#### 4.1.6 Other income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000	Change %
Interest	1,974	1,558	(416)	(21.1%)
Property rentals and leases	660	667	7	1.1%
Capital contributions from external bodies	1,893	315	(1,578)	(83.4%)
Recovery of costs	1,162	879	(283)	(24.4%)
Other income	615	702	87	14.1%
<b>Total other income</b>	<b>6,304</b>	<b>4,121</b>	<b>(2,183)</b>	<b>(34.6%)</b>

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments.

Other income is forecast to decrease by 34.6% or \$2.18 million compared to 2018-19.

#### 4.1.7 Employee costs

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000	Change %
Wages, salaries and related oncosts	70,701	77,250	(6,549)	(9.3%)
Superannuation	6,982	7,324	(342)	(4.9%)
Workcover	1,259	1,439	(180)	(14.3%)
Fringe benefits tax	362	322	40	11.0%
Other employee costs	1,607	1,777	(170)	(10.6%)
<b>Total employee costs</b>	<b>80,911</b>	<b>88,112</b>	<b>(7,201)</b>	<b>(8.9%)</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 8.9% or \$7.20 million compared to 2018-19. This increase relates to the increase in salary and wages under relevant industrial agreements, employee on-costs such as leave provisions and workers compensation, and resources to meet additional community demand. The increase also includes additional grant funded positions and positions to undertake work previously outsourced to contractors and consultants.

#### 4.1.8 Materials and services

	Forecast		Variance \$'000	Change %
	Actual	Budget		
	2018/19 \$'000	2019/20 \$'000		
Advertising, marketing and promotions	738	1,046	(308)	(41.7%)
Apprentices and trainees	466	629	(163)	(35.0%)
Banking fees and charges	377	395	(18)	(4.8%)
Consultants	4,845	4,687	158	3.3%
Contract Payments	33,370	32,082	1,288	3.9%
Facility rental and hire	393	408	(15)	-3.8%
Fleet parts and consumables	643	572	71	11.0%
Fuel and oil	934	981	(47)	(5.0%)
Insurances and excess	1,346	1,369	(23)	(1.7%)
Licence fees	121	179	(58)	(47.9%)
Materials and consumables	2,261	2,416	(155)	-6.9%
Memberships and subscriptions	329	358	(29)	(8.8%)
Minor equipment purchases	546	782	(236)	-43.2%
Office administration	4,072	3,855	217	5.3%
Registrations	186	185	1	0.5%
Repairs and maintenance	376	335	41	10.9%
Utilities	4,001	4,009	(8)	(0.2%)
Other materials and services	532	354	178	33.5%
<b>Total materials and services</b>	<b>55,536</b>	<b>54,642</b>	<b>894</b>	<b>1.6%</b>

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 1.6% or \$0.89 million compared to 2018-19.

#### 4.1.9 Depreciation and amortisation

	Forecast		Variance \$'000	Change %
	Actual	Budget		
	2018/19 \$'000	2019/20 \$'000		
Property	7,349	7,545	(196)	(2.7%)
Plant & equipment	4,952	5,020	(68)	(1.4%)
Infrastructure	10,535	10,681	(146)	(1.4%)
Intangibles	285	289	(4)	(1.4%)
<b>Total depreciation and amortisation</b>	<b>23,121</b>	<b>23,535</b>	<b>(414)</b>	<b>(1.8%)</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.41 million for 2019-20 is due mainly to the completion of the 2018-19 capital works program and the full year effect of depreciation on the 2017-18 capital works program.

#### 4.1.10 Other expenses

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Variance \$'000	Change %
Auditors' remuneration - VAGO	78	78	-	-
Auditors' remuneration - internal	165	165	-	-
Community grants and other contributions	2,687	2,995	(308)	(11.5%)
Councillors' emoluments	370	378	(8)	(2.2%)
Fines Victoria processing costs	141	149	(8)	(5.7%)
Fire services levy	119	127	(8)	-6.7%
Lease payments	168	163	5	3.0%
Legal expenses	1,167	809	358	30.7%
Other miscellaneous	57	43	14	24.6%
<b>Total other expenses</b>	<b>4,952</b>	<b>4,907</b>	<b>45</b>	<b>0.9%</b>

Other items of expense relate to a range of unclassified items including contributions to community groups, insurances, legal expenses and other miscellaneous expenditure items. Other expenses are forecast to decrease by 0.9% or \$0.05 million compared to 2018-19. This is mainly due to anticipated reductions legal expenses being partly offset by the increase to community grants and other contributions.

## 4.2 Balance Sheet

### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

Trade and other receivables are monies owed to Council by ratepayers and others. The current portion has been forecast to increase by \$0.23 million over the 2018-19 end year balance. Council is offering extended repayment terms for ratepayers who avail themselves of solar panels through Council's Solar Saver program. By 30 June 2020 it is forecast \$4.08 million in receivables would be attributable to this program.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The \$25.82 million increase in this balance is mainly attributable to the net result of the capital works program (\$49.67 million) and depreciation of assets (\$23.54 million).

### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted not to increase in 2019-20.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

### 4.2.3 Borrowings

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting not to borrow in 2019-20.

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000
Total amount borrowed as at 30 June of the prior year	-	-
Total amount proposed to be borrowed	-	-
Total amount projected to be redeemed	-	-
Total amount of borrowings as at 30 June	-	-

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

The asset revaluation reserve is used to record the increased (net) value of Council's assets over time.

Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability are as follows:

- **Drainage**  
The drainage development reserve is used to provide partial funding for the replacement of Council's drainage network. Funding is provided from developer contributions for drainage which is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent. There is no budgeted movement in this reserve for 2019-20.
- **Car park development**  
The car park development reserve is used to provide funding for future development and ongoing maintenance of car parks within the municipality. Funding is derived from unspent contributions from commercial developers for cash in lieu of constructed car parks. This funding is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent. There is no budgeted movement in this reserve for 2019-20.
- **Public open space and recreation**  
The public open space and recreation reserve is used to provide funding for future purchases and improvements of open space. Funding is provided from developers' contributions for open space which is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent. Budgeted movement in this reserve for 2019-20 is to increase by \$2.07 million from \$6.50 million at the end of 2018-19 to \$8.57 million at the end of 2019-20.
- **Developer contribution scheme**  
The developer contribution reserve is used to provide for the future funding of Council's asset base. These assets include community facilities, parkland, and the drainage and road networks. Funding is provided by way of a developer's contribution, whereby the developer funds only the renewal of assets from that location. This funding is initially recognised in the comprehensive income statement and then transferred to the reserve from accumulated surplus to facilitate separate tracking of the total funds received but not yet spent.

Council received approval via Darebin Planning Scheme Amendment C148 to allow for the delivery of a further project to allocate the unspent Developer Contribution Scheme funds to the construction of a multi-purpose sports stadium to be built at John Cain Reserve. Budgeted movement in this reserve for 2019-20 is to decrease by \$2.16 million to a nil balance in this reserve.

### 4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

## **4.4 Statement of Cash Flows**

### **4.4.1 Net cash flows provided by/(used in) operating activities**

The increase in cash flows from operating activities reflects a decrease of \$0.57 million in operating grants, a decrease in capital grants of \$0.18 million, an increase in rates and charges received of \$2.15 million, an increase in user fees and fines receipts of \$1.99 million, an decrease in other receipts (including GST refund) of \$0.99 million, an increase of employee costs of \$4.34 million and a decrease in materials and services of \$7.25 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

### **4.4.2 Net cash flows provided by/(used in) investing activities**

The increase in payments for investing activities represents the increase in Council cash being used for capital works expenditure of \$5.05 million partially offset by a \$12.00 million redemption of financial assets and a decrease in payments for investment property of \$2.77 million.

### **4.4.3 Net cash flows provided by/(used in) financing activities**

No change in cash from financing activities is mainly due to the payout of loans in 2015-16, no loans entered into since, and no new loans being entered into in 2019-20.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2019-20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast	Budget	Change	
	Actual 2018-19	2019-20	\$'000	%
	\$'000	\$'000	\$'000	%
Property	19,723	25,953	6,230	27.8%
Plant and equipment	6,887	7,788	901	14.1%
Infrastructure	23,060	18,482	(4,578)	(29.2%)
<b>Total</b>	49,670	52,223	2,553	5.1%

Capital Works Area	Project cost	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY	25,953	6,085	14,393	4,455	1,020	550	220	25,183	0
PLANT AND EQUIPMENT	7,788	1,990	5,123	675	0	18	509	7,261	0
INFRASTRUCTURE	18,482	6,270	6,859	4,548	805	1,886	95	14,444	0
<b>TOTAL CAPITAL WORKS</b>	<b>52,223</b>	14,345	26,375	9,678	1,825	2,454	824	48,945	0

## 4.5.2 Current Budget

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Land Improvements</b>									
Bundoora Homestead Heritage Garden	27	0	27	0	0	0	0	27	0
Darebin Resource Recovery Centre retaining walls	100	0	100	0	0	0	0	100	0
Edwardes Lake Park skate park	50	0	25	25	0	0	0	50	0
Edwardes Lake Park synthetic playing surface replacement	2,500	0	1,563	937	0	200	0	2,300	0
Irrigation upgrades and renewals	109	0	79	30	0	0	0	109	0
KP Hardiman Reserve hockey pitch	1,000	0	1,000	0	0	0	0	1,000	0
Sports ground upgrades	300	0	150	150	0	0	0	300	0
Synthetic cricket wicket installation	50	0	50	0	0	0	0	50	0
Zwar Park boundary fence	60	60	0	0	0	0	0	60	0
<b>Total land improvements</b>	<b>4,196</b>	60	2,994	1,142	0	200	0	3,996	0
<b>Total land</b>	<b>4,196</b>	60	2,994	1,142	0	200	0	3,996	0
<b>Buildings</b>									
Bill Lawry Oval redevelopment	250	50	100	50	50	50	200	0	0
BT Connor Main Pavilion Detailed Design	36	0	20	16	0	0	0	36	0
Building renewal program	6,000	0	5,600	400	0	0	0	6,000	0
Bundoora Park Pavilion	843	843	0	0	0	100	0	743	0
Darebin Resource Recovery Centre e-waste shed	284	284	0	0	0	100	0	184	0
Multi-Sports Stadium	4,000	4,000	0	0	0	0	0	4,000	0
Pavilion upgrade – JE Moore Park	1,010	0	505	505	0	100	20	890	0
Northcote Aquatic & Recreation Centre design	1,600	0	600	500	500	0	0	1,600	0
Preston Civic Precinct	800	0	400	400	0	0	0	800	0
Public Toilet Strategy implementation	473	0	323	150	0	0	0	473	0
Reservoir Leisure Centre	1,500	0	1,200	300	0	0	0	1,500	0
<b>Total Buildings</b>	<b>16,796</b>	5,177	8,748	2,321	550	350	220	16,226	0
<b>Heritage buildings</b>	<b>0</b>	0	0	0	0	0	0	0	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Building improvements</b>									
Building Essential Safety Measures program	1,600	0	1,360	240	0	0	0	1,600	0
Carbon management plan buildings	300	300	0	0	0	0	0	300	0
Clifton Street Children's Centre	20	0	20	0	0	0	0	20	0
Decibels Studio front door entrance redesign	13	0	13	0	0	0	0	13	0
Edwardes Lake Boat House redevelopment	50	0	50	0	0	0	0	50	0
Keon Park storage	15	15	0	0	0	0	0	15	0
Leinster Grove Community Hall	11	0	11	0	0	0	0	11	0
Northcote Town Hall Arts Centre works	68	18	25	25	0	0	0	68	0
Zwar Park storage	5	5	0	0	0	0	0	5	0
<b>Total Building Improvements</b>	<b>2,082</b>	<b>338</b>	<b>1,479</b>	<b>265</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,082</b>	<b>0</b>
<b>Leasehold improvements</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL PROPERTY</b>	<b>23,074</b>	<b>5,575</b>	<b>13,220</b>	<b>3,730</b>	<b>550</b>	<b>550</b>	<b>220</b>	<b>22,304</b>	<b>0</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Art Collection acquisitions	50	50	0	0	0	0	0	50	0
Arts Venues and Community Hubs plant and equipment program	350	0	315	35	0	0	0	350	0
Mobile garbage, recycling, and green waste bins	300	0	300	0	0	0	0	300	0
Reservoir Leisure Centre – gym and exercise equipment	50	0	50	0	0	0	0	50	0
Vehicles and plant replacement	3,048	0	2,743	305	0	0	509	2,539	0
Youth Services equipment replacement	68	0	68	0	0	0	0	68	0
<b>Total Plant, Machinery and Equipment</b>	<b>3,866</b>	<b>50</b>	<b>3,476</b>	<b>340</b>	<b>0</b>	<b>0</b>	<b>509</b>	<b>3,357</b>	<b>0</b>
Furniture replacement program	300	0	265	35	0	0	0	300	0
<b>Total Plant, Machinery and Equipment</b>	<b>300</b>	<b>0</b>	<b>265</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>
<b>Computers and Telecommunications</b>									
Darebin Libraries Technology Strategy implementation	192	0	132	60	0	0	0	192	0
IT Strategy implementation	2,260	1,460	700	100	0	0	0	2,260	0
Parking technology project	350	350	0	0	0	0	0	350	0
<b>Total Computers and Telecommunications</b>	<b>2,802</b>	<b>1,810</b>	<b>832</b>	<b>160</b>		<b>0</b>	<b>0</b>	<b>2,802</b>	<b>0</b>

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>Library Books</b>									
Library Product purchases	820	130	550	140	0	18	0	802	0
<b>Total Library Books</b>	<b>820</b>	<b>130</b>	<b>550</b>	<b>140</b>	<b>0</b>	<b>18</b>	<b>0</b>	<b>802</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>7,788</b>	<b>1,990</b>	<b>5,123</b>	<b>675</b>	<b>0</b>	<b>18</b>	<b>509</b>	<b>7,261</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Kerb and channel renewal	398	0	398	0	0	0	0	398	0
Retrofit parking bays for persons with a disability	60	0	0	60	0	0	0	60	0
Right of way rehabilitation program	143	0	143	0	0	0	0	143	0
Road rehabilitation program and forward design	1,705	0	834	511	360	706	0	999	0
Road resurfacing program	800	0	800	0	0	0	0	800	0
Safe travel projects	1,000	500	0	500	0	0	0	1,000	0
<b>Total roads</b>	<b>4,106</b>	<b>500</b>	<b>2,175</b>	<b>1,071</b>	<b>360</b>	<b>706</b>	<b>0</b>	<b>3,400</b>	<b>0</b>
<b>Bridges</b>									
Bridge rehabilitation – BR9400 Darebin Parklands	190	0	190	0	0	0	95	95	0
<b>Total Bridges</b>	<b>190</b>	<b>0</b>	<b>190</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>95</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Bundoora Park Farm pathway improvements	30	30	0	0	0	0	0	30	0
Cycling projects	1,266	300	0	666	300	0	0	1,266	0
Footpath renewal program	2,000	0	1,850	150	0	0	0	2,000	0
Northern Pipe Trail	76	0	26	50	0	0	0	76	0
Shared paths & paths in parks renewal program	500	0	450	50	0	0	0	500	0
Walking projects	890	570	0	320	0	0	0	890	0
<b>Total Footpaths and Cycleways</b>	<b>4,762</b>	<b>900</b>	<b>2,326</b>	<b>1,236</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>4,762</b>	<b>0</b>
<b>Drainage</b>									
Drainage upgrade – Andrews Street	340	100	100	140	0	0	0	340	0
Drainage upgrade – Bundoora Park flood mitigation	378	378	0	0	0	0	0	378	0
Drainage upgrade – David Street	243	0	121	122	0	0	0	243	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage upgrade – Massey Avenue	43	0	21	22	0	0	0	43	0
Minor drainage improvement program	108	0	0	108	0	0	0	108	0
Reactive drainage renewal works	108	0	108	0	0	0	0	108	0
Sportsground sub-surface drainage	300	0	300	0	0	0	0	300	0
Stormwater drainage contributions program	27	27	0	0	0	0	0	27	0
Stormwater pipe relining program	208	0	208	0	0	0	0	208	0
<b>Total Drainage</b>	<b>1,755</b>	505	858	392	0	0	0	1,755	0
<b>Recreational, Leisure and Community Facilities</b>									
Sporting practice nets	110	0	80	30	0	0	0	110	0
<b>Total Rec, Leisure and Community Facilities</b>	<b>110</b>	0	80	30	0	0	0	110	0
<b>Waste Management</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Parks, Open Space and Streetscapes</b>									
Bundoora Homestead play space implementation	100	68	0	32	0	0	0	100	0
Community safety upgrade improvements	150	0	0	150	0	0	0	150	0
Darebin Wetlands	80	80	0	0	0	0	0	80	0
Donath and Dole Reserves	120	120	0	0	0	0	0	120	0
John Hall Oval lighting	15	15	0	0	0	0	0	15	0
Keon Park lighting	15	15	0	0	0	0	0	15	0
Lakeview Tennis Club	70	0	70	0	0	0	0	70	0
Local Park improvement program	130	0	65	65	0	0	0	130	0
Mayer Park improvements	17	0	14	3	0	0	0	17	0
Mayer Park lighting	374	0	150	224	0	150	0	224	0
Old Ruthven Primary School site improvements	142	35	87	20	0	0	0	142	0
Park furniture renewal	200	0	200	0	0	0	0	200	0
Pender Park improvements	300	100	0	100	100	0	0	300	0
Playspace upgrade program	786	0	196	590	0	0	0	786	0
Preston Central – landscape and urban design interventions	100	0	0	100	0	0	0	100	0
Reservoir High Netball Courts	1,030	1,030	0	0	0	1,030	0	0	0
Urban Forest Strategy implementation	200	164	36	0	0	0	0	200	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>3,829</b>	1,627	818	1,284	100	1,180	0	2,649	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Aerodromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Other Infrastructure	0	0	0	0	0	0	0	0	0
<b>TOTAL INFRASTRUCTURE</b>	<b>14,752</b>	3,532	6,447	4,013	760	1,886	95	12,771	0
<b>TOTAL NEW CAPITAL WORKS 2019-20</b>	<b>45,614</b>	11,097	24,790	8,417	1,310	2,454	824	42,336	0

## 4.5.2 Works carried forward from the 2018-19 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Land Improvements</b>									
Edwardes Lake Park synthetic playing surface replacement	300	0	188	112	0	0	0	300	0
<b>Total land improvements</b>	<b>300</b>	0	188	112	0	0	0	300	0
<b>Total Land</b>	<b>300</b>	0	188	112	0	0	0	300	0
<b>Buildings</b>									
Bill Lawry Oval redevelopment	1,400	280	560	280	280	0	0	1,400	0
Pavilion upgrade – JE Moore Park	200	0	100	100	0	0	0	200	0
Pavilion upgrade – GE Robinson Reserve	691	0	311	190	190	0	0	691	0
<b>Total Buildings</b>	<b>2,291</b>	280	971	570	470	0	0	2,291	0
<b>Heritage buildings</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Building improvements</b>									
Building Essential Safety Measures program	38	0	15	23	0	0	0	38	0
Carbon management plan buildings	230	230	0	0	0	0	0	230	0
Melbourne Innovation Centre power upgrade	20	0	0	20	0	0	0	20	0
<b>Total Building Improvements</b>	<b>288</b>	230	15	43	0	0	0	288	0
<b>Leasehold improvements</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>TOTAL PROPERTY</b>	<b>2,879</b>	510	1,174	726	470	0	0	2,879	0
<b>PLANT AND EQUIPMENT</b>									
<b>Heritage Plant and Equipment</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Plant, Machinery and Equipment</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Fixtures, Fittings and Furniture</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Computers and Telecommunications</b>	<b>0</b>	0	0	0	0	0	0	0	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Library Books</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Road rehabilitation program and forward design	80	0	56	24	0	0	0	80	0
Safe travel projects	77	39	0	38	0	0	0	77	0
<b>Total Bridges</b>	<b>157</b>	39	56	62	0	0	0	157	0
<b>Bridges</b>									
Merri Creek pedestrian bridge between Arthurton and Beavers Roads	2,050	2,050	0	0	0	0	0	2,050	0
<b>Total Bridges</b>	<b>2,050</b>	2,050	0	0	0	0	0	2,050	0
Cycling projects	178	45	0	88	45	0	0	178	0
Walking projects	326	326	0	0	0	0	0	326	0
<b>Total Footpaths and Cycleways</b>	<b>504</b>	371	0	88	45	0	0	326	0
<b>Drainage</b>									
Drainage upgrade – Mais Street – Purinuan Road	155	0	93	62	0	0	0	155	0
Drainage upgrade – St Vigeons Road – Miranda Road	100	0	60	40	0	0	0	100	0
Drainage upgrade – Miranda Road	91	0	55	36	0	0	0	91	0
<b>Total Drainage</b>	<b>346</b>	0	208	138	0	0	0	346	0
<b>Rec, Leisure and Community Facilities</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Waste Management</b>	<b>0</b>	0	0	0	0	0	0	0	0
<b>Parks, Open Space and Streetscapes</b>									
Bundoora Homestead play space implementation	336	228	0	108	0	0	0	336	0
Junction Urban Masterplan implementation	142	50	42	50	0	0	0	142	0
Mayer Park improvements	95	0	81	14	0	0	0	95	0
Playspace upgrade program	100	0	25	75	0	0	0	100	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>673</b>	278	148	247	0	0	0	673	0
<b>Aerodromes</b>	<b>0</b>	0	0	0	0	0	0	0	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Other Infrastructure	0	0	0	0	0	0	0	0	0
<b>TOTAL INFRASTRUCTURE</b>	<b>3,730</b>	2,738	412	535	45	0	0	3,730	0
<b>TOTAL CARRIED FWD WORKS 2018-19</b>	<b>6,609</b>	3,248	1,585	1,261	470	0	0	6,609	0

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2017-18	Forecast 2018-19	Budget 2019-20	Strategic Resource Plan Projections			Trend +/-
						2020-21	2021-22	2022-23	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	6.2%	4.3%	2.8%	2.9%	3.2%	1.8%	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	242.0%	234.7%	188.6%	131.3%	62.4%	(7.6%)	-
Unrestricted cash	Unrestricted cash / current liabilities		127.0%	77.2%	68.2%	16.4%	(30.2%)	(97.9%)	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-
Indebtedness	Non-current liabilities / own source revenue		1.3%	1.1%	1.1%	1.1%	1.1%	1.1%	o
Asset renewal	Asset renewal expenses / Asset depreciation	4	101.6%	93.8%	112.1%	113.3%	139.4%	147.8%	+
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	71.5%	73.8%	74.4%	76.4%	76.6%	76.7%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.26%	0.22%	0.24%	0.24%	0.25%	0.26%	+

<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments	\$2,290	\$2,362	\$2,420	\$2,387	\$2,407	\$2,469		o
Revenue level	Residential rate revenue / No. of residential property assessments	\$1,519	\$1,564	\$1,570	\$1,577	\$1,584	\$1,591		o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year	12.0%	10.0%	9.3%	9.3%	9.3%	9.3%		o

## Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators**

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

**2 Working Capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly over the forward periods.

**3 Debt compared to rates** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

**4 Asset renewal** - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

**5 Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## **Appendix A**

### **Fees and charges schedule**

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2019-20 year.

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>City Sustainability &amp; Strategy</b>			
<b>WASTE</b>			
<b>General Waste</b>			
Large Bin Permits - Up to 4 Occupants - 120 litre bin	Non-Statutory	Division 81	84.00
Large Bin Permits - Up to 4 Occupants - 240 litre bin	Non-Statutory	Division 81	261.00
Large Bin Permits - 5-6 Occupants - 240 litre bin	Non-Statutory	Division 81	133.00
Large Bin Permits - 7-9 Occupants - 240 litre bin	Non-Statutory	Division 81	94.00
<b>ANIMAL CONTROL</b>			
<b>Animal Registration</b>			
Admin Fee for new animals	Non-Statutory	GST Free	6.15
Domestic Animal Businesses	Non-Statutory	GST Free	234.00
Multiple Animal Registration	Non-Statutory	GST Free	55.00
Replacement Tags	Non-Statutory	GST Free	6.00
<b>Animal Surrender</b>			
Animal surrender (multiple animals)	Non-Statutory	GST Free	62.00
Animal surrender (single animal)	Non-Statutory	GST Free	45.00
<b>Cat Registration</b>			
Cats - Pension Rebate - 1st Cat Free	Non-Statutory	GST Free	0.00
Cats - State Concession Column 2	Non-Statutory	GST Free	16.00
Cats - Sterilised Cats	Non-Statutory	GST Free	32.00
Cats - Unsterilised Cats	Non-Statutory	GST Free	95.00
<b>Dog Registration</b>			
Dogs - Dangerous Dogs	Non-Statutory	GST Free	294.00
Dogs - Pension Rebate - 1st Dog Free	Non-Statutory	GST Free	0.00
Dogs - Pensioner Concession - Maximum Fee	Non-Statutory	GST Free	81.00
Dogs - Pensioner Concession - Reduced Fee	Non-Statutory	GST Free	27.00
Dogs - Sterilised Dogs - Column 2 category (Domestic Animals Act)	Non-Statutory	GST Free	54.00
Dogs - Unsterilised Dogs	Non-Statutory	GST Free	161.00
<b>Foster Care Animal Registration Fee</b>			
Foster Care Animal Registration Fee Per Animal	No Charge	GST Free	0.00
<b>Foster Care Registration</b>			
Foster Care Registration Scheme Annual Permit Fee	Non-Statutory	GST Free	54.00
<b>Pound Release Fees</b>			
All other animals - Boarding fee including birds and poultry (per day)	Non-Statutory	GST Free	12.00
All other animals - Release fee including birds and poultry	Non-Statutory	GST Free	50.00
Cats (extra \$ per day of stay)	Non-Statutory	GST Free	6.70
Cats (for first day of stay)	Non-Statutory	GST Free	12.80
Dogs with identification (extra \$ per day of stay)	Non-Statutory	GST Free	12.80
Dogs with identification (for first day of stay)	Non-Statutory	GST Free	38.00
Dogs with no identification (extra \$ per day of stay)	Non-Statutory	GST Free	14.00
Dogs with no identification (for first day of stay)	Non-Statutory	GST Free	62.00
Livestock Release Fee	Non-Statutory	GST Free	306.00
Livestock daily boarding fee (per day)	Non-Statutory	GST Free	30.00
<b>Registration Transfer fee</b>			
Admin for transfer of new residents	Non-Statutory	GST Free	6.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>ENVIRONMENTAL HEALTH</b>			
<b>Administration</b>			
Registration Certificate - Only available to current proprietor	Non-Statutory	GST Free	50.00
<b>Assessment</b>			
Food Act registrations - application fee	Non-Statutory	GST Free	284.00
Public Health & Wellbeing Act registrations - application fee	Non-Statutory	GST Free	131.00
<b>Inspection</b>			
Premises inspection fee	Non-Statutory	GST Free	220.00
Reinspection fee- repeated follow up of major non-compliance of food businesses	Non-Statutory	GST Free	220.00
<b>Registration</b>			
Food Act - Class 2 or 3 Out of Hours School Care	Non-Statutory	GST Free	162.00
Food Act - Class 2 or 3 Single Event Temporary/Mobile Stall, Vehicle Premises	Non-Statutory	GST Free	116.00
Food Act - Class 2 or 3 Temporary/Mobile Stall, Vehicle Premises (for 1 month operation)	Non-Statutory	GST Free	263.00
Food Act - Class 2 or 3 Temporary/Mobile Stall, Vehicle Premises (for 6 months operation)	Non-Statutory	GST Free	368.00
Food Act - registration	Non-Statutory	GST Free	502.00
Food Act registrations Class 1 and 2 - renewal of registration	Non-Statutory	GST Free	515.00
Food Act registrations Class 3 - renewal of registration	Non-Statutory	GST Free	476.00
Food Premises with additional cart, van or mobile (for each cart, van or mobile) - 50% of registration fee	Non-Statutory	GST Free	257.50
Food premises with more than 5 employees (extra \$ per employee)	Non-Statutory	GST Free	27.00
Food registration sport club/canteen (for 6 months operation) - 50% of registration fee	Non-Statutory	GST Free	226.00
Public Health & Wellbeing Act (prescribed accommodation) 4 - 10 beds	Non-Statutory	GST Free	316.00
Public Health & Wellbeing Act (prescribed accommodation) 11 - 15 beds	Non-Statutory	GST Free	368.00
Public Health & Wellbeing Act (prescribed accommodation) 16 - 20 beds	Non-Statutory	GST Free	420.00
Public Health & Wellbeing Act (prescribed accommodation) 21 - 30 beds	Non-Statutory	GST Free	473.00
Public Health & Wellbeing Act (prescribed accommodation) over 30 beds	Non-Statutory	GST Free	526.00
Public Health & Wellbeing Act - registration	Non-Statutory	GST Free	118.00
Public Health & Wellbeing Act - renewal (beauty & ear piercing)	Non-Statutory	GST Free	155.00
Public Health & Wellbeing Act - renewal (tattooing, body piercing, electrolysis, colonic irrigation))	Non-Statutory	GST Free	363.00
Public Health & Wellbeing Act - transfer of beauty parlour/ear piercing	Non-Statutory	GST Free	78.00
Public Health & Wellbeing Act - transfer of prescribed accommodation	Non-Statutory	GST Free	250.00
Public Health & Wellbeing Act Notification (Once off registration) - Hairdressers and make up only	Non-Statutory	GST Free	224.00
Transfer of registration - Class 1, 2 and 3	Non-Statutory	GST Free	250.00
<b>Registration</b>			
Public Health & Wellbeing Act - transfer of skin penetration	Non-Statutory	GST Free	182.00
<b>Residential Tenancies Act</b>			
Residential Tenancies Act (Caravan Park) cost per site	Non-Statutory	GST Free	3.30
<b>LOCAL LAWS</b>			
<b>Abandoned Vehicle Fees</b>			
Release fee	Non-Statutory	GST Free	353.00
Sale of Abandoned vehicles	Non-Statutory	GST Free	350.00
Storage fee (per day)	Non-Statutory	GST Free	43.00
Towing (per tow)	Non-Statutory	GST Free	138.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Commercial Waste Bins</b>			
Bin permit \$1 per litre (50IL-1100L)	Non-Statutory	GST Free	\$50.00 - \$1,100.00
<b>Fire Hazards</b>			
Fire hazard infringement	Statutory	GST Free	1,626.00
Fire hazard removal	Non-Statutory	GST Free	390.00
<b>Footpath Trading Permit</b>			
Outdoor dining fees - A board	Non-Statutory	GST Free	111.00
Outdoor dining fees - application fee	Non-Statutory	GST Free	44.00
Outdoor dining fees - café screen (fixed or temp)	Non-Statutory	GST Free	154.00
Outdoor dining fees - confiscation notice release fee	Non-Statutory	GST Free	109.00
Outdoor dining fees - display of goods	Non-Statutory	GST Free	270.00
Outdoor dining fees - heaters	Non-Statutory	GST Free	48.00
Outdoor dining fees - per bench seat	Non-Statutory	GST Free	96.00
Outdoor dining fees - per chair	Non-Statutory	GST Free	28.00
Outdoor dining fees - per table	Non-Statutory	GST Free	28.00
Outdoor dining fees - permit transfer	Non-Statutory	GST Free	44.00
Outdoor dining fees - planter boxes on footpath	Non-Statutory	GST Free	49.00
Outdoor dining fees - real estate auction/open for inspection signs per agency (annual fee)	Non-Statutory	GST Free	594.00
Outdoor dining fees - umbrella	Non-Statutory	GST Free	49.00
<b>Local Law Permits</b>			
Itinerant traders (per year)	Non-Statutory	GST Free	1,904.00
<b>Local Laws Impound items Release Fee</b>			
Local Laws impound fees	Non-Statutory	GST	100.00
<b>Local Laws Impound items storage fee</b>			
Local Laws impound items storage fee (per item, per day)	Statutory	GST	10.00
<b>Shopping Trolley Release Fees</b>			
Shopping trolley release fees	Non-Statutory	GST Free	49.00
<b>Skips on Roads</b>			
Annual permit	Non-Statutory	GST Free	728.00
Once off permit (less than 3 placements per year)	Non-Statutory	GST Free	146.00
<b>ASSET PROTECTION AND PERMITS</b>			
<b>Building Asset Protection</b>			
Building Site Infringements (No asset permit)	Statutory	Division 81	1,000.00
Building Site Infringements (Non-compliance notice to comply)	Statutory	Division 81	500.00
Building asset permit	Non-Statutory	GST	360.00
Building asset permit - bond	Non-Statutory	Division 81	1,700.00
Building site compliance permit	Non-Statutory	GST	205.00
<b>BUILDING SUPERVISION</b>			
<b>Any request for building approval</b>			
Any Request under Section 29A	Statutory	Division 81	83.10
Certificate of Occupancy/Insurance Policy/Building Approval	Non-Statutory	GST	65.00
Particulars under Regulation 51	Statutory	Division 81	46.10
<b>Building Documentation Fees</b>			
A1 Copies (Per Copy)	Non-Statutory	GST	6.50
A3 Copies (Per Copy)	Non-Statutory	GST	1.50
A4 Copies (Per Copy)	Non-Statutory	GST	1.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Commercial Building	Non-Statutory	GST	300.00
Domestic Building	Non-Statutory	GST	100.00
<b>Building Inspections</b>			
Other municipalities - per inspection	Non-Statutory	GST	300.00
Within Darebin - per inspection	Non-Statutory	GST	205.00
<b>Building Permit Fees</b>			
Class 1 & 10 (over \$10,000) Cost of building works - \$10,001 - \$100,000	Non-Statutory	GST	600.00
Class 1 & 10 (over \$10,000) Cost of building works - \$100,001 - \$500,000	Non-Statutory	GST	1,600.00
Class 1 & 10 (over \$10,000) Cost of building works - \$500,001 +	Non-Statutory	GST	POA
Class 10 - Cost of building works \$0 - \$5,000	Non-Statutory	GST	600.00
Class 10 - Cost of building works \$5,001 - \$10,000	Non-Statutory	GST	650.00
Commercial & Industrial Class - cost of building works - \$0 - \$10,000	Non-Statutory	GST	900.00
Commercial & Industrial Class - cost of building works - \$10,001 - \$50,000	Non-Statutory	GST	871.25
Commercial & Industrial Class - cost of building works - \$50,001 - \$350,000	Non-Statutory	GST	871.25
Commercial & Industrial Class - cost of building works - \$350,001 - \$650,000	Non-Statutory	GST	0.00
Commercial & Industrial Class - cost of building works - \$650,001 - \$1,000,000	Non-Statutory	GST	0.00
Commercial & Industrial Class - cost of building works - \$1,000,001+	Non-Statutory	GST	POA
Residential - cost of building works - \$0 - \$10,000	Non-Statutory	GST	850.00
Residential - cost of building works - \$10,001 - \$100,000	Non-Statutory	GST	850.00
Residential - cost of building works - \$100,001 - \$1,000,000	Non-Statutory	GST	2,357.50
Residential - cost of building works - \$1,000,001 +	Non-Statutory	GST	POA
Units - cost per unit residential	Non-Statutory	GST	\$850/unit or permit fee on cost
<b>Consents and report of Council by the Municipal Building Surveyor</b>			
Consent and report - per clause	Statutory	Division 81	283.35
Precautions over Street Alignment - application fee	Statutory	Division 81	283.35
Precautions over Street Alignment - daily charge Commercial/Residential per m2	Non-Statutory	GST	3.75/m <sup>2</sup> per week
Precautions over Street Alignment - daily charge Commercial/Residential Main Roads per m2	Non-Statutory	GST	5.25/m <sup>2</sup> per week
Precautions over Street Alignment - daily charge Domestic	Non-Statutory	GST	100.00
Report Only Per Clause	Non-Statutory	GST	395.00
Road/ROW Closure - daily charge	Non-Statutory	GST	600.00
<b>Demolitions</b>			
Additional assessment fee	Non-Statutory	GST	750.00
Commercial buildings - per storey	Non-Statutory	GST	720.00
Domestic buildings - for dwelling & outbuildings	Non-Statutory	GST	615.00
<b>Lapsed permits &amp; inspections</b>			
Additional inspection	Non-Statutory	GST	225.00
Expired building permits (renewal)	Non-Statutory	GST	720.00
Extension of time for building permits	Non-Statutory	GST	255.00
Lapsed permit inspection	Non-Statutory	GST	255.00
Variation to Existing Building Permits	Non-Statutory	GST	320.00
<b>Lodgement Fees</b>			
Cost of building works over \$5,000 - Commercial	Statutory	Division 81	118.90
Cost of building works over \$5,000 - Residential	Statutory	Division 81	118.90

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Microfilming</b>			
Commercial building	Non-Statutory	GST	330.00
Domestic building	Non-Statutory	GST	155.00
<b>Property Information Building Surveyor</b>			
Property information	Statutory	Division 81	46.10
<b>Property Information Request Fees</b>			
Property Information Fast Tracked	Non-Statutory	GST	106.10
<b>TRANSPORTATION PLANNING</b>			
<b>Car share</b>			
Car share bay establishment fee	Non-Statutory	GST	1,100.00
Car share bay renewal fee (bi-annual)	Non-Statutory	GST	0.00
<b>Directional signage</b>			
Assessment of directional signage application	Non-Statutory	GST	170.00
Installation of directional signage	Non-Statutory	GST	235.00
<b>Permit - Development Cycle Parking</b>			
Cycle parking development permit condition	Non-Statutory	Division 81	375.00
<b>Relocation of Cycle Parking</b>			
Customer requests to relocate cycle stands	Non-Statutory	GST	250.00
<b>Road closure permits (traffic impact works)</b>			
Arterial road footpath	Statutory	Division 81	345.00
Non arterial road footpath	Statutory	Division 81	89.00
Non-state arterial road	Statutory	Division 81	500.00
Other road <50 km/h	Statutory	Division 81	345.00
<b>Shipping Containers</b>			
Non-state arterial road	Statutory	Division 81	138.00
<b>Work zones</b>			
Assessment of work zone application	Non-Statutory	GST	220.00
Installation, maintenance and removal of work zone	Non-Statutory	GST	1,835.00
<b>TRAFFIC ENFORCEMENT</b>			
<b>Equipment Hire</b>			
Equipment delivery	Non-Statutory	GST	109.00
Equipment loss/ damage	Non-Statutory	GST	43.00
Equipment pick up	Non-Statutory	GST	43.00
<b>Fines</b>			
Court administration and processing	Non-Statutory	GST Free	35.00
Final reminder notice	Non-Statutory	GST Free	29.40
Loading Zone Clearway Offences	Statutory	GST Free	164.00
Parking Offences	Statutory	GST Free	83.00
Penalty Reminder Fees	Statutory	GST Free	25.50
Stopping Offences	Statutory	GST Free	97.00
<b>Permit</b>			
Low impact Filming Permit fees	Non-Statutory	GST Free	170.00
Parking Bay Permit - Commercial	Non-Statutory	GST Free	56.00
Parking Bay Permit - Residential	Non-Statutory	GST Free	25.00
Permit 2 Temp Permits post 2004	Non-Statutory	GST Free	300.00
Permit 1 Temp Permits post 2004	Non-Statutory	GST Free	100.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Residential Parking Permit (Type 1)	Non-Statutory	GST Free	43.00
Residential Parking Permit (Type 2)	Non-Statutory	GST Free	66.00
Standard Filming Permit fee	Non-Statutory	GST Free	340.00
<b>STATUTORY PLANNING</b>			
<b>Administrative fees</b>			
Retrieval of files before 2001 (1-5 files)	Non-Statutory	Division 81	30.75
Retrieval of files before 2001 (6-10 files)	Non-Statutory	Division 81	25.60
Retrieval of files before 2001 (11-15 files)	Non-Statutory	Division 81	20.50
Retrieval of files before 2001 (15 plus files)	Non-Statutory	Division 81	15.40
<b>Advertising - letters</b>			
0 - 20 letters	Non-Statutory	Division 81	164.00
21 - 30 letters	Non-Statutory	Division 81	246.00
31 - 40 letters	Non-Statutory	Division 81	323.00
41 - 50 letters	Non-Statutory	Division 81	399.75
51 - 60 letters	Non-Statutory	Division 81	481.75
61 - 70 letters	Non-Statutory	Division 81	563.75
71 - 80 letters	Non-Statutory	Division 81	641.00
81 - 90 letters	Non-Statutory	Division 81	717.50
91 - 99 letters	Non-Statutory	Division 81	799.50
100+ letters	Non-Statutory	Division 81	809.75
Per additional letter (after 10 letters)	Non-Statutory	Division 81	2.05
<b>Advertising - site notices</b>			
1 site notice	Non-Statutory	Division 81	128.20
2 site notices	Non-Statutory	Division 81	153.75
3 site notices	Non-Statutory	Division 81	179.38
4 + site notices	Non-Statutory	Division 81	205.00
Replacement site notice (per site notice)	Non-Statutory	Division 81	61.50
<b>Amended Plans</b>			
Section 57A Amendment (after advertising) Class 1 permit	Statutory	GST Free	506.24
Section 57A Amendment (after advertising) Class 2 permit	Statutory	GST Free	76.80
Section 57A Amendment (after advertising) Class 3 permit	Statutory	GST Free	241.76
Section 57A Amendment (after advertising) Class 4 permit	Statutory	GST Free	494.84
Section 57A Amendment (after advertising) Class 5 permit	Statutory	GST Free	548.05
Section 57A Amendment (after advertising) Class 6 permit	Statutory	GST Free	574.48
Section 57A Amendment (after advertising) Class 10 permit	Statutory	GST Free	440.84
Section 57A Amendment (after advertising) Class 11 permit	Statutory	GST Free	594.40
Section 57A Amendment (after advertising) Class 12 permit	Statutory	GST Free	1,311.08
Section 57A Amendment (after advertising) Class 13 permit	Statutory	GST Free	0.00
Section 57A Amendment (after advertising) Class 14 permit	Statutory	GST Free	0.00
Section 57A Amendment (after advertising) Class 15 permit	Statutory	GST Free	22,149.08
<b>Amended plans</b>			
Amended plans (secondary consent)	Non-Statutory	Division 81	750.00
<b>Application for amendments to permits under section 72</b>			
Alteration of plan under section 10(2) of the Act	Statutory	Division 81	106.70
Amendment to a Class 10 Permit (Other Development \$0 - \$100,000)	Statutory	GST Free	1,119.90
Amendment to a Class 2 Permit (Single Dwelling \$0 - \$10,000)	Statutory	GST Free	3,330.70

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Amendment to a Class 3 Permit (Single Dwelling \$10,001 - \$100,000)	Statutory	GST Free	3,370.70
Amendment to a Class 4 Permit (Single Dwelling \$100,001 - \$500,000)	Statutory	GST Free	3,370.70
Amendment to a Class 5 Permit (Single Dwelling \$500,001 - \$1,000,000)	Statutory	GST Free	1,336.70
Amendment to a Class 6 Permit (Single Dwelling \$1,000,001 - \$2,000,000)	Statutory	GST Free	0.00
Amendment to a Class 11 Permit (Other Development \$100,001 - \$1,000,000)	Statutory	GST Free	1,510.00
Amendment to a Class 12, 13, 14 or 15 Permit (Other Development \$1,000,001 +)	Statutory	GST Free	3,330.70
Application to amend a permit to change use of land	Statutory	Division 81	1,257.20
Application to amend a permit to subdivide an existing building, subdivide land into 2 lots, realignment of a common boundary or consolidate 2 or more lots	Statutory	Division 81	1,257.20
<b>Applications for permits under section 47</b>			
A permit not otherwise provided for in the regulation	Statutory	GST Free	1,286.10
Class 2 (Single dwelling \$0 - \$10,000)	Statutory	GST Free	195.10
Class 3 (Single dwelling \$10,001 - \$100,000)	Statutory	GST Free	614.10
Class 4 (Single dwelling \$100,001 - \$500,00)	Statutory	GST Free	1,257.20
Class 5 (Single dwelling \$500,001 - \$1,000,000)	Statutory	GST Free	1,459.50
Class 6 (Single dwelling \$1,000,001 - \$2,000,000)	Statutory	GST Free	1,459.50
Class 7 VicSmart application if the estimated cost of development is \$10,000 or less	Statutory	GST Free	195.10
Class 8 VicSmart application if the estimated cost of development is more than \$10,000	Statutory	GST Free	419.10
Class 9 VicSmart application to subdivide or consolidate land	Statutory	GST Free	195.10
Class 10 (Other development \$0 - 100,000)	Statutory	GST Free	1,119.90
Class 11 (Other development \$100,001 - \$1,000,000)	Statutory	GST Free	1,510.00
Class 13 (Other development \$5,000,001 - \$15,000,000)	Statutory	GST Free	8,489.40
Class 14 (Other development \$15,000,001 - \$50,000,000)	Statutory	GST Free	25,034.60
Class 15 (Other development \$50,000,001+)	Statutory	GST Free	56,268.30
Realign a common boundary between lots or consolidate land	Statutory	Division 81	1,286.10
Subdivide Land into 2 lots	Statutory	Division 81	1,286.10
Subdivide an Existing Building	Statutory	Division 81	1,286.10
To create, vary or remove a restriction, or to create or remove a right of way	Statutory	Division 81	1,286.10
To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Statutory	Division 81	1,286.10
<b>Application for amendments to permits under section 72</b>			
Amendment of certified plan under section 11(1) of the Act	Statutory	Division 81	137.30
<b>Certification</b>			
Certification for subdivision	Statutory	Division 81	170.50
<b>Extensions of time</b>			
1 new dwelling includes dwelling extensions and alterations	Non-Statutory	Division 81	250.00
2-4 dwellings	Non-Statutory	Division 81	600.00
5-9 dwellings	Non-Statutory	Division 81	750.00
10 + dwellings	Non-Statutory	Division 81	1,000.00
Commercial/industrial	Non-Statutory	Division 81	358.75
Mixed use development- Cost of Development \$0 to \$100,000	Non-Statutory	Division 81	500.00
Mixed use development- Cost of Development \$100,001 to \$1,000,000	Non-Statutory	Division 81	750.00
Mixed use development- Cost of Development \$1,000,001 to \$5,000,000	Non-Statutory	Division 81	1,000.00
Mixed use development- Cost of Development \$5,000,001 to \$15,000,000	Non-Statutory	Division 81	1,500.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Mixed use development- Cost of Development \$15,000,001 to \$50,000,000	Non-Statutory	Division 81	2,000.00
Mixed use development- Cost of Development \$50,000,001 +	Non-Statutory	Division 81	2,500.00
Subdivision	Non-Statutory	Division 81	375.00
<b>Other fees</b>			
Photocopying (A3 documents 10 pages and over per page)	Non-Statutory	GST	1.00
Photocopying (A4 documents 10 pages and over per page)	Non-Statutory	GST	0.50
Planning enquiries	Non-Statutory	Division 81	200.00
Provide a copy of Planning Permit	Non-Statutory	Division 81	35.00
Provide a copy of an Endorsed Plan (A1- per page)	Non-Statutory	Division 81	35.00
Provide a copy of an Endorsed Plan (A4 & A3 - total set)	Non-Statutory	Division 81	35.00
Re-submission of plans to satisfy permit conditions (1st time is free)	Non-Statutory	Division 81	130.00
<b>Scanning fees</b>			
Digitisation A4 and A3 sheet size (flat rate)	Non-Statutory	Division 81	50.00
Digitisation Larger than A3 sheet size (flat rate)	Non-Statutory	Division 81	100.00
Digitisation combination of sheet sizes (flat rate)	Non-Statutory	Division 81	150.00
Electronic copy of planning permit and/ or endorsed document/s (from 2011)	Non-Statutory	Division 81	35.00
<b>Section 173 Agreement</b>			
Application to amend or end a Section 173 Agreement	Non-Statutory	Division 81	632.80
Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or Municipal Council (satisfaction matters)	Non-Statutory	Division 81	312.62
<b>BUSINESS TRAINING &amp; NETWORKING</b>			
<b>Business registration</b>			
Business event attendance	Non-Statutory	GST	33.00
<b>WOMEN IN BUSINESS</b>			
<b>Business registration</b>			
Business event attendance	Non-Statutory	GST	25.00
<b>Operations &amp; Capital</b>			
<b>BUNDOORA PARK - PUBLIC OPEN SPACE</b>			
<b>User Fees and Charges</b>			
Cross Country Large per day	Non-Statutory	GST	1,000.00
Cross Country Small per day	Non-Statutory	GST	442.00
Note: Additional fee for electricity for areas 4-5 and 7-8	Non-Statutory	GST	96.00
Picnic shelter hire. Weekdays, weekends & public holidays - per day	Non-Statutory	GST	95.00
Reserve Picnic Areas Weekdays Per site - per day	Non-Statutory	GST	114.00
Reserve Picnic Areas Weekends Per site - per day	Non-Statutory	GST	124.50
<b>BUNDOORA PARK - GOLF COURSE</b>			
<b>Rental</b>			
Clubroom casual hire. (per day only - not evenings)	Non-Statutory	GST	270.00
<b>Rentals</b>			
Golf club rentals (full year)	Non-Statutory	GST	1,700.00
<b>DAREBIN RESOURCE RECOVERY CENTRE</b>			
<b>CHARGED E-WASTE- DISPOSAL CHARGE</b>			
Bulk e-waste	Non-Statutory	GST	1.00
Large e-waste items (5kg +)	Non-Statutory	GST	10.00
Medium e-waste items (up to 5kg)	Non-Statutory	GST	5.00
Small e-waste items (up to 2kg)	Non-Statutory	GST	2.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>RECYCLABLE - Residential Quantities</b>			
Car and household batteries	Non-Statutory	GST	0.00
Clothing - Charity disposal	Non-Statutory	GST	0.00
Computer Key boards	Non-Statutory	GST	0.00
Computer peripherals	Non-Statutory	GST	0.00
Computer printers	Non-Statutory	GST	0.00
Computers	Non-Statutory	GST	0.00
Fluorescent light tubes	Non-Statutory	GST	0.00
Glass Containers	Non-Statutory	GST	0.00
Paint	Non-Statutory	GST	0.00
Paper	Non-Statutory	GST	0.00
Televisions (No)	Non-Statutory	GST	0.00
<b>WASTE DISPOSAL CHARGE</b>			
Any Waste - (Car boot load ) Flat rate	Non-Statutory	GST	40.00
Any Waste - (Half Car boot load ) Flat rate	Non-Statutory	GST	20.00
Any Waste - (Station Wagon load ) Flat rate	Non-Statutory	GST	52.00
Baby mattress	Non-Statutory	GST	20.00
Bike tyres	Non-Statutory	GST	10.00
Clean Bricks - (m <sup>3</sup> )	Non-Statutory	GST	68.00
Clean Concrete - (m <sup>3</sup> )	Non-Statutory	GST	68.00
Concrete - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	GST	68.00
Demolition & excavated material (heavy inert) - (m <sup>3</sup> )	Non-Statutory	GST	160.00
Disposal domestic gas cylinders up to 9kg	Non-Statutory	GST	10.00
Disposal domestic refrigerators/air conditioners	Non-Statutory	GST	27.00
Green Waste - (m <sup>3</sup> )	Non-Statutory	GST	82.00
Green Waste - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	GST	195.00
Heavy Inert - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	GST	150.00
Mattress/bed base (No)	Non-Statutory	GST	33.00
Minimum charge	Non-Statutory	GST	20.00
Mixed (General) Waste - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	GST	237.00
Mixed (general) waste - (m <sup>3</sup> )	Non-Statutory	GST	103.00
PET/HDPE Plastic	Non-Statutory	GST	103.00
Timber (non-compostable) - (m <sup>3</sup> )	Non-Statutory	GST	77.00
Timber Waste - Per Tonne (Minimum 1 tonne limit)	Non-Statutory	GST	191.00
Tyre - Agriculture - Large - (No)	Non-Statutory	GST	89.00
Tyre - Agriculture - Small - (No)	Non-Statutory	GST	58.00
Tyre - Medium 4 Wheel Drive - (No)	Non-Statutory	GST	17.00
Tyre - Passenger Car - (No)	Non-Statutory	GST	15.00
Tyre - Truck - Large - (No)	Non-Statutory	GST	54.00
Tyre - Truck - Medium - (No)	Non-Statutory	GST	30.00
Tyre - Truck - Small - (No)	Non-Statutory	GST	23.00
Waste Engine oil (Litre)	Non-Statutory	GST	0.30
<b>RESIDENTIAL GARBAGE</b>			
<b>Recycling</b>			
Business Recycling Service Establishment Fee	Non-Statutory	GST	98.40
<b>Waste/Recycle</b>			

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Bin deliver, empty, clean, pick up including tipping fee	Non-Statutory	GST	40.00
Bin hire per each	Non-Statutory	GST	12.55
Bin not returned per each	Non-Statutory	GST	69.20
<b>GREEN WASTE COLLECTION</b>			
<b>Green waste</b>			
120 litre bin	Non-Statutory	Division 81	54.10
120 litre bin - pensioner	Non-Statutory	Division 81	31.30
240 litre bin	Non-Statutory	Division 81	102.50
240 litre bin - pensioner	Non-Statutory	Division 81	65.90
<b>ROADS MAINTENANCE</b>			
<b>Road reinstatement</b>			
Bitumen roads (per square metre)	Non-Statutory	GST	210.00
Concrete footpath 125 - 150mm depth (per square metre)	Non-Statutory	GST	238.00
Concrete footpath 75mm depth (per square metre)	Non-Statutory	GST	200.00
Deep lift asphalt road/asphalt concrete road base per square metre)	Non-Statutory	GST	282.00
Kerb and channel (per metre)	Non-Statutory	GST	210.00
<b>ROAD OPENING PERMITS</b>			
<b>Builder damage</b>			
Cost of repairs	Non-Statutory	GST	Cost to reinstate damaged Council assets
<b>Crossing permits</b>			
Crossing application fee	Statutory	GST	112.00
Crossing permits: industrial	Statutory	GST	220.00
Crossing permits: residential	Statutory	GST	220.00
<b>Inspection fee</b>			
Inspection fees	Statutory	Division 81	192.00
<b>PROJECTS &amp; INFRASTRUCTURE</b>			
<b>Engineering Service Fee</b>			
Building over easements	Non-Statutory	GST Free	165.55
Legal point of discharge	Statutory	Division 81	69.20
Subdivisional works - plan checking	Statutory	Division 81	0.00
Subdivisional works - supervision	Statutory	Division 81	0.00
<b>Works NOT conducted on any part of the roadway, shoulder or pathway</b>			
Municipal road speed greater than 50kph - minor works	Statutory	Division 81	86.60
Municipal road speed greater than 50kph - work other than minor works	Statutory	Division 81	339.30
Municipal road speed not more than 50kph - minor works	Statutory	Division 81	86.60
Municipal road speed not more than 50kph - work other than minor works	Statutory	Division 81	86.60
<b>Works conducted on any part of the roadway, shoulder or pathway</b>			
Municipal road speed greater than 50kph - minor works	Statutory	Division 81	134.30
Municipal road speed greater than 50kph - work other than minor works	Statutory	Division 81	622.15
Municipal road speed not more than 50kph - minor works	Statutory	Division 81	134.30
Municipal road speed not more than 50kph - work other than minor works	Statutory	Division 81	339.30
<b>DRAINAGE ASSESSMENTS</b>			
<b>Civil Work Plan Assessment Fee</b>			
ROW and Outfall Drain Construction	Non-Statutory	GST	360.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
ROW or Outfall Drain Construction	Non-Statutory	GST	180.00
<b>Fees for Assessing and Approving Onsite Stormwater Detention Drainage Plans for Developments</b>			
Up to 5 Lot Developments	Non-Statutory	GST	170.00
6 + Lot Developments	Non-Statutory	GST	250.00
<b>INFILL PLANTING</b>			
<b>Tree replacement due to vehicle crossing or development application</b>			
Tree replacement due to vehicle crossing or development application low retention value	Non-Statutory	GST	499.00
Tree replacement due to vehicle crossing or development application medium to high retention value	Non-Statutory	GST	Dependent on condition of the tree
<b>Community</b>			
<b>KEON PARK CHILDRENS HUB</b>			
<b>Facility Hire</b>			
Commercial Kitchen Hire	Non-Statutory	GST	120.00
Meeting Room Darebin & non-profit organisations (per hour)	Non-Statutory	GST	17.00
Meeting Room Non Darebin & Profit organisations (per hour)	Non-Statutory	GST	28.00
Multi-use Room 1 & 2 combined Darebin & non-profit organisations (per hour)	Non-Statutory	GST	34.00
Multi-use Room 1 & 2 combined Non Darebin & Profit organisations (per hour)	Non-Statutory	GST	57.00
Multi-use Room 1 (half room) Darebin & non-profit organisations (per hour)	Non-Statutory	GST	17.00
Multi-use Room 1 (half room) Non Darebin & Profit organisations (per hour)	Non-Statutory	GST	28.50
Multi-use Room 2 (half room) Darebin & non-profit organisations (per hour)	Non-Statutory	GST	17.00
Multi-use Room 2 (half room) Non Darebin & Profit organisations (per hour)	Non-Statutory	GST	28.50
<b>Other</b>			
After hours casual staff costs (per hour)	Non-Statutory	GST	49.00
Bond for swipe card issue	Non-Statutory	OOS	100.00
Lectern/ AV	Non-Statutory	GST	110.00
Meeting Room Cleaning	Non-Statutory	GST	52.00
<b>INTERCULTURAL CENTRE</b>			
<b>Access Card (Refundable)</b>			
Commercial- per session	Non-Statutory	GST	20.00
Community - per session	Non-Statutory	GST	20.00
<b>Amber Room- Office and Hot desk</b>			
Commercial - per hour	Non-Statutory	GST	28.50
Community - per hour	Non-Statutory	GST	21.00
<b>Blue-ray player (Pearl room only)</b>			
Commercial- per session	Non-Statutory	GST	23.00
Community - per session	Non-Statutory	GST	18.00
<b>Community Kitchen- (To serve food only- no cooking)</b>			
Commercial - per meeting	Non-Statutory	GST	69.00
Community - per meeting	Non-Statutory	GST	58.00
<b>Data Projector and screen</b>			
Commercial- per session	Non-Statutory	GST	23.00
Community - per session	Non-Statutory	GST	18.00
<b>Flip Chart</b>			
Commercial- per session	Non-Statutory	GST	23.00
Community - per session	Non-Statutory	GST	18.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Jade Room- Function Room</b>			
Commercial - per hour	Non-Statutory	GST	34.50
Community - per hour	Non-Statutory	GST	29.00
<b>Laptop</b>			
Commercial- per session	Non-Statutory	GST	23.00
Community - per session	Non-Statutory	GST	18.00
<b>Lectern with PA and fixed microphone</b>			
Commercial- per session	Non-Statutory	GST	23.00
Community - per session	Non-Statutory	GST	18.00
<b>Opal Room- Small Meeting Room</b>			
Commercial - per hour	Non-Statutory	GST	29.00
Community - per hour	Non-Statutory	GST	21.00
<b>Other</b>			
Facility Cleaning Fee - minimum	Non-Statutory	GST	57.00
Kitchen Cleaning Fee - minimum	Non-Statutory	GST	57.00
<b>Pearl Room- Function Room</b>			
Commercial - per hour	Non-Statutory	GST	34.50
Community - per hour	Non-Statutory	GST	29.00
<b>Staffing</b>			
Commercial- per session	Non-Statutory	GST	52.00
Community - per session	Non-Statutory	GST	40.00
<b>DAREBIN NORTH EAST COMMUNITY HUB</b>			
<b>Children's space</b>			
Commercial - playgroups only - hourly	Non-Statutory	GST	0.00
Community - hourly	Non-Statutory	GST	0.00
Community - playgroups only - hourly	Non-Statutory	GST	0.00
<b>Function space</b>			
After hours casual staff - hourly	Non-Statutory	GST	49.00
Function room   commercial - hourly	Non-Statutory	GST	32.00
Function room   community - hourly	Non-Statutory	GST	22.00
Gallery   commercial - hourly	Non-Statutory	GST	32.00
Gallery   community - hourly	Non-Statutory	GST	22.00
Multi-purpose room   commercial - hourly	Non-Statutory	GST	22.00
Multi-purpose room   community - hourly	Non-Statutory	GST	19.00
Reception room   commercial - hourly	Non-Statutory	GST	24.50
Reception room   community - hourly	Non-Statutory	GST	19.00
Reception, function & multi-purpose rooms   commercial - hourly	Non-Statutory	GST	78.50
Reception, function & multi-purpose rooms   community - hourly	Non-Statutory	GST	60.00
<b>Meeting Room 1</b>			
Commercial - hourly	Non-Statutory	GST	16.00
Community - hourly	Non-Statutory	GST	11.50
<b>Meeting room 2</b>			
Commercial - hourly	Non-Statutory	GST	10.50
Community - hourly	Non-Statutory	GST	8.50
<b>One off charges</b>			
AV hire   commercial	Non-Statutory	GST	120.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
AV hire   community	Non-Statutory	GST	54.00
Commercial kitchen	Non-Statutory	GST	120.00
General cleaning fee	Non-Statutory	GST	123.00
<b>Other</b>			
Security bond	Non-Statutory	Division 81	\$300.00 to \$600.00
Tea/coffee/sugar/milk and biscuits per person	Non-Statutory	GST	3.50
Tea/coffee/sugar/milk per person	Non-Statutory	GST	2.50
<b>LIBRARY-MANAGEMENT &amp; OPERATIONS</b>			
<b>Digital images</b>			
Custom scanning digital image	Non-Statutory	GST	30.00
Per digital image - private use or research	Non-Statutory	GST	10.00
Per digital image - publication or commercial use	Non-Statutory	GST	25.00
<b>Inter library loans</b>			
Inter library loans from non-Victorian public libraries or academic libraries	Non-Statutory	GST	16.50
<b>Library fines</b>			
Damaged and lost books fine	Non-Statutory	GST	Replacement cost
Debt recovery fee	Non-Statutory	GST	15.00
Maximum fine per member per book	Non-Statutory	GST Free	10.00
Per day fine	Non-Statutory	GST Free	0.35
Replacement membership cards	Non-Statutory	GST	3.00
<b>Meeting room hire</b>			
< 3 hour - weekday (per hour, pro rata) - non-profit organisations	Non-Statutory	GST	20.00
3 hour (weekday) - commercial organisations	Non-Statutory	GST	93.00
3 hour (weekday) - non-profit organisations	Non-Statutory	GST	46.00
3 hour (weekend) - commercial organisations	Non-Statutory	GST	141.00
3 hour (weekend) - non-profit organisations	Non-Statutory	GST	80.00
6 hour (weekday) - commercial organisations	Non-Statutory	GST	152.00
6 hour (weekday) - non-profit organisations	Non-Statutory	GST	92.00
7 hour (weekend) - commercial organisations	Non-Statutory	GST	170.00
7 hour (weekend) - non-profit organisations	Non-Statutory	GST	135.00
< 3 hour - weekday (per hour, pro rata) - commercial organisations	Non-Statutory	GST	42.00
< 3 hour - weekend (per hour, pro rata) - commercial organisations	Non-Statutory	GST	66.00
< 3 hour - weekend (per hour, pro rata) - non-profit organisations	Non-Statutory	GST	32.00
Weekday (per hour, pro rata) Northcote Library Frontroom (name TBC) - commercial organisation	Non-Statutory	GST	31.50
Weekday (per hour, pro rata) Northcote Library Frontroom (name TBC) - non-profit organisation	Non-Statutory	GST	15.00
Weekend (per hour, pro rata) Northcote Library Frontroom (name TBC) - commercial organisation	Non-Statutory	GST	49.50
Weekend (per hour, pro rata) Northcote Library Frontroom (name TBC) - non-profit organisation	Non-Statutory	GST	24.00
<b>Merchandise</b>			
Individual book packs (per book)	Non-Statutory	GST	2.80
Library bags	Non-Statutory	GST	2.50
Reusable coffee cup	Non-Statutory	GST	5.50
<b>Printing &amp; Copying</b>			
Colour (A3)	Non-Statutory	GST	3.00
Colour (A4)	Non-Statutory	GST	2.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Scanning	Non-Statutory	GST	0.25
Standard black & white (A3)	Non-Statutory	GST	0.40
Standard black & white (A4)	Non-Statutory	GST	0.25
<b>Storage lockers</b>			
Double locker - commercial organisations	Non-Statutory	GST	125.00
Double locker - non-profit organisations	Non-Statutory	GST	96.00
Single locker - commercial organisations	Non-Statutory	GST	74.00
Single locker - non-profit organisations	Non-Statutory	GST	48.00
<b>RESERVOIR COMMUNITY &amp; LEARNING CTR</b>			
<b>Equipment Hire</b>			
Audio visual system	Non-Statutory	GST	110.00
Lectern- stand-alone (no AV)	Non-Statutory	GST	17.00
<b>Function Room 1</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	17.00
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	29.00
<b>Function Room 2</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	17.00
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	29.00
<b>Function Room combined (1 and 2)</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	34.00
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	58.00
<b>Meeting Room 1</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	6.50
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	10.00
<b>Meeting Room 2</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	6.50
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	10.00
<b>Meeting Room combined (1 and 2)</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	13.00
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	20.00
<b>Other</b>			
After hours casual staff cost	Non-Statutory	GST	49.00
Security bond	Non-Statutory	Division 81	\$300.00 to \$600.00
Commercial kitchen hire	Non-Statutory	GST	120.00
RCLC cleaning fee	Non-Statutory	GST	115.00
Tea/coffee/sugar/milk and biscuits per person	Non-Statutory	GST	3.50
Tea/coffee/sugar/milk per person	Non-Statutory	GST	2.50
<b>DAC CLIENT SERVICES</b>			
<b>AV Equipment Hire</b>			
Function Rooms Projector (daily rate)	Non-Statutory	GST	155.00
Function Rooms Projector (weekly rate)	Non-Statutory	GST	620.00
Laptop (daily rate)	Non-Statutory	GST	90.00
Laptop (weekly rate)	Non-Statutory	GST	360.00
Theatre Barco Projector (daily rate)	Non-Statutory	GST	450.00
Theatre Barco Projector (weekly rate)	Non-Statutory	GST	1,800.00
<b>Artist Rehearsal Rates (After hours minimum two DAC staff required on site)</b>			

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Grevillea Room - Weekly Rate	Non-Statutory	GST	750.00
Grevillea Room - 8hrs	Non-Statutory	GST	250.00
Grevillea Room - per hour	Non-Statutory	GST	35.00
Jacaranda Room / Grevillea (half of room) / Acacia Room - Weekly rate	Non-Statutory	GST	500.00
Jacaranda Room / Grevillea (half of room) / Acacia Room - 8hrs	Non-Statutory	GST	180.00
Jacaranda Room / Grevillea (half of room) / Acacia Room - per hour	Non-Statutory	GST	25.00
Studio - Weekly rate	Non-Statutory	GST	400.00
Studio - 8hrs	Non-Statutory	GST	150.00
Studio - per hour	Non-Statutory	GST	20.00
Waratah Room - Weekly rate	Non-Statutory	GST	300.00
Waratah Room - 8hrs	Non-Statutory	GST	100.00
Waratah Room - per hour	Non-Statutory	GST	15.00
<b>Artwork</b>			
Artwork sold at 11% commission	Non-Statutory	GST Free	11% Commission
<b>Audio Equipment Hire</b>			
Cabled microphone per unit (daily rate)	Non-Statutory	GST	10.00
Cabled microphone per unit (weekly rate)	Non-Statutory	GST	40.00
D.I. box per unit (daily rate)	Non-Statutory	GST	10.00
D.I. box per unit (weekly rate)	Non-Statutory	GST	40.00
Drum kit microphone set (daily rate)	Non-Statutory	GST	50.00
Drum kit microphone set (weekly rate)	Non-Statutory	GST	200.00
Foldback speaker per unit (daily rate)	Non-Statutory	GST	55.00
Foldback speaker per unit (weekly rate)	Non-Statutory	GST	220.00
Lectern with gooseneck microphone (daily rate)	Non-Statutory	GST	50.00
Lectern with gooseneck microphone (weekly rate)	Non-Statutory	GST	200.00
Radio microphone (lapel, handheld, headset) per unit (daily rate)	Non-Statutory	GST	100.00
Radio microphone (lapel, handheld, headset) per unit (weekly rate)	Non-Statutory	GST	400.00
Wireless Comms per unit (daily rate)	Non-Statutory	GST	20.00
Wireless Comms per unit (weekly rate)	Non-Statutory	GST	80.00
<b>Bonds/ Security Deposits</b>			
Cleaning and Repair Bond (Low Risk Events)	Non-Statutory	GST Free	700.00
Cleaning and Repair Bond (High Risk Events)	Non-Statutory	GST Free	2,200.00
<b>Equipment Hire (Functions and theatre)</b>			
External hire and catering - administrative charge	Non-Statutory	GST	5% Surcharge on external equipment hires and catering
<b>Function/Meeting Room Local Artist Rate (Office Hours Only)</b>			
Bookings more than two weeks in advance	Non-Statutory	GST	25% discount on Community Rates
<b>Instrument &amp; Staging Hire</b>			
Baby Grand Piano - additional days (daily rate)	Non-Statutory	GST	100.00
Baby Grand Piano - must include tuning when set in performance position	Non-Statutory	GST	350.00
Booms- 4x3m height - includes arms and shotbags (daily rate)	Non-Statutory	GST	30.00
Booms- 4x3m height - includes arms and shotbags (weekly rate)	Non-Statutory	GST	120.00
<b>Kitchen Hire (after hours minimum two DAC staff required on site)</b>			

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Commercial Kitchen - not-for-profit (hourly rate)	Non-Statutory	GST	20.00
Commercial Kitchen - not-for-profit (daily rate)	Non-Statutory	GST	200.00
Commercial Kitchen - not-for-profit (weekly rate) (10% discount)	Non-Statutory	GST	1,260.00
Commercial Kitchen - standard (hourly rate)	Non-Statutory	GST	35.00
Commercial Kitchen - standard (daily rate)	Non-Statutory	GST	350.00
Commercial Kitchen - standard (weekly rate) (10% discount)	Non-Statutory	GST	2,205.00
<b>Lighting Equipment Hire</b>			
ETC Profile Source 4- per unit (daily rate)	Non-Statutory	GST	20.00
ETC Profile Source 4- per unit (weekly rate)	Non-Statutory	GST	80.00
Followspots (2 units available total - fee for up to 2 - not including operator) (daily rate)	Non-Statutory	GST	100.00
Followspots (2 units available total - fee for up to 2 - not including operator) (weekly rate)	Non-Statutory	GST	400.00
Haze Machine (daily rate)	Non-Statutory	GST	85.00
Haze Machine (weekly rate)	Non-Statutory	GST	340.00
Mirror Ball 24" with motor and 4 profiles (daily rate)	Non-Statutory	GST	50.00
Mirror Ball 24" with motor and 4 profiles (weekly rate)	Non-Statutory	GST	200.00
Moving Lights - mini pack (4 units available total) (daily rate)	Non-Statutory	GST	155.00
Moving Lights - mini pack (4 units available total) (weekly rate)	Non-Statutory	GST	620.00
Moving Lights package (8 units available total) (daily rate)	Non-Statutory	GST	310.00
Moving Lights package (8 units available total) (weekly rate)	Non-Statutory	GST	1,240.00
Portable dimmer rack (daily rate)	Non-Statutory	GST	40.00
Portable dimmer rack (weekly rate)	Non-Statutory	GST	160.00
<b>Other Fees - operational staff (After hours minimum two DAC staff required on site)</b>			
After hours minimum two DAC staff required on site to keep venue open - cost per person per hour	Non-Statutory	GST	53.00
Bar Supervisor per hour/ 3 hours minimum (band 3)	Non-Statutory	GST	53.00
Box Office staff per hour beyond 3 hrs. included in ticketing charges (Band 3)	Non-Statutory	GST	53.00
Front of House Supervisor, Function Supervisor or Technical Supervisor per hour / 3 hrs. minimum (Band 5)	Non-Statutory	GST	65.00
Front of House ushers, Function or Technical staff - per hour / 3 hour minimum (Band 3)	Non-Statutory	GST	53.00
Security & crowd control (external hire in)	Non-Statutory	GST	50.00
<b>Room Hire (Not- for-profit rate - After hours minimum two DAC staff required on site)</b>			
Foyer - Hourly (additional to blocks)	Non-Statutory	GST	60.00
Foyer - Half Day	Non-Statutory	GST	215.00
Foyer - Full Day (8am - 11pm)	Non-Statutory	GST	425.00
Foyer - Weekly rate	Non-Statutory	GST	2,100.00
Full Venue (Excluding Theatre) - Hourly (additional to blocks)	Non-Statutory	GST	135.00
Full Venue (Excluding Theatre) - Half-Day	Non-Statutory	GST	1,100.00
Full Venue (Excluding Theatre) - Full Day (8am - 11pm)	Non-Statutory	GST	2,000.00
Full Venue (Excluding Theatre) - Weekly rate	Non-Statutory	GST	10,000.00
Grevillia Room - Hourly (additional to blocks)	Non-Statutory	GST	75.00
Grevillia Room - Half Day	Non-Statutory	GST	415.00
Grevillia Room - Full Day (8am - 11pm)	Non-Statutory	GST	735.00
Grevillia Room - Weekly rate	Non-Statutory	GST	3,000.00
Jacaranda Room / Grevillia Room (half) / Acacia - Hourly (additional to blocks)	Non-Statutory	GST	60.00
Jacaranda Room / Grevillia Room (half) / Acacia - Half Day	Non-Statutory	GST	275.00
Jacaranda Room / Grevillia Room (half) / Acacia - Full Day (8am - 11pm)	Non-Statutory	GST	525.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Jacaranda Room / Grevillia Room (half) / Acacia - Weekly rate	Non-Statutory	GST	1,500.00
Studio - Hourly (additional to blocks)	Non-Statutory	GST	45.00
Studio - Half-Day	Non-Statutory	GST	200.00
Studio - Full Day (8am - 11pm)	Non-Statutory	GST	380.00
Studio - Weekly rate	Non-Statutory	GST	1,250.00
Waratah Room or Exhibition Space (excluding display of artworks) - Hourly (additional to blocks)	Non-Statutory	GST	35.00
Waratah Room or Exhibition Space (excluding display of artworks) - Half Day	Non-Statutory	GST	125.00
Waratah Room or Exhibition Space (excluding display of artworks) - Full Day (8am - 11pm)	Non-Statutory	GST	230.00
Waratah Room or Exhibition Space (excluding display of artworks) - Weekly rate	Non-Statutory	GST	900.00
<b>Room Hire (Standard Rate - After hours minimum two DAC staff required on site)</b>			
Foyer - Hourly (additional blocks)	Non-Statutory	GST	105.00
Foyer - Half Day	Non-Statutory	GST	500.00
Foyer - Full Day (8am - 11pm)	Non-Statutory	GST	900.00
Foyer - Weekly rate	Non-Statutory	GST	4,000.00
Full Venue (Excluding Theatre) - Hourly (additional to blocks)	Non-Statutory	GST	350.00
Full Venue (Excluding Theatre) - Half Day	Non-Statutory	GST	2,000.00
Full Venue (Excluding Theatre) - Full Day (8am- 11pm)	Non-Statutory	GST	4,000.00
Full Venue (Excluding Theatre) - Weekly rate	Non-Statutory	GST	20,000.00
Grevillea Room - Hourly (additional to blocks)	Non-Statutory	GST	100.00
Grevillea Room - Half Day	Non-Statutory	GST	800.00
Grevillea Room - Full Day (8am- 11pm)	Non-Statutory	GST	1,200.00
Grevillea Room - Weekly rate	Non-Statutory	GST	5,000.00
Jacaranda Room / Grevillea Room (half) / Acacia Room - Hourly (additional blocks)	Non-Statutory	GST	85.00
Jacaranda Room / Grevillea Room (half) / Acacia Room - Half Day	Non-Statutory	GST	450.00
Jacaranda Room / Grevillea Room (half) / Acacia Room - Full Day (8am-11pm)	Non-Statutory	GST	785.00
Jacaranda Room / Grevillea Room (half) / Acacia Room - Weekly rate	Non-Statutory	GST	3,000.00
Studio - Hourly (additional to blocks)	Non-Statutory	GST	65.00
Studio - Half-Day	Non-Statutory	GST	325.00
Studio - Full Day (8am - 11pm)	Non-Statutory	GST	645.00
Studio - Weekly rate	Non-Statutory	GST	2,500.00
Waratah Room or Exhibition Space (excluding display of artworks) - Hourly (additional to blocks)	Non-Statutory	GST	55.00
Waratah Room or Exhibition Space (excluding display of artworks) - Half Day	Non-Statutory	GST	200.00
Waratah Room or Exhibition Space (excluding display of artworks) - Full Day (8am- 11pm)	Non-Statutory	GST	395.00
Waratah Room or Exhibition Space (excluding display of artworks) - Weekly rate	Non-Statutory	GST	1,500.00
<b>Technical Equipment Hire and Catering Admin Charge</b>			
External hire and catering- administrative charge 5% admin fee to costs	Non-Statutory	GST	5% Surcharge on external equipment hires and catering
<b>Theatre Hire (After hours minimum two DAC Staff required on site)</b>			
Hourly rate(additional to blocks)(includes 1 supervising technician)-not-for-profit rate	Non-Statutory	GST	175.00
Hourly rate (additional to blocks) (includes 1 supervising technician) - standard rate	Non-Statutory	GST	200.00
Half-Day rate (includes 1 supervising technician) - not-for-profit rate	Non-Statutory	GST	1,315.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Half-Day rate (includes 1 supervising technician) - standard rate	Non-Statutory	GST	1,545.00
Full Day rate (8am - 11pm) (includes 1 supervising technician) - not-for-profit rate	Non-Statutory	GST	2,625.00
Full Day rate (8am - 11pm) (includes 1 supervising technician) - standard rate	Non-Statutory	GST	3,090.00
Weekly rate (includes 1 supervising technician) - not-for-profit rate (15% discount on per day rate)	Non-Statutory	GST	15,620.00
Weekly rate (includes 1 supervising technician) - standard rate (15% discount on per day rate)	Non-Statutory	GST	18,385.00
<b>BOX OFFICE</b>			
<b>Darebin Arts Box Office</b>			
Inside Charge - Not For Profit	Non-Statutory	GST	2.50
Inside Charge - Standard	Non-Statutory	GST	3.00
Inside Charge - Commercial	Non-Statutory	GST	3.50
Ownsell Charge - Not For Profit	Non-Statutory	GST	3.00
Ownsell Charge - Standard	Non-Statutory	GST	3.90
Ownsell Charge - Commercial	Non-Statutory	GST	4.00
Ownsell Administration Charge	Non-Statutory	GST	95.00
Internet Bookings	Non-Statutory	GST	3.90
Phone Bookings	Non-Statutory	GST	5.00
Reprint Fee	Non-Statutory	GST	0.50
Exchange or Refund Fee - Per Ticket	Non-Statutory	GST	3.90
<b>NORTHCOTE TOWN HALL CLIENT SERVICES</b>			
<b>AV/ Projector Packages</b>			
Main Hall Barco & screen (daily rate)	Non-Statutory	GST	450.00
Main Hall Barco & screen (weekly rate)	Non-Statutory	GST	1,800.00
Portable Projector & Screen set up by NTH staff (Daily rate)	Non-Statutory	GST	102.50
Portable Projector & Screen set up by NTH staff (Weekly rate)	Non-Statutory	GST	410.00
Studio 1 projector & screen package (daily rate)	Non-Statutory	GST	102.50
Studio 1 projector & screen package (weekly rate)	Non-Statutory	GST	410.00
Studio 2 projector & screen package (daily rate)	Non-Statutory	GST	82.00
Studio 2 projector & screen package (weekly rate)	Non-Statutory	GST	328.00
<b>Audio Equipment Individual Items</b>			
Active/ Passive D.I. (Daily Rate)	Non-Statutory	GST	10.00
Active/ Passive D.I. (Weekly Rate)	Non-Statutory	GST	40.00
Drum Mic Kit (Daily rate)	Non-Statutory	GST	50.00
Drum Mic Kit (Weekly Rate)	Non-Statutory	GST	200.00
Foldback Speakers - RCF Active Speakers (Daily Rate)	Non-Statutory	GST	55.00
Foldback Speakers - RCF Active Speakers (Weekly Rate)	Non-Statutory	GST	220.00
Grand Piano (Daily Rate)	Non-Statutory	GST	100.00
Grand Piano - must include tuning when set in performance position	Non-Statutory	GST	350.00
Lectern with Goose Neck Mic (Daily Rate)	Non-Statutory	GST	50.00
Lectern With Goose Neck Mic (Weekly Rate)	Non-Statutory	GST	200.00
Mipro Battery P.A (Daily Rate)	Non-Statutory	GST	80.00
Mipro Battery P.A (Weekly Rate)	Non-Statutory	GST	320.00
Sennheiser 100 G3 Handheld Wireless Microphone (Daily Rate)	Non-Statutory	GST	0.00
Sennheiser 100 G3 Handheld Wireless Microphone (Weekly Rate)	Non-Statutory	GST	0.00
Shure SM 58 // Shure SM57 (Daily rate)	Non-Statutory	GST	10.00
Shure SM 58 // Shure SM57 (Weekly rate)	Non-Statutory	GST	40.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Wireless microphone (Daily Rate)	Non-Statutory	GST	100.00
Wireless microphone (Weekly Rate)	Non-Statutory	GST	400.00
<b>Audio Packages- Standard Rate (weekly rate based on 4 days hire)</b>			
East wing portable audio package with 1 hour tech staff set up (daily)	Non-Statutory	GST	100.00
East wing portable audio package with 4 hour tech staff (weekly)	Non-Statutory	GST	250.00
Main hall audio package standard rig (daily rate)	Non-Statutory	GST	160.00
Main hall audio package standard rig (weekly rate)	Non-Statutory	GST	640.00
Portable Meyer Audio system with 4hr tech time (daily rate)	Non-Statutory	GST	650.00
Portable Meyer Audio system with 16hr tech time (weekly rate)	Non-Statutory	GST	2,600.00
Studio 1 audio package standard rig (daily rate)	Non-Statutory	GST	150.00
Studio 1 audio package standard rig (weekly rate)	Non-Statutory	GST	600.00
Studio 2 audio package standard rig (daily rate)	Non-Statutory	GST	130.00
Studio 2 audio package standard rig (weekly rate)	Non-Statutory	GST	520.00
<b>Bonds/ Security Deposits</b>			
Cleaning and repair bond (low risk events)	Non-Statutory	Division 81	718.00
Cleaning and repair bond (high risk events)	Non-Statutory	Division 81	2,255.00
<b>Extra Equipment Individual Items</b>			
Festoons [20m] Includes 2hrs bump in/out staff time (Daily rate)	Non-Statutory	GST	123.00
Festoons [20m] Includes 2hrs bump in/out staff time (Weekly rate)	Non-Statutory	GST	184.50
Laptop (Daily Rate)	Non-Statutory	GST	90.00
Laptop (Weekly Rate)	Non-Statutory	GST	360.00
Portable Drapes [Per Length] (Daily rate)	Non-Statutory	GST	31.00
Portable Drapes [Per Length] (Weekly rate)	Non-Statutory	GST	123.00
Portable Stage 1.2m x 2.4m [per piece] (Daily Rate)	Non-Statutory	GST	46.00
Portable Stage 1.2m x 2.4m [per piece] (Weekly Rate)	Non-Statutory	GST	184.50
<b>Kitchen Hire</b>			
1st floor - not for profit	Non-Statutory	GST	81.00
1st floor - standard rate	Non-Statutory	GST	111.00
Main Hall - not for profit	Non-Statutory	GST	162.00
Main Hall - standard rate	Non-Statutory	GST	215.00
Roof top - not for profit	Non-Statutory	GST	81.00
Roof top - standard rate	Non-Statutory	GST	111.00
<b>Large Rooms (FFR2A&amp;B, Roof Top)</b>			
Not for profit rate - weekly booking 3 or more	Non-Statutory	GST	33.00
Not for profit rate - casual	Non-Statutory	GST	64.00
Standard rate - weekly booking 3 or more	Non-Statutory	GST	42.00
Standard rate - casual	Non-Statutory	GST	78.00
<b>Lighting Equipment Individual Items</b>			
Hazer (Daily rate)	Non-Statutory	GST	85.00
Hazer (Weekly Rate)	Non-Statutory	GST	340.00
Jands 12 Channel Portable dimmer rack (Daily Rate)	Non-Statutory	GST	40.00
Jands 12 Channel Portable dimmer rack (Weekly Rate)	Non-Statutory	GST	160.00
Jands 4 PAK Controller with DMX (Daily Rate)	Non-Statutory	GST	40.00
Jands 4 PAK Controller with DMX (Weekly Rate)	Non-Statutory	GST	160.00
Mirrorball (Daily Rate)	Non-Statutory	GST	80.00
Mirrorball (Weekly Rate)	Non-Statutory	GST	320.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Lighting Packages</b>			
Main Hall Performance Standard Lighting Package (daily rate rate)	Non-Statutory	GST	750.00
Main Hall Performance Standard Lighting Package (weekly rate)	Non-Statutory	GST	3,000.00
Main Hall Touch Pad Lighting Package A (daily rate)	Non-Statutory	GST	220.00
Main Hall Touch Pad Lighting Package A (weekly rate)	Non-Statutory	GST	880.00
Studio 1 Lighting package standard rig (daily rate)	Non-Statutory	GST	160.00
Studio 1 Lighting package standard rig (weekly rate)	Non-Statutory	GST	640.00
Studio 2 Lighting package standard rig (daily rate)	Non-Statutory	GST	130.00
Studio 2 Lighting package standard rig (weekly rate)	Non-Statutory	GST	520.00
<b>Market Stallholder Fees (per week)</b>			
Main Hall - no equipment	Non-Statutory	GST	110.00
Main Hall - equipment provided	Non-Statutory	GST	120.00
Studio - no equipment	Non-Statutory	GST	90.00
Studio - equipment provided	Non-Statutory	GST	100.00
<b>Medium Rooms (GFR2, FFR1, FFR2A, FFR2B)</b>			
Not for profit rate - weekly booking 3 or more	Non-Statutory	GST	23.00
Not for profit rate - casual	Non-Statutory	GST	37.00
Standard rate - weekly booking 3 or more	Non-Statutory	GST	29.00
Standard rate - casual	Non-Statutory	GST	49.00
<b>Other Fees- staffing costs</b>			
Bar manager	Non-Statutory	GST	53.00
Front-of- house, function or technical staff- per hour/ 3 hour minimum (Band 3)	Non-Statutory	GST	53.00
Front-of- house, functions or technical supervisor per hour /3 hour minimum (Band 5)	Non-Statutory	GST	65.00
Security & crowd control (external hire in)	Non-Statutory	GST	50.00
<b>Performance / Events / Exhibitions / Festival Hire Fees</b>			
Civic Square- Not For Profit Rate - Per Hour Booking	Non-Statutory	GST	45.00
Civic Square- Not For Profit Rate - Daily Booking	Non-Statutory	GST	199.00
Civic Square- Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	778.00
Civic Square- Standard Rate - Per Hour Booking	Non-Statutory	GST	78.00
Civic Square- Standard Rate - Daily Booking	Non-Statutory	GST	431.00
Civic Square- Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	1,723.00
East Wing Large Rooms (FFR2A&B, Roof Top)- Not For Profit Rate - Per Hour Booking	Non-Statutory	GST	49.00
East Wing Large Rooms (FFR2A&B, Roof Top)- Not For Profit Rate - Daily Booking	Non-Statutory	GST	243.00
East Wing Large Rooms (FFR2A&B, Roof Top)- Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	956.00
East Wing Large Rooms (FFR2A&B, Roof Top)- Standard Rate - Per Hour Booking	Non-Statutory	GST	68.00
East Wing Large Rooms (FFR2A&B, Roof Top)- Standard Rate - Daily Booking	Non-Statutory	GST	324.00
East Wing Large Rooms (FFR2A&B, Roof Top)- Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	1,273.00
Main Hall- Not For Profit Rate - Per Hour Booking	Non-Statutory	GST	109.00
Main Hall- Not For Profit Rate - Daily Booking	Non-Statutory	GST	778.00
Main Hall- Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	3,105.00
Main Hall- Standard Rate - Per Hour Booking	Non-Statutory	GST	168.00
Main Hall- Standard Rate - Daily Booking	Non-Statutory	GST	1,308.00
Main Hall- Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	5,243.00
Studio Space 1 - Not For Profit Rate - Per Hour Booking	Non-Statutory	GST	84.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Studio Space 1 - Not For Profit Rate - Daily Booking	Non-Statutory	GST	400.00
Studio Space 1 - Not For Profit Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	1,576.00
Studio Space 1 - standard rate - per hour booking	Non-Statutory	GST	109.00
Studio Space 1 - standard rate - daily booking	Non-Statutory	GST	536.00
Studio Space 1 - standard rate - weekly booking 7 days Mon - Sun	Non-Statutory	GST	2,106.00
Studio Space 2 - not for profit rate - per hour booking	Non-Statutory	GST	49.00
Studio Space 2 - not for profit rate - daily booking	Non-Statutory	GST	243.00
Studio Space 2 - not for profit rate - weekly booking 7 days Mon - Sun	Non-Statutory	GST	956.00
Studio Space 2 - standard rate - per hour booking	Non-Statutory	GST	68.00
Studio Space 2 - standard rate - daily booking	Non-Statutory	GST	324.00
Studio Space 2 - Standard Rate - Weekly Booking 7 days Mon - Sun	Non-Statutory	GST	1,273.00
Tram Stop Stage - standard rate - per hour booking	Non-Statutory	GST	49.00
Tram Stop Stage - Not For Profit Rate - Per Hour Booking	Non-Statutory	GST	26.00
<b>Regular Meeting and Room Hire Fees</b>			
Admin charge per hour per booking	Non-Statutory	GST	14.00
Late Night Surcharge per room hire that extends beyond 8am and after 12pm midnight per hour rate	Non-Statutory	GST	50.00
<b>Rehearsal Fees</b>			
Large Rooms (FFR2A&B, Roof Top)- Casual Rehearsal Room Hire - per hour	Non-Statutory	GST	26.00
Large Rooms (FFR2A&B, Roof Top)- Casual Rehearsal Room Hire - 8 hours	Non-Statutory	GST	96.00
Main Hall Casual Rehearsal Room Hire - per hour	Non-Statutory	GST	37.00
Main Hall Casual Rehearsal Room Hire - 8 hours	Non-Statutory	GST	148.00
Medium Rooms (GFR2, FFR1, FFR2A, FFR2B)- Casual Rehearsal Room Hire - per hour	Non-Statutory	GST	22.00
Medium Rooms (GFR2, FFR1, FFR2A, FFR2B)- Casual Rehearsal Room Hire - 8 hours	Non-Statutory	GST	80.00
Small Rooms (GFR1, FFR3)- Casual Rehearsal Room Hire - per hour	Non-Statutory	GST	14.00
Small Rooms (GFR1, FFR3)- Casual Rehearsal Room Hire - 8 hours	Non-Statutory	GST	55.00
Studio 1- Casual Rehearsal Room Hire - per hour	Non-Statutory	GST	26.00
Studio 1- Casual Rehearsal Room Hire - 8 hours	Non-Statutory	GST	96.00
Studio 2- Casual Rehearsal Room Hire - per hour	Non-Statutory	GST	22.00
Studio 2- Casual Rehearsal Room Hire - 8 hours	Non-Statutory	GST	80.00
<b>Small Rooms (GFR1, FFR3)</b>			
Not for profit rate - weekly booking 3 or more	Non-Statutory	GST	18.00
Not for profit rate - casual	Non-Statutory	GST	30.00
Standard rate - weekly booking 3 or more	Non-Statutory	GST	25.00
Standard rate - casual	Non-Statutory	GST	37.00
<b>Yearly Office Lease</b>			
Subcontracting service fee - per hour	Non-Statutory	GST	51.00
Community Hub - standard rate - \$462 per square meter, per annum	Non-Statutory	GST	462.00
<b>DONALD STREET COMMUNITY CENTRE</b>			
<b>Facility Hire</b>			
Bond	Non-Statutory	Division 81	100.00
Cleaning	Non-Statutory	GST	53.00
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	10.50
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	22.50

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>RUTHVEN COMMUNITY ROOM</b>			
<b>Facility Hire</b>			
Bond for swipe card issue	Non-Statutory	Division 81	100.00
Cleaning	Non-Statutory	GST	53.00
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	17.00
Non Darebin & profit organisations (per hour)	Non-Statutory	GST	29.00
<b>CLYDE STREET COMMUNITY CENTRE</b>			
<b>Facility Hire</b>			
Bond	Non-Statutory	Division 81	100.00
Children's party's	Non-Statutory	GST	29.00
Cleaning	Non-Statutory	GST	53.00
Darebin & non-profit organisations (Per Hour)	Non-Statutory	GST	10.50
Non Darebin or profit making organisations (Per Hour)	Non-Statutory	GST	22.50
<b>SPORTS DEVELOPMENT PROGRAM</b>			
<b>Casual Ground Allocations</b>			
District ground hire - per day for community access	Non-Statutory	GST	356.00
District ground hire - per day for commercial access	Non-Statutory	GST	710.00
Edwardes Lake Athletics Track & Hardiman Reserve Hockey Pitch (community access)	Non-Statutory	GST	356.00
Edwardes Lake Athletics Track & Hardiman Reserve Hockey Pitch (commercial access)	Non-Statutory	GST	710.00
Neighbourhood & Local ground hire - per day for School access	Non-Statutory	GST	No Charge
Neighbourhood & Local ground hire - per day for community access	Non-Statutory	GST	97.00
Neighbourhood & Local ground hire - per day for commercial access	Non-Statutory	GST	196.00
Regional ground hire - per day for commercial access	Non-Statutory	GST	1,419.00
<b>Grade 1 (District)</b>			
Shared use of oval	Non-Statutory	GST	1,152.00
Sole use of oval	Non-Statutory	GST	1,689.00
Additional oval shared use	Non-Statutory	GST	642.00
Additional oval sole use	Non-Statutory	GST	846.00
<b>Grade 1A (Regional)</b>			
Additional oval shared use	Non-Statutory	GST	3,241.00
Additional oval sole use	Non-Statutory	GST	4,266.00
Shared use of oval	Non-Statutory	GST	6,396.00
Sole use of oval	Non-Statutory	GST	8,526.00
<b>Grade 2 (Local)</b>			
Additional oval shared use	Non-Statutory	GST	583.00
Additional oval sole use	Non-Statutory	GST	769.00
Shared use of oval	Non-Statutory	GST	1,135.00
Sole use of oval	Non-Statutory	GST	1,535.00
<b>Grade 3 (Neighbourhood)</b>			
Additional oval shared use	Non-Statutory	GST	389.00
Additional oval sole use	Non-Statutory	GST	513.00
Shared use of oval	Non-Statutory	GST	768.00
Sole use of oval	Non-Statutory	GST	1,024.00
<b>Recreation Trades</b>			
Hot air balloon per casual take- off/ landing	Non-Statutory	GST	190.00
Hot air balloon operator annual fee	Non-Statutory	GST	2,846.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>FAIRFIELD COMMUNITY CENTRE</b>			
<b>Facility Hire</b>			
Bond	Non-Statutory	Division 81	100.00
Cleaning	Non-Statutory	GST	53.00
Darebin and non-profit organisations (per hour)	Non-Statutory	GST	10.50
Non Darebin or profit making organisations (per hour)	Non-Statutory	GST	22.50
<b>BATMAN PARK HALL</b>			
<b>Facility Hire</b>			
Darebin & non-profit organisations (per hour)	Non-Statutory	GST	10.50
Non Darebin or profit making organisations (per hour)	Non-Statutory	GST	22.50
<b>RLC - AQUATIC OPERATIONS</b>			
<b>Aquatic</b>			
Administration Fee - All Memberships	Non-Statutory	GST	30.00
Adult 12 Month - Direct Debit Fortnightly	Non-Statutory	GST	21.50
Adult 12 Month - Direct Debit Fortnightly - Concession	Non-Statutory	GST	17.20
Adult 12 Month - Upfront	Non-Statutory	GST	560.00
Adult 12 Month - Upfront - Concession	Non-Statutory	GST	447.70
Adult 3 Month - Upfront	Non-Statutory	GST	144.50
Adult 3 Month - Upfront - Concession	Non-Statutory	GST	115.60
Adult Flexi - Direct Debit Fortnightly	Non-Statutory	GST	24.10
Adult Flexi - Direct Debit Fortnightly - Concession	Non-Statutory	GST	19.30
Staying Active 12 Month - Direct Debit Fortnightly	Non-Statutory	GST	13.80
Staying Active Flexi - Direct Debit Fortnightly	Non-Statutory	GST	15.50
Staying Active 3 Month - Upfront	Non-Statutory	GST	93.10
Staying Active 12 Month - Upfront	Non-Statutory	GST	358.40
Teen 12 Month - Direct Debit Fortnightly	Non-Statutory	GST	11.00
Teen Flexi - Direct Debit Fortnightly	Non-Statutory	GST	13.10
Teen 3 Month - Upfront	Non-Statutory	GST	78.70
Teen 12 Month - Upfront	Non-Statutory	GST	286.50
Work Cover - Aquatic - 3 months	Non-Statutory	GST	220.00
Work Cover - Aquatic - 12 months	Non-Statutory	GST	595.00
<b>Aquatic Various</b>			
Lockers	Non-Statutory	GST	2.00
Birthday Parties w/o food	Non-Statutory	GST	16.40
<b>Family Swim and Visit Passes</b>			
20 Visit Swim (Child)	Non-Statutory	GST	88.20
20 Visit Swim (Adult)	Non-Statutory	GST	113.40
20 Visit Swim (Concession)	Non-Statutory	GST	88.20
Family (1 Adults & 3 Child.)	Non-Statutory	GST	13.00
Family (1 Adults & 3 Child.) - Concession	Non-Statutory	GST	10.40
Family (2 Adults & 3 Child.)	Non-Statutory	GST	16.80
Family (2 Adults & 3 Child.) - Concession	Non-Statutory	GST	14.70
<b>Hire</b>			
Hydro Pool- Half Pool	Non-Statutory	GST	65.00
Hydro Pool- Full Pool	Non-Statutory	GST	88.15
Lane Hire	Non-Statutory	GST	36.80

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Women's Night	Non-Statutory	GST	365.00
Men's Night	Non-Statutory	GST	365.00
Men's/Women's Night - Additional LG	Non-Statutory	GST	61.50
<b>Swim Entry</b>			
Children under 3Yrs	Non-Statutory	GST	No Charge
Junior Swim - 3Yrs +	Non-Statutory	GST	4.90
Concession Swim	Non-Statutory	GST	4.90
Adult Swim - 16Yrs +	Non-Statutory	GST	6.30
TGD Swim Entry	Non-Statutory	GST	3.00
Spectator Entry	Non-Statutory	GST	2.00
Sporting Club Class	Non-Statutory	GST	5.80
Sporting Club Class & SSS	Non-Statutory	GST	8.90
Staying Active Swim Entry	Non-Statutory	GST	3.20
<b>Swim, Spa &amp; Sauna</b>			
Adult SSS	Non-Statutory	GST	11.00
Adult SSS Concession	Non-Statutory	GST	8.90
PLUS SSS - Staying Active	Non-Statutory	GST	3.45
Adult SSS Concession - Staying Active	Non-Statutory	GST	6.65
Plus Adult SSS	Non-Statutory	GST	4.70
Plus SSS Concession	Non-Statutory	GST	4.00
<b>RLC - FITNESS</b>			
<b>Aerobics &amp; Gymnasium</b>			
Aqua Aerobics	Non-Statutory	GST	12.60
Aqua Aerobics Concession	Non-Statutory	GST	9.95
Aqua Aerobics 20 Visit Pass	Non-Statutory	GST	226.80
Aqua Aerobics 20 Visit Pass Concession	Non-Statutory	GST	179.10
Arthritis Class	Non-Statutory	GST	9.95
Casual Adult Gym	Non-Statutory	GST	15.40
Casual Adult Gym - Concession	Non-Statutory	GST	12.30
Group Fitness Class	Non-Statutory	GST	15.40
Group Fitness Class - Concession	Non-Statutory	GST	12.30
Group Fitness Multi-Visit Pass - 20 Visits	Non-Statutory	GST	277.20
Group Fitness Multi-Visit Pass - 20 Visits - Concession	Non-Statutory	GST	221.40
Living Longer Living Strong Classes	Non-Statutory	GST	5.10
Living Longer Living Strong Classes 20 Visit Pass	Non-Statutory	GST	91.80
Staying Active Casual Gym	Non-Statutory	GST	9.85
Staying Active Group Exercise Class	Non-Statutory	GST	9.10
Staying Active Aerobics 20 Visit Pass	Non-Statutory	GST	163.80
Teen Casual Gym	Non-Statutory	GST	7.90
Teen Aerobics- 20 Visit Pass	Non-Statutory	GST	153.00
Teen Group Exercise	Non-Statutory	GST	8.50
Body Analysis Session Non-member	Non-Statutory	GST	20.00
Body Analysis Session member	Non-Statutory	GST	No charge
Virtual Fitness Class	Non-Statutory	GST	9.95
Virtual Fitness Class- 20 Visit Pass	Non-Statutory	GST	179.10

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Hire</b>			
Consulting Rooms - Monthly Rent	Non-Statutory	GST	525.00
Room Hire per Hour - Meeting Room / Crèche	Non-Statutory	GST	31.80
Room Hire per Hour - Studio 1 / Studio 2 & Crèche	Non-Statutory	GST	52.55
Room Hire per Hour - Studio 2 / Cycle Room	Non-Statutory	GST	42.00
<b>Memberships- Health Club</b>			
Administration Fee - All Memberships	Non-Statutory	GST	30.00
Adult 12 Month - Direct Debit Fortnightly	Non-Statutory	GST	35.72
Adult 12 Month - Direct Debit Fortnightly - Concession	Non-Statutory	GST	28.60
Adult 12 Month - Upfront	Non-Statutory	GST	928.75
Adult 12 Month - Upfront - Concession	Non-Statutory	GST	743.00
Adult 3 Month - Upfront	Non-Statutory	GST	235.75
Adult 3 Month - Upfront - Concession	Non-Statutory	GST	188.60
Adult Flexi - Direct Debit Fortnightly	Non-Statutory	GST	39.30
Adult Flexi - Direct Debit Fortnightly - Concession	Non-Statutory	GST	31.40
Staying Active 12 Month - Direct Debit Fortnightly	Non-Statutory	GST	22.86
Staying Active Flexi - Direct Debit Fortnightly	Non-Statutory	GST	25.11
Staying Active 3 Month - Upfront	Non-Statutory	GST	150.85
Staying Active 12 Month - Upfront	Non-Statutory	GST	594.40
Teen 12 Monthly - Direct Debit Fortnightly	Non-Statutory	GST	18.30
Teen Flexi - Direct Debit Fortnightly	Non-Statutory	GST	20.10
Teen 3 Month - Upfront	Non-Statutory	GST	120.75
Teen 12 Monthly - Upfront	Non-Statutory	GST	475.50
<b>Memberships- Health Club</b>			
Neighbourhood House monthly	Non-Statutory	GST	20.50
Work Cover - Health Club - 3 Months	Non-Statutory	GST	440.00
Work Cover - Health Club - 12 Months	Non-Statutory	GST	1,020.00
<b>Personal Training</b>			
Personal training session (30 minutes)	Non-Statutory	GST	50.00
Personal training - 10 session pass	Non-Statutory	GST	450.00
PT starter pack (3 sessions) first time users only	Non-Statutory	GST	99.00
PT1 membership - direct debit	Non-Statutory	GST	80.00
PT2 membership - direct debit	Non-Statutory	GST	176.00
Small group training - per person	Non-Statutory	GST	12.50
<b>RLC - CRECHE</b>			
<b>Child Care</b>			
Occasional Care (1 Child Per Session)	Non-Statutory	GST	6.90
Occasional Care (Additional Child)	Non-Statutory	GST	3.70
<b>RLC - SWIM SCHOOL</b>			
<b>Learn to Swim</b>			
Adult Squad Training	Non-Statutory	GST	12.30
Swim Lesson - LTS - Per Lesson	Non-Statutory	GST Free	14.20
Swim Lesson - LTS - Concession - Per Lesson	Non-Statutory	GST Free	12.60
Swim Lesson - LTS - Special Needs - Per Lesson	Non-Statutory	GST Free	21.00
Swim Lessons - Adult - Per Lesson	Non-Statutory	GST Free	15.80
Swim Lessons - Private - Per Lesson	Non-Statutory	GST Free	43.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
Swim Lessons - Women's Night - Group Rate	Non-Statutory	GST Free	5.90
<b>School Swimming</b>			
School Swimming - Per Student	Non-Statutory	GST	3.70
School Swimming - 45 Minute Lesson - 1:06 Ratio	Non-Statutory	GST	11.50
School Swimming - 45 Minute Lesson - 1:08 Ratio	Non-Statutory	GST	9.55
School Swimming - 45 Minute Lesson - 1:10 Ratio	Non-Statutory	GST	8.40
School Swimming - 45 Minute Lesson - 1:12 Ratio	Non-Statutory	GST	7.60
School Swimming - Teacher - 45 Minute Class	Non-Statutory	GST	46.80
<b>DAREBIN INTERNATIONAL SPORTS CENTRE</b>			
<b>DCBC - State Lawn Bowls Centre</b>			
Community hire - per person for 2 hours	Non-Statutory	GST	11.00
Indoor Green hire- cycling event full day	Non-Statutory	GST	600.00
<b>FFV - State Football Centre</b>			
Daily Rates Commercial Booking	Non-Statutory	GST	1,260.00
Daily Rates Community Booking	Non-Statutory	GST	630.00
Daily Rates FFV Affiliated Club	Non-Statutory	GST	790.00
Hourly Rates FFV Affiliated Club	Non-Statutory	GST	125.00
Hourly Rates Northcote FC	Non-Statutory	GST	55.00
Hourly Rates Schools (After Hours)	Non-Statutory	GST	125.00
Hourly Rates Schools (School Hours)	Non-Statutory	GST	78.00
Hourly Rates Social Booking	Non-Statutory	GST	190.00
<b>DAREBIN COMMUNITY SPORTS STADIUM</b>			
<b>Stadium Entry Fees</b>			
Adult	Non-Statutory	GST	2.50
Concession (Student, Health Care Card, Pension Card)	Non-Statutory	GST	2.20
Family (2 Adults, 2 Children)	Non-Statutory	GST	7.20
<b>Programs</b>			
Group Class- Community Access	Non-Statutory	GST	6.00
Group Fitness	Non-Statutory	GST	16.50
Group Fitness Concession	Non-Statutory	GST	14.00
Rock Up Netball Team Sheet	Non-Statutory	GST	70.00
Rock Up individual	Non-Statutory	GST	10.00
School Holiday Program	Non-Statutory	GST	60.00
<b>Facility Hire</b>			
Indoor Court Hire - Peak	Non-Statutory	GST	56.00
Indoor Court Hire - Peak/ Contracted	Non-Statutory	GST	53.00
Indoor Court Hire - Off Peak	Non-Statutory	GST	43.00
Mezzanine Hire	Non-Statutory	GST	29.00
Multi-Purpose Room Hire	Non-Statutory	GST	36.00
Upstairs Office Hire	Non-Statutory	GST	15.00
Foyer Office Hire	Non-Statutory	GST	5.00
Storage Fee	Non-Statutory	GST	5.00
Outdoor Court Hire - Lights Off	Non-Statutory	GST	33.00
Outdoor Court Hire - Lights On	Non-Statutory	GST	36.00
Tennis Court Hire - Lights Off	Non-Statutory	GST	33.00
Tennis Court Hire - Lights On	Non-Statutory	GST	36.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>NORTHCOTE GOLF COURSE</b>			
<b>Membership Fees</b>			
Adult 5 weekday direct debit (fortnight)	Non-Statutory	GST	27.50
Adult 5 weekday upfront	Non-Statutory	GST	649.00
Adult 7 day Upfront	Non-Statutory	GST	749.00
Adult 7 day direct debit (fortnight)	Non-Statutory	GST	31.00
Concession/ Pensioner 5 day direct debit (fortnight)	Non-Statutory	GST	21.00
Concession/Pensioner 5 day upfront	Non-Statutory	GST	499.00
Concession/Pensioner 7 day direct debit (fortnight)	Non-Statutory	GST	25.00
Concession/Pensioner 7 day upfront	Non-Statutory	GST	589.00
Junior 7 day direct debit (fortnight)	Non-Statutory	GST	13.00
Junior 7 day upfront	Non-Statutory	GST	299.00
<b>Joining Fee</b>			
Adult	Non-Statutory	GST	100.00
Junior	Non-Statutory	GST	50.00
<b>Green Fees</b>			
Adult 9 Holes	Non-Statutory	GST	21.00
Adults 18 Holes	Non-Statutory	GST	28.50
Concession 18 Holes	Non-Statutory	GST	24.00
Concession 9 Holes	Non-Statutory	GST	17.00
Junior 18 Holes (Weekdays Weekend & Public Holidays after midday)	Non-Statutory	GST	14.00
Junior 9 Holes (Weekdays Weekend & Public Holidays after midday)	Non-Statutory	GST	12.00
<b>NORTHCOTE AQUATIC &amp; REC. CENTRE</b>			
<b>10 Pass Cards</b>			
Adult Swim (10)	Non-Statutory	GST	61.20
Adult Swim (10) - Concession	Non-Statutory	GST	49.50
Child Swim (10)	Non-Statutory	GST	49.50
Family Swim (10)	Non-Statutory	GST	171.90
Family Swim (10) Concession	Non-Statutory	GST	148.50
Group Fitness (10) - Concession	Non-Statutory	GST	126.00
Group Fitness (10) - Pryme	Non-Statutory	GST	67.50
Group Fitness Class (10)	Non-Statutory	GST	148.50
Swim, Spa, Sauna (10)	Non-Statutory	GST	108.00
Swim, Spa, Sauna (10) - Concession	Non-Statutory	GST	91.80
<b>20 Visits</b>			
Single Child Care Non Members (20)	Non-Statutory	GST	189.00
<b>20 Visits- Child Pass</b>			
Family Care Non Members (20)	Non-Statutory	GST	360.00
Single Child Care Members (20)	Non-Statutory	GST	120.60
<b>20 Visits- Family Pass</b>			
Family Care Members (20)	Non-Statutory	GST	175.00
<b>Aqua</b>			
Aqua Aerobics	Non-Statutory	GST	16.50
Aqua Aerobics - Concession	Non-Statutory	GST	14.40
Aqua Movers	Non-Statutory	GST	7.50

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Aqua Memberships</b>			
Concession joining fee	Non-Statutory	GST	70.00
Fortnightly Debit	Non-Statutory	GST	28.00
Fortnightly Debit - Concession	Non-Statutory	GST	24.00
Joining fee	Non-Statutory	GST	90.00
<b>Carnivals</b>			
25M Lane Hire per Hour (Casual)	Non-Statutory	GST	51.00
25m whole pool hire per hour	Non-Statutory	GST	143.00
50M Lane Hire per Hour (Casual)	Non-Statutory	GST	64.00
50m whole pool Hire per Hour	Non-Statutory	GST	300.00
Lifeguard Hire Rate for Carnivals	Non-Statutory	GST	40.00
<b>Casual Gym</b>			
Access for All	Non-Statutory	GST	5.00
Active Adults	Non-Statutory	GST	7.50
Adult Gym/Swim/Spa/Steam	Non-Statutory	GST	21.50
Gym Concession	Non-Statutory	GST	18.30
Health Consultation	Non-Statutory	GST	70.00
<b>Child Care</b>			
Members (Per Child Per Session)	Non-Statutory	GST	6.70
Non Members (Per Child Per Session)	Non-Statutory	GST	12.50
<b>Family Members (2 or more from same family)</b>			
Members (Per Child Per Session)	Non-Statutory	GST	10.50
Non Members	Non-Statutory	GST	20.00
Occasional Care - 1 Child (2 hours)	Non-Statutory	GST	18.00
<b>Group Fitness</b>			
Group Fitness Adult	Non-Statutory	GST	16.50
Group Fitness Concession	Non-Statutory	GST	14.00
Group Fitness Pryme (specific classes)	Non-Statutory	GST	7.50
Group Fitness Teenage (specific classes)	Non-Statutory	GST	8.00
<b>Health &amp; Wellness Membership Gym/Aerobics/S/S/S)</b>			
12 Month	Non-Statutory	GST	1,192.00
12 Month - Concession	Non-Statutory	GST	1,028.20
3 Month	Non-Statutory	GST	477.00
3 Month - Concession	Non-Statutory	GST	405.00
6 Month	Non-Statutory	GST	733.00
6 Month - Concession	Non-Statutory	GST	620.00
Concession joining fee	Non-Statutory	GST	90.00
Fortnightly Debit	Non-Statutory	GST	42.00
Fortnightly Debit - Concession	Non-Statutory	GST	35.70
Joining fee	Non-Statutory	GST	100.00
PrYme membership	Non-Statutory	GST	28.00
<b>Other Fees</b>			
Lockers	Non-Statutory	GST	3.50
Lost Locker Keys	Non-Statutory	GST	20.00
Security Pouch	Non-Statutory	GST	3.50

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Personal Training</b>			
Challenge Fitness Camp - Members rate (per session)	Non-Statutory	GST	15.50
Challenge Fitness Camp - Non-members rate (per session)	Non-Statutory	GST	20.50
Personal Training 1 on 1 - 30 minutes - Member	Non-Statutory	GST	43.00
Personal Training 1 on 1 - 30 minutes - Non Member	Non-Statutory	GST	53.00
Personal Training 1 on 1 - 60 minutes - Member	Non-Statutory	GST	71.00
Personal Training 1 on 1 - 60 minutes - Non Member	Non-Statutory	GST	89.00
Personal Training 2 on 1 - 30 minutes - Member	Non-Statutory	GST	64.00
Personal Training 2 on 1 - 30 minutes - Non Member	Non-Statutory	GST	80.00
Personal Training 2 on 1 - 60 minutes - Member	Non-Statutory	GST	107.00
Personal Training 2 on 1 - 60 minutes - Non Member	Non-Statutory	GST	133.00
Personal Training 3 on 1 - 30 minutes - Member	Non-Statutory	GST	75.00
Personal Training 3 on 1 - 30 minutes - Non Member	Non-Statutory	GST	94.00
Personal Training 3 on 1 - 60 minutes - Member	Non-Statutory	GST	125.00
Personal Training 3 on 1 - 60 minutes - Non Member	Non-Statutory	GST	155.00
<b>Room Hire</b>			
Birthday Party Per Child fee (10 children for more)	Non-Statutory	GST	16.00
Birthday Party Room	Non-Statutory	GST	60.00
Birthday Party additional instructor	Non-Statutory	GST	99.00
Group Fitness Studio	Non-Statutory	GST	130.00
Occasional Care Room	Non-Statutory	GST	85.00
Programme Room 2	Non-Statutory	GST	110.00
<b>Schools Lessons- Child School Entry</b>			
Schools T2 & T3 - Student lesson rate: Ratio 1:6	Non-Statutory	GST Free	11.50
Schools T2 & T3 - Student lesson rate: Ratio 1:7	Non-Statutory	GST Free	11.50
Schools T2 & T3 - Student lesson rate: Ratio 1:8	Non-Statutory	GST Free	10.00
Schools T2 & T3 - Student lesson rate: Ratio 1:9	Non-Statutory	GST Free	10.00
Schools T4 & T1 - Student lesson rate: Ratio 1:6	Non-Statutory	GST Free	12.00
Schools T4 & T1 - Student lesson rate: Ratio 1:7	Non-Statutory	GST Free	12.00
Schools T4 & T1 - Student lesson rate: Ratio 1:8	Non-Statutory	GST Free	11.50
Schools T4 & T1 - Student lesson rate: Ratio 1:9	Non-Statutory	GST Free	11.50
<b>Swim Club</b>			
Swim Club - 1 lesson per week	Non-Statutory	GST	16.30
Swim Club - 2 lesson per week	Non-Statutory	GST	28.75
Swim Club - 3 lesson per week	Non-Statutory	GST	39.00
Swim Club - 4 lesson per week	Non-Statutory	GST	47.00
Swim Club - 5 lesson per week	Non-Statutory	GST	55.70
<b>Swim Entry</b>			
Adult Concession Restricted Swim 8 am to 4pm (During School Terms)	Non-Statutory	GST	4.50
Adult Swim - 16Yrs +	Non-Statutory	GST	6.80
Children under 2Yrs	Non-Statutory	GST	No Charge
Concession Swim	Non-Statutory	GST	5.50
Family (2 Adults & 3 Child.)	Non-Statutory	GST	19.10
Family (2 Adults & 3 Child.) concession	Non-Statutory	GST	16.50
Junior Swim - 2Yrs +	Non-Statutory	GST	5.50
Non Participant Entry	Non-Statutory	GST	5.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Swim Lesson Junior Life</b>			
SS JLG Debit 1st	Non-Statutory	GST Free	33.00
<b>Swim Lessons- Joining Fee</b>			
All Swim Lessons	Non-Statutory	GST Free	30.00
<b>Swim Lessons- Swim School Infants price per lesson</b>			
SS Infant Debit	Non-Statutory	GST Free	19.50
SS Preschool Debit	Non-Statutory	GST Free	19.50
<b>Swim Lessons- term</b>			
12 month term payment	Non-Statutory	GST Free	495.00
3 month term payment	Non-Statutory	GST Free	230.00
6 month term payment	Non-Statutory	GST Free	310.00
<b>Swim School Adult price per lesson</b>			
SS Adult Debit	Non-Statutory	GST Free	22.00
<b>Swim School Primary price per lesson</b>			
SS Primary Debit	Non-Statutory	GST Free	19.50
<b>Swim, Spa &amp; Sauna</b>			
Adult	Non-Statutory	GST	12.00
After Class	Non-Statutory	GST	4.70
After Entry	Non-Statutory	GST	5.00
Concession - 6am - 4pm	Non-Statutory	GST	10.20
<b>Teenage Memberships</b>			
Fortnightly Debit	Non-Statutory	GST	25.50
Joining Fee	Non-Statutory	GST	70.00
<b>Teenage Memberships</b>			
12 month	Non-Statutory	GST	495.00
<b>Tennis</b>			
30min Private Lesson	Non-Statutory	GST	45.00
45min Private Lesson	Non-Statutory	GST	60.00
60min Private Lesson	Non-Statutory	GST	75.00
Adult Group Coaching	Non-Statutory	GST	19.00
Cardio Tennis	Non-Statutory	GST	13.00
Tennis - Hot Shots Green (10 to 12 years) 60 mins	Non-Statutory	GST	24.60
Tennis - Hot Shots Orange (8 to 10 years) 60 mins	Non-Statutory	GST	24.60
Tennis - Hot Shots Red and Blue (3 to 7 years) 30 mins	Non-Statutory	GST	20.00
YMCA Junior Squad Program	Non-Statutory	GST	20.00
<b>Tennis Court Hire</b>			
Member 1 hour	Non-Statutory	GST	25.00
Member half hour	Non-Statutory	GST	15.00
Non-Member 1 hour	Non-Statutory	GST	35.00
Non-Member half hour	Non-Statutory	GST	25.00
<b>Tennis Only Memberships</b>			
12 Month	Non-Statutory	GST	530.00
Fortnightly Debit	Non-Statutory	GST	24.00
Joining fee	Non-Statutory	GST	70.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>BUNDOORA PARK GOLF COURSE</b>			
<b>Green Fees</b>			
18 Hole Weekends/Public Hols. (Adult)	Non-Statutory	GST	34.00
18 Hole Weekends/Public Hols. (Junior/After Midday)	Non-Statutory	GST	12.50
18 holes Weekdays (Adult)	Non-Statutory	GST	32.00
18 holes Weekdays (Concession)	Non-Statutory	GST	24.50
18 holes Weekdays after 2pm	Non-Statutory	GST	22.00
9 Hole Weekdays (Adult)	Non-Statutory	GST	21.50
9 Hole Weekdays (Concession)	Non-Statutory	GST	18.00
9 Hole Weekends/Public Hols. (Adult)	Non-Statutory	GST	22.00
9 Hole Weekends/Public Hols. (Junior/After Midday)	Non-Statutory	GST	10.50
Junior Promotions/Schools	Non-Statutory	GST	7.00
Practice Fairway- per hour	Non-Statutory	GST	6.50
<b>COMMUNITY ARTS &amp; CULTURE</b>			
Equipment- Single Instant Marquee, Chairs and Table	Non-Statutory	GST	239.00
<b>Small Event</b>			
Commercial Rate- Coffee, Juice and Ice-Cream Stall	Non-Statutory	GST	76.00
Commercial Rate- Food Stall	Non-Statutory	GST	109.00
Commercial Rate- Info Stall	Non-Statutory	GST	55.00
Community Rate- Coffee, Juice and Ice-Cream Stall	Non-Statutory	GST	60.00
Community Rate- Food Stall	Non-Statutory	GST	93.00
Community Rate- Info Stall	Non-Statutory	GST	39.00
<b>Medium Event</b>			
Commercial Rate- Coffee, Juice and Ice-Cream Stall	Non-Statutory	GST	162.00
Commercial Rate- Food Stall	Non-Statutory	GST	218.00
Commercial Rate- Info Stall	Non-Statutory	GST	81.00
Community Rate- Coffee, Juice and Ice-Cream Stall	Non-Statutory	GST	109.00
Community Rate- Food Stall	Non-Statutory	GST	136.00
Community Rate- Info Stall	Non-Statutory	GST	60.00
<b>Large Event</b>			
Commercial Rate- Coffee, Juice and Ice-Cream Stall	Non-Statutory	GST	270.00
Commercial Rate- Food Stall	Non-Statutory	GST	379.00
Commercial Rate- Info Stall	Non-Statutory	GST	162.00
Community Rate- Coffee, Juice and Ice-Cream Stall	Non-Statutory	GST	162.00
Community Rate- Food Stall	Non-Statutory	GST	217.00
Community Rate- Info Stall	Non-Statutory	GST	81.00
<b>BUNDOORA PARK - ADMINISTRATION</b>			
<b>Friends of Bundoora Park Annual Membership Fees</b>			
Friends of Bundoora Park Annual Membership Fees Adult	Non-Statutory	GST	72.50
Friends of Bundoora Park Annual Membership Fees Family	Non-Statutory	GST	190.00
Friends of Bundoora Park Annual Membership Fees Additional child in family membership	Non-Statutory	GST	45.00
<b>BUNDOORA PARK - COOPERS SETTLEMENT</b>			
<b>Birthday Parties</b>			
Birthday Barn - per 3 hours	Non-Statutory	GST	585.00
Ibis Room - per 3 hours	Non-Statutory	GST	300.00
Stables - per 3 hours	Non-Statutory	GST	240.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Casual Admission:</b>			
Casual Admission: Adult	Non-Statutory	GST	10.80
Casual Admission: Child	Non-Statutory	GST	7.20
Casual Admission: Child Hosted Parties	Non-Statutory	GST	40.00
Casual Admission: Family	Non-Statutory	GST	28.80
Casual Admission: Group 15+/Concession Adult	Non-Statutory	GST	7.20
<b>Educational Programs:</b>			
Educational Programs: Full day Program	Non-Statutory	GST	15.90
Educational Programs: One hour session	Non-Statutory	GST	11.10
Educational Programs: Registered Pre-School/play & kinder groups - Adult admission	Non-Statutory	GST	7.20
<b>Recreational Programs</b>			
Holiday Programs (external)	Non-Statutory	GST	15.90
Holiday program (internal)	Non-Statutory	GST	60.00
Jackaroo & Jillaroo 8 weeks (Price per 3hr session)	Non-Statutory	GST	30.00
Patch program (per hour)	Non-Statutory	GST	10.00
<b>Rides &amp; Activities</b>			
BBQ Hire	Non-Statutory	GST	13.50
Book of 10 ride tickets	Non-Statutory	GST	29.00
Community Gardens (per year)	Non-Statutory	GST	110.00
Community Gardens - Raised Plot (per year)	Non-Statutory	GST	83.00
Community Gardens Social Group Visits (50 per year)	Non-Statutory	GST	370.00
Filming (Not For Profit Organisations) - 4 hours	Non-Statutory	GST	240.00
Filming (Not For Profit/Community Organisations) - Full Day	Non-Statutory	GST	470.00
Filming Commercial - 4 hours	Non-Statutory	GST	1,050.00
Filming Commercial - Full Day	Non-Statutory	GST	1,800.00
Mobile Farm Hire (per 4 hours)	Non-Statutory	GST	1,080.00
Mobile Farm Hire (per 6 hours)	Non-Statutory	GST	1,540.00
Photo shoot (per 2 hours)	Non-Statutory	GST	133.00
Pony Rides (child 1-10 only)	Non-Statutory	GST	0.00
Rides- tractor, electric vehicle, pony (adult/ child)	Non-Statutory	GST	3.60
<b>Room Hire</b>			
Booking Cancellation Fee	Non-Statutory	GST	60.00
Chapel - per 2 hours	Non-Statutory	GST	260.00
<b>TRANSPORT SERVICE</b>			
<b>Community Transport Service</b>			
Cost of transport per client per day	Non-Statutory	GST Free	4.80
Darebin Bus (\$150 Bond)	Non-Statutory	GST Free	52.00
<b>SENIOR CITIZENS CLUB-EAST PRESTON</b>			
<b>Room Hire</b>			
East Preston Senior Citizens Centre Donald Street per hour	Non-Statutory	GST	9.90
<b>SENIOR CITIZENS CLUB-RESERVOIR</b>			
<b>Room Hire</b>			
Reservoir Senior Citizens Centre Wright Street per hour	Non-Statutory	GST	9.90
<b>SENIOR CITIZENS CLUB-E.RESERVOIR</b>			
<b>Room Hire</b>			
East Reservoir Senior Citizens Centre 7a Strathmerton Street per hour	Non-Statutory	GST	9.90

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>SENIOR CITIZENS CLUB-NORTHCOTE</b>			
<b>Room Hire</b>			
Northcote Senior Citizens Centre 18a Bent Street per hour	Non-Statutory	GST	9.90
<b>REGENT CENTRE</b>			
<b>Room Hire</b>			
Regent Centre Senior Citizens Centre	Non-Statutory	GST	9.90
<b>DOMESTIC ASSISTANCE</b>			
<b>Domestic Assistance</b>			
COUPLE - over \$111,608 pa - per hour	Non-Statutory	GST Free	45.00
COUPLE - under \$58,438 pa - per hour	Non-Statutory	GST Free	7.30
COUPLE -over \$58,438 pa but under \$111,608 pa - per hour	Non-Statutory	GST Free	17.60
FAMILY - under \$64,644 pa (plus and extra \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	7.30
FAMILY with 1 child - over \$114,804 pa (plus an additional \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	45.00
FAMILY with 1 child - over \$64,644 pa but under \$114,804 pa (plus and extra \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	18.00
Full Cost - per hour	Non-Statutory	GST Free	98.00
SINGLE - over \$38,157 pa but under \$83,487 pa - per hour	Non-Statutory	GST Free	12.30
SINGLE - over \$83,487 pa - per hour	Non-Statutory	GST Free	45.00
SINGLE- under \$38,157 pa - per hour	Non-Statutory	GST Free	6.80
<b>PERSONAL CARE</b>			
<b>Personal Care</b>			
COUPLE - over \$111,608 pa - per hour	Non-Statutory	GST Free	47.00
COUPLE - over \$58,438 pa but under \$111,608 pa - per hour	Non-Statutory	GST Free	10.90
COUPLE - under \$58,438 pa - per hour	Non-Statutory	GST Free	5.00
FAMILY - under \$64,644 pa (plus and extra \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	5.00
FAMILY with 1 child - over \$114,804 pa (plus an additional \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	47.00
FAMILY with 1 child - over \$64,644 pa but under \$114,804 pa (plus and extra \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	10.90
Full Cost - per hour	Non-Statutory	GST Free	98.00
SINGLE - over \$38,157 pa but under \$83,487 pa - per hour	Non-Statutory	GST Free	10.90
SINGLE - over \$83,487 pa - per hour	Non-Statutory	GST Free	47.00
SINGLE- under \$38,157pa - per hour	Non-Statutory	GST Free	5.00
<b>FLEXIBLE RESPITE</b>			
<b>Flexible Respite</b>			
COUPLE - over \$111,608 pa (adult & children) - per hour	Non-Statutory	GST Free	44.00
COUPLE - over \$58,438 pa but under \$111,608 pa (plus and extra \$6,288 for each additional child) - (adult & children) - per hour	Non-Statutory	GST Free	6.20
COUPLE - under \$58,438 pa (adult & children) - per hour	Non-Statutory	GST Free	4.00
FAMILY - under \$64,644 pa (plus and extra \$6,195 for each additional child) - (adult & children) - per hour	Non-Statutory	GST Free	4.00
FAMILY with 1 child - over \$114,804 pa (plus an additional \$6,195 for each additional child) Respite care (adult & children) - per hour	Non-Statutory	GST Free	44.00
FAMILY with 1 child- over \$64,644 pa but under \$114,804 pa (plus and extra \$6,195 for each additional child) - (adult & children) - per hour	Non-Statutory	GST Free	6.20
Full Cost - per hour	Full cost pricing	GST Free	98.00
SINGLE - over \$38,157 pa but under \$83,487 pa (adult & children) - per hour	Non-Statutory	GST Free	6.20
SINGLE - over \$83,487 pa (adult & children) - per hour	Non-Statutory	GST Free	44.00
SINGLE- under \$38,157 pa (adult & children) - per hour	Non-Statutory	GST Free	4.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>HOME MAINTENANCE</b>			
<b>Home Maintenance</b>			
Full Cost - per hour	Non-Statutory	GST Free	106.10
Low Level Fees COUPLE - under \$58,438 pa - per hour	Non-Statutory	GST Free	14.60
Low Level Fees FAMILY - under \$64,644pa - per hour	Non-Statutory	GST Free	14.60
Low Level Fees SINGLE - under \$38,157pa - per hour	Non-Statutory	GST Free	13.60
Medium Level Fees COUPLE - over \$58,438 pa but under \$111,608 pa - per hour	Non-Statutory	GST Free	21.60
Medium Level Fees FAMILY with 1 child - over \$64,644 pa but under \$114,804 pa (plus an extra \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	21.60
Medium Level Fees SINGLE - over \$38,157 pa but under \$83,487 pa - per hour	Non-Statutory	GST Free	20.60
High Level Fees SINGLE - over \$83,487 pa - per hour	Non-Statutory	GST Free	56.00
High Level Fees COUPLE - over \$111,608 pa - per hour	Non-Statutory	GST Free	58.00
High Level Fees FAMILY with 1 child - over \$114,804 pa (plus an additional \$6,195 for each additional child) - per hour	Non-Statutory	GST Free	58.00
<b>MEALS SERVICES</b>			
<b>Delivered Meals</b>			
Delivered Meals Fee	Non-Statutory	GST Free	10.00
Full Cost Delivered Meal - per meal	Non-Statutory	GST Free	26.50
<b>SOCIAL SUPPORT GROUP</b>			
<b>Social Support Group</b>			
Full Cost Social Support Group (SSG) - Per visit	Non-Statutory	GST	62.65
Social Support Group High (SSG) - Per Visit	Non-Statutory	GST Free	13.50
<b>EARLY YEARS SUPPORT</b>			
<b>Fairfield Room</b>			
Hire Fees- Activity Room - weekends per hour	Non-Statutory	GST	24.10
Darebin & non-profit Organisations (Per Hour)	Non-Statutory	GST	10.20
Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	GST	22.60
<b>Thornbury Early Years Facility Hire</b>			
Darebin & non-profit Organisations (Per Hour)	Non-Statutory	GST	10.20
Non Darebin or Profit making Organisations (Per Hour)	Non-Statutory	GST	22.60
<b>KINDER &amp; CHILDCARE REGISTRATION</b>			
<b>Application</b>			
1 February 2020 to 30 June 2020 *Concession card holders	Non-Statutory	GST Free	0.00
1 February 2020 to 30 June 2020 Centralised Child Care Application Fee	Non-Statutory	GST Free	27.00
1 February 2020 to 30 June 2020 Centralised Kindergarten Application Fee	Non-Statutory	GST Free	27.00
1 February 2020 to 30 June 2020 Centralised Pre- Kindergarten Application Fee	Non-Statutory	GST Free	27.00
1st July 2019 - 31st January 2020 *Concession card holders	Non-Statutory	GST Free	0.00
1st July 2019 - 31st January 2020 Centralised Child Care Application Fee	Non-Statutory	GST Free	26.00
1st July 2019 - 31st January 2020 Centralised Kindergarten Application Fee	Non-Statutory	GST Free	26.00
1st July 2019 - 31st January 2020 Centralised Pre- Kindergarten Application Fee	Non-Statutory	GST Free	26.00
<b>TOY LIBRARY SERVICE</b>			
<b>Fines</b>			
January 2019 - December 2019 Miscellaneous - Fines (as of 1st Jan)	Non-Statutory	Division 81	3.40
January 2020 - December 2020 Miscellaneous - Fines (as of 1st Jan)	Non-Statutory	Division 81	3.50
<b>Membership</b>			

Description	Fee Type	GST Status	2019-20 Fee including GST \$
January 2019 - December 2019 Additional Toy (Small)	Non-Statutory	Division 81	2.70
January 2019 - December 2019 Additional Toy (Large)	Non-Statutory	Division 81	5.75
January 2019 - December 2019 Annual Fee (as of 1st Jan)	Non-Statutory	Division 81	49.00
January 2019 - December 2019 Grandparent	Non-Statutory	Division 81	11.80
January 2019 - December 2019 Renewal Fee - Group/Service	Non-Statutory	Division 81	69.00
January 2019 - December 2019 Student	Non-Statutory	Division 81	11.80
January 2019- December 2019 Concession Rate	Non-Statutory	Division 81	6.70
January 2020 - December 2020 Additional Toy (Large)	Non-Statutory	Division 81	5.90
January 2020 - December 2020 Additional Toy (Small)	Non-Statutory	Division 81	2.80
January 2020 - December 2020 Annual Fee (as of 1st Jan)	Non-Statutory	Division 81	50.20
January 2020 - December 2020 Concession Rate	Non-Statutory	Division 81	6.90
January 2020 - December 2020 Grandparent	Non-Statutory	Division 81	12.10
January 2020 - December 2020 Renewal Fee - Group/Service	Non-Statutory	Division 81	70.70
January 2020 - December 2020 Student	Non-Statutory	Division 81	12.10
<b>CHILDREN SERVICES CO-ORDINATOR</b>			
<b>Archiving Fee</b>			
Retrieval and return delivery fee (per box)	Non-Statutory	GST Free	22.00
Services with 0-50 enrolments (0-5 boxes per annum)	Non-Statutory	GST Free	0.00
Services with 0-50 enrolments (5+ boxes per annum)	Non-Statutory	GST Free	26.00
Services with 100+ enrolments (0-9 boxes per annum)	Non-Statutory	GST Free	0.00
Services with 100+ enrolments (9+ boxes per annum)	Non-Statutory	GST Free	26.00
Services with 50-100 enrolments (0-7 boxes per annum)	Non-Statutory	GST Free	0.00
Services with 50-100 enrolments (7+ boxes per annum)	Non-Statutory	GST Free	26.00
<b>IMMUNISATION</b>			
<b>Vaccine Sales</b>			
BP Monitoring & Flu- Commercial Program (1-20 people) flat fee	Non-Statutory	GST Free	520.00
BP Monitoring & Flu- Commercial Program (21 + people) per person	Non-Statutory	GST Free	31.00
Commercial Program (travel greater than 30km from Preston)	Non-Statutory	GST Free	105.00
VACCINES- Boostrix	Non-Statutory	GST Free	40.00
VACCINES- Engerix (Hepatis B) Paediatric	Non-Statutory	GST Free	27.00
VACCINES- Engerix Hep B Adult	Non-Statutory	GST Free	30.50
VACCINES- GARDISAL 9	Non-Statutory	GST Free	175.00
VACCINES- Hep A (per dose) Adult Havrix 1440	Non-Statutory	GST Free	82.00
VACCINES- Hep A (per dose) Paediatric Havrix 720	Non-Statutory	GST Free	50.00
VACCINES- Hep A Paed Vaqta	Non-Statutory	GST Free	49.00
VACCINES- IPOL	Non-Statutory	GST Free	48.50
VACCINES- Infanrix Hexa	Non-Statutory	GST Free	102.50
VACCINES- Infanrix IPV	Non-Statutory	GST Free	62.00
VACCINES- Influenza	Non-Statutory	GST Free	20.00
VACCINES- Influenza- Commercial Program (1-20 people) Flat Fee	Non-Statutory	GST Free	450.00
VACCINES- Influenza- Commercial Program (21 + people) per person	Non-Statutory	GST Free	22.00
VACCINES- Nimenrix	Non-Statutory	GST Free	70.00
VACCINES- Prevenar 13V	Non-Statutory	GST Free	156.50
VACCINES- Priorix	Non-Statutory	GST Free	41.00
VACCINES- Priorix Tetra	Non-Statutory	GST Free	78.50
VACCINES- Rotarix	Non-Statutory	GST Free	100.00

Description	Fee Type	GST Status	2019-20 Fee including GST \$
VACCINES- Twinrix (Hepatitis A & B) Adult	Non-Statutory	GST Free	84.00
VACCINES- Varilrix	Non-Statutory	GST Free	71.50
<b>DECIBELS MUSIC AND ARTS PROGRAMS</b>			
<b>Decibels</b>			
Equipment hire (e.g. PA, mics)	Non-Statutory	GST	51.30
Hourly Rate - Go Team Per YP	Non-Statutory	GST	25.00
Internal technical support per hour	Non-Statutory	GST	45.00
Recording & mixing for community projects targeting under 25s (including engineer) per hour	Non-Statutory	GST	25.00
Recording and mixing for general public (including engineer) per hour	Non-Statutory	GST	61.50
Recording and mixing for under 25s (including engineer) per hour	Non-Statutory	GST	45.00
Studio/room hire	Non-Statutory	GST	30.75
<b>FREEZA</b>			
<b>FREEZA</b>			
Standard Event- ticket sales	Non-Statutory	GST	5.00
<b>Governance &amp; Engagement</b>			
<b>REVENUE</b>			
<b>Land certificate</b>			
Land certificates (non-urgent)	Statutory	GST Free	26.80
Land certificates (urgent)	Statutory	GST Free	50.00
<b>Credit card fee</b>			
Credit card fee for payment of rates - 0.33%	Non-Statutory	GST Free	0.33%
<b>RIGHTS OF WAY</b>			
<b>Right of way</b>			
Sale of discontinued Laneways establishment fee	Non-Statutory	Division 81	385.00
<b>CORPORATE INFORMATION</b>			
<b>Application Fee</b>			
F.O.I. Application fee	Statutory	GST Free	29.60
<b>Copying</b>			
Photocopying Charge (per black and white A4 page)	Statutory	GST	0.20
<b>Inspection Supervision</b>			
F.O.I. Inspection Supervision per hour (to be calculated per quarter hour or part of a quarter hour)	Statutory	GST Free	22.20
<b>Search Charge</b>			
F.O.I. Application fee Search Charges (per hour or part of an hour)	Statutory	GST Free	22.20
<b>CIVIC SERVICES</b>			
<b>Other</b>			
Note: (Community group rates are 77% of scheduled fee)			
Audio Visual Hire (commercial hire rates) - per item	Non-Statutory	GST	50.70
Glass Hire	Non-Statutory	GST	0.50
Portable Sound System (with 3 microphones) per day	Non-Statutory	GST	285.95
Portable Stage with skirt (Commercial) per day	Non-Statutory	GST	285.95
Portable Stage with skirt (Community) per day	Non-Statutory	GST	150.15
Security Deposit Bond	Non-Statutory	Division 81	\$300.00 to \$600.00
Side Plates	Non-Statutory	GST	0.55
Tea & Coffee Service per cup	Non-Statutory	GST	2.50
Tea, Coffee & Biscuits Service per cup	Non-Statutory	GST	3.50

Description	Fee Type	GST Status	2019-20 Fee including GST \$
<b>Preston City Hall</b>			
Note: (Community group rates are 77% of scheduled fee)			
Mon - Fri (Day Rate) Per Hour	Non-Statutory	GST	64.60
Mon to Fri (Night Rate) Per Hour	Non-Statutory	GST	129.15
Saturday Per Hour	Non-Statutory	GST	129.15
Sunday & Public Holidays Per Hour	Non-Statutory	GST	129.15
<b>Preston Shire Hall</b>			
Note: (Community group rates are 77% of scheduled fee)			
Mon - Fri (Day Rate) Per Hour	Non-Statutory	GST	59.45
Mon to Fri (Night Rate) Per Hour	Non-Statutory	GST	123.00
Saturday Per Hour	Non-Statutory	GST	123.00
Sunday & Public Holidays Per Hour	Non-Statutory	GST	123.00
<b>INSURANCES - HIRERS</b>			
<b>Hirers Insurance</b>			
Casual Hirers Public Liability Scheme Under 10 People or \$11.00/8hr booking	Non-Statutory	GST	3.70
Casual Hirers Public Liability Scheme 11-20 People or \$15.40/8hr booking	Non-Statutory	GST	4.90
Casual Hirers Public Liability Scheme 21-30 People \$36.30 per day or part thereof	Non-Statutory	GST	40.50
Casual Hirers Public Liability Scheme 21-30 People or \$18.70/8hr booking	Non-Statutory	GST	6.15
Casual Hirers Public Liability Scheme 31-40 People \$48.40 per day or part thereof	Non-Statutory	GST	53.80
Casual Hirers Public Liability Scheme 41-50 People \$60.50 per day or part thereof	Non-Statutory	GST	67.50
Casual Hirers Public Liability Scheme 51-100 People \$72.60 per day or part thereof	Non-Statutory	GST	81.00
Casual Hirers Public Liability Scheme 101-500 People \$96.80 per day or part thereof	Non-Statutory	GST	109.00
Casual Hirers Public Liability Scheme 501-1000 People \$145.20 per day or part thereof	Non-Statutory	GST	164.00

## CITY OF DAREBIN

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